

Mayor's Approved Budget
Fiscal Year 2022
July 1, 2021- June 30, 2022



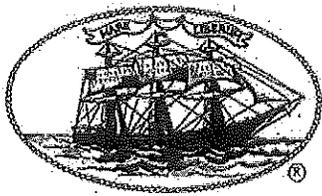
City of New London
181 State Street, New London, CT 06320
www.newlondonct.org

CITY OF NEW LONDON ANNUAL BUDGET
 FY 2021-2022
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City of New London Office of the Mayor

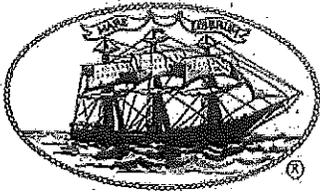
181 State Street • New London, CT 06320 • Phone (860) 447-5201 • Fax (860) 447-7971

Good evening President Dominquez and members of the City Council.

I am pleased to present to you the proposed budget for the 2021-2022 Fiscal Year. One year ago, when I proposed the current fiscal year's budget, the reality of the COVID-19 pandemic was just setting in. I am pleased to report that, despite the challenges and extraordinary expenses of the pandemic, the City's financial position is strong. We have carefully and conservatively managed the emergency aid that has been provided to mitigate both the city's lost revenue and to cover the increase in spending due to the public health emergency.

I am sure that I do not have to describe for anyone in our city the remarkable hardship that we have all endured these past last 12 months. All of our lives were utterly disrupted including our home life, dealing with child care and school schedules, juggling new employment routines, or the challenge of sudden unemployment and enduring extreme financial stresses. People are suffering from the effects of isolation, food insecurity, for some the physical agony from contracting the virus and for others sorrow for the loss of loved ones who did not survive. These new realities we know too well. What we should also recognize is the heroic response of our fellow Whalers and our city staff who mobilized to confront the havoc wrought upon on city by the virus. Almost overnight, our neighbors, civic organizations and nonprofits mobilized to help distribute food and PPE, help families with child care and home schooling, and volunteer at testing and vaccination clinics. Our city workforce willingly accepted their role as essential employees and stepped up to meet the new duties imposed upon them by the pandemic. Each of our city departments continued to fulfill their traditional mission while taking on the additional responsibilities thrust upon them by the pandemic. We should all be enormously proud of our community's response in this time of emergency and of the incredible contribution and sacrifice of our city workforce. While we are far from overcoming the challenges of this pandemic, I am confident that we have the will and the determination to come out of this stronger and more resilient than ever.

My goal in preparing a budget for the next fiscal year was to continue to build on the financial growth and stability that the city has incrementally achieved with each of the previous five operating budgets that I have presented to the City Council. Once again, this budget is able to lower the mil rate, albeit very modestly this time, and to continue to increase our fund balance. We are fully funding the actuarially determined employer



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contribution (ADEC) for our pension obligations and the proposed budget will allow us to begin funding our other post-employment benefit (OPEB) liability. This type of responsible budgeting gives me the hope and expectation that the budget I am proposing for FY22 will continue to build confidence in the city's financial position as we aggressively promote our city, attract development and investment and increase our bond rating.

This proposed budget continues the goal established when I took office in 2015, of increasing revenue while lowering the property tax burden. We are able to achieve this goal by encouraging investment in our city. The infamous Parcel J, vacant since urban renewal in the 1970s, has been transformed into 137 units of new housing, poised to begin leasing early this Summer. Another 200 units of new housing will break ground on Howard Street within ¼ mile of the EB design facility and a short walk to our historic downtown. The site plan for the completion of the Shaw's Landing complex in the heart of our downtown was approved late last winter. These are just a few of the many development projects that are growing our grand list and redirecting our City's destiny toward an economically vibrant urban hub for Southeastern Connecticut.

The City's improving financial condition provides opportunities and tangible benefits that are more than the numbers on the spreadsheets. New London's responsible budgeting over the past six years is permitting us to invest in ourselves. We are continuing our commitment to new schools and the transition to an all-magnet school district that delivers a first-class education for our children, to improving our parks, our roads and our sidewalks, and to adequately funding our unrivaled public safety agencies. We are designing and marking out bicycle routes throughout the city and we are finalizing plans to roll out a new microtransit bus service in partnership with the South East Area Transit. We are uncovering a long-neglected piece of our heritage with a new Black history trail and we are building on our arts and culture economy by establishing a designated Cultural District. After decades of unfulfilled expectations, we are on the verge of breaking ground on the long-held dream of building a community recreation center. This proposed budget continues to strengthen the city's economic base creating job opportunities for our residents and providing the resources we need to build a city that reflects the values and delivers on the priorities of our residents.



City of New London Office of the Mayor

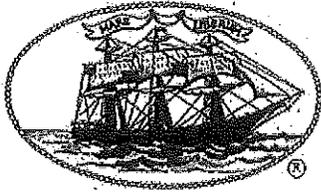
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Our recent economic growth has provided the opportunity to fund new initiatives in this budget directed at priorities that have come to the forefront during the remarkable events of the past year. We have recognized racism as a public health emergency and we have adopted the recommendations of the Public Safety Policy Review Committee to improve the relationship between our police department and the community. This proposed FY22 budget includes funding to meet the aspirations of our community for police reform and creating a truly antiracist city.

The first of these new initiatives is to fund an office exclusively dedicated to diversity, equity and inclusion. The work of dismantling inherently racist social systems requires our full focus and attention. We must begin to invest the resources necessary to unwind the generational consequences of systemic racism, including disparate outcomes in many areas of life based on race, like home ownership, employment opportunities, career advancement, criminal justice, and health and mortality. Our city will never achieve its full potential until all of our neighbors have an equal opportunity to contribute their talent and share in our prosperity.

The second new initiative is to fund an innovative program coordinated by our Human Services department that will seek to better utilize mental health professionals and other community resources to reduce the need for police involvement in low level, nonviolent incidences that arise principally from mental health emergencies. Recognizing that 40% of our emergency calls for police services are mental health related, our goal is to develop effective connections to more appropriate services and de-escalate behaviors before the criminal justice system has to be engaged.

Finally, before I turn this over to Finance Director McBride who will review the budget detail with you this evening, I want to emphasize the most important component of this budget. This budget does not burden our families with an increase in their property taxes. We live under a tax system that is inherently unfair and regressive. The median household income in New London is \$40,000. For our Black families, it is \$33,000. For our Hispanic families it is \$27,000. Under the regressive property tax system, the lower a family's income, the greater percentage of that income goes toward paying property taxes. Our families pay between 15% to 18% of their income to meet their tax obligations. I am absolutely committed to minimizing, as much as possible, the inherent inequity of that tax system on the families in our city. While our city's annual budget cannot singlehandedly fix the income and wealth inequality that is systemic in our state, we can stop compounding the problem by continuing to



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alleviate the property tax burden on our residents. This budget continues the trend of easing that burden.

I thank you for the opportunity to deliver these remarks tonight. The finance department has prepared a line-item budget book which has been provided to all of you and will be published on the city website. I look forward to working with you over the next 8 weeks toward the adoption of the City's annual appropriation ordinance for fiscal year 2022. Finance Director David McBride will now present an overview of the details of the proposed FY 2022 budget.

Michael E. Passero
Mayor

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ORDINANCE 05-24-21-04

**ANNUAL FINANCIAL PLAN
NEW LONDON, CONNECTICUT
FISCAL YEAR 2022**

ANNUAL APPROPRIATION ORDINANCE FOR THE CITY OF NEW LONDON FOR THE FISCAL YEAR
BEGINNING JULY 1, 2021 AND ENDING ON JUNE 30, 2022

Be It Ordained By The City Council of New London:

Section 1:

That the following appropriations be and they hereby made to meet the
General Fund expenditures of the City for the Fiscal Year
beginning July 1, 2021 and ending June 30, 2022:

GENERAL FUND

		FY 2022	
Administration and Finance			
	City Council	\$	321,977
	Probate Court	\$	30,000
	Mayor/Personnel	\$	857,879
	Registrar of Voters	\$	118,734
	Finance	\$	3,202,357
	City Clerk	\$	297,011
	Law	\$	355,000
	Contingency	\$	10,000
Public Safety			
	Police	\$	12,285,016
	Fire	\$	9,408,697
Public Works			
	Emergency Management	\$	25,500
	Public Works	\$	6,970,641
Utilities			
	Electric, Water, Heat	\$	1,162,500
Health			
	Ledge Light Health District	\$	203,852
Recreation and Culture			
	Recreation	\$	563,424
	Library	\$	998,200
	Human Services/Sr. Center	\$	627,475
Community Development			
	Office of Development & Planning	\$	1,416,090
Retirement Benefits			
	Health, Life, Long & Faithful	\$	688,245
	Health, Life, H&H	\$	969,670
	Benefit Total	\$	1,657,915
Interfund Transfers			
	Transfers to Other Funds	\$	11,279,446
TOTAL GENERAL FUND APPROPRIATIONS:		\$	51,791,714

Section 2:

That the following appropriations be and they hereby made to meet the Special Revenue Funds expenditures of for the Fiscal Year beginning July 1, 2021 and ending June 30, 2022:

General Government		CITY CENTER DISTRICT		
1510		City Center District	\$	100,000
TOTAL CITY CENTER DISTRICT APPROPRIATIONS			\$	100,000
Public Safety		POLICE PRIVATE PROTECTION		
2101		Police Private Protection	\$	500,000
TOTAL POLICE PRIVATE PROTECTION APPROPRIATIONS			\$	500,000
Human Services		WHEADON FUND		
5603		Wheadon Fund	\$	24,760
TOTAL WHEADON FUND APPROPRIATIONS			\$	24,760
Home & Community		HOUSING CONSERVATION FUND		
6592		Community Development	\$	68,801
TOTAL HOUSING CONSERVATION FUND APPROPRIATIONS			\$	68,801
Home & Community		HOUSING & COMMUNITY DEVELOPMENT FUND		
6593		Community Development	\$	26,001
TOTAL HOUSING & COMMUNITY DEVELOPMENT FUND APPROPRIATIONS			\$	26,001

Section 2: (continued)

Home & Community

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

		Urban renewal	\$	31,000
6301		Office of Development & Planning-Administration	\$	172,600
6501		Safe Futures	\$	8,000
6504		Employability Skills Training	\$	20,000
6505		TVCCA-RSVP-Southern NL County	\$	3,000
6511		TVCCA-NL Elderly Nutrition/Meals on Wheels	\$	20,000
6511		Drop-In Learning Center	\$	9,000
6515		Fresh Crew Youth Program	\$	6,500
6517		Moran UW Food Center	\$	9,000
6523		Public Library renovation	\$	20,000
6324		Fatherhood Initiative	\$	4,500
6527		Community Health Center Facility	\$	10,000
6530		Hygenic Art, Inc.	\$	7,000
6536		Façade Improvement	\$	50,000
6542		Homeless Hospitality Center	\$	8,000
6547		ODP-Neighborhoods Enhancement	\$	197,000
6552		ODP-Housing Conservation	\$	298,000
6553		Covenant Shelter	\$	5,000
6580		Flock Theater Company	\$	7,000
6589				
6599	9902	Heavy Hitters-Boxing & Wrestling Program		
	9903	Lyman Allyn Art Museum Children's Education Program	\$	4,000
	9905	STEPS-Youth Leadership Development Program	\$	6,000
	9911	Handicapped Access		
	9913	Early Childhood Family Center	\$	4,000
	9919	Higher Edge-College Access Program	\$	6,500
	9938	Alliance for Living	\$	8,618
	9940	Rec-Swimming Lessons NL	\$	7,500
	9943	Rec.-1:1 Aldes Playground	\$	4,620
	9948	Church of the City		
	9949	NL Parks Conservancy	\$	2,567
	9954	NL Area Food Coalition	\$	8,000
		IASC	\$	5,000
		Historical Society	\$	7,000
		Recreation-ADA Imp	\$	10,067
		NL Landmarks	\$	7,000
		Recreation-Mayor's Initiative	\$	1,500
		Community Meal Center	\$	10,000
	9958	Hygienic Facility Improvements	\$	7,000
	9959	Jewish Federation of Eastern Ct.		
TOTAL CDBG FUND APPROPRIATIONS			\$	984,972

Section 2: (continued)

Employee Benefits		WORKER'S COMP. FUND		
8103		Fringe Benefits	\$	1,154,518
TOTAL WORKER'S COMP.FUND APPROPRIATIONS			\$	1,154,518
Employee Benefits		LAP INSURANCE FUND		
8107		Liability, Auto & Property Insurance	\$	835,000
TOTAL LAP INSURANCE FUND APPROPRIATIONS			\$	835,000
Recreation		CAMP NEW LONDON		
5186		Camp Programs	\$	325,000
TOTALCAMP NEW LONDON FUND APPROPRIATIONS			\$	325,000
Public Works		PORT AUTHORITY FUND		
3160		Port Authority	\$	76,700
TOTAL PORT AUTHORITY FUND APPROPRIATIONS			\$	76,700
Public Works		Town Aid FUND		
31		Public Works	\$	474,300
TOTAL TOWN AID ROAD FUND APPROPRIATIONS			\$	474,300
Youth Affairs		YOUTH AFFAIRS		
		Grant Expenditures	\$	491,401
TOTAL YOUTH AFFAIRS			\$	491,401

Section 3:

That the following appropriations be and they hereby are made to meet the expenses of the City's Enterprise Funds activities for the Fiscal Year beginning July1, 2021 and ending June 30, 2022:

Home & Community		ENTERPRISE FUNDS	
421.68		Water Authority Fund	\$ 6,744,091
431.69		Water Pollution Control Authority Fund	\$ 6,256,995
451.68		Storm Water Authority Fund	\$ 1,318,000
441.31		Parking Authority Fund	\$ 928,683
TOTAL ENTERPRISE FUNDS APPROPRIATIONS			\$ 15,247,769

Section 4:

That the following appropriations be and they hereby are made to meet the expenses of the City's Pension Trust Activities for the Fiscal Year beginning July1, 2021 and ending June 30, 2022:

Employee Benefits		PENSION TRUST FUND	
523		Pension Trust Fund	\$ 4,052,970
TOTAL PENSION TRUST FUND APPROPRIATIONS			\$ 4,052,970

Section 5:

That the following appropriations be and they hereby are made to meet the expenses of the City's debt Service Fund activities for the Fiscal Year beginning July1, 2021 and ending June 30, 2022:

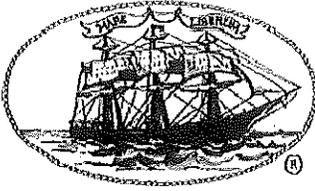
Debt Service		DEBT SERVICE FUND	
307		Debt Service Fund	\$ 7,325,748
TOTAL DEBT SERVICE FUND APPROPRIATIONS			\$ 7,325,748

Date Approved by City Council: 05/24/2021

Effective Date: 07/01/2021

Signed: Efrain Dominguez Jr.
Efrain Dominguez, Jr., City Council President

Countersigned: Jonathan Ayala
Jonathan Ayala, City Clerk



City of New London
Office of the Mayor

181 State Street • New London, CT 06320 • Phone (860) 447-5201 • Fax (860) 447-7971

Pursuant to the authority granted to me by Section 26 of the Charter of the City of New London, I hereby APPROVE and ENACT the enrolled and attached ordinance number 05-24-21-04 entitled "ANNUAL FINANCIAL PLAN NEW LONDON, CT FISCAL YEAR 2022 ANNUAL APPROPRIATION ORDINANCE FOR THE CITY OF NEW LONDON FOR THE FISCAL YEAR BEGINNING JUL, 2021 AND ENDING 30, 2022 That the following appropriations be and they hereby made to meet the General Fund expenditures of the City for the Fiscal Year beginning July 1, 2021 and ending June 30, 2022.:"

Witness my hand and seal this 25th day of May 2021.

Michael E. Passero, Mayor

Attest:

Richelle Meneses, Executive Assistant

I certify pursuant to section 26 of the City Charter, the enrolled Ordinance 05-24-21-04 was approved by the City Council by a vote of 7 to 0 on May 24, 2021. I further certify that pursuant to section 27 of the City Charter, the Ordinance was presented by me to the Mayor on May 25, 2021

Jonathan Ayala

Jonathan Ayala
City Clerk

ORDINANCE 05-24-21-05

ANNUAL FINANCIAL PLAN
NEW LONDON, CONNECTICUT
FISCAL YEAR 2021-2022

ANNUAL APPROPRIATION ORDINANCE FOR THE CITY OF NEW LONDON FOR THE FISCAL YEAR
BEGINNING JULY 1, 2021 AND ENDING ON JUNE 30, 2022

Be It Ordained By The City Council of New London:

Section 1:

That the following appropriations be and they hereby made to meet the
Board of Education expenditures of the City for the Fiscal Year
beginning July 1, 2021 and ending June 30, 2022:

GENERAL FUND				
Education				\$ 44,506,409
	66	Board of Education		

TOTAL GENERAL FUND (110) APPROPRIATIONS:

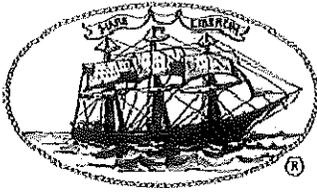
\$ 44,506,409

Date Approved by City Council: 05/24/2021

Effective Date: 07/01/2021

Signed: Efrain Dominguez Jr.
Efrain Dominguez, Jr., City Council President

Countersigned: Jonathan Ayala
Jonathan Ayala, City Clerk



City of New London
Office of the Mayor

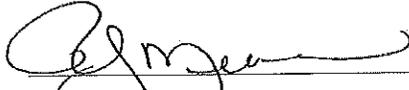
181 State Street • New London, CT 06320 • Phone (860) 447-5201 • Fax (860) 447-7971

Pursuant to the authority granted to me by Section 26 of the Charter of the City of New London, I hereby APPROVE and ENACT the enrolled and attached ordinance number 05-24-21-05 entitled "ANNUAL FINANCIAL PLAN NEW LONDON, CT FISCAL YEAR 2022 ANNUAL APPROPRIATION ORDINANCE FOR THE CITY OF NEW LONDON FOR THE FISCAL YEAR BEGINNING JUL, 2021 AND ENDING 30, 2022 That the following appropriations be and they hereby made to meet the Board of Education expenditures of the City for the Fiscal Year beginning July 1, 2021 and ending June 30, 2022.:"

Witness my hand and seal this 25th day of May 2021.


Michael E. Passero, Mayor

Attest:


Richelle Meneses, Executive Assistant

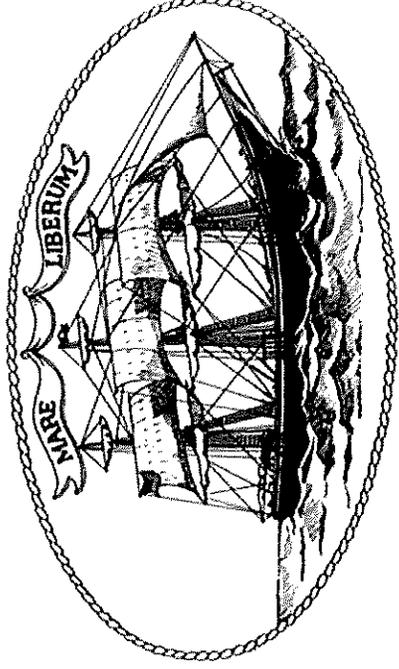
I certify pursuant to section 26 of the City Charter, the enrolled Ordinance 05-24-21-05 was approved by the City Council by a vote of 7 to 0 on May 24, 2021. I further certify that pursuant to section 27 of the City Charter, the Ordinance was presented by me to the Mayor on May 25, 2021

Jonathan Ayala

Jonathan Ayala
City Clerk

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The City of New London



**Fiscal Year 2022 Budget
Presented to the City Council**

April 1, 2021

Agenda

Historical Financial Performance

- Revenues and Expenses**
- Fund Balance**

FY 2022 Mayor's Recommended Budget

Revenues

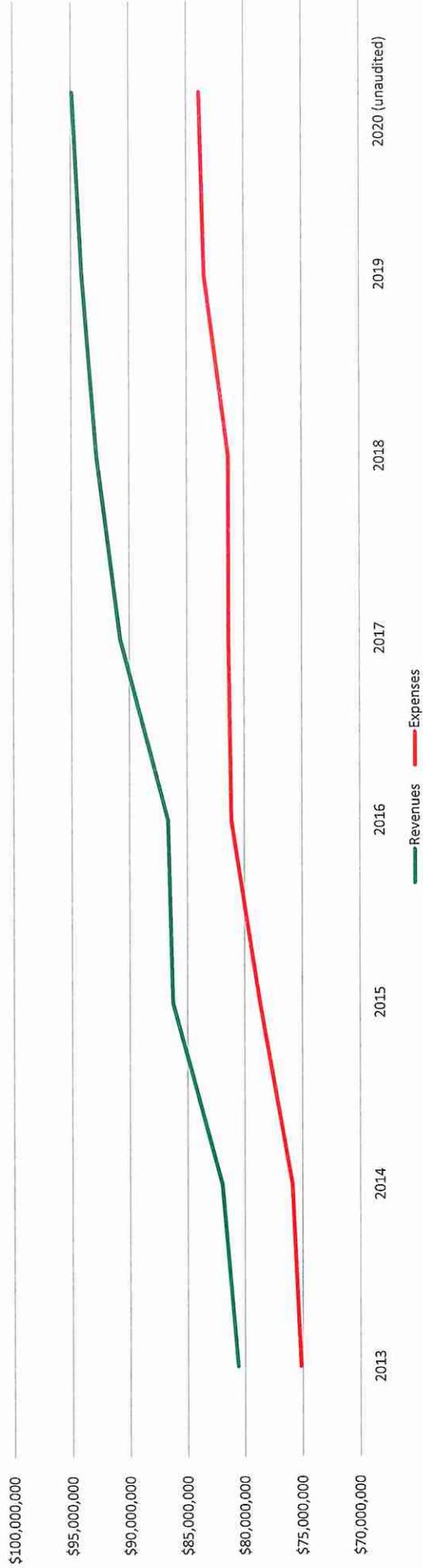
- Revenue Sources**
- New London Grand List Growth**
- Local Municipal Grand List Growth Comparison**

Expenditures

- FY2021 vs FY 2022 City Departmental Budgets**
- Board of Education Mayors Recommended Budget**

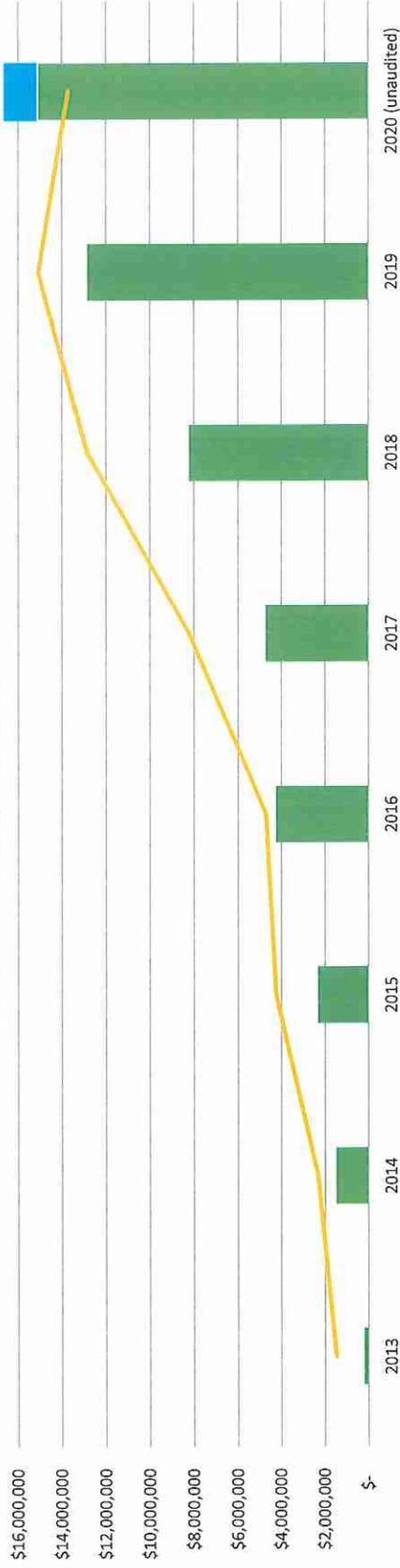
Mill Rate Calculation and Proposed Mill Rate

FY 2013 – 2020 Revenue and Expenses



	2013	2014	2015	2016	2017	2018	2019	2020 (unaudited)	Avg. Growth
Revenues	\$ 80,613,875	\$ 81,999,709	\$ 86,264,613	\$ 86,665,349	\$ 90,791,973	\$ 92,808,426	\$ 94,071,882	\$ 94,899,933	2.4%
Expenses	\$ 75,166,494	\$ 75,876,946	\$ 78,675,446	\$ 81,166,073	\$ 81,390,475	\$ 81,386,235	\$ 83,475,035	\$ 83,893,719	1.6%

FY 2013-20 Fund Balance



	2013	2014	2015	2016	2017	2018	2019	2020 (unaudited)
Beginning Fund Balance	\$ 208,169	\$ 1,471,158	\$ 2,319,321	\$ 4,244,989	\$ 4,725,789	\$ 8,216,487	\$ 12,821,728	\$ 15,078,885
Fund Balance Change	\$ 1,262,989	\$ 848,163	\$ 1,925,668	\$ 480,800	\$ 3,490,698	\$ 4,605,241	\$ 2,257,157	\$ 460,809
City Capital Reserve Account								\$ (1,800,000)
BOE Capital Reserve Account								\$ (30,116)
Ending Fund Balance	\$ 1,471,158	\$ 2,319,321	\$ 4,244,989	\$ 4,725,789	\$ 8,216,487	\$ 12,821,728	\$ 15,078,885	\$ 13,709,578
Operating Budget	\$ 80,405,706	\$ 81,151,546	\$ 84,338,945	\$ 86,184,549	\$ 87,301,275	\$ 88,203,185	\$ 93,551,560	\$ 94,487,076
FB as a % of Op Budget	1.8%	2.9%	5.0%	5.5%	9.4%	14.5%	16.1%	14.5%
Fund Balance Policy	NA	NA	NA	NA	8.3%	9.3%	10.3%	11.3%

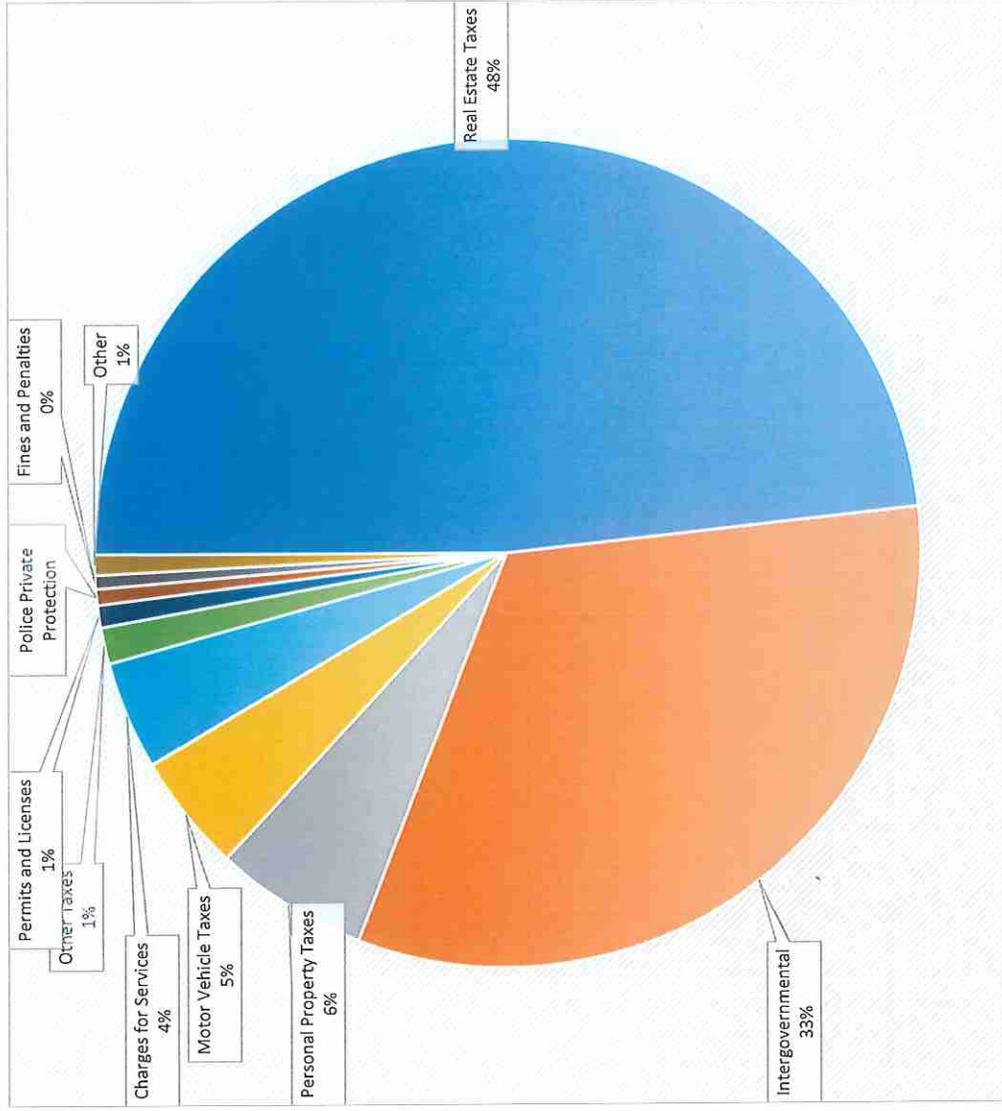
FY 2022 MAYOR'S RECOMMENDED BUDGET

	FY 2022	
	Mayors	Budget
Revenues		
Taxes, net	\$ 58,105,751	
Intergovernmental	\$ 31,382,403	
Charges for Services	\$ 4,098,200	
Other	\$ 2,711,770	
Total Revenues	\$ 96,298,123	
Expenditures		
City Personnel	\$ 20,788,036	
City Personnel Fringe Benefits	\$ 10,105,139	
City Operating	\$ 9,106,183	
City & BOE Debt Service	\$ 6,575,748	
Board of Education	\$ 44,506,409	
Other	\$ 5,216,608	
Total Expenditures	\$ 96,298,123	

REVENUES

FY 2022 Budgeted Revenue Sources

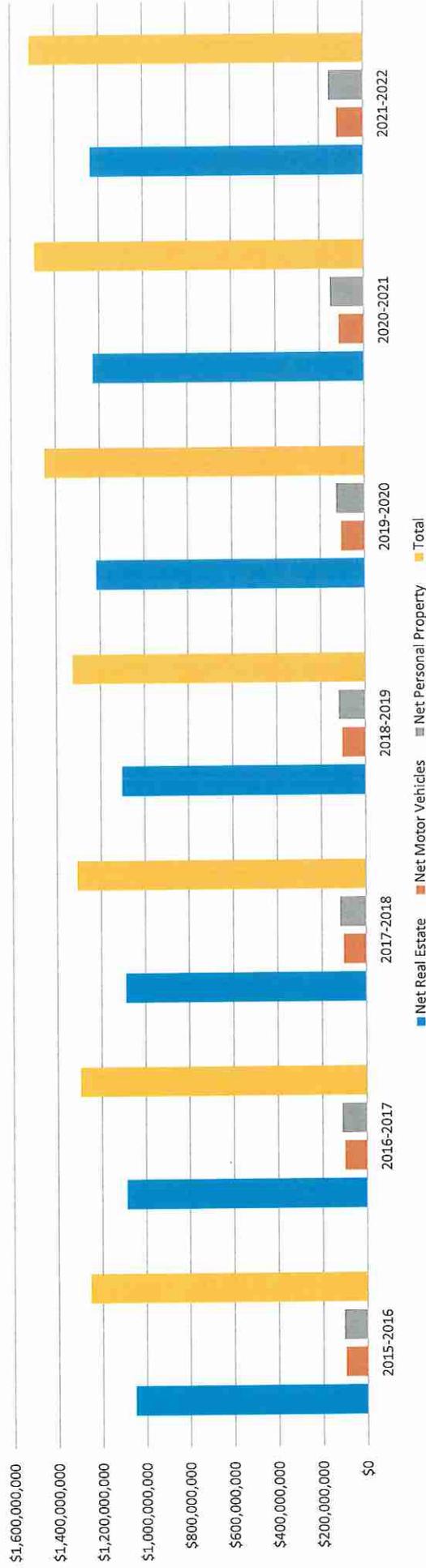
Real Estate Taxes	\$ 46,511,150
Intergovernmental	\$ 31,382,403
Personal Property Taxes	\$ 5,775,091
Motor Vehicle Taxes	\$ 4,444,765
Charges for Services	\$ 4,098,200
Other Taxes	\$ 1,374,744
Permits and Licenses	\$ 832,800
Police Private Protection	\$ 600,000
Fines and Penalties	\$ 516,960
Other	\$ 762,010
Total Revenues	\$ 96,298,123



New London Grand List Growth

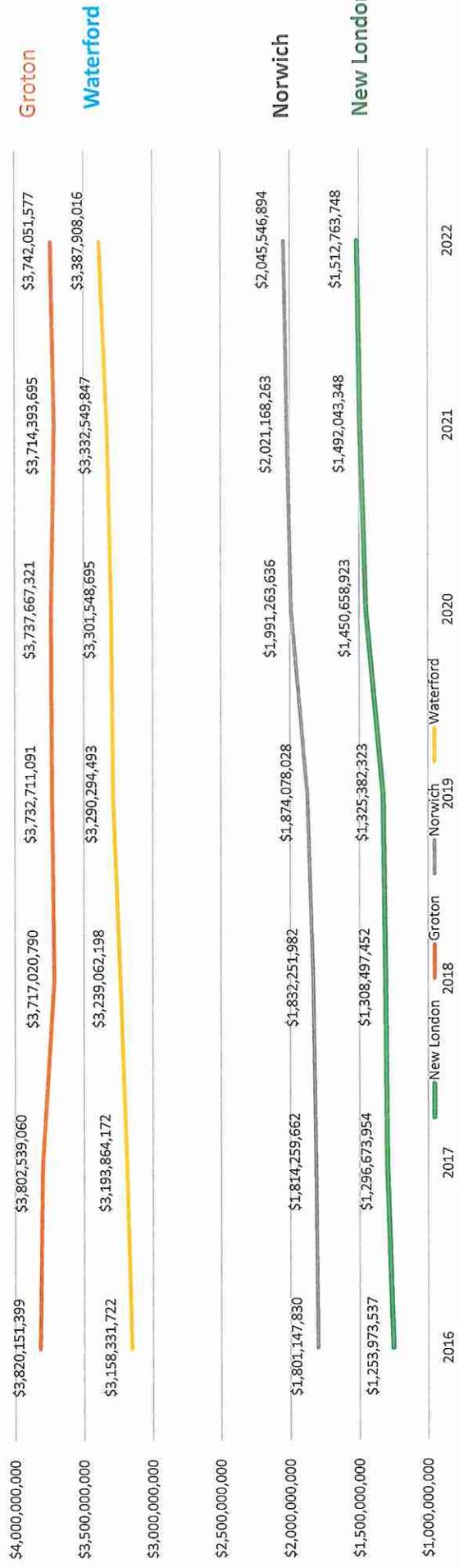
Fiscal Year	Net Real Estate	Net Motor Vehicles	Net Personal Property	Total
2015-2016	\$1,051,171,943	\$97,673,955	\$105,127,639	\$1,253,973,537
2016-2017	\$1,086,663,333	\$98,879,400	\$111,131,221	\$1,296,673,954
2017-2018	\$1,087,976,909	\$102,134,000	\$118,386,543	\$1,308,497,452
2018-2019	\$1,102,086,733	\$104,392,680	\$118,902,910	\$1,325,382,323
2019-2020	\$1,217,308,946	\$105,532,580	\$127,817,317	\$1,450,658,843
2020-2021	\$1,228,725,606	\$112,094,990	\$151,222,752	\$1,492,043,348
2021-2022	\$1,237,969,954	\$119,511,840	\$155,281,954	\$1,512,763,748
Average Growth	2.8%	3.4%	6.9%	3.2%

Real Estate, Motor Vehicle, and Personal Property Taxes



Local Municipal Grant List Growth Comparison

Fiscal Year	2016	2017	2018	2019	2020	2021	2022	Annual Growth
New London	\$ 1,253,973,537	\$ 1,296,673,954	\$ 1,308,497,452	\$ 1,325,382,323	\$ 1,450,658,923	\$ 1,492,043,348	\$ 1,512,763,748	3.2%
Groton	\$ 3,820,151,399	\$ 3,802,539,060	\$ 3,717,020,790	\$ 3,732,711,091	\$ 3,737,667,321	\$ 3,714,393,695	\$ 3,742,051,577	-0.3%
Norwich	\$ 1,801,147,830	\$ 1,814,259,662	\$ 1,832,251,982	\$ 1,874,078,028	\$ 1,991,263,636	\$ 2,021,168,263	\$ 2,045,546,894	2.2%
Waterford	\$ 3,158,331,722	\$ 3,193,864,172	\$ 3,239,062,198	\$ 3,290,294,493	\$ 3,301,548,695	\$ 3,332,549,847	\$ 3,387,908,016	1.2%
Grand List Year	2014	2015	2016	2017	2018	2019	2020	



EXPENDITURES

FY 2021 vs. FY 2022 City General Fund

Department	FY 2021_Budget	Mayor's 2022_Budget	\$ Change	% Change	Major FY 2022 changes from FY 2021
City Council	\$ 291,921	\$ 280,849	\$ (11,072)	-3.79%	(A) Interfund Transfers - \$517k net increase
Probate	\$ 30,000	\$ 30,000	\$ -	0.00%	Contribution to OPEB - \$350k
Personnel	\$ 250,470	\$ 256,656	\$ 6,186	2.47%	New Hire Requests - \$333k
Mayor	\$ 599,768	\$ 601,223	\$ 1,455	0.24%	Equity & Inclusion Officer
Elections	\$ 118,734	\$ 118,734	\$ -	0.00%	Deputy Fire Dept Training Officer
Finance	\$ 2,982,704	\$ 3,202,357	\$ 219,653	7.36%	Recreation Dept Program Manager
City Clerk	\$ 303,747	\$ 297,011	\$ (6,736)	-2.22%	Recreation Dept Supervisor
Law	\$ 355,000	\$ 355,000	\$ -	0.00%	Increased Contribution to Ocean Beach Park - 200k
Contingency	\$ 10,000	\$ 10,000	\$ -	0.00%	Potential Matching Grant Requests - \$150k
Police	\$ 12,168,970	\$ 12,285,016	\$ 116,046	0.95%	Police Accountability Measures - \$156k
Fire	\$ 9,320,244	\$ 9,408,697	\$ 88,453	0.95%	Decreased contribution to Debt Service - \$310k
Emergency Mgmt	\$ 25,500	\$ 25,500	\$ -	0.00%	(B) Public Works - \$234k net increase
Public Works	\$ 7,898,189	\$ 8,133,141	\$ 234,952	2.97%	Solid Waste Professional Services - \$160k
Health	\$ 200,000	\$ 203,852	\$ 3,852	1.93%	Natural Gas and Electricity - \$35
Recreation	\$ 549,121	\$ 563,424	\$ 14,303	2.60%	Building Maintenance - \$25k
Library	\$ 950,600	\$ 998,200	\$ 47,600	5.01%	
Human Svcs/ Sr. Center	\$ 518,812	\$ 627,475	\$ 108,663	20.94%	(C) Finance - \$219k net increase
ODP	\$ 1,392,137	\$ 1,429,230	\$ 37,093	2.66%	FY 2021 Approved IT System Analyst position - \$115k
Total City Departments	\$ 37,965,917	\$ 38,826,366	\$ 860,448	2.27%	IT hardware/software/communication Increases - \$66k
Retirement Benefits	\$ 1,709,699	\$ 1,657,915	\$ (51,784)	-3.03%	
Interfund Transfers	\$ 10,789,700	\$ 11,307,433	\$ 517,733	4.8%	(D) Human Svcs/Sr. Center - \$108k net increase
Total City General Fund	\$ 50,465,316	\$ 51,791,714	\$ 1,326,398	2.63%	Consulting costs relating to new initiative/program - \$200k Decreases from dept reorganization from 5 to 4 employees

SUMMARY

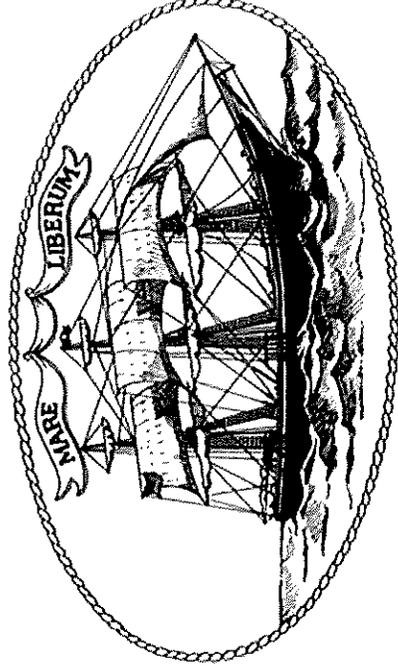
	FY 2021	FY 2022	% CHANGE
City Departments	\$ 37,965,917	\$ 38,826,366	2.27%
Retirement Benefits	\$ 1,709,609	\$ 1,657,915	-3.02%
<u>Interfund Transfers</u>	<u>\$ 10,789,700</u>	<u>\$ 11,307,433</u>	<u>4.80%</u>
TOTAL GENERAL FUND	\$ 50,465,316	\$ 51,791,714	2.63%
Mayors BOE Budget	\$ 44,021,759	\$ 44,506,409	1.10%
<u>Education Cost Sharing Support</u>	<u>\$ (22,481,754)</u>	<u>\$ (22,481,754)</u>	<u>0.00%</u>
TOTAL BOE TAXPAYERS SUPPORT	\$ 21,540,004	\$ 22,024,654	2.25%

Mill Rate Calculation and Proposed Mill Rate

Proposed Budget		Tax Warrant Computation
City General Fund	\$ 51,791,714	
Board of Education	\$ 44,506,409	
Total	\$ 96,298,123	\$ 96,298,123
Non-tax related items		
Supplemental Motor Vehicle	\$ (550,000)	
Collections on Suspense	\$ (125,000)	
Prior Year Lists	\$ (450,000)	
Non-Tax Revenues	\$ (38,192,373)	
Funds not needed from tax revenues	\$ (39,317,373)	\$ (39,317,373)
Amount to Raise by Taxes (current levy)		\$ 56,980,750
Other amounts needed to raise		
Reserve for Uncollected Taxes	\$ 50,000	
Elderly Program Exemptions	\$ 122,100	
Veterans Exemptions	\$ 10,000	
	\$ 182,100	\$ 182,100
Tax Warrant		\$ 57,162,850
Mill Rate Computation (assuming 100% collection rate)		
Tax Warrant	\$ 57,162,850	
Taxable Grand List	\$ 1,512,763,748	(A) 37.78 mills

(A) Final mill rate proposed including any changes in collection rates is 37.95

The City of New London



Thank you

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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 2022 2022 City Budget
ACCOUNTS FOR:
GENERAL FUND

FOR PERIOD 13

2020 ACTUAL 2021 ORIG BUD 2021 REVISED BUD 2021 ACTUAL 2021 PROJECTION 2022 DEPARTMENT CHANGE PCT

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT
4103 CITY COUNCIL							
410301 CITY-ADMINISTRATION	350.00	.00	.00	100.00	.00	.00	.0%
10410301 42226 FILMFEES							
TOTAL CITY-ADMINISTRATION	350.00	.00	.00	100.00	.00	.00	.0%
TOTAL CITY COUNCIL	350.00	.00	.00	100.00	.00	.00	.0%



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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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FOR PERIOD 13

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
4109 MAYOR							
410901 MAYOR-ADMINISTRATION							
10410901 48981 REFUND OF	113.08	.00	.00	9,654.50	.00	.00	.0%
10410901 48990 MISCELLANE	28.53	.00	.00	3,783.50	.00	.00	.0%
TOTAL MAYOR-ADMINISTRATION	141.61	.00	.00	13,438.00	.00	.00	.0%
TOTAL MAYOR	141.61	.00	.00	13,438.00	.00	.00	.0%



PROJECTION: 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
10411701 43802	FEDERAL LO	25,000.00	25,000.00	12,500.00	.00	-25,000.00	-200.0%
10411701 43804	CTPASTATE	125,000.00	750,000.00	76,500.00	.00	-750,000.00	-200.0%
10411701 44104	PRINTING &	1,155.00	2,000.00	221.00	.00	-2,000.00	-200.0%
10411701 44106	LIEN PREPA	28.00	200.00	59.69	.00	-200.00	-200.0%
10411701 44107	TAX WARRANT	1,140.00	1,000.00	478.00	.00	-1,000.00	-200.0%
10411701 44199	MISCELLANE	.00	.00	.00	.00	-5,000.00	.0%
10411701 44215	ELECSIGN	15,742.50	20,000.00	250.00	.00	-15,000.00	-175.0%
10411701 44599	SALES-MISC	1.00	.00	.00	.00	.00	.0%
10411701 44900	SCOD CHARG	200,000.00	200,000.00	.00	.00	-225,000.00	-212.5%
10411701 44901	SCOD CHARG	200,000.00	200,000.00	.00	.00	-250,000.00	-225.0%
10411701 44905	SCOD CHARG	56,600.00	56,600.00	.00	.00	-56,600.00	-200.0%
10411701 44906	SCODSW	100,000.00	100,000.00	.00	.00	-50,000.00	-150.0%
10411701 45103	DELINQUENT	495,777.11	375,754.00	309,448.70	.00	-500,000.00	-233.1%
10411701 45104	INSUFFICIE	379.00	160.00	100.00	.00	-160.00	-200.0%
10411701 46101	INTEREST	111,405.72	172,061.00	.00	.00	-320,000.00	-286.0%
10411701 46103	NET CHANGE	15,587.13	.00	.00	.00	.00	.0%
10411701 47203	CELL TOWER	101,894.11	40,000.00	28,792.97	.00	-40,000.00	-200.0%
10411701 47205	CELL TOWER	.00	30,000.00	.00	.00	-30,000.00	-200.0%
10411701 47206	CELL TOWER	.00	30,000.00	.00	.00	-30,000.00	-200.0%
10411701 47902	CENTER FOR	200.00	.00	.00	.00	.00	.0%
10411701 47903	VEOLIA (WA	61,668.00	20,000.00	.00	.00	-60,000.00	-400.0%
10411701 47904	STRING THE	14,000.00	21,000.00	.00	.00	-21,000.00	-200.0%



ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10411701 47911	4,560.00	4,500.00	4,500.00	2,660.00	.00	-4,500.00	-200.0%
10411701 47912	7,425.00	8,100.00	8,100.00	4,725.00	.00	-6,750.00	-183.3%
10411701 47914	3,540.00	3,540.00	3,540.00	2,065.00	.00	-3,200.00	-190.4%
10411701 48600	30,794.06	.00	.00	24,652.24	.00	.00	.0%
10411701 48921	.00	50,000.00	50,000.00	.00	.00	-50,000.00	-200.0%
10411701 48922	.00	31,000.00	31,000.00	.00	.00	-31,000.00	-200.0%
10411701 48980	.00	.00	.00	2,174.38	.00	.00	.0%
10411701 48981	57.78	.00	.00	.00	.00	.00	.0%
10411701 48990	29,374.34	5,000.00	5,000.00	621.00	.00	.00	.0%

TOTAL FIN-ADMINISTRATION 67,102,936.32 67,542,328.00 67,542,328.00 58,216,295.14 .00 -68,542,810.00 -201.5%

TOTAL FINANCE 67,102,936.32 67,542,328.00 67,542,328.00 58,216,295.14 .00 -68,542,810.00 -201.5%



PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4146 PROBATE							
414601 PROBATE-ADMINISTRATION							
10414601 43701 TOWN OF WA	26,395.66	28,000.00	28,000.00	.00	.00	-28,000.00	-200.0%
TOTAL PROBATE-ADMINISTRATION	26,395.66	28,000.00	28,000.00	.00	.00	-28,000.00	-200.0%
TOTAL PROBATE	26,395.66	28,000.00	28,000.00	.00	.00	-28,000.00	-200.0%



ACCOUNTS FOR:

GENERAL FUND

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	2022 DEPARTMENT CHANGE	2022 PCT
4147 CITY CLERK								
414701 CITYCLK-ADMINISTRATION								
10414701 42251 MARRIAGE L	2,140.00	2,500.00	2,500.00	1,287.00	.00	-2,500.00	-200.0%	
10414701 42261 DOG LICENS	570.50	1,000.00	1,000.00	247.00	.00	-1,000.00	-200.0%	
10414701 42262 DOG & KENN	1,843.00	2,000.00	2,000.00	821.00	.00	-2,000.00	-200.0%	
10414701 42263 ITINERANT	1,779.00	1,000.00	1,000.00	520.00	.00	-1,500.00	-250.0%	
10414701 44102 RECORDING	74,478.00	75,000.00	75,000.00	49,878.00	.00	-75,000.00	-200.0%	
10414701 44104 PRINTING &	61,527.00	40,000.00	40,000.00	34,794.00	.00	-50,000.00	-225.0%	
10414701 44106 LIEN PREPA	2,218.00	2,000.00	2,000.00	1,618.31	.00	-2,000.00	-200.0%	
10414701 44108 CONVEYANCE	325,473.05	350,000.00	350,000.00	333,437.58	.00	-450,000.00	-228.6%	
10414701 44110 MORTGAGE E	8,063.00	8,500.00	8,500.00	7,754.00	.00	-8,500.00	-200.0%	
10414701 44501 VITAL STAT	90,585.00	150,000.00	150,000.00	26,360.00	.00	-150,000.00	-200.0%	
10414701 44599 SALES-MISC	5,109.00	10,000.00	10,000.00	1,411.50	.00	-10,000.00	-200.0%	
10414701 48990 MISCELLANE	456.93	500.00	500.00	15,913.58	.00	.00	.0%	
TOTAL CITYCLK-ADMINISTRATION	574,242.48	642,500.00	642,500.00	474,041.97	.00	-752,500.00	-217.1%	
TOTAL CITY CLERK	574,242.48	642,500.00	642,500.00	474,041.97	.00	-752,500.00	-217.1%	



FOR PERIOD 13

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4173 OFFICE OF DEV & PLANNING							
417301 ODP-ADMINISTRATION							
10417301 42201 BUILDING P	750,987.00	266,113.00	266,113.00	263,470.00	.00	-500,000.00	-287.9%
10417301 42202 ELECTRICAL	364,753.00	56,917.00	56,917.00	69,145.00	.00	-125,000.00	-319.6%
10417301 42203 PLUMBING P	56,120.00	34,000.00	34,000.00	13,513.00	.00	-40,000.00	-217.6%
10417301 42204 DEMOLITION	1,044.00	1,500.00	1,500.00	360.00	.00	-1,500.00	-200.0%
10417301 42205 HEATING PE	-5,418.00	45,000.00	45,000.00	35,279.00	.00	-60,000.00	-233.3%
10417301 42206 SPRINKLER	181,428.00	44,000.00	44,000.00	30,015.00	.00	-50,000.00	-213.6%
10417301 42210 WALL MOUNT	5,100.00	4,500.00	4,500.00	2,800.00	.00	-7,500.00	-266.7%
10417301 42270 ZONING CER	1,950.00	2,500.00	2,500.00	1,000.00	.00	-2,500.00	-200.0%
10417301 42271 CERTIFICAT	2,650.00	6,000.00	6,000.00	350.00	.00	-6,000.00	-200.0%
10417301 44011 ADMINISTRA	140.00	300.00	300.00	140.00	.00	-300.00	-200.0%
10417301 44012 ADMINISTRA	58.00	50.00	50.00	36.00	.00	-50.00	-200.0%
10417301 44104 PRINTING &	248.00	250.00	250.00	301.60	.00	.00	.0%
10417301 44597 SALESREGS	.00	5,000.00	5,000.00	.00	.00	-5,000.00	-200.0%
10417301 44650 HEARINGS:	2,525.00	2,000.00	2,000.00	600.00	.00	-2,000.00	-200.0%
10417301 44651 PLANS REVI	50.00	.00	.00	50.00	.00	.00	.0%
10417301 44653 PLANS REVI	2,025.00	2,500.00	2,500.00	4,647.75	.00	-2,500.00	-200.0%
10417301 44654 PLANS REVI	2,800.00	10,000.00	10,000.00	5,400.00	.00	-5,000.00	-150.0%
10417301 44655 PLANS REVI	.00	500.00	500.00	.00	.00	-500.00	-200.0%
10417301 44670 ZONE PERMI	300.00	750.00	750.00	.00	.00	-750.00	-200.0%
10417301 44671 APPLICATIO	.00	200.00	200.00	.00	.00	-200.00	-200.0%



PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10417301 44672	1,072.62	500.00	500.00	410.75	.00	-500.00	-200.0%
10417301 44870	.00	15,000.00	15,000.00	.00	.00	-15,000.00	-200.0%
10417301 48981	734.55	.00	.00	.00	.00	-5,000.00	.0%
10417301 48990	160.40	100.00	100.00	155.00	.00	-10.00	-110.0%
TOTAL ODP-ADMINISTRATION	1,368,727.57	497,680.00	497,680.00	427,673.10	.00	-829,310.00	-266.6%
TOTAL OFFICE OF DEV & PLANNI	1,368,727.57	497,680.00	497,680.00	427,673.10	.00	-829,310.00	-266.6%



PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT
4201 POLICE DEPARTMENT							
420101 PD-ADMINISTRATION	3,510.00	6,000.00	6,000.00	4,060.00	.00	-6,000.00	-200.0%
10420101 42130 SAFETY PER	40.00	100.00	100.00	40.00	.00	-300.00	-400.0%
10420101 42229 MISCELLANE	425.00	1,000.00	1,000.00	.00	.00	-500.00	-150.0%
10420101 42264 ANNUAL VEN	250.00	200.00	200.00	.00	.00	-250.00	-225.0%
10420101 42299 MISCELLANE	21,008.75	15,000.00	15,000.00	.00	.00	-15,000.00	-200.0%
10420101 43651 COURT/VEHI	70.00	.00	.00	1,335.00	.00	.00	.0%
10420101 44050 PD-CARFAX	6,981.01	8,000.00	8,000.00	1,366.00	.00	-8,000.00	-200.0%
10420101 44104 PRINTING &	820.00	900.00	900.00	820.00	.00	-900.00	-200.0%
10420101 44213 BACKGROUND	530.00	500.00	500.00	.00	.00	-500.00	-200.0%
10420101 44214 FINGERPRIN	50.00	500.00	500.00	.00	.00	-500.00	-200.0%
10420101 44505 ANIMAL CON	2,494.00	1,500.00	1,500.00	633.00	.00	-1,500.00	-200.0%
10420101 44595 SALES-IMPO	.00	100.00	100.00	.00	.00	-100.00	-200.0%
10420101 45150 PENCANINE	6,050.00	.00	.00	.00	.00	.00	.0%
10420101 48400 PRIVATE DO	.00	1,500.00	1,500.00	123.99	.00	-1,500.00	-200.0%
10420101 48980 REFUND OF	3,794.89	.00	.00	.00	.00	.00	.0%
10420101 48981 REFUND OF	2.54	500.00	500.00	.00	.00	-500.00	-200.0%
10420101 48990 MISCELLANE	46,026.19	35,800.00	35,800.00	8,377.99	.00	-35,550.00	-199.3%
TOTAL PD-ADMINISTRATION	46,026.19	35,800.00	35,800.00	8,377.99	.00	-35,550.00	-199.3%
TOTAL POLICE DEPARTMENT	46,026.19	35,800.00	35,800.00	8,377.99	.00	-35,550.00	-199.3%



PROJECTION: 2022 2022 City Budget

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4203 FIRE DEPARTMENT							
420301 FIRE-ADMINISTRATION	6,570.00	6,000.00	6,000.00	410.00	.00	-6,000.00	-200.0%
10420301 42207 GASOLINE S	.00	100.00	100.00	.00	.00	.00	.0%
10420301 42208 BLASTING P	800.00	1,100.00	1,100.00	.00	.00	-500.00	-145.5%
10420301 42229 MISCELLANE	131.00	200.00	200.00	110.50	.00	-200.00	-200.0%
10420301 44104 PRINTING &	32,426.25	40,000.00	40,000.00	10,576.50	.00	-30,000.00	-175.0%
10420301 44203 FIRE PRIVA	1,779,628.37	1,650,000.00	1,650,000.00	713,273.20	.00	-1,850,000.00	-212.1%
10420301 44206 AMBULANCE	.00	500.00	500.00	.00	.00	-500.00	-200.0%
10420301 44211 FIRE & RES	2,904.00	.00	.00	.00	.00	.00	.0%
10420301 44217 FIREPFLIG	25.00	.00	.00	.00	.00	.00	.0%
10420301 48400 PRIVATE DO	15,119.98	.00	.00	.00	.00	.00	.0%
10420301 48990 MISCELLANE							
TOTAL FIRE-ADMINISTRATION	1,837,604.60	1,697,900.00	1,697,900.00	724,370.20	.00	-1,887,200.00	-211.1%
TOTAL FIRE DEPARTMENT	1,837,604.60	1,697,900.00	1,697,900.00	724,370.20	.00	-1,887,200.00	-211.1%



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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

FOR PERIOD 13

03/31/2021 17:27
5045drinehart

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND

	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4207 EMERGENCY MGMT/CIVIL PREPAREDN							
420701 EMERGENCY MGMT/CIVIL PREPAREDN							
10420701 43160 US DHS: EM	.00	10,000.00	10,000.00	.00	.00	-10,000.00	-200.0%
TOTAL EMERGENCY MGMT/CIVIL P	.00	10,000.00	10,000.00	.00	.00	-10,000.00	-200.0%
TOTAL EMERGENCY MGMT/CIVIL P	.00	10,000.00	10,000.00	.00	.00	-10,000.00	-200.0%



FOR PERIOD 13

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4301 PUBLIC WORKS							
430101 PW-ADMINISTRATION	18,486.00	6,000.00	6,000.00	.00	.00	-10,000.00	-266.7%
10430101 42206 SPRINKLER	16,947.05	10,000.00	10,000.00	26,057.31	.00	-10,000.00	-200.0%
10430101 42209 EXCAVATION	2,500.00	.00	.00	.00	.00	.00	.0%
10430101 43319 CTOPMABG	67,909.00	60,000.00	60,000.00	.00	.00	-60,000.00	-200.0%
10430101 43803 SCRRA: MSW	.00	.00	.00	30.00	.00	.00	.0%
10430101 44104 PRINTING &	5,931.00	20,000.00	20,000.00	.00	.00	-20,000.00	-200.0%
10430101 44590 SALES-EQUI	.00	10,000.00	10,000.00	5,016.00	.00	-10,000.00	-200.0%
10430101 44591 SALES-SCRA	.00	75,000.00	75,000.00	.00	.00	-75,000.00	-200.0%
10430101 44592 SALES-ELEC	595,997.94	500,000.00	500,000.00	283,375.96	.00	-550,000.00	-210.0%
10430101 44800 PRIVATE HA	2,198.73	10,000.00	10,000.00	.00	.00	-10,000.00	-200.0%
10430101 44801 SINGLE STR	172,920.89	175,000.00	175,000.00	89,091.53	.00	-175,000.00	-200.0%
10430101 44802 TRANSFER S	250.00	.00	.00	.00	.00	.00	.0%
10430101 44863 MSW SW	3,212.66	.00	.00	.00	.00	.00	.0%
10430101 44903 SCOD CHARG	.00	15,000.00	15,000.00	.00	.00	-15,000.00	-200.0%
10430101 45105 SOLID WAST	80,312.84	70,000.00	70,000.00	46,619.03	.00	-70,000.00	-200.0%
10430101 47300 TELECOMMUN	.00	.00	.00	160.29	.00	.00	.0%
10430101 48980 REFUND OF	500.00	5,000.00	5,000.00	.00	.00	-5,000.00	-200.0%
10430101 48981 REFUND OF	6,783.61	.00	.00	5,253.51	.00	.00	.0%
10430101 48990 MISCELLANE	1,458.00	7,000.00	7,000.00	3,041.00	.00	-7,000.00	-200.0%
10430101 49400 CLAIMS-PRO							
TOTAL PW-ADMINISTRATION	975,407.72	963,000.00	963,000.00	458,644.63	.00	-1,017,000.00	-205.6%
TOTAL PUBLIC WORKS	975,407.72	963,000.00	963,000.00	458,644.63	.00	-1,017,000.00	-205.6%



03/31/2021 17:27
5045drinehart

City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 2022 2022 City Budget

FOR PERIOD 13

ACCOUNTS FOR:
GENERAL FUND

	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
4427 HUMAN SERVICES/SENIOR CTR							
442701 HS-ADMINISTRATION							
10442701 48981 REFUND OF	129.54	.00	.00	.00	.00	.00	.0%
TOTAL HS-ADMINISTRATION	129.54	.00	.00	.00	.00	.00	.0%
TOTAL HUMAN SERVICES/SENIOR	129.54	.00	.00	.00	.00	.00	.0%



03/31/2021 17:27
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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

P 15
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PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:
GENERAL FUND

	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4503 RECREATION							
450301 REC-ADMINISTRATION							
10450301 47907 FACILITY U	14,018.15	12,000.00	12,000.00	15,024.38	.00	-12,000.00	-200.0%
TOTAL REC-ADMINISTRATION	14,018.15	12,000.00	12,000.00	15,024.38	.00	-12,000.00	-200.0%
TOTAL RECREATION	14,018.15	12,000.00	12,000.00	15,024.38	.00	-12,000.00	-200.0%

FOR PERIOD 13



ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4700 EDUCATION							
470001 EDUCATION-ADMINISTRATION							
10470001 43330 CT DOE: EX	22,530,958.00	22,481,753.00	22,481,753.00	.00	.00	-22,481,753.00	-200.0%
10470001 43332 CT DOE: NO	52,880.00	.00	.00	.00	.00	.00	.0%
10470001 43603 CT DAS: SC	.00	45,000.00	45,000.00	.00	.00	-45,000.00	-200.0%
10470001 43604 CT DAS: SC	.00	7,000.00	7,000.00	.00	.00	-7,000.00	-200.0%
10470001 48980 RPYEXP	118,072.59	.00	.00	1,812.93	.00	.00	.0%
10470001 48990 MISCELLANE	10,443.00	.00	.00	.00	.00	.00	.0%
TOTAL EDUCATION-ADMINISTRATI	22,712,353.59	22,533,753.00	22,533,753.00	1,812.93	.00	-22,533,753.00	-200.0%
TOTAL EDUCATION	22,712,353.59	22,533,753.00	22,533,753.00	1,812.93	.00	-22,533,753.00	-200.0%



PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
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9901 INTERFUND TRANSFER ACCT							
990101 INTERFUND-GENERAL FUND							
10990101 49126	41,600.00	.00	.00	.00	.00	.00	.0%
10990101 49130	200,000.00	50,000.00	50,000.00	50,000.00	.00	-50,000.00	-200.0%
10990101 49148	500,000.00	.00	.00	.00	.00	.00	.0%
10990101 49151	.00	474,115.00	474,115.00	.00	.00	-600,000.00	-226.6%
TOTAL INTERFUND-GENERAL FUND	741,600.00	524,115.00	524,115.00	50,000.00	.00	-650,000.00	-224.0%
TOTAL INTERFUND TRANSFER ACC	741,600.00	524,115.00	524,115.00	50,000.00	.00	-650,000.00	-224.0%
GRAND TOTAL	95,399,933.43	94,487,076.00	94,487,076.00	60,389,778.34	.00	-96,298,123.00	-201.9%

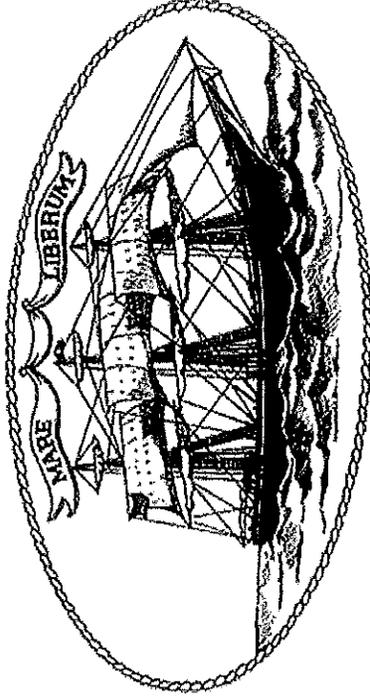
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REVENUES

	FY-2017 Actuals	FY-2018 Actuals	FY-2019 Actual	FY-2020 Actual	FY-2021 Mayor Proposed	Modification from Original Budget	FY-2021 Revised Budget	FY-2021 Actual (\$ months)	FY-2022 Mayor Proposed	FY-22-21 Increase/(Decrease)
Center for the Blind	6,020	5,518	2,408	100	-	-	-	-	-	-
Water/Water Pollution/Violia	61,668	61,668	-	61,668	20,000	-	20,000	-	60,000	40,000
Richard Humphreysville	4,560	4,940	2,280	3,800	4,500	-	4,500	1,520	4,500	-
Peter S. Turello	8,100	7,425	4,050	6,750	8,100	-	8,100	2,700	6,750	(1,350)
M&T Parking	6,213	-	-	-	-	-	-	-	-	-
Sweetwater Boatworks	3,245	3,245	2,045	3,245	3,540	-	3,540	1,180	3,200	(340)
American Tower	41,774	38,851	-	96,771	40,000	-	40,000	13,013	40,000	-
T Mobile- Fire House	27,152	25,891	19,421	-	30,000	-	30,000	-	30,000	-
T Mobile- High School	27,173	25,870	19,443	-	30,000	-	30,000	-	30,000	-
Siring Theory School of Music	-	7,500	10,500	-	21,000	-	21,000	-	21,000	-
Tilley/Pearl lot	19,500	14,678	-	-	-	-	-	-	-	-
Liens	-	40	-	-	-	-	-	-	-	-
Water Department	200,000	200,000	200,000	-	200,000	-	200,000	-	225,000	25,000
Water Pollution Control	200,000	200,000	200,000	-	200,000	-	200,000	-	250,000	50,000
Stormwater	-	-	-	-	56,600	-	56,600	-	56,600	(50,000)
Parking Authority	-	-	947	56,600	2,000	-	2,000	188	2,000	-
Xerox Copies	2,017	2,109	1,441	1,141	2,000	-	2,000	1,622	2,000	-
Liens	2,698	1,590	1,008	2,218	2,000	-	2,000	1,622	2,000	-
Conveyance Tax	296,212	417,735	189,444	303,837	350,000	-	350,000	164,050	450,000	100,000
Recordings	73,033	69,782	41,020	68,915	75,000	-	75,000	27,626	75,000	-
Mort Elec Reg Sys- Cityshare	11,635	8,550	4,122	7,202	8,500	-	8,500	3,706	8,500	-
Preservation Fee City	-	-	-	-	-	-	-	-	-	-
Xerox Copies	20,430	44,741	33,017	57,341	40,000	-	40,000	20,312	50,000	10,000
Police Overtime	520,817	429,744	-	-	-	-	-	-	-	-
Police Vehicle	271,079	191,071	-	-	-	-	-	-	-	-
Board of Education	147,297	80,508	-	-	-	-	-	-	-	-
Administrative Fees	141,778	116,691	-	-	-	-	-	-	-	-
Xerox Copies	10,560	8,311	4,312	6,195	8,000	-	8,000	755	8,000	-
Background Checks	660	1,240	920	720	900	-	900	220	900	-
Fingerprints	270	565	295	530	500	-	500	-	500	-
Fire Equipment	-	2,200	-	-	-	-	-	-	-	-
Fire Dept- New London	26,001	36,819	49,845	30,787	40,000	-	40,000	8,674	30,000	(10,000)
Xerox Copies	(49,486)	133	65	117	200	-	200	61	200	-
Ambulance Services	1,560,815	1,590,622	793,703	1,689,362	1,650,000	-	1,650,000	341,761	1,650,000	200,000
Fire & Rescue Services	38,015	-	(7,348)	-	500	-	500	-	500	-
Telecommunication Royalty	83,982	71,892	46,521	73,496	70,000	-	70,000	26,459	70,000	-
Private Haulers	546,345	585,246	321,200	595,998	500,000	-	500,000	196,132	550,000	50,000
Single Stream Recycling	14,885	15,470	5,617	-	10,000	-	10,000	-	10,000	-
Transfer Station	164,477	172,574	80,046	159,563	175,000	-	175,000	37,852	175,000	-
Board of Education	4,312	-	-	-	-	-	-	-	-	-
Xerox Copies	950	37	-	-	-	-	-	-	-	-
Recreation Dept	25,312	12,705	10,643	13,159	12,000	-	12,000	15,024	12,000	-
Variance/Zoning/MV C.O.A.	3,200	1,850	700	1,825	2,000	-	2,000	600	2,000	-
Facade	150	300	-	50	-	-	-	-	-	-
Plan Modification	2,400	5,005	2,200	1,500	2,500	-	2,500	3,948	2,500	-
Special Permit	6,600	12,895	8,925	2,550	10,000	-	10,000	5,125	5,000	(5,000)
Subdivision/Resubdivision	-	-	800	-	500	-	500	-	500	-
Maps/Regulations/Subdiv	1,200	600	1,800	-	750	-	750	-	750	-
Application Fees	190	1,000	85	-	200	-	200	-	200	-
Poster Deposits	700	500	300	-	300	-	300	100	300	-
Public Act 92-535	90	92	58	42	50	-	50	22	50	-
Xerox Copies	297	353	113	203	250	-	250	199	250	-
Foreign Trade Zone	-	15,500	-	-	15,000	-	15,000	-	15,000	-
New London High School	-	26,000	-	-	-	-	-	-	-	-
TOTAL CHARGES FOR SERVICES	4,554,366	4,522,241	2,107,105	3,256,185	3,689,890	-	3,689,890	872,829	4,098,200	408,310
Fines & Penalties	-	-	-	-	-	-	-	-	-	-
Delinquent Taxes- Interest	467,980	446,094	508,709	495,755	400,000	(24,246)	375,754	247,750	500,000	124,246
Tax Warrant Preparation	1,122	986	1,176	1,140	1,000	-	1,000	358	1,000	-
Lien Preparation	484	292	232	28	200	-	200	200	200	-
Insufficient Funds Check	662	420	339	379	160	-	160	80	160	-
Canine Redemption- Shelter	1,095	490	15	50	500	-	500	-	500	-

	FY-2017 Actuals	FY-2018 Actuals	FY-2019 Actual	FY-2020 Actual	FY 2021 Mayor Proposed	Modification from Original Budget	FY 2021 Revised Budget	FY 2021 Actual (6 months)	FY 2022 Mayor Proposed	Increase/(Decrease)
REVENUES										
Canine Redemption- Advertisement	\$ 83	\$ 21	\$ 180	\$ -	\$ 100	\$ -	\$ 100	\$ -	\$ 100	\$ -
Solid Waste	(37,282)	13,304	9,948	250	15,000	\$ -	15,000	\$ -	15,000	\$ -
TOTAL FINES & PENALTIES	434,124	461,557	520,599	497,602	416,960	(24,246)	392,714	248,224	516,960	124,246
Miscellaneous										
Miscellaneous revenue	25	-	-	13,651	-	-	-	3,784	-	-
Electronic Sign Revenue	-	-	-	14,151	20,000	-	20,000	250	15,000	(5,000)
Refund Current Year Expense	44	81	-	-	-	-	-	9,655	-	-
Miscellaneous revenue	5	145	112	-	-	-	-	-	-	-
Interest Income	-	1	-	41,906	307,904	(128,187)	179,117	-	300,000	120,883
Prudential	-	799	-	-	-	-	-	-	20,000	20,000
Miscellaneous	107,619	543	125,866	-	-	-	-	-	-	-
Connecticut College	12,500	12,500	-	-	50,000	-	50,000	-	50,000	-
Refund Prior Year Expense	1,082	-	-	-	-	-	-	1,813	-	-
Miscellaneous revenue	35,396	31,756	-	-	-	-	-	1,751	-	-
Payment in Lieu of Taxes-Mitchell	25,586	27,244	31,194	30,784	31,000	-	31,000	12,326	31,000	-
Recordings	(50)	300	-	-	-	-	-	-	-	-
Vitals	165,560	139,937	54,045	84,125	150,000	-	150,000	16,140	150,000	-
Miscellaneous	33,802	6,249	19,022	4,626	10,000	-	10,000	1,153	10,000	-
Impounded Animals	1,959	1,967	1,305	2,494	1,500	-	1,500	633	1,500	-
Miscellaneous	-	675	-	-	500	-	500	-	500	-
Refund Prior Year Expense	-	1,334	2,244	-	1,500	-	1,500	124	1,500	-
Refund Current Year Expense	15,884	1,176	-	-	-	-	-	-	-	-
Auction Proceeds	-	429	-	-	-	-	-	-	500	-
Miscellaneous Revenue	1,901	7,683	420	-	500	-	500	2,175	-	-
Refund Prior Year Expense	-	-	-	-	-	-	-	-	-	-
Refund Current Year Expense	26	-	-	-	-	-	-	-	-	-
Sale of Equipment	-	-	30,975	5,981	20,000	-	20,000	-	20,000	-
Scrap Metal	7,188	11,187	-	-	10,000	-	10,000	-	10,000	-
Winthrop Solar	7,211	81,042	-	-	75,000	-	75,000	5,016	75,000	-
Claims, Property Damage	24,779	6,129	5,573	1,198	7,000	-	7,000	2,067	7,000	-
Refund Current Year Expense	11,283	5,432	13,692	500	5,000	-	5,000	-	5,000	-
Miscellaneous Revenue	300	789	4,738	-	5,000	-	5,000	100	5,000	-
Miscellaneous revenue	350,469	6,181	75	-	5,000	-	5,000	567	5,000	-
Inland/Wetland Regulation	-	950	-	-	-	-	-	-	-	-
Zoning Maps	-	17	-	-	-	-	-	-	-	-
Refund Current Year Expense	-	100	-	-	-	-	-	-	-	-
Miscellaneous revenue	137	1,547	87	-	100	-	100	155	10	(90)
Refund Prior Year Expense	5,668	-	27,307	-	-	-	-	160	-	-
Refund Current Year Expense	7,099	-	3,002	3,795	-	-	-	-	5,000	5,000
Refund Prior Year Expense	28,527	15,122	-	-	-	-	-	-	-	-
TOTAL MISCELLANEOUS REVENUE	850,612	958,137	920,272	203,171	699,404	(128,187)	571,217	57,869	712,010	140,793
Transfers in										
Contribution from Community Dev	25,000	-	-	-	-	-	-	-	-	-
Police Private Protection	-	-	-	500,000	530,000	(55,885)	474,115	-	600,000	125,885
Parking Garage	-	-	-	200,000	50,000	-	50,000	50,000	50,000	-
TOTAL TRANSFERS IN	25,000	-	-	700,000	580,000	(55,885)	524,115	50,000	650,000	125,885
	90,835,178	92,235,602	79,161,391	93,609,547	94,834,420	(434,038)	94,500,382	41,749,013	96,298,123	1,797,741

5



FUNCTION: General Government	DEPARTMENT: City Council	DIVISION: Administration
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SUMMARY:

The City Council is the City's legislative body. It consists of seven Council, including the President of the Council and the President Pro Tempore. They are elected at large and serve for two-year terms. A majority of all the members elected to the Council shall constitute a quorum to do business. The President of the Council is selected by vote of the members of the Council. The President of the Council presides over the meeting of the Council. The Council meets the first and third Monday of each month at 7:00 PM in the City Council Chambers of City Hall unless otherwise specified.



FOR PERIOD 13

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

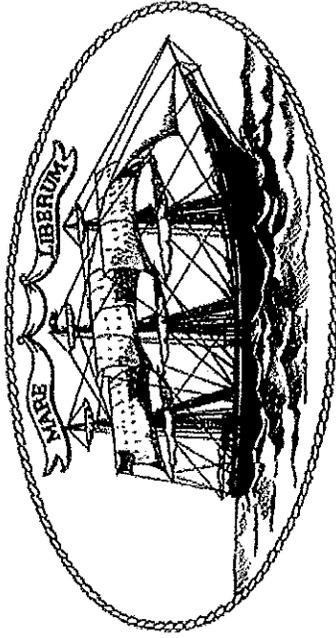
GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4103 CITY COUNCIL							
410301 CITY-ADMINISTRATION							
10410301 51510 REGULAR PA	51,663.53	56,189.00	56,189.00	50,353.99	.00	57,875.00	3.0%
10410301 51540 LONGEVITY	300.00	300.00	300.00	300.00	.00	300.00	.0%
10410301 52101 HEALTH INS	28,559.03	30,522.00	30,522.00	25,403.85	.00	31,603.00	3.5%
10410301 52102 LIFE INSUR	.00	110.00	110.00	.00	.00	110.00	.0%
10410301 52200 FICA	3,495.67	4,322.00	4,322.00	3,415.67	.00	4,450.00	3.0%
10410301 52305 CONTRIB TO	4,908.06	5,338.00	5,338.00	4,783.67	.00	5,498.00	3.0%
10410301 52307 RHS CONTRI	1,000.00	1,000.00	1,000.00	1,000.00	.00	1,000.00	.0%
10410301 52903 EYEGLASS R	.00	150.00	150.00	150.00	.00	150.00	.0%
10410301 53012 CONSULTING	18,145.64	18,250.00	18,250.00	18,414.84	.00	25,250.00	38.4%
10410301 53300 OTHER PROF	54,615.81	90,000.00	90,000.00	61,590.16	.00	90,000.00	.0%
10410301 53990 OTHER PURC	305.00	.00	.00	.00	.00	.00	.0%
10410301 54300 REPAIRS &	.00	2,500.00	2,500.00	.00	.00	2,500.00	.0%
10410301 54400 RENTALS &	.00	.00	.00	238.00	.00	.00	.0%
10410301 55990 OTHER PURC	88.04	1,000.00	1,000.00	76.17	.00	1,000.00	.0%
10410301 56100 OFFICE SUP	944.27	2,000.00	2,000.00	1,350.80	.00	2,000.00	.0%
10410301 58700 BEAUTY	4,990.42	5,000.00	5,000.00	4,814.85	.00	5,000.00	.0%
10410301 58701 TAX REVIEW	2,100.00	2,100.00	2,100.00	2,100.00	.00	2,100.00	.0%
10410301 58702 WTRFT PARK	45,000.00	45,000.00	45,000.00	39,500.00	.00	65,000.00	44.4%
10410301 58703 NL MAIN ST	13,140.00	13,140.00	13,140.00	.00	.00	13,140.00	.0%
10410301 58704 VFW FLAGS	.00	3,000.00	3,000.00	.00	.00	3,000.00	.0%



ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10410301 58705	10,000.00	10,000.00	10,000.00	10,000.00	.00	10,000.00	.0%
10410301 58706	1,811.89	2,000.00	2,000.00	987.80	.00	2,000.00	.0%
TOTAL CITYC-ADMINISTRATION	241,067.36	291,921.00	291,921.00	224,479.80	.00	321,976.00	10.3%
TOTAL CITY COUNCIL	241,067.36	291,921.00	291,921.00	224,479.80	.00	321,976.00	10.3%

6



FUNCTION: Judicial	DEPARTMENT: Probate Court	DIVISION: Administration
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SUMMARY:

The Probate Court is operated under the General Statutes of the State of Connecticut. The Judge is elected while his office staff is appointed by him. The operating cost of the Probate Court is shared by New London and Waterford on a proportionate basis of respective taxable grand lists.



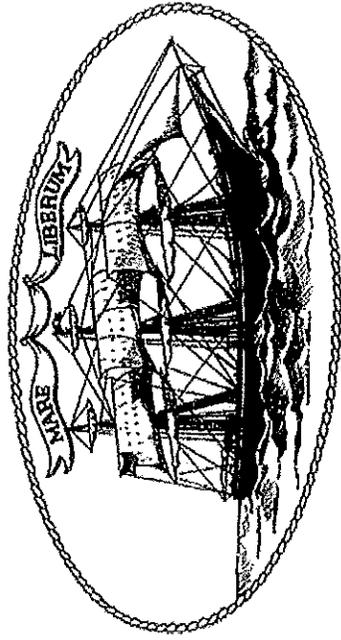
PROJECTION: 2022 2022 City Budget
FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND

	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
4146 PROBATE							
414601 PROBATE-ADMINISTRATION							
10414601 58250 PAYMENTS T	21,658.29	30,000.00	30,000.00	29,031.37	.00	30,000.00	.0%
TOTAL PROBATE-ADMINISTRATION	21,658.29	30,000.00	30,000.00	29,031.37	.00	30,000.00	.0%
TOTAL PROBATE	21,658.29	30,000.00	30,000.00	29,031.37	.00	30,000.00	.0%

7



FUNCTION: Executive	DEPARTMENT: Mayor	DIVISION: Administration
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SUMMARY:

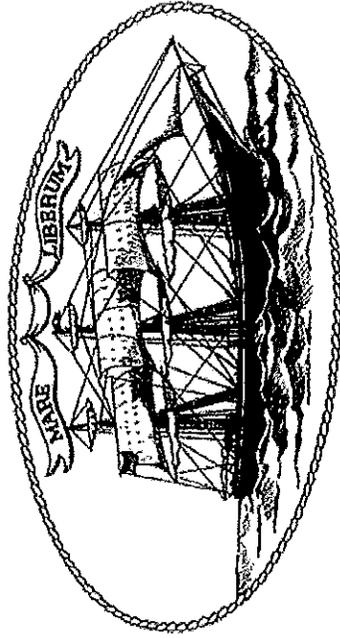
The Department of the Mayor, encompassing the Office of the Mayor, Personnel, and Human Services, is responsible for the executive and administrative work of the City. The responsibilities include annually presenting a budget for City Council's review and adoption; ensuring that the City does not run a deficit except in the case of an unforeseeable emergency; directing and controlling all municipal departments; establishing schools and procedures to be followed by all departments; making recommendations concerning the nature and location of municipal improvements; conducting labor negotiations; hiring and retaining employees; resolving personnel issues; administering benefits; compiling and maintaining personnel records; overseeing non-profit human services delivery system including children, youth and families, senior citizens, housing and homelessness, developmental services, behavioral health (includes mental health and substance abuse), veterans affairs; working with State and local officials to lobby for and advance the City's interests.



PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4109 MAYOR							
410901 MAYOR-ADMINISTRATION							
10410901 51510 REGULAR PA	251,416.08	262,564.00	262,564.00	235,297.53	.00	266,502.00	1.5%
10410901 51530 OVERTIME P	.00	.00	.00	212.24	.00	.00	.0%
10410901 51540 LONGEVITY	750.00	750.00	750.00	900.00	.00	1,050.00	40.0%
10410901 52101 HEALTH INS	33,960.11	36,594.00	36,594.00	31,615.85	.00	36,469.00	-3.3%
10410901 52102 LIFE INSUR	.00	330.00	330.00	.00	.00	330.00	.0%
10410901 52200 FICA	19,452.59	21,228.00	21,228.00	18,561.89	.00	21,482.00	1.2%
10410901 52302 CONTRIB TO	20,581.75	24,112.00	24,112.00	21,772.44	.00	26,338.00	9.2%
10410901 52305 CONTRIB TO	19,453.14	19,850.00	19,850.00	18,312.08	.00	14,711.00	-25.9%
10410901 52306 CONTRIB TO	500.00	500.00	500.00	500.00	.00	500.00	.0%
10410901 52307 RHS CONTRI	3,000.00	3,000.00	3,000.00	3,000.00	.00	3,000.00	.0%
10410901 52903 EYEGLOSS R	45.00	450.00	450.00	.00	.00	450.00	.0%
10410901 53012 CONSULTING	2,088.50	8,000.00	8,000.00	4,499.50	.00	8,000.00	.0%
10410901 53300 OTHER PROF	7,942.00	10,000.00	10,000.00	.00	.00	10,000.00	.0%
10410901 53990 OTHER PURC	3,548.86	5,000.00	5,000.00	2,503.22	.00	5,000.00	.0%
10410901 55301 POSTAGE	52.45	.00	.00	11.00	.00	.00	.0%
10410901 55400 ADVERTISIN	1,400.00	.00	.00	.00	.00	.00	.0%
10410901 55800 TRAVEL & T	2,171.61	2,500.00	2,500.00	583.17	.00	2,500.00	.0%
10410901 55990 OTHER PURC	342.45	6,000.00	900.00	752.59	.00	6,000.00	566.7%
10410901 56100 OFFICE SUP	1,357.44	1,500.00	1,500.00	907.36	.00	1,500.00	.0%
10410901 58100 DUES & SUB	199,218.53	197,390.00	202,490.00	202,516.00	.00	197,390.00	-2.5%



FUNCTION: General Government	DEPARTMENT: Mayor	DIVISION: Personnel
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SUMMARY:

The Personnel Department of the Mayor's Office is responsible for a wide range of duties for all City employees and pensioners at the Board of Education. Within this framework, the Personnel Department functions include but are not limited to: conducting employee relations activities (handling all of the complaints made by employees to resolve personnel issues); maintaining historical personnel records (keeping past and current records); maintaining municipal guidelines by preparing, updating, and recommending personnel policies and procedures; providing information and assisting with the preparation of reports; ensuring legal compliance by monitoring and implementing applicable human resource federal and state requirements; conducting contract negotiations, recruitment and retention; preparing and reviewing job descriptions; producing all forms regarding a change in status for employees (salary increases, promotions, new hires, terminations); organizing trainings (prevention of sexual harassment and workplace violence), and coordinating staff performance reviews.

The Personnel Board, which is responsible for Personnel Management and Merit Systems for the City, is serviced by this Division in accordance with the Code of Ordinances. The Pension Committee and EEO Committee are also assigned to the Personnel Department



GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
410903 MAYOR-PERSONNEL							
10410903 51510 REGULAR PA	143,943.81	145,053.00	145,053.00	132,848.32	.00	149,100.00	2.8%
10410903 51530 OVERTIME P	12.48	400.00	400.00	263.70	.00	400.00	.0%
10410903 51540 LONGEVITY	300.00	300.00	300.00	300.00	.00	300.00	.0%
10410903 52101 HEALTH INS	21,120.11	22,537.00	22,537.00	18,640.13	.00	23,992.00	6.5%
10410903 52102 LIFE INSUR	.00	220.00	220.00	.00	.00	220.00	.0%
10410903 52200 FICA	10,680.94	11,120.00	11,120.00	9,868.78	.00	11,430.00	2.8%
10410903 52305 CONTRIB TO	13,675.15	13,790.00	13,790.00	12,619.66	.00	14,164.00	2.7%
10410903 52306 CONTRIB TO	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10410903 52307 RHS CONTRI	3,000.00	2,000.00	2,000.00	2,000.00	.00	2,000.00	.0%
10410903 52903 EYEGLOSS R	.00	300.00	300.00	.00	.00	300.00	.0%
10410903 53012 CONSULTING	1,543.45	10,000.00	8,330.00	2,982.25	.00	10,000.00	20.0%
10410903 53300 OTHER PROF	29,108.05	.00	.00	.00	.00	.00	.0%
10410903 53990 OTHER PURC	.00	25,000.00	31,000.00	22,387.00	.00	25,000.00	-19.4%
10410903 55010 TRAINING	.00	5,000.00	2,500.00	2,000.00	.00	5,000.00	100.0%
10410903 55400 ADVERTISIN	12,568.25	10,000.00	11,880.00	11,880.00	.00	10,000.00	-15.8%
10410903 55500 PRINTING	.00	500.00	500.00	483.15	.00	500.00	.0%
10410903 55800 TRAVEL & T	.00	500.00	260.00	.00	.00	500.00	92.3%
10410903 56100 OFFICE SUP	1,386.97	1,500.00	1,500.00	1,000.00	.00	1,500.00	.0%
10410903 56300 FOOD	146.68	700.00	700.00	572.19	.00	700.00	.0%
10410903 56900 OTHER SUPP	-31.28	300.00	300.00	.00	.00	300.00	.0%
10410903 58100 DUES & SUB	.00	250.00	280.00	280.00	.00	250.00	-10.7%



PROJECTION: 2022 2022 City Budget

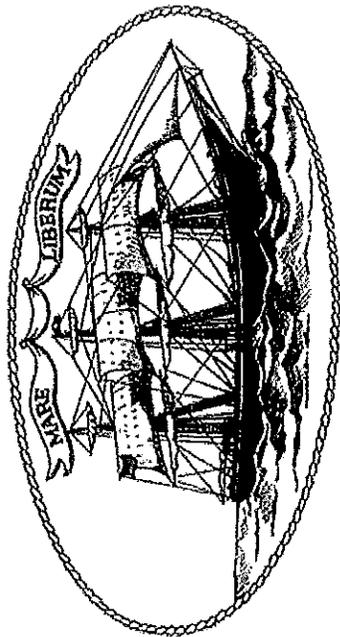
ACCOUNTS FOR:

GENERAL FUND

FOR PERIOD 13

	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT
						CHANGE	CHANGE
TOTAL MAYOR-PERSONNEL	237,454.61	250,470.00	253,970.00	218,125.18	.00	256,656.00	1.1%
TOTAL MAYOR	804,735.12	850,238.00	853,738.00	760,070.05	.00	857,878.00	.5%

8



FUNCTION: General Government	DEPARTMENT: Elections	DIVISION: Administration
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SUMMARY:

The Office of Registrar of Voters is an elected two year municipal office mandated by, and operated under, state statute. The Registrar of Voters work closely with, and under, the Secretary of The State of Connecticut in developing methods and procedures to insure the voting rights of citizens and to administer all Elections (Federal, state, Municipal, Primaries, and Referenda), and in assuring compliance with current Election law. Registrars of Voters are responsible , voter education, for conducting the annual Canvass of Voters each Spring, maintaining the accuracy of the voter registry list, updating voter records, preparing departmental budgets, soliciting and training all election officials. the storage, maintenance, and set up of all election and polling place equipment, Maintaining regular office hours, responding to public or candidate inquiries.



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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:
GENERAL FUND

FOR PERIOD 13

2020 ACTUAL

2021 ORIG BUD

2021 REVISED BUD

2021 ACTUAL

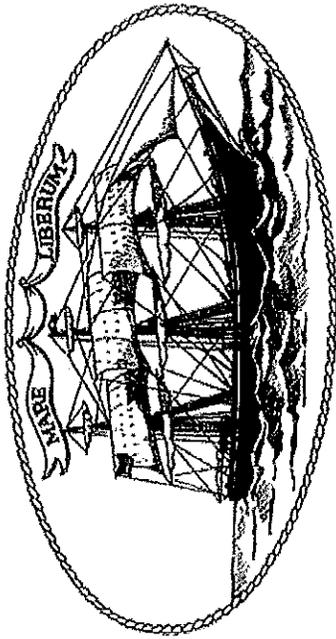
2021 PROJECTION

2022 DEPARTMENT

2022 DEPARTMENT CHANGE

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT
4149 ELECTIONS							
414901 ELEC-ADMINISTRATION							
10414901 51510 REGULAR PA	54,414.38	55,080.00	55,080.00	49,359.56	.00	55,080.00	.0%
10414901 52200 FICA	4,162.78	4,214.00	4,214.00	3,776.22	.00	4,214.00	.0%
10414901 53300 OTHER PROF	3,037.50	4,000.00	4,000.00	2,542.50	.00	4,000.00	.0%
10414901 53990 OTHER PURC	14,477.57	35,000.00	35,000.00	27,706.65	.00	35,000.00	.0%
10414901 54300 REPAIRS &	3,200.00	3,200.00	3,200.00	3,200.00	.00	3,200.00	.0%
10414901 55301 POSTAGE	11.49	.00	.00	43.35	.00	.00	.0%
10414901 55500 PRINTING	5,084.60	13,000.00	13,000.00	13,000.00	.00	13,000.00	.0%
10414901 55800 TRAVEL & T	169.13	700.00	700.00	87.50	.00	700.00	.0%
10414901 56100 OFFICE SUP	775.42	2,000.00	2,000.00	2,000.00	.00	2,000.00	.0%
10414901 56900 OTHER SUPP	1,061.80	1,400.00	1,400.00	.00	.00	1,400.00	.0%
10414901 58100 DUES & SUB	70.00	140.00	140.00	140.00	.00	140.00	.0%
TOTAL ELEC-ADMINISTRATION	86,464.67	118,734.00	118,734.00	101,855.78	.00	118,734.00	.0%
TOTAL ELECTIONS	86,464.67	118,734.00	118,734.00	101,855.78	.00	118,734.00	.0%

9



FUNCTION: General Government	DEPARTMENT: Finance	DIVISION: Administration
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SUMMARY:

Finance Administration provides centralized financial management services for the City of New London. It includes the accounting, purchasing, payroll and accounts payable departments. Duties include financial reporting, budget preparation, capital improvement projects, and treasury management.



ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4117 FINANCE							
411701 FIN-ADMINISTRATION							
10411701 51510 REGULAR PA	717,875.16	662,177.00	662,177.00	581,648.47	.00	681,572.00	2.9%
10411701 51530 OVERTIME P	25,446.51	12,000.00	12,000.00	10,081.22	.00	12,000.00	.0%
10411701 51540 LONGEVITY	1,050.00	1,050.00	1,050.00	900.00	.00	1,300.00	23.8%
10411701 52101 HEALTH INS	163,310.87	173,644.00	173,644.00	128,527.49	.00	176,412.00	1.6%
10411701 52102 LIFE INSUR	.00	880.00	880.00	.00	.00	880.00	.0%
10411701 52200 FICA	55,491.35	52,478.00	52,478.00	45,512.21	.00	54,040.00	3.0%
10411701 52303 CONTRIB TO	22,033.18	25,225.00	25,225.00	23,127.46	.00	28,294.00	12.2%
10411701 52305 CONTRIB TO	52,582.91	46,878.00	46,878.00	41,714.75	.00	48,400.00	3.2%
10411701 52306 CONTRIB TO	1,500.00	1,750.00	1,750.00	750.00	.00	1,750.00	.0%
10411701 52307 RHS CONTRI	4,000.00	5,000.00	5,000.00	4,000.00	.00	5,000.00	.0%
10411701 52903 EYEGLOSS R	871.38	1,050.00	1,050.00	1,032.40	.00	1,050.00	.0%
10411701 52905 MEU EDUCAT	1,750.00	2,000.00	2,000.00	2,000.00	.00	.00	-100.0%
10411701 52906 CMERS ADMI	10,660.00	9,750.00	9,750.00	10,530.00	.00	9,750.00	.0%
10411701 53012 CONSULTING	32,062.31	80,000.00	29,237.00	16,810.98	.00	80,000.00	173.6%
10411701 53300 OTHER PROF	22,398.42	.00	.00	6,074.58	.00	.00	.0%
10411701 53990 OTHER PURC	5,217.76	.00	.00	.00	.00	.00	.0%
10411701 54300 REPAIRS &	.00	4,000.00	2,500.00	.00	.00	4,000.00	60.0%
10411701 54400 RENTALS &	1,590.65	4,500.00	4,500.00	1,774.06	.00	4,500.00	.0%
10411701 55010 TRAINING	.00	2,500.00	2,500.00	85.00	.00	2,500.00	.0%
10411701 55301 POSTAGE	132.00	7,500.00	7,000.00	7,000.00	.00	7,500.00	7.1%

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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

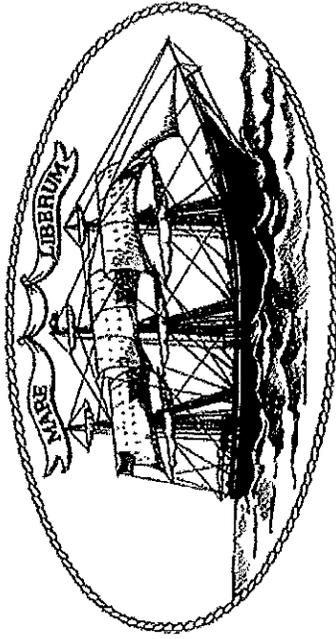
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PROJECTION: 2022 2022 City Budget

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10411701 55400	.00	1,500.00	1,500.00	.00	.00	1,500.00	.0%
10411701 55800	437.32	800.00	800.00	.00	.00	800.00	.0%
10411701 55850	850.00	.00	.00	.00	.00	.00	.0%
10411701 55990	.00	500.00	1,150.00	1,132.00	.00	500.00	-56.5%
10411701 56100	8,723.80	12,448.00	11,798.00	9,797.81	.00	12,448.00	5.5%
10411701 58100	1,130.99	2,000.00	2,000.00	1,668.00	.00	2,000.00	.0%
TOTAL FIN-ADMINISTRATION	1,129,114.61	1,109,630.00	1,056,867.00	894,166.43	.00	1,136,196.00	7.5%



FUNCTION: General Government	DEPARTMENT: Finance	DIVISION: Tax & Revenue Collection
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SUMMARY:

The Tax Division is responsible for the creation and collection of tax bills and maintaining and updating tax rate books and accounts. It reviews outstanding accounts and prepares requests for transfer to suspense and makes recommendation on allowance for bad debts. It prepares liens and releases for recording on the New London Land Records and files UCC liens with the Secretary of State. It initiates foreclosure or tax sale and other legal actions in the processing of collection of delinquent tax receivables. The Tax Division hears and investigates tax issues and provides information regarding tax matters to the citizens. The Division is also responsible for the deposit of all miscellaneous revenues and collectibles, state grants and user fees.



PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
411702 FIN-TAX OFFICE							
10411702 51510 REGULAR PA	166,837.06	185,886.00	185,886.00	166,583.33	.00	194,657.00	4.7%
10411702 51530 OVERTIME P	29.27	2,000.00	2,000.00	10.62	.00	2,000.00	.0%
10411702 51540 LONGEVITY	150.00	300.00	300.00	300.00	.00	300.00	.0%
10411702 52101 HEALTH INS	47,631.00	56,111.00	56,111.00	47,105.10	.00	57,039.00	1.7%
10411702 52102 LIFE INSUR	.00	330.00	330.00	.00	.00	330.00	.0%
10411702 52200 FICA	11,863.29	14,243.00	14,243.00	12,086.25	.00	14,915.00	4.7%
10411702 52303 CONTRIB TO	11,843.21	15,115.00	15,115.00	14,060.01	.00	17,286.00	14.4%
10411702 52305 CONTRIB TO	7,725.60	8,055.00	8,055.00	7,218.30	.00	8,504.00	5.6%
10411702 52306 CONTRIB TO	.00	250.00	250.00	.00	.00	250.00	.0%
10411702 52307 RHS CONTRI	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10411702 52903 EYEGLOSS R	.00	400.00	400.00	.00	.00	400.00	.0%
10411702 52905 MEU EDUCAT	250.00	250.00	250.00	250.00	.00	.00	-100.0%
10411702 53300 OTHER PROF	.00	1,500.00	1,500.00	342.00	.00	1,500.00	.0%
10411702 53990 OTHER PURC	-511.26	.00	.00	.00	.00	.00	.0%
10411702 54300 REPAIRS &	.00	1,100.00	1,100.00	.00	.00	1,100.00	.0%
10411702 54400 RENTALS &	92.00	100.00	187.00	187.00	.00	100.00	-46.5%
10411702 55010 TRAINING	498.54	1,000.00	1,000.00	290.00	.00	1,000.00	.0%
10411702 55301 POSTAGE	13,437.47	13,200.00	13,200.00	13,000.53	.00	13,200.00	.0%
10411702 55400 ADVERTISIN	1,533.10	2,800.00	2,800.00	2,388.15	.00	2,800.00	.0%
10411702 55800 TRAVEL & T	506.92	500.00	500.00	39.98	.00	500.00	.0%
10411702 56100 OFFICE SUP	2,165.55	1,500.00	1,500.00	1,360.87	.00	1,500.00	.0%



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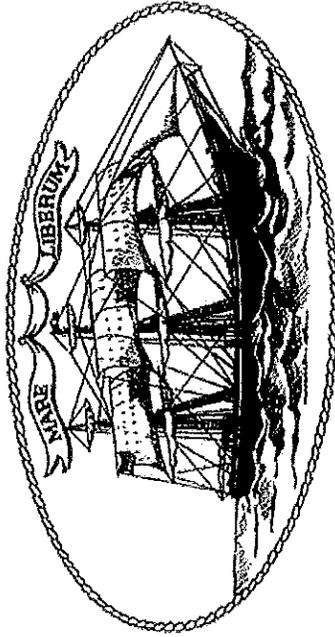
City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 2022 2022 City Budget

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT
						CHANGE	CHANGE
10411702 58100 DUES & SUB	95.00	200.00	113.00	75.00	.00	200.00	77.0%
10411702 58250 PAYMENTS T	8,916.41	7,000.00	7,000.00	.00	.00	7,000.00	.0%
TOTAL FIN-TAX OFFICE	273,063.16	312,840.00	312,840.00	265,297.14	.00	325,581.00	4.1%



FUNCTION: General Government	DEPARTMENT: Finance	DIVISION: Assessment
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SUMMARY:

The Assessment Division is responsible for establishing the value of all real estate, business personal property and motor vehicles for ad valorem tax purposes; for discovering, listing and valuing all taxable and tax-exempt properties and to ensure that all assessments are equitable. The Assessor's Office plans, directs, organizes and implements an ongoing city-wide program of real and personal property assessment, maintains an updated mapping and database system and is responsible for administering both local and state exemption programs for the Elderly, Blind, Disabled, Veterans, Disabled Veterans and for qualifying properties located within the city's enterprise zone. The Assessor's office also prepares numerous reports for the State Office of Policy and Management and provides technical assistance to the Board of Assessment Appeals as required.



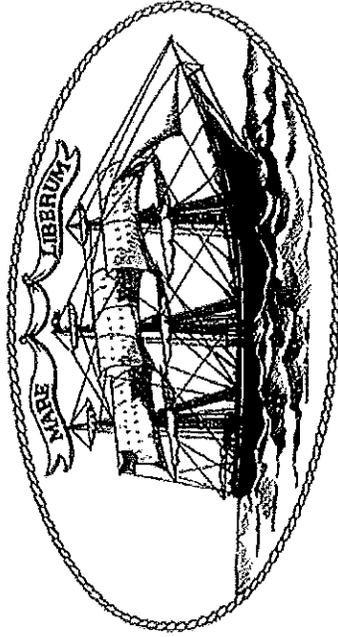
PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
411703 FIN-ASSESSMENT							
10411703 51510 REGULAR PA	181,819.75	206,607.00	130,980.00	92,004.58	.00	202,572.00	54.7%
10411703 51530 OVERTIME P	6,019.66	2,500.00	2,500.00	3,840.92	.00	2,500.00	.0%
10411703 52101 HEALTH INS	20,217.39	25,706.00	13,492.00	8,682.50	.00	26,802.00	98.7%
10411703 52102 LIFE INSUR	.00	330.00	330.00	.00	.00	330.00	.0%
10411703 52200 FICA	13,821.55	15,912.00	9,173.00	7,507.07	.00	15,610.00	70.2%
10411703 52303 CONTRIB TO	14,835.86	16,274.00	16,274.00	15,038.92	.00	16,831.00	3.4%
10411703 52305 CONTRIB TO	6,005.68	9,286.00	642.00	.00	.00	9,519.00	1382.7%
10411703 52306 CONTRIB TO	250.00	250.00	.00	.00	.00	250.00	.0%
10411703 52307 RHS CONTRI	12,000.00	1,000.00	.00	.00	.00	1,000.00	.0%
10411703 52903 EYEGLOSS R	400.00	400.00	400.00	.00	.00	400.00	.0%
10411703 53012 CONSULTING	.00	.00	52,000.00	51,430.00	.00	.00	.0%
10411703 53300 OTHER PROF	42,193.70	35,000.00	35,000.00	30,174.00	.00	35,000.00	.0%
10411703 54300 REPAIRS &	.00	1,200.00	1,200.00	.00	.00	1,200.00	.0%
10411703 54400 RENTALS &	92.00	100.00	187.00	187.00	.00	100.00	-46.5%
10411703 55010 TRAINING	313.00	2,000.00	2,000.00	355.00	.00	2,000.00	.0%
10411703 55301 POSTAGE	9.00	.00	.00	.00	.00	.00	.0%
10411703 55400 ADVERTISIN	669.65	600.00	600.00	306.80	.00	600.00	.0%
10411703 55500 PRINTING	2,283.39	2,850.00	2,850.00	2,777.25	.00	2,850.00	.0%
10411703 55800 TRAVEL & T	872.04	500.00	500.00	.00	.00	500.00	.0%
10411703 56100 OFFICE SUP	3,051.02	2,000.00	2,000.00	1,456.95	.00	2,000.00	.0%
10411703 56900 OTHER SUPP	-938.69	.00	.00	.00	.00	.00	.0%



	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10411703 58100 DUES & SUB	505.00	1,675.00	1,588.00	250.00	.00	1,675.00	5.5%
TOTAL FIN-ASSESSMENT	304,420.00	324,190.00	271,716.00	214,010.99	.00	321,739.00	18.4%



FUNCTION: Information Technology	DEPARTMENT: Finance	DIVISION: Information Technology
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SUMMARY:

The IT Division maintains the information systems infrastructure including application software, servers, and associated local and wide area networks. Additionally the IT Division maintains mobile data browsers in all public safety vehicles as well as mobile camera systems in all of the police line vehicles.



PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
411704 FIN-IT DEPARTMENT							
10411704 51510 REGULAR PA	356,259.35	360,610.00	360,610.00	369,920.78	.00	445,185.00	23.5%
10411704 51530 OVERTIME P	6,556.18	7,600.00	7,600.00	15,957.80	.00	7,600.00	.0%
10411704 51532 SAILFEST O	.00	758.00	758.00	.00	.00	.00	-100.0%
10411704 51540 LONGEVITY	1,300.00	1,300.00	1,300.00	1,300.00	.00	1,300.00	.0%
10411704 52101 HEALTH INS	82,227.39	94,240.00	94,240.00	77,343.41	.00	126,416.00	34.1%
10411704 52102 LIFE INSUR	.00	440.00	440.00	.00	.00	550.00	25.0%
10411704 52200 FICA	27,327.49	27,686.00	27,686.00	28,216.64	.00	34,156.00	23.4%
10411704 52304 CONTRIB TO	8,651.21	10,334.00	10,334.00	7,741.99	.00	10,592.00	2.5%
10411704 52305 CONTRIB TO	25,761.17	26,077.00	26,077.00	27,910.43	.00	33,907.00	30.0%
10411704 52306 CONTRIB TO	1,000.00	1,000.00	1,000.00	750.00	.00	1,250.00	25.0%
10411704 52307 RHS CONTRI	4,000.00	4,000.00	4,000.00	3,000.00	.00	5,000.00	25.0%
10411704 52903 EYEGLOSS R	400.00	450.00	450.00	.00	.00	550.00	22.2%
10411704 52905 MEU EDUCAT	1,750.00	1,750.00	1,750.00	1,750.00	.00	.00	-100.0%
10411704 53012 CONSULTING	.00	15,000.00	1,000.00	.00	.00	5,000.00	400.0%
10411704 53510 INFORMATIO	3,881.58	.00	.00	.00	.00	.00	.0%
10411704 54300 REPAIRS &	200,511.38	240,000.00	170,000.00	69,812.75	.00	.00	-100.0%
10411704 55010 TRAINING	8,217.00	7,500.00	7,500.00	165.01	.00	5,000.00	-33.3%
10411704 55300 COMMUNICAT	275,133.21	93,800.00	259,037.00	258,848.72	.00	289,020.00	11.6%
10411704 55800 TRAVEL & T	21.25	500.00	500.00	.00	.00	500.00	.0%
10411704 56100 OFFICE SUP	844.62	5,000.00	5,000.00	1,080.26	.00	5,000.00	.0%
10411704 56500 TECHNOLOGY	7,091.22	2,000.00	2,000.00	380.93	.00	2,000.00	.0%



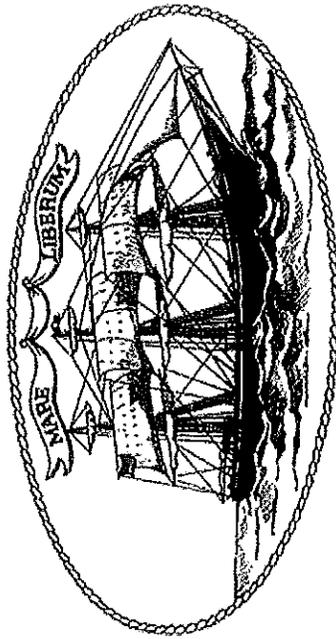
PROJECTION: 2022 2022 City Budget

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10411704 56510	14,350.00	330,000.00	330,000.00	260,353.45	.00	421,315.00	27.7%
10411704 56900	359.99	5,000.00	5,000.00	9.99	.00	5,000.00	.0%
10411704 57340	104.49	.00	.00	290.00	.00	18,500.00	.0%
10411704 57350	109.76	.00	.00	.00	.00	.00	.0%
10411704 58100	179.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
TOTAL FIN-IT DEPARTMENT	1,026,036.29	1,236,045.00	1,317,282.00	1,124,832.16	.00	1,418,841.00	7.7%
TOTAL FINANCE	2,732,634.06	2,982,705.00	2,958,705.00	2,498,306.72	.00	3,202,357.00	8.2%

10



FUNCTION: General Government	DEPARTMENT: City Clerk & Registrar of Vital Statistics	DIVISION: Administration
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SUMMARY:

The duties and responsibilities of the Department of the City Clerk / Registrar of Vital Statistics are mandated by Connecticut General Statutes, Connecticut State Library, the City Charter and local ordinances. The City Clerk is the Clerk of Council and is responsible for the administration of Vital Records, Public Records, including land records and Elections as directed by, but not limited to, Chapter 92, Sec. 7-16 to 7-35, Chapter 93, Sec. 7-36 to Sec. 7-76, Sec. 46 and other duties as functions of the department. As a department head and city official, the City Clerk manages staff, creates and maintains a budget for department, and is the city's point of contact regarding compliance for vault storage and records management. The City Clerk is responsible for all municipal elections but not limited to, acting liaison for the city regarding Department of Public Health, Connecticut State Library, Elections Enforcement Commission, FOI Commission, and other duties.



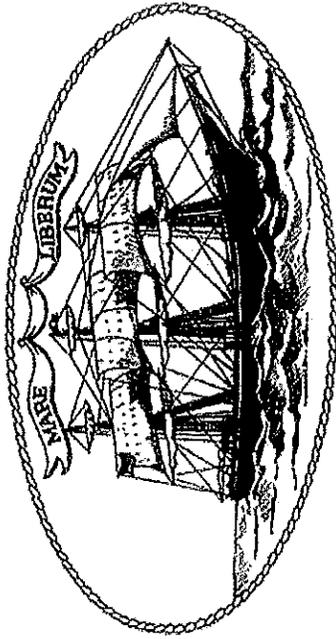
PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4147 CITY CLERK							
414701 CITYCLK-ADMINISTRATION							
10414701 51510 REGULAR PA	154,007.75	170,481.00	170,481.00	137,523.03	.00	162,912.00	-4.4%
10414701 51512 OCCASIONAL	.00	3,000.00	.00	.00	.00	3,000.00	.0%
10414701 51530 OVERTIME P	.00	500.00	500.00	3,224.27	.00	500.00	.0%
10414701 51540 LONGEVITY	300.00	300.00	300.00	300.00	.00	300.00	.0%
10414701 52101 HEALTH INS	34,753.87	41,484.00	41,484.00	21,817.13	.00	42,816.00	3.2%
10414701 52102 LIFE INSUR	.00	330.00	330.00	.00	.00	330.00	.0%
10414701 52200 FICA	11,756.66	13,954.00	13,954.00	12,170.10	.00	13,398.00	-4.0%
10414701 52303 CONTRIB TO	11,644.86	13,860.00	13,860.00	11,560.29	.00	13,806.00	-1.4%
10414701 52305 CONTRIB TO	7,104.05	7,388.00	7,388.00	6,815.94	.00	7,499.00	1.5%
10414701 52306 CONTRIB TO	500.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10414701 52307 RHS CONTRI	1,000.00	1,000.00	1,000.00	1,000.00	.00	1,000.00	.0%
10414701 52903 EYEGLOSS R	.00	450.00	450.00	.00	.00	450.00	.0%
10414701 53300 OTHER PROF	.00	500.00	500.00	287.50	.00	500.00	.0%
10414701 53990 OTHER PURC	2,896.00	40,000.00	43,000.00	37,841.99	.00	40,000.00	-7.0%
10414701 54300 REPAIRS &	28.79	500.00	500.00	.00	.00	500.00	.0%
10414701 54400 RENTALS &	1,968.84	2,000.00	2,000.00	2,000.00	.00	2,000.00	.0%
10414701 55010 TRAINING	.00	500.00	500.00	.00	.00	500.00	.0%
10414701 55301 POSTAGE	30.39	.00	.00	.00	.00	.00	.0%
10414701 55400 ADVERTISIN	1,426.50	2,500.00	2,500.00	346.55	.00	2,500.00	.0%
10414701 55500 PRINTING	96.88	400.00	400.00	315.00	.00	400.00	.0%

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10414701 55800 TRAVEL & T	.00	300.00	300.00	.00	.00	300.00	.0%
10414701 55990 OTHER PURC	30,882.79	.00	.00	.00	.00	.00	.0%
10414701 56100 OFFICE SUP	2,563.20	3,000.00	3,000.00	2,632.52	.00	3,000.00	.0%
10414701 58100 DUES & SUB	295.00	300.00	300.00	235.00	.00	300.00	.0%
TOTAL CITYCLK-ADMINISTRATION	261,255.58	303,747.00	303,747.00	238,069.32	.00	297,011.00	-2.2%
TOTAL CITY CLERK	261,255.58	303,747.00	303,747.00	238,069.32	.00	297,011.00	-2.2%

11



FUNCTION: General Government	DEPARTMENT: Law	DIVISION: Administration
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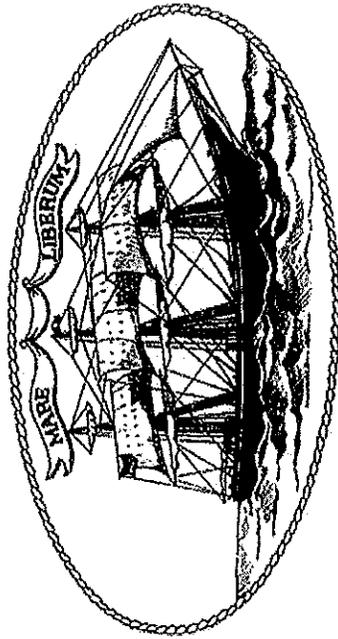
SUMMARY:

The Director of Law is appointed by the Mayor. He is the legal advisor in all matter affecting the interest of the City for the City Council, Mayor, and all departments, officers, boards, commissions, and agencies of the City.



GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT
4139 LAW DEPARTMENT							
413901 LAW DEPT-ADMINISTRATION							
10413901 53012 CONSULTING	15,430.50	15,000.00	40,000.00	29,257.00	.00	15,000.00	-62.5%
10413901 53020 LEGAL/FINA	132,775.20	125,000.00	120,000.00	120,000.00	.00	125,000.00	4.2%
10413901 53300 OTHER PROF	182,995.07	210,000.00	190,000.00	190,000.00	.00	210,000.00	10.5%
10413901 58200 CLAIMS & J	1,865.00	5,000.00	5,000.00	2,375.23	.00	5,000.00	.0%
TOTAL LAW DEPT-ADMINISTRATIO	333,065.77	355,000.00	355,000.00	341,632.23	.00	355,000.00	.0%
TOTAL LAW DEPARTMENT	333,065.77	355,000.00	355,000.00	341,632.23	.00	355,000.00	.0%

12



FUNCTION: General Government	DEPARTMENT: Contingency	DIVISION: Administration
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SUMMARY:

This contingency account is created as an imprest account to meet urgent or unforeseen expenditures of the government. Any use of these appropriations must be approved by the City Council by authorization of a transfer to the appropriate department and line item for which the funds are to be used.



06/29/2021 12:28
5045drinehart

City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

2022 City Budget

PROJECTION: 2022

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND

2020 ACTUAL

2021 ORIG BUD

2021 REVISED BUD

2021 ACTUAL

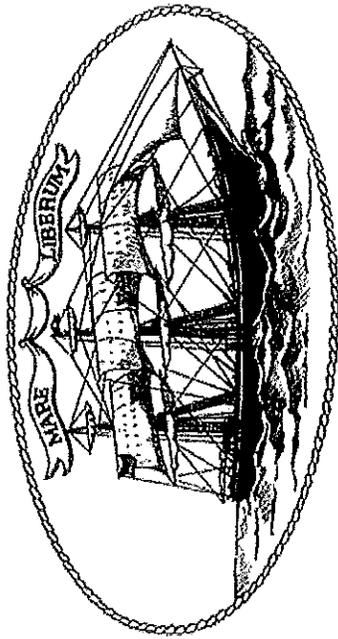
2021 PROJECTION

2022 DEPARTMENT

PCT CHANGE

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4199 CONTINGENCY							
419901 CONTINGENCY-ADMINISTRATION							
10419901 59550 CONTINGENC	.00	475,158.00	475,063.00	.00	.00	10,000.00	-97.9%
10419901 59600 RESCONTRAC	.00	.00	-30,723.00	.00	.00	.00	.0%
TOTAL CONTINGENCY-ADMINISTRA	.00	475,158.00	444,340.00	.00	.00	10,000.00	-97.7%
TOTAL CONTINGENCY	.00	475,158.00	444,340.00	.00	.00	10,000.00	-97.7%

13



FUNCTION: Public Safety	DEPARTMENT: Police	DIVISION: Administration
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SUMMARY:

Police Administration consists of the offices of the Chief and the Deputy Chief along with their support staff. Administration is responsible for the strategic planning of police services, fiscal management, policy review, oversight of management/personnel systems and the efficiency and effectiveness of services.

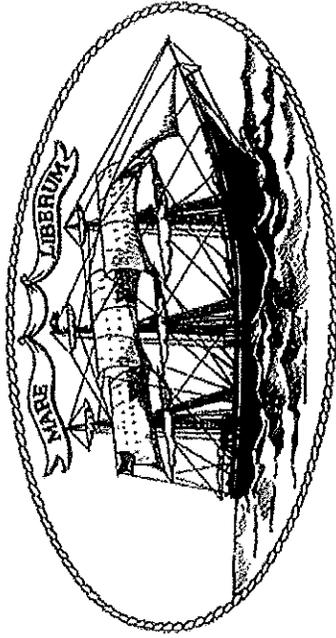


GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	2022 PCT CHANGE
4201 POLICE DEPARTMENT							
420101 PD-ADMINISTRATION							
10420101 51510 REGULAR PA	99,885.42	107,150.00	107,150.00	94,168.89	.00	109,331.00	2.0%
10420101 51511 UNIFORMED	130,526.07	132,121.00	132,121.00	119,081.56	.00	134,102.00	1.5%
10420101 51530 OVERTIME P	4,286.94	5,000.00	5,000.00	3,955.17	.00	5,000.00	.0%
10420101 51533 UNIFORMED	.00	.00	.00	1,357.11	.00	.00	.0%
10420101 51540 LONGEVITY	800.00	950.00	950.00	1,025.00	.00	1,125.00	18.4%
10420101 52101 HEALTH INS	42,519.15	71,752.00	71,752.00	35,426.40	.00	74,274.00	3.5%
10420101 52102 LIFE INSUR	.00	280.00	280.00	.00	.00	280.00	.0%
10420101 52103 POLICE/FIR	2,244.23	2,105.00	2,105.00	1,814.64	.00	2,106.00	.0%
10420101 52200 FICA	17,488.82	19,652.00	19,652.00	17,330.24	.00	19,619.00	-.2%
10420101 52303 CONTRIB TO	13,933.05	16,019.00	16,019.00	15,665.42	.00	17,974.00	12.2%
10420101 52305 CONTRIB TO	12,300.64	13,300.00	13,300.00	11,579.37	.00	12,740.00	-4.2%
10420101 52306 CONTRIB TO	500.00	500.00	500.00	500.00	.00	500.00	.0%
10420101 52307 RHS CONTRI	1,000.00	1,000.00	1,000.00	1,000.00	.00	1,000.00	.0%
10420101 52901 UNIFORM AL	1,050.00	1,050.00	1,050.00	1,050.00	.00	1,050.00	.0%
10420101 52903 EYEGLASS R	150.00	400.00	400.00	250.00	.00	400.00	.0%
10420101 52906 CMERS ADMI	15,990.00	15,000.00	15,000.00	16,900.00	.00	15,000.00	.0%
10420101 53300 OTHER PROF	56,943.42	35,000.00	33,745.00	32,824.55	.00	35,000.00	3.7%
10420101 53510 INFORMATIO	15,580.00	20,000.00	20,000.00	14,534.00	.00	20,000.00	.0%
10420101 53990 OTHER PURC	4,787.22	5,000.00	5,000.00	2,625.00	.00	5,000.00	.0%
10420101 54400 RENTALS &	18,371.97	15,000.00	15,000.00	12,246.35	.00	15,000.00	.0%



GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10420101 55010	14,196.64	15,000.00	15,000.00	14,826.20	.00	15,000.00	.0%
10420101 55500	928.59	1,500.00	1,500.00	489.96	.00	1,500.00	.0%
10420101 55800	736.37	500.00	500.00	344.55	.00	500.00	.0%
10420101 56500	13,137.10	15,000.00	15,000.00	12,187.27	.00	15,000.00	.0%
10420101 56900	19,462.60	20,000.00	20,000.00	9,101.59	.00	20,000.00	.0%
10420101 58100	1,785.00	1,000.00	2,255.00	1,980.00	.00	1,000.00	-55.7%
TOTAL PD-ADMINISTRATION	488,603.23	514,279.00	514,279.00	422,263.27	.00	522,501.00	1.6%

ACCOUNTS FOR:



FUNCTION: Public Safety	DEPARTMENT: Police	DIVISION: Uniformed Services
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SUMMARY:

The Uniformed Services Division is the largest of the Police Department. This division is responsible for preventive patrol, criminal apprehension, call response services and motor vehicle accident investigation. The division consists of three shifts of patrol officers and supervisors. Each of the three main squads is supervised by a Lieutenant/Sergeant. The officers bid for shifts and remain on that shift for a four-month period. Officers in this division may be utilized on one of several special assignments. Some officers patrol the city using specially equipped police mountain bikes or motorcycles. Other special assignments within the Uniformed Services Division include School Resource Officer, K-9, and Crisis Intervention Team (CIT). All personnel are involved in community policing. In New London all officers are expected to engage in activities that improve the quality of life in the neighborhoods. New London is fortunate to have strong neighborhood associations and alliances throughout the city. Beat officers know and interact with neighborhood organizers on an almost daily basis; this type of relationship increases the flow of information and sensitizes officers to concerns. This division also is tasked with the operation of the School Resource Officer (SRO) program which is partially funded through the Board of Education and responsible for maintaining an integrated approach to youth crime prevention, intervention and enforcement; also maintaining relationships among police, faculty and students.



GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
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420102 PD-UNIFORMED SERVICES REGULAR PA	.00	.00	.00	141,530.34	.00	.00	.0%
10420102 51510	4,124,126.12	4,375,154.00	4,375,154.00	3,672,536.18	.00	4,326,622.00	-1.1%
10420102 51511	-12,864.29	.00	.00	-344.34	.00	.00	.0%
10420102 51530	1,173.40	.00	.00	.00	.00	.00	.0%
10420102 51531	51,473.27	25,260.00	25,260.00	.00	.00	.00	-100.0%
10420102 51532	654,694.67	700,000.00	700,000.00	684,697.78	.00	500,000.00	-28.6%
10420102 51533	17,800.00	18,400.00	18,400.00	18,675.00	.00	17,804.00	-3.2%
10420102 51540	48,652.91	50,000.00	50,000.00	46,391.82	.00	50,000.00	.0%
10420102 51550	1,070,583.08	1,337,988.00	1,337,988.00	993,216.51	.00	1,251,396.00	-6.5%
10420102 52101	.00	3,350.00	3,350.00	.00	.00	3,230.00	-3.6%
10420102 52102	83,361.05	69,431.00	69,431.00	68,863.76	.00	67,652.00	-2.6%
10420102 52103	66,205.86	63,714.00	63,714.00	62,138.12	.00	62,159.00	-2.4%
10420102 52200	1,066,624.21	949,344.00	949,344.00	1,078,205.23	.00	997,043.00	5.0%
10420102 52301	.00	6,609.00	6,609.00	.00	.00	6,877.00	4.1%
10420102 52303	54,600.00	55,651.00	55,651.00	53,550.00	.00	54,600.00	-1.9%
10420102 52901	1,754.72	1,000.00	1,000.00	834.77	.00	1,000.00	.0%
10420102 53990	1,277.23	1,500.00	1,500.00	1,500.00	.00	1,500.00	.0%
10420102 55301	456.16	100.00	100.00	.00	.00	100.00	.0%
10420102 55990	4,588.32	5,000.00	5,000.00	5,000.00	.00	5,000.00	.0%
10420102 56100	7,450.40	8,000.00	8,000.00	7,386.89	.00	8,000.00	.0%
10420102 56300	11,682.26	14,000.00	14,000.00	9,500.28	.00	14,000.00	.0%
10420102 56900							



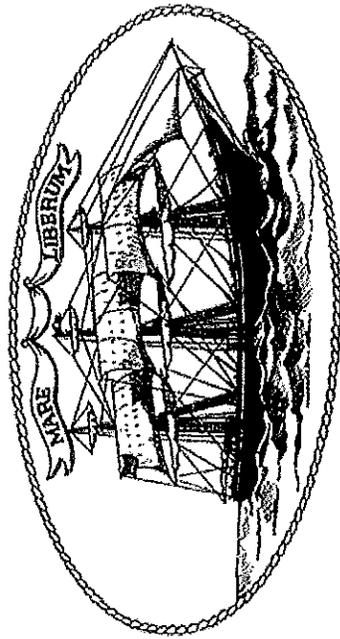
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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 2022 2022 City Budget
ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT
10420102 57390	8,810.45	7,500.00	7,500.00	7,057.30	.00	7,500.00	.0%
TOTAL PD-UNIFORMED SERVICES	7,262,449.82	7,692,001.00	7,692,001.00	6,850,739.64	.00	7,374,483.00	-4.1%

FOR PERIOD 13



FUNCTION: Public Safety	DEPARTMENT: Police	DIVISION: Investigative Services
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SUMMARY:

The Investigative Services Division is charged with the investigation and prosecution of all major crimes. Often these investigations take the form of follow-ups based on preliminary investigations performed by Uniformed Services. The Division is also responsible for narcotics investigations, bad check cases and pistol permit applications. The work of this division is often of a highly sensitive nature, significantly complex or of a long duration, requiring specialized skills, knowledge and abilities. The staff management function of Animal Control falls under the Investigative Services Division.



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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

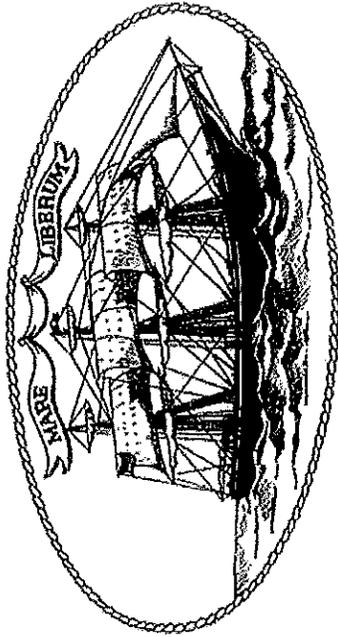
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PROJECTION: 2022 2022 City Budget

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
420103 PD-INVESTIGATIVE SERVICES							
10420103 51510 REGULAR PA	32,659.30	44,205.00	44,205.00	30,794.88	.00	51,089.00	15.6%
10420103 51511 UNIFORMED	1,109,609.89	1,103,849.00	1,103,849.00	971,021.19	.00	1,122,782.00	1.7%
10420103 51530 OVERTIME P	121.41	.00	.00	371.52	.00	122,000.00	.0%
10420103 51533 UNIFORMED	137,737.58	126,000.00	126,000.00	110,321.52	.00	.00	-100.0%
10420103 51540 LONGEVITY	5,125.00	5,000.00	5,000.00	5,425.00	.00	4,975.00	-.5%
10420103 51550 HOLIDAY PR	15,791.80	15,000.00	15,000.00	14,176.48	.00	15,000.00	.0%
10420103 52101 HEALTH INS	249,049.17	324,726.00	324,726.00	250,441.28	.00	329,066.00	1.3%
10420103 52102 LIFE INSUR	.00	890.00	890.00	.00	.00	890.00	.0%
10420103 52103 POLICE/FIR	21,348.84	18,356.00	18,356.00	16,343.88	.00	18,465.00	.6%
10420103 52200 FICA	20,257.53	19,614.00	19,614.00	17,041.66	.00	20,077.00	2.4%
10420103 52301 CONTRIB TO	273,018.55	241,964.00	241,964.00	255,897.43	.00	260,950.00	7.8%
10420103 52303 CONTRIB TO	5,376.36	5,262.00	5,262.00	4,838.67	.00	8,399.00	59.6%
10420103 52901 UNIFORM AL	13,650.00	13,650.00	13,650.00	13,650.00	.00	13,650.00	.0%
10420103 53530 POLICE SER	2,500.00	.00	.00	.00	.00	.00	.0%
10420103 53531 COVERT INV	2,000.00	5,000.00	5,000.00	2,000.00	.00	5,000.00	.0%
10420103 56900 OTHER SUPP	1,398.00	2,500.00	2,500.00	2,305.93	.00	2,500.00	.0%
TOTAL PD-INVESTIGATIVE SERVI	1,889,643.43	1,926,016.00	1,926,016.00	1,694,629.44	.00	1,974,843.00	2.5%



FUNCTION: Public Safety	DEPARTMENT: Police	DIVISION: Support Services
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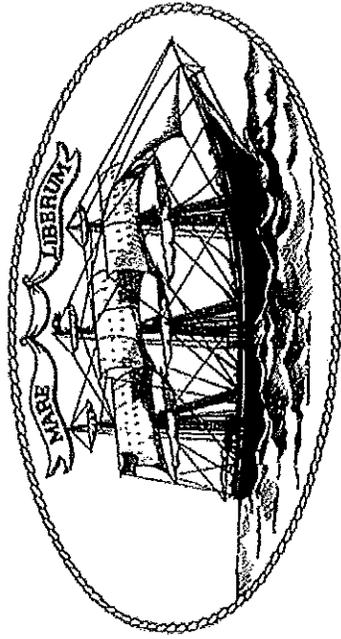
SUMMARY:

The Support Services Division enables the Uniformed and Investigative Services Divisions to accomplish their missions through management of the Emergency Communications Center, Records/Management Information Systems, Property Custodian, Fleet Management, Training and Crime Prevention. Through the above mentioned sections this division provides radio and telephone communications between and among members of the department and with the public; the maintenance, security, release and destruction of all police records the management of property and the evidence functions for department; the oversight and maintenance of our fleet of police vehicles, the implementation and oversight of employee training and record thereof; assigning a liaison to community groups and businesses for the purposes of crime prevention and interagency cooperation towards the elimination of physical conditions in the community that attract and house nuisances associated with drug activity.



PROJECTION: 2022 2022 City Budget
FOR PERIOD 13

ACCOUNTS FOR: GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
420104 PD-SUPPORT SERVICES							
10420104 51510 REGULAR PA	616,525.09	146,055.00	146,055.00	563,537.51	.00	151,929.00	4.0%
10420104 51511 UNIFORMED	449,433.15	335,329.00	335,329.00	374,715.82	.00	459,923.00	37.2%
10420104 51513 DISP PR	.00	500,752.00	500,752.00	.00	.00	588,336.00	17.5%
10420104 51530 OVERTIME P	-9,692.48	5,000.00	5,000.00	1,976.73	.00	3,000.00	-40.0%
10420104 51533 UNIFORMED	69,441.36	30,000.00	30,000.00	34,358.57	.00	25,000.00	-16.7%
10420104 51535 DISP OT	256,161.52	170,000.00	170,000.00	193,365.35	.00	150,268.00	-11.6%
10420104 51540 LONGEVITY	5,900.00	5,650.00	5,650.00	6,125.00	.00	6,150.00	8.8%
10420104 51550 HOLIDAY PR	15,256.60	7,280.00	7,280.00	15,704.09	.00	7,280.00	.0%
10420104 51556 DISP HOLID	.00	11,150.00	11,150.00	.00	.00	11,150.00	.0%
10420104 52101 HEALTH INS	265,975.43	297,253.00	297,253.00	232,756.03	.00	359,346.00	20.9%
10420104 52102 LIFE INSUR	.00	1,450.00	1,450.00	.00	.00	1,620.00	11.7%
10420104 52103 POLICE/FIR	9,370.46	5,836.00	5,836.00	6,423.46	.00	7,638.00	30.9%
10420104 52200 FICA	70,631.63	68,278.00	68,278.00	60,619.64	.00	63,685.00	-6.7%
10420104 52301 CONTRIB TO	119,730.53	73,504.00	73,504.00	100,573.06	.00	106,893.00	45.4%
10420104 52303 CONTRIB TO	120,382.11	96,278.00	96,278.00	112,202.97	.00	121,237.00	25.9%
10420104 52901 UNIFORM AL	6,119.85	6,450.00	6,450.00	4,710.96	.00	8,000.00	24.0%
10420104 54300 REPAIRS &	67,703.84	50,000.00	50,000.00	32,508.64	.00	50,000.00	.0%
10420104 55300 COMMUNICAT	.00	35,000.00	35,000.00	.00	.00	35,000.00	.0%
TOTAL PD-SUPPORT SERVICES	2,062,939.09	1,845,265.00	1,845,265.00	1,739,577.83	.00	2,156,455.00	16.9%



FUNCTION: Public Safety	DEPARTMENT: Police	DIVISION: Animal Control
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SUMMARY:

Animal Control is responsible for the daily operation of the City Animal Pound, enforcement of the laws and regulations pertaining to animals and their owners and the control of stray animals in the community.



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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 2022 2022 City Budget

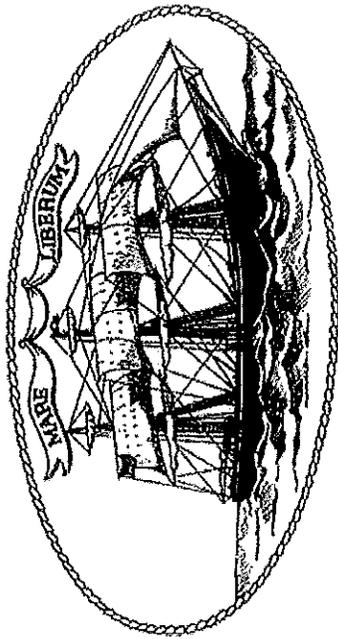
ACCOUNTS FOR:
GENERAL FUND

FOR PERIOD 13

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GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
420105 PD-ANIMAL CONTROL							
10420105 51510 REGULAR PA	110,798.29	119,331.00	119,331.00	103,118.50	.00	126,736.00	6.2%
10420105 51530 OVERTIME P	15,031.93	15,000.00	15,000.00	10,132.32	.00	15,000.00	.0%
10420105 51540 LONGEVITY	600.00	600.00	600.00	600.00	.00	800.00	33.3%
10420105 52101 HEALTH INS	20,602.88	22,537.00	22,537.00	18,990.06	.00	23,441.00	4.0%
10420105 52102 LIFE INSUR	.00	220.00	220.00	.00	.00	220.00	.0%
10420105 52200 FICA	9,277.93	9,839.00	9,839.00	8,355.32	.00	9,725.00	-1.2%
10420105 52303 CONTRIB TO	17,395.35	17,182.00	17,182.00	17,072.90	.00	20,112.00	17.1%
10420105 52901 UNIFORM AL	.00	600.00	600.00	.00	.00	600.00	.0%
10420105 52903 EYEGLOSS R	.00	300.00	300.00	.00	.00	300.00	.0%
10420105 53300 OTHER PROF	1,625.47	2,000.00	2,000.00	800.00	.00	2,000.00	.0%
10420105 55400 ADVERTISIN	360.00	500.00	500.00	500.00	.00	500.00	.0%
10420105 56300 FOOD	.00	800.00	800.00	.00	.00	800.00	.0%
10420105 56900 OTHER SUPP	100.79	2,500.00	2,500.00	.00	.00	2,500.00	.0%
TOTAL PD-ANIMAL CONTROL	175,792.64	191,409.00	191,409.00	159,569.10	.00	202,734.00	5.9%
TOTAL POLICE DEPARTMENT	11,879,428.21	12,168,970.00	12,168,970.00	10,866,779.28	.00	12,231,016.00	.5%

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FUNCTION: Public Safety	DEPARTMENT: Fire	DIVISION: Administration
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SUMMARY:

The Administration Division of the Fire Department is responsible for carrying out the managerial functions of planning, organizing, staffing, leading and controlling for the entire Fire Department. For budget purposes, the Fire Department budget is broken into functional divisions: Administration, Firefighting, Fire Prevention, Ambulance Service and Training/Safety.



PROJECTION: 2022 2022 City Budget

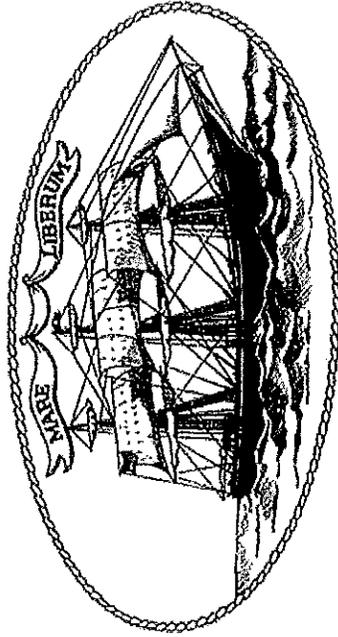
ACCOUNTS FOR:	GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4203	FIRE DEPARTMENT							
420301	FIRE-ADMINISTRATION							
10420301	51510 REGULAR PA	59,732.58	62,954.00	62,954.00	56,416.36	.00	64,213.00	2.0%
10420301	51511 UNIFORMED	109,894.94	129,530.00	129,530.00	89,567.68	.00	131,473.00	1.5%
10420301	51530 OVERTIME P	14,878.19	15,000.00	20,000.00	19,275.41	.00	15,000.00	-25.0%
10420301	51540 LONGEVITY	2,000.00	2,000.00	2,000.00	2,000.00	.00	2,000.00	.0%
10420301	51600 PRCOV19	1,492.06	.00	.00	.00	.00	.00	.0%
10420301	51601 PRCOV19	18,071.62	.00	.00	26,511.07	.00	.00	.0%
10420301	52101 HEALTH INS	41,696.24	44,348.00	44,348.00	37,511.97	.00	45,675.00	3.0%
10420301	52102 LIFE INSUR	.00	220.00	220.00	.00	.00	220.00	.0%
10420301	52103 POLICE/FIR	2,203.10	2,019.00	2,019.00	1,744.17	.00	2,019.00	.0%
10420301	52200 FICA	5,611.86	14,878.00	14,878.00	5,444.06	.00	15,123.00	1.6%
10420301	52302 CONTRIB TO	28,184.29	27,836.00	27,836.00	27,307.73	.00	31,014.00	11.4%
10420301	52303 CONTRIB TO	11,091.85	9,412.00	9,412.00	11,745.72	.00	10,557.00	12.2%
10420301	52307 RHS CONTRI	1,000.00	1,000.00	1,000.00	1,000.00	.00	1,000.00	.0%
10420301	52901 UNIFORM AL	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10420301	52903 EYEGLOSS R	220.00	250.00	325.00	324.00	.00	250.00	-23.1%
10420301	52906 CMERS ADMI	9,100.00	9,500.00	9,500.00	10,270.00	.00	9,500.00	.0%
10420301	53012 CONSULTING	23,813.40	30,000.00	20,000.00	20,000.00	.00	30,000.00	50.0%
10420301	53510 INFORMATIO	5,141.66	5,000.00	6,600.00	6,537.00	.00	5,000.00	-24.2%
10420301	54300 REPAIRS &	14,189.08	20,000.00	20,000.00	19,226.07	.00	20,000.00	.0%
10420301	54411 WATER/SEWE	278,317.58	280,000.00	280,000.00	280,000.00	.00	280,000.00	.0%



PROJECTION: 2022 2022 City Budget
FOR PERIOD 13

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10420301 55010 TRAINING	5,360.24	52,000.00	53,500.00	50,106.40	.00	52,000.00	-2.8%
10420301 56100 OFFICE SUP	2,565.17	2,500.00	3,000.00	3,000.00	.00	2,500.00	-16.7%
10420301 56900 OTHER SUPP	10,621.00	6,500.00	8,000.00	7,488.48	.00	6,500.00	-18.8%
10420301 58100 DUES & SUB	655.00	500.00	500.00	390.00	.00	500.00	.0%

TOTAL FIRE-ADMINISTRATION 645,839.86 716,447.00 716,622.00 675,866.12 .00 725,544.00 1.2%



FUNCTION: Public Safety	DEPARTMENT: Fire	DIVISION: Firefighting
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SUMMARY:

The Firefighting Division of the Fire Department has the primary responsibility for the immediate delivery of personnel and all lead resources throughout the City that are necessary to extinguish fires in structures, vehicles and other properties, to abate hazardous material incidents of any magnitude, to be the first responders to the effects of weapons of mass destruction, to provide for mass decontamination of the victims of weapons of mass destruction, to conduct heavy rescue operations, to provide for both cold water rescue and water rescue, to provide confined space and other technical rescue services, to respond to radiological incidents, to provide lead resources in support of the City Emergency Management Plan, Regional and State emergency plans and to respond to any other emergency situations requiring immediate intervention by the Fire Department to protect the lives of all visitors and citizens, as well as to protect and preserve all property within New London. The Fire Department is the only City agency that provides these specific emergency services, on demand, within New London.

This division provides First Responder Emergency Medical Services in support of the Ambulance Division. This division also provides basic maintenance to City equipment and buildings, conducts familiarization and pre-planning inspections, provides public education programs, participates in public safety demonstrations, as well as provides service calls such as water removals, utility shut-downs, etc.

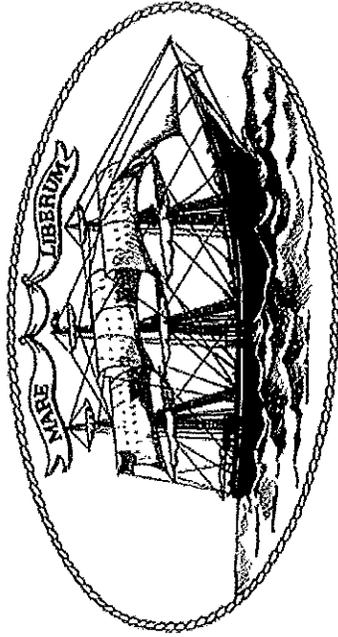
4 Battalion Chiefs, 12 Lieutenants and 32 Firefighters, for a total of 48 employees, are authorized to staff the Firefighting Division.

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| City of New London, CT
| NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10420302 56100 OFFICE SUP	1,142.58	2,000.00	.00	.00	.00	2,000.00	.0%
10420302 56300 FOOD	.00	.00	.00	4.81	.00	.00	.0%
10420302 56900 OTHER SUPP	33,228.78	45,000.00	45,000.00	42,726.18	.00	45,000.00	.0%
TOTAL FIRE-FIREFIGHTING	6,239,963.29	6,343,173.00	6,343,073.00	5,543,896.95	.00	6,531,668.00	3.0%



FUNCTION: Public Safety	DEPARTMENT: Fire	DIVISION: Fire Prevention
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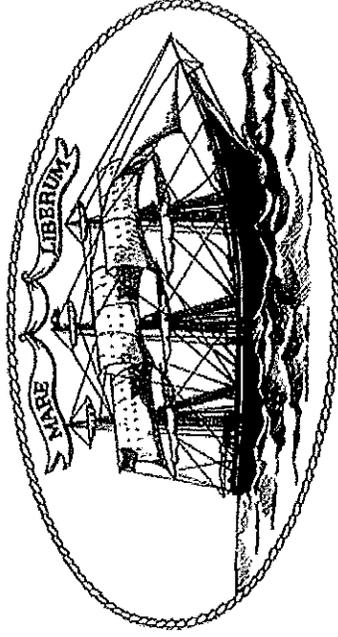
SUMMARY:

The Fire Prevention Division investigates fire causes and supervises the department's building inspection and fire safety program in accordance with the requirements of Connecticut General Statutes. In this assignment, the Fire Marshal integrates the division efforts with those of the Housing Code Enforcement team and various other federal, state and local agencies. Among the other assignments are issuances of various licenses and permits, such as gasoline pump and tank permits. Back-up personnel assistance for this division is provided by the Battalion Chiefs, whose duties include those of Deputy Fire Marshal, and other operational personnel assigned on a day-by-day basis provide inspection assistance. The Fire Marshal and two Fire Inspectors, for a total of three (3) employees are authorized to staff the Fire Prevention Division.



PROJECTION: 2022 2022 City Budget
FOR PERIOD 13

ACCOUNTS FOR:	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	2022 PCT
GENERAL FUND						CHANGE	
420303 FIRE-FIRE PREVENTION							
10420303 51511 UNIFORMED	145,794.82	146,209.00	146,209.00	132,388.98	.00	148,402.00	1.5%
10420303 51533 UNIFORMED	4,606.02	5,000.00	5,000.00	12,963.53	.00	5,000.00	.0%
10420303 51540 LONGEVITY	600.00	600.00	600.00	600.00	.00	600.00	.0%
10420303 51604 PROCOVID19	3,479.56	.00	.00	320.76	.00	.00	.0%
10420303 52101 HEALTH INS	33,382.52	34,355.00	34,355.00	29,063.81	.00	35,911.00	4.5%
10420303 52102 LIFE INSUR	.00	220.00	220.00	.00	.00	220.00	.0%
10420303 52103 POLICE/FIR	2,607.63	2,279.00	2,279.00	2,127.54	.00	2,279.00	.0%
10420303 52200 FICA	2,271.20	2,128.00	2,128.00	2,102.65	.00	2,129.00	.0%
10420303 52302 CONTRIB TO	33,297.93	31,421.00	31,421.00	33,312.22	.00	35,008.00	11.4%
10420303 52901 UNIFORM AL	.00	860.00	860.00	.00	.00	860.00	.0%
10420303 56100 OFFICE SUP	1,371.56	2,000.00	2,000.00	1,987.52	.00	2,000.00	.0%
10420303 56900 OTHER SUPP	2,040.93	2,000.00	2,000.00	1,963.95	.00	2,000.00	.0%
TOTAL FIRE-FIRE PREVENTION	229,452.17	227,072.00	227,072.00	216,830.96	.00	234,409.00	3.2%



FUNCTION: Public Safety	DEPARTMENT: Fire	DIVISION: Ambulance
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SUMMARY:

The Ambulance Division primary duty is to provide Emergency Medical Services (EMS) to the citizens of New London. State certified Emergency Medical Technicians are assigned to this division and operate within the parameters and guidelines established by the Connecticut Office of Emergency Medical Services. In addition to providing a very active emergency medical service, ambulance crews secondary duty is to respond to fire and all other emergency calls, functioning as part of the teams involved in stabilizing those emergencies, effectively providing two distinct services to the city. This Division generates in excess of \$1,500,000 in annual revenue. 16 Firefighter/EMTs, manning two ambulances, are authorized to staff the Ambulance Division.

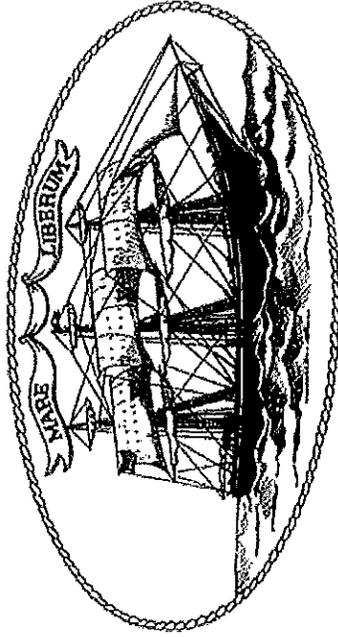


PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
420304 FIRE-AMBULANCE							
10420304 51510 REGULAR PA	.00	.00	.00	11,994.20	.00	.00	.0%
10420304 51511 UNIFORMED	915,398.73	859,677.00	859,677.00	706,859.12	.00	895,908.00	4.2%
10420304 51533 UNIFORMED	284,298.26	350,000.00	350,000.00	361,318.08	.00	325,000.00	-7.1%
10420304 51540 LONGEVITY	3,200.00	3,600.00	3,600.00	2,500.00	.00	2,500.00	-30.6%
10420304 51550 HOLIDAY PR	19,622.79	7,578.00	7,578.00	.00	.00	.00	-100.0%
10420304 51554 EMT DIFFER	43,783.47	50,000.00	50,000.00	30,605.04	.00	50,000.00	.0%
10420304 52101 HEALTH INS	267,030.16	390,927.00	390,927.00	251,908.24	.00	238,606.00	-39.0%
10420304 52102 LIFE INSUR	.00	1,760.00	1,760.00	.00	.00	1,430.00	-18.8%
10420304 52103 POLICE/FIR	19,398.98	13,914.00	13,914.00	15,240.78	.00	11,613.00	-16.5%
10420304 52200 FICA	15,744.85	13,348.00	13,348.00	14,894.81	.00	11,335.00	-15.1%
10420304 52302 CONTRIB TO	247,778.98	191,828.00	191,828.00	238,626.09	.00	191,274.00	-3%
10420304 52901 UNIFORM AL	.00	5,920.00	5,920.00	.00	.00	4,810.00	-18.8%
10420304 53300 OTHER PROF	109,304.35	110,000.00	110,000.00	99,687.46	.00	110,000.00	.0%
10420304 54300 REPAIRS &	80,186.56	10,000.00	10,000.00	8,808.00	.00	10,000.00	.0%
10420304 56900 OTHER SUPP	20,782.36	25,000.00	25,000.00	22,500.00	.00	25,000.00	.0%
TOTAL FIRE-AMBULANCE	2,026,529.49	2,033,552.00	2,033,552.00	1,764,941.82	.00	1,877,476.00	-7.7%
TOTAL FIRE DEPARTMENT	9,141,784.81	9,320,244.00	9,320,319.00	8,201,535.85	.00	9,369,097.00	.5%

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FUNCTION: Public Safety	DEPARTMENT: Fire	DIVISION: Emergency Management Division
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SUMMARY:

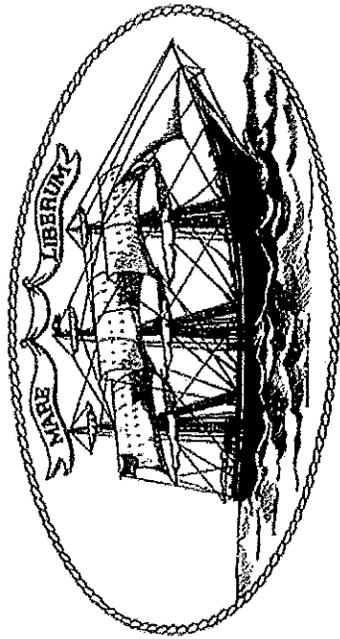
The Emergency Management Agency concentrates on special training exercises in disaster mobilization. The Emergency Management Staff provide an administrative framework for meeting emergencies whether nuclear or natural disasters. The Chief Executive Officer/Elected Official (CEO) and his/her Emergency Management Director (EMD) are the core of a local Unified Command that may include fire, police, and Emergency Medical Services heads, public health, school superintendent, human resources, public works, and others, depending on the emergency. The Unit's responsibility centers upon the operation of the Emergency Operation Center, the City Shelter, the City's warning system, radiological monitoring, communication, and assistance of State and Federal agencies. Participate in drill throughout the year as required.



ACCOUNTS FOR:
GENERAL FUND

	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4207 EMERGENCY MGMT/CIVIL PREPAREDN							
420701 EMERGENCY MGMT/CIVIL PREPAREDN							
10420701 53300 OTHER PROF	23,430.78	22,500.00	22,500.00	18,430.79	.00	22,500.00	.0%
10420701 53990 OTHER PURC	1,633.13	1,500.00	1,500.00	1,500.00	.00	1,500.00	.0%
10420701 56900 OTHER SUPP	1,186.69	1,500.00	1,500.00	1,423.00	.00	1,500.00	.0%
TOTAL EMERGENCY MGMT/CIVIL P	26,250.60	25,500.00	25,500.00	21,353.79	.00	25,500.00	.0%
TOTAL EMERGENCY MGMT/CIVIL P	26,250.60	25,500.00	25,500.00	21,353.79	.00	25,500.00	.0%

16



FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Administration
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SUMMARY:

The Public Works Department is composed of ten divisions: Administration, Building Maintenance, Highway Maintenance, Solid Waste and Recycling, Mechanical Maintenance, Energy & Utilities, Parks and Engineering. The administration division is responsible for planning, management and accounting for all Public Works functions.



ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4301 PUBLIC WORKS							
430101 PW-ADMINISTRATION							
10430101 51510 REGULAR PA	290,571.68	288,253.00	288,253.00	263,491.38	.00	303,076.00	5.1%
10430101 51530 OVERTIME P	2,778.79	2,980.00	2,980.00	734.87	.00	2,980.00	.0%
10430101 51532 SAILFEST O	2,277.00	1,818.00	1,818.00	.00	.00	.00	-100.0%
10430101 51540 LONGEVITY	1,500.00	1,900.00	1,900.00	1,850.00	.00	1,900.00	.0%
10430101 52101 HEALTH INS	34,107.60	37,636.00	37,636.00	30,706.44	.00	38,715.00	2.9%
10430101 52102 LIFE INSUR	.00	330.00	330.00	.00	.00	330.00	.0%
10430101 52200 FICA	23,627.26	22,410.00	22,410.00	21,282.20	.00	23,552.00	5.1%
10430101 52303 CONTRIB TO	9,081.41	8,775.00	8,775.00	9,261.16	.00	10,556.00	20.3%
10430101 52304 CONTRIB TO	11,191.58	13,127.00	13,127.00	9,973.60	.00	14,028.00	6.9%
10430101 52305 CONTRIB TO	11,278.06	11,416.00	11,416.00	10,230.33	.00	11,587.00	1.5%
10430101 52306 CONTRIB TO	250.00	750.00	750.00	250.00	.00	750.00	.0%
10430101 52307 RHS CONTRI	2,000.00	2,000.00	2,000.00	2,000.00	.00	2,000.00	.0%
10430101 52901 UNIFORM AL	110.00	.00	.00	.00	.00	.00	.0%
10430101 52903 EYEGLOSS R	.00	400.00	400.00	249.99	.00	400.00	.0%
10430101 52905 MEU EDUCAT	750.00	750.00	750.00	750.00	.00	.00	-100.0%
10430101 52907 OTHER BENE	14.20	.00	.00	-14.20	.00	.00	.0%
10430101 53300 OTHER PROF	8,145.00	5,000.00	5,000.00	5,000.00	.00	5,000.00	.0%
10430101 54400 RENTALS &	3,460.12	6,000.00	6,000.00	3,492.94	.00	6,000.00	.0%
10430101 55301 POSTAGE	55.51	500.00	500.00	.00	.00	500.00	.0%
10430101 55400 ADVERTISIN	719.60	1,000.00	1,000.00	500.00	.00	1,000.00	.0%



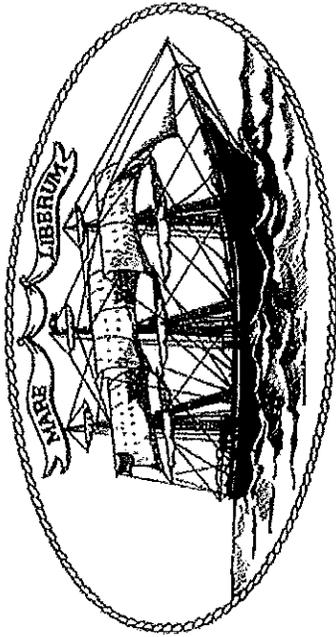
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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 2022 2022 City Budget

FOR PERIOD 13

ACCOUNTS FOR:	GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT
							CHANGE	
10430101 56100	OFFICE SUP	892.05	3,000.00	3,000.00	2,500.00	.00	3,000.00	.0%
TOTAL PW-ADMINISTRATION		402,809.86	408,045.00	408,045.00	362,258.71	.00	425,374.00	4.2%



FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Buildings Maintenance
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SUMMARY:

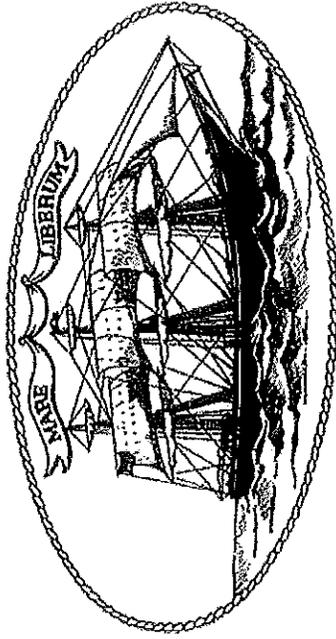
The Buildings Maintenance Division is responsible for the maintenance of City public buildings. Maintenance includes carpentry, electrical, plumbing, HVAC, roofing, elevators, etc. In addition to maintenance, Building Maintenance provides custodial services to City Hall, 15 Masonic St, the Police Department, the Stanton Building, the Martin Center/Senior Center and the Public Works Complex.



PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
430102 PW-BLDG MAINT & OPERATIONS							
10430102 51510 REGULAR PA	516,697.82	517,525.00	517,525.00	464,362.26	.00	527,876.00	2.0%
10430102 51530 OVERTIME P	108,271.67	80,020.00	80,020.00	114,027.73	.00	80,000.00	.0%
10430102 51532 SAILFEST O	6,405.62	3,663.00	3,663.00	.00	.00	.00	-100.0%
10430102 51540 LONGEVITY	4,850.00	4,150.00	4,150.00	5,000.00	.00	5,200.00	25.3%
10430102 52101 HEALTH INS	115,501.56	124,794.00	124,794.00	106,055.07	.00	126,879.00	1.7%
10430102 52102 LIFE INSUR	.00	880.00	880.00	.00	.00	880.00	.0%
10430102 52200 FICA	49,754.98	40,334.00	40,334.00	44,361.52	.00	41,222.00	2.2%
10430102 52303 CONTRIB TO	92,674.83	77,370.00	77,370.00	90,725.15	.00	86,782.00	12.2%
10430102 52305 CONTRIB TO	431.52	.00	.00	.00	.00	.00	.0%
10430102 52901 UNIFORM AL	1,778.50	2,440.00	2,440.00	865.10	.00	2,440.00	.0%
10430102 52903 EYEGLOSS R	649.98	1,200.00	1,200.00	150.02	.00	1,200.00	.0%
10430102 52907 OTHER BENE	20.45	.00	.00	-20.45	.00	.00	.0%
10430102 52908 AUTO STIP	-6.23	.00	.00	.00	.00	.00	.0%
10430102 54300 REPAIRS &	8,597.07	.00	.00	.00	.00	.00	.0%
10430102 54301 BUILDING M	282,687.97	300,000.00	300,000.00	271,808.91	.00	325,000.00	8.3%
10430102 54400 RENTALS &	.00	1,200.00	1,200.00	.00	.00	1,200.00	.0%
10430102 55010 TRAINING	212.00	1,000.00	1,000.00	546.00	.00	1,000.00	.0%
10430102 56900 OTHER SUPP	105,597.33	110,000.00	110,000.00	97,925.30	.00	110,000.00	.0%
TOTAL PW-BLDG MAINT & OPERAT	1,294,125.07	1,264,576.00	1,264,576.00	1,195,806.61	.00	1,309,679.00	3.6%



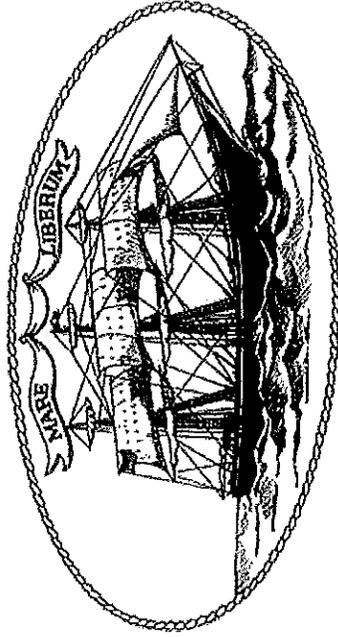
FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Highway Maintenance
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SUMMARY:

The Highway Maintenance Division is responsible for the maintenance of the 63 miles of City streets and signage. Work includes: street sweeping, pavement patching, snow and ice control, street tree maintenance, roadside brush control, bulk pick-ups, traffic/street sign maintenance, crosswalk and driving lane line painting and banner installations.



GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
430103 PW-HIGHWAY MAINTENANCE							
10430103 51510 REGULAR PA	421,173.71	452,091.00	452,091.00	317,716.48	.00	450,459.00	-.4%
10430103 51530 OVERTIME P	21,968.92	35,130.00	35,130.00	23,219.81	.00	35,130.00	.0%
10430103 51532 SAILFEST O	4,418.00	4,168.00	4,168.00	.00	.00	.00	-100.0%
10430103 51540 LONGEVITY	5,000.00	3,600.00	3,600.00	4,126.56	.00	5,250.00	45.8%
10430103 52101 HEALTH INS	103,149.75	122,377.00	122,377.00	76,556.38	.00	124,224.00	1.5%
10430103 52102 LIFE INSUR	.00	770.00	770.00	.00	.00	770.00	.0%
10430103 52200 FICA	35,003.73	35,073.00	35,073.00	27,389.26	.00	35,083.00	.0%
10430103 52303 CONTRIB TO	64,820.75	67,588.00	67,588.00	56,309.76	.00	74,055.00	9.6%
10430103 52901 UNIFORM AL	1,752.78	2,135.00	2,135.00	1,660.35	.00	2,135.00	.0%
10430103 52903 EYEGLOSS R	.00	1,050.00	1,050.00	319.60	.00	1,050.00	.0%
10430103 52907 OTHER BENE	16.70	.00	.00	-16.70	.00	.00	.0%
10430103 52908 AUTO STIP	-12.83	.00	.00	.00	.00	.00	.0%
10430103 54300 REPAIRS &	9,522.22	3,000.00	3,000.00	2,150.00	.00	3,000.00	.0%
10430103 55010 TRAINING	465.00	500.00	500.00	330.00	.00	500.00	.0%
10430103 56600 STORMSUPP	22,993.20	25,000.00	25,000.00	.00	.00	25,000.00	.0%
10430103 56900 OTHER SUPP	6,858.30	40,000.00	40,000.00	15,839.94	.00	40,000.00	.0%
TOTAL PW-HIGHWAY MAINTENANCE	697,130.23	792,482.00	792,482.00	525,601.44	.00	796,656.00	.5%



FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Solid Waste & Recycling
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SUMMARY:

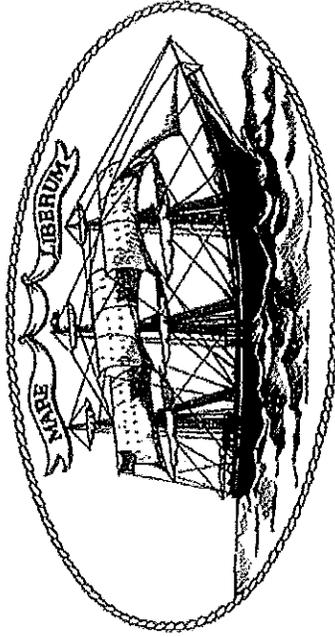
The Solid Waste & Recycling division is responsible for the collection and processing of solid waste and recyclables generated in the City. Five vehicles are assigned five days per week to provide recycling and trash collection services for residences, small businesses and schools. The downtown area and commercial customers are serviced twice per week, with the rest of the City receiving service once a week. All waste collected by the City is delivered to the Transfer Station on Lewis Street where it is compacted for delivery to the Covanta Resource Recovery Facility in Preston. Recyclables are delivered to the single-stream recycling facility in Willimantic. Bulky Waste, motor oil, cooking oil, scrap metal, white goods, tires, paint, mattresses, electronics and yard waste is accepted at the City's Transfer Station.



PROJECTION: 2022 2022 City Budget
FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
430104 PW-SOLID WASTE & RECYCLING							
10430104 51510 REGULAR PA	783,116.79	806,134.00	806,134.00	693,604.55	.00	794,806.00	-1.4%
10430104 51530 OVERTIME P	174,082.29	225,000.00	225,000.00	143,975.15	.00	170,000.00	-24.4%
10430104 51532 SAILFEST O	8,294.17	5,052.00	5,052.00	220.16	.00	.00	-100.0%
10430104 51540 LONGEVITY	6,951.56	7,050.00	7,050.00	6,700.00	.00	5,150.00	-27.0%
10430104 52101 HEALTH INS	302,059.28	306,681.00	306,681.00	265,517.60	.00	314,247.00	2.5%
10430104 52102 LIFE INSUR	.00	1,430.00	1,430.00	.00	.00	1,540.00	7.7%
10430104 52200 FICA	67,731.94	62,208.00	62,208.00	59,457.06	.00	61,197.00	-1.6%
10430104 52303 CONTRIB TO	132,579.77	120,346.00	120,346.00	126,945.85	.00	130,665.00	8.6%
10430104 52901 UNIFORM AL	3,931.00	4,270.00	4,270.00	2,520.20	.00	4,270.00	.0%
10430104 52903 EYEGLOSS R	.00	1,950.00	1,950.00	.00	.00	2,100.00	7.7%
10430104 52907 OTHER BENE	19.78	.00	.00	-19.78	.00	.00	.0%
10430104 52908 AUTO STIP	-12.90	.00	.00	.00	.00	.00	.0%
10430104 53990 OTHER PURC	1,272,212.15	1,000,000.00	1,010,204.54	1,009,568.92	.00	1,160,000.00	14.8%
10430104 54400 RENTALS &	14,500.00	20,000.00	9,795.46	4,795.46	.00	20,000.00	104.2%
10430104 56900 OTHER SUPP	17,046.71	20,000.00	20,000.00	11,099.54	.00	20,000.00	.0%
TOTAL PW-SOLID WASTE & RECYC	2,782,512.54	2,580,121.00	2,580,121.00	2,324,384.71	.00	2,683,975.00	4.0%



FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Mechanical Maintenance
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SUMMARY:

The Mechanical Maintenance division is responsible for the maintenance and repair of the City's fleet of vehicles and other motorized equipment. More than 200 pieces of equipment range from lawnmowers to trailer trucks, police cars, fire and ambulance, snow plows, weed eaters and generators. A broad range of skills are required to ensure priority equipment is available for emergency service. Staff performs a significant amount of work from service to major overhauls although some work is specialized and must be outsourced. For this work, staff makes necessary arrangements and inspects completed work for compliance with standards.



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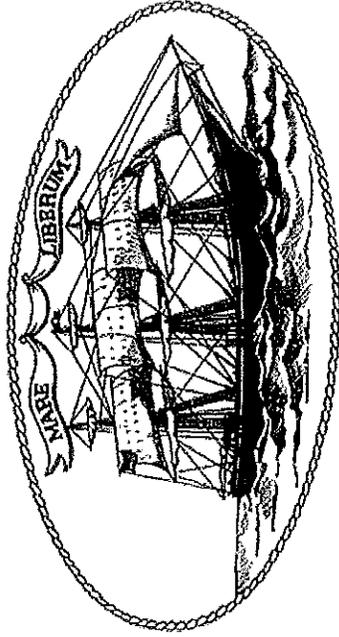
City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2022 2022 City Budget

FOR PERIOD 13

ACCOUNTS FOR:	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
GENERAL FUND							
430105 PW-MECHANICAL MAINTENANCE							
10430105 51510 REGULAR PA	300,521.97	299,896.00	299,896.00	270,116.30	.00	305,894.00	2.0%
10430105 51530 OVERTIME P	31,278.07	35,560.00	35,560.00	33,930.53	.00	35,560.00	.0%
10430105 51532 SAILFEST O	813.84	758.00	758.00	.00	.00	.00	-100.0%
10430105 51540 LONGEVITY	1,300.00	1,550.00	1,550.00	1,300.00	.00	1,300.00	-16.1%
10430105 52101 HEALTH INS	59,972.20	57,941.00	57,941.00	49,511.70	.00	58,614.00	1.2%
10430105 52102 LIFE INSUR	.00	330.00	330.00	.00	.00	330.00	.0%
10430105 52200 FICA	24,690.06	17,770.00	17,770.00	24,009.44	.00	18,107.00	1.9%
10430105 52303 CONTRIB TO	46,442.61	34,078.00	34,078.00	48,671.46	.00	38,224.00	12.2%
10430105 52901 UNIFORM AL	525.00	915.00	915.00	.00	.00	915.00	.0%
10430105 52903 EYEGLOSS R	.00	450.00	450.00	349.95	.00	450.00	.0%
10430105 52907 OTHER BENE	19.01	.00	.00	-19.01	.00	.00	.0%
10430105 52908 AUTO STIP	-6.75	.00	.00	.00	.00	.00	.0%
10430105 53990 OTHER PURC	8,082.97	15,000.00	15,000.00	6,268.41	.00	15,000.00	.0%
10430105 54300 REPAIRS &	77,255.35	100,000.00	100,000.00	73,441.17	.00	100,000.00	.0%
10430105 54400 RENTALS &	8,700.00	.00	.00	.00	.00	.00	.0%
10430105 56900 OTHER SUPP	234,863.56	240,000.00	240,000.00	216,698.42	.00	240,000.00	.0%
TOTAL PW-MECHANICAL MAINTENANCE	794,457.89	804,248.00	804,248.00	724,278.37	.00	814,394.00	1.3%



FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Energy & Utilities
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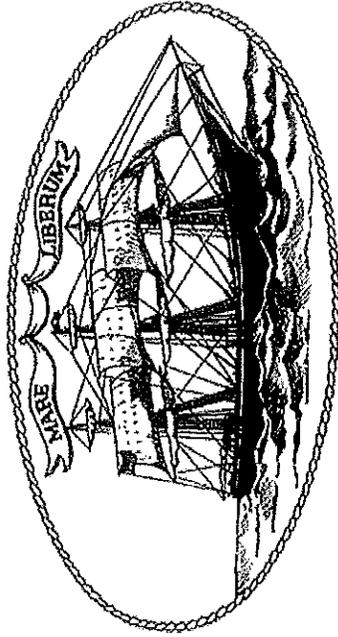
SUMMARY:

The Energy and Utilities division is responsible for all utility bills for the City, including electricity, water, natural gas, heating oil and fuel oil as well as the maintenance of streetlights. Staff performs ongoing efforts at identifying and implementing energy savings measures. Management of the division is a joint responsibility of the Finance Department and Public Works.



ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
430106 PW-ENERGY & UTILITIES							
10430106 53300 OTHER PROF	.00	7,500.00	7,500.00	.00	.00	7,500.00	.0%
10430106 54300 REPAIRS &	33,123.00	5,000.00	5,000.00	5,000.00	.00	5,000.00	.0%
10430106 54411 WATER/SEWE	61,380.39	50,000.00	50,000.00	40,000.00	.00	50,000.00	.0%
10430106 56200 ENERGY	22,777.32	.00	.00	.00	.00	.00	.0%
10430106 56210 NATURAL GA	152,703.96	130,000.00	183,000.00	183,000.00	.00	140,000.00	-23.5%
10430106 56220 ELECTRICIT	603,723.23	550,000.00	550,000.00	525,682.78	.00	570,000.00	3.6%
10430106 56290 PETROL	151,144.67	375,000.00	322,000.00	167,808.40	.00	375,000.00	16.5%
10430106 56900 OTHER SUPP	7,678.24	15,000.00	15,000.00	14,500.00	.00	15,000.00	.0%
10430106 57390 OTHER EQUI	-35,975.50	.00	.00	.00	.00	.00	.0%
TOTAL PW-ENERGY & UTILITIES	996,555.31	1,132,500.00	1,132,500.00	935,991.18	.00	1,162,500.00	2.6%



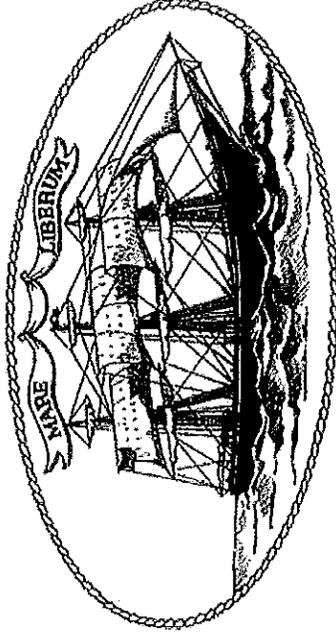
FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Parks
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SUMMARY:

The Parks and Grounds Maintenance Division is responsible for creating, maintaining and repairing more than 370 acres of open space contained within the City's seventeen (17) parks, eight (8) schools and nine (9) green spaces.



GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
430107 PW-PARKS MAINTENANCE							
10430107 51510 REGULAR PA	361,341.08	376,794.00	376,794.00	338,237.71	.00	369,985.00	-1.8%
10430107 51530 OVERTIME P	36,558.22	40,130.00	40,130.00	23,791.52	.00	40,130.00	.0%
10430107 51532 SAILFEST O	4,979.47	2,273.00	2,273.00	.00	.00	.00	-100.0%
10430107 51540 LONGEVITY	4,400.00	3,800.00	3,800.00	3,750.00	.00	2,900.00	-23.7%
10430107 52101 HEALTH INS	126,699.23	129,746.00	129,746.00	126,518.12	.00	131,487.00	1.3%
10430107 52102 LIFE INSUR	.00	660.00	660.00	.00	.00	660.00	.0%
10430107 52200 FICA	29,235.75	29,408.00	29,408.00	27,168.00	.00	28,818.00	-2.0%
10430107 52303 CONTRIB TO	56,852.70	56,331.00	56,331.00	57,630.89	.00	60,826.00	8.0%
10430107 52901 UNIFORM AL	1,425.58	1,830.00	1,830.00	1,349.47	.00	1,830.00	.0%
10430107 52903 EYEGLOSS R	242.65	900.00	900.00	.00	.00	900.00	.0%
10430107 52907 OTHER BENE	16.70	.00	.00	-16.70	.00	.00	.0%
10430107 52908 AUTO STIP	-8.83	.00	.00	.00	.00	.00	.0%
10430107 53990 OTHER PURC	21,075.00	17,500.00	17,500.00	15,000.00	.00	17,500.00	.0%
10430107 54300 REPAIRS &	39,785.34	100,000.00	100,000.00	68,396.20	.00	100,000.00	.0%
10430107 54400 RENTALS &	52.26	2,500.00	2,500.00	1,500.00	.00	2,500.00	.0%
10430107 55010 TRAINING	455.00	750.00	750.00	.00	.00	750.00	.0%
10430107 56900 OTHER SUPP	22,400.74	35,000.00	35,000.00	29,288.95	.00	35,000.00	.0%
TOTAL PW-PARKS MAINTENANCE	705,510.89	797,622.00	797,622.00	692,614.16	.00	793,286.00	-5.5%



FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Engineering Services
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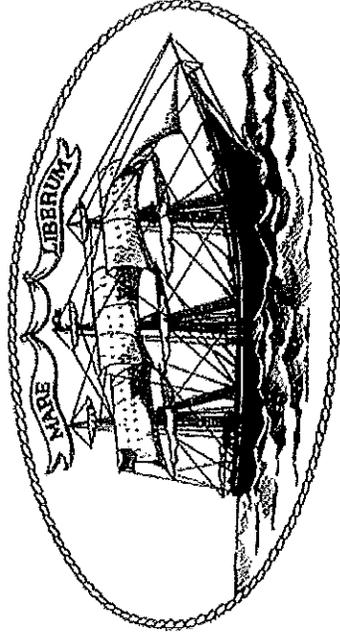
SUMMARY:

The Engineering Division oversees the planning and maintenance of the City's infrastructure including roadways, sidewalks, curbing and storm drainage. The division also provides project management for capital improvement projects from the design stage to the completion of the project. The division oversees the various methods of pavement management programs and also maintains and updates the City Wide Pavement Condition Survey/inventory. The Division also provides technical support to the other Divisions within the Department as needed.



GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
430123 PW-ENGINEERING SERVICES							
10430123 51510 REGULAR PA	93,924.48	79,135.00	79,135.00	70,915.88	.00	81,113.00	2.5%
10430123 51530 OVERTIME P	2,765.75	2,510.00	2,510.00	3,636.04	.00	2,510.00	.0%
10430123 52101 HEALTH INS	20,414.11	11,269.00	11,269.00	9,452.78	.00	11,721.00	4.0%
10430123 52102 LIFE INSUR	.00	110.00	110.00	.00	.00	110.00	.0%
10430123 52200 FICA	7,172.91	6,053.00	6,053.00	5,584.29	.00	6,217.00	2.7%
10430123 52305 CONTRIB TO	8,920.23	7,518.00	7,518.00	6,736.96	.00	7,706.00	2.5%
10430123 52306 CONTRIB TO	.00	250.00	250.00	.00	.00	250.00	.0%
10430123 52307 RHS CONTRI	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10430123 52901 UNIFORM AL	96.12	150.00	150.00	67.89	.00	150.00	.0%
10430123 52903 EYEGLOSS R	.00	100.00	100.00	.00	.00	100.00	.0%
10430123 52905 MEU EDUCAT	500.00	500.00	500.00	500.00	.00	.00	-100.0%
10430123 53012 CONSULTING	5,490.00	10,000.00	10,000.00	3,600.00	.00	10,000.00	.0%
10430123 55990 OTHER PURC	2,350.00	.00	.00	.00	.00	.00	.0%
10430123 56900 OTHER SUPP	372.82	.00	.00	.00	.00	.00	.0%
TOTAL PW-ENGINEERING SERVICE	142,006.42	118,595.00	118,595.00	100,493.84	.00	120,877.00	1.9%
TOTAL PUBLIC WORKS	7,817,092.55	7,898,189.00	7,898,189.00	6,861,429.02	.00	8,106,741.00	2.6%

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FUNCTION: Community Services	DEPARTMENT: Health District	DIVISION: Administration
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SUMMARY:

Ledge Light Health District (LLHD) is the local health department for East Lyme, Groton, Ledyard, New London, and Waterford, Connecticut. From restaurant inspectors to smoking cessation classes, we work hard to promote healthy communities and prevent disease, illness and injury. Collaboration is a cornerstone of our work - we pursue our mission by partnering with our colleagues in our member municipalities, the Connecticut Department of Public Health, local school districts and numerous community agencies. Most importantly, we grow our work through the feedback and involvement of the community residents we serve. We can't fulfill our promise to the community - to promote healthy communities and ensure healthy opportunities are in reach for everyone - without the help of community residents. * This information was taken from the Ledge Light Health District website, www.ledgelighthd.org



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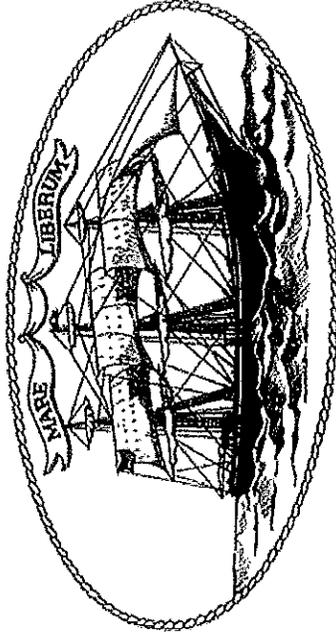
City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 2022 2022 City Budget
ACCOUNTS FOR:
GENERAL FUND

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GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4401 HEALTH							
440101 HLTH-ADMINISTRATION							
10440101 55990 OTHER PURC	199,347.56	200,000.00	200,000.00	198,540.43	.00	203,852.00	1.9%
TOTAL HLTH-ADMINISTRATION	199,347.56	200,000.00	200,000.00	198,540.43	.00	203,852.00	1.9%
TOTAL HEALTH	199,347.56	200,000.00	200,000.00	198,540.43	.00	203,852.00	1.9%

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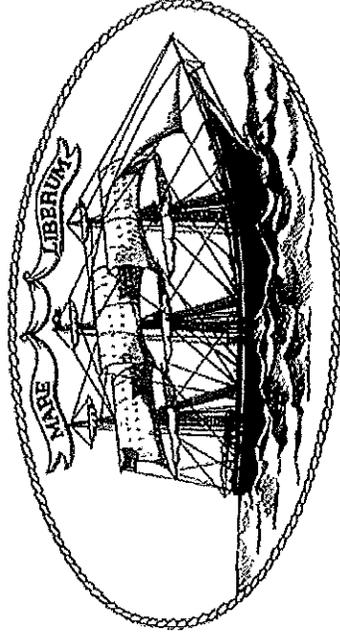
FUNCTION: Community Services	DEPARTMENT: Recreation	DIVISION: Administration
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SUMMARY:

The Recreation Department is composed of two Divisions. 1) The Recreation Division serves residents from birth through seniors in sports, dance and gymnastics, swimming, enrichment, special events, exercise and fitness programs. The Recreation Division also directly supports the New London Public Schools by providing Extended Learning Time teachers as part of the children's enrichment activities during the regular day. Winthrop and Jennings Magnet Schools are the two current locations we provide services at. 2) The Youth Affairs Division receives many grants to support their programming in Early Childhood, Teen, NLCCC, teen employment, and other related programming.



GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
4503 RECREATION							
450301 REC-ADMINISTRATION							
10450301 51510 REGULAR PA	140,987.89	138,291.00	138,291.00	123,930.93	.00	140,616.00	1.7%
10450301 51530 OVERTIME P	1,922.34	2,307.00	2,307.00	1,310.64	.00	2,307.00	.0%
10450301 51540 LONGEVITY	750.00	1,000.00	1,000.00	750.00	.00	1,000.00	.0%
10450301 52101 HEALTH INS	13,919.78	14,763.00	14,763.00	10,924.27	.00	14,915.00	1.0%
10450301 52102 LIFE INSUR	.00	220.00	220.00	.00	.00	220.00	.0%
10450301 52200 FICA	10,993.63	10,885.00	10,885.00	9,841.85	.00	11,063.00	1.6%
10450301 52303 CONTRIB TO	7,475.05	7,488.00	7,488.00	7,295.91	.00	8,399.00	12.2%
10450301 52304 CONTRIB TO	9,155.88	10,585.00	10,585.00	8,212.35	.00	10,743.00	1.5%
10450301 52306 CONTRIB TO	500.00	500.00	500.00	500.00	.00	500.00	.0%
10450301 52307 RHS CONTRI	1,000.00	1,000.00	1,000.00	1,000.00	.00	1,000.00	.0%
10450301 52903 EYEGLOSS R	.00	300.00	300.00	.00	.00	300.00	.0%
10450301 54400 RENTALS &	.00	750.00	750.00	.00	.00	750.00	.0%
10450301 55301 POSTAGE	500.00	.00	500.00	500.00	.00	.00	-100.0%
10450301 56100 OFFICE SUP	1,811.48	2,000.00	2,000.00	2,000.00	.00	2,000.00	.0%
10450301 58100 DUES & SUB	500.00	500.00	500.00	450.00	.00	500.00	.0%
TOTAL REC-ADMINISTRATION	189,516.05	190,589.00	191,089.00	166,715.95	.00	194,313.00	1.7%



FUNCTION: Community Services	DEPARTMENT: Recreation	DIVISION: Programs
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SUMMARY:

The Recreation Division serves residents from birth through seniors in sports, dance and gymnastics, swimming, enrichment, special events, exercise and fitness programs. The Recreation Division also directly supports the New London Public Schools by providing Extended Learning Time teachers as part of the children's enrichment activities during the regular day. Winthrop and Jennings Magnet Schools are the two current locations we provide services at. The Division also directly partners with the schools to increase student fitness and activity through the Mayor's Youth Fitness Initiative within the schools this year.



PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
450302 REC-PROGRAMS							
10450302 51510	78,641.80	76,807.00	79,089.92	70,876.44	.00	83,499.00	5.6%
10450302 51512	.00	.00	36,189.84	18,614.80	.00	.00	.0%
10450302 51530	3,268.64	5,000.00	2,717.08	1,939.22	.00	5,000.00	84.0%
10450302 51540	400.00	500.00	500.00	400.00	.00	500.00	.0%
10450302 52101	28,139.46	30,522.00	30,522.00	25,477.17	.00	30,860.00	1.1%
10450302 52102	.00	110.00	110.00	.00	.00	110.00	.0%
10450302 52200	5,670.46	5,914.00	5,914.00	6,327.78	.00	6,426.00	8.7%
10450302 52304	7,901.50	9,217.00	9,217.00	7,126.97	.00	10,020.00	8.7%
10450302 52306	250.00	250.00	250.00	.00	.00	250.00	.0%
10450302 52307	1,000.00	1,000.00	1,000.00	1,000.00	.00	1,000.00	.0%
10450302 52903	.00	100.00	100.00	69.88	.00	100.00	.0%
10450302 52905	750.00	750.00	750.00	750.00	.00	.00	-100.0%
10450302 53300	3,891.37	4,000.00	4,360.00	3,979.14	.00	4,000.00	-8.3%
10450302 53990	5,616.09	8,000.00	4,156.00	4,156.00	.00	8,000.00	92.5%
10450302 54400	5,073.46	37,000.00	17,000.00	16,036.07	.00	37,000.00	117.6%
10450302 55300	800.00	750.00	750.00	700.00	.00	750.00	.0%
10450302 55400	2,500.00	2,500.00	2,500.00	1,432.30	.00	2,500.00	.0%
10450302 55800	29.44	17,000.00	1,810.16	527.72	.00	17,000.00	839.1%
10450302 56300	770.79	1,200.00	1,200.00	949.73	.00	1,200.00	.0%
10450302 56900	5,461.61	5,500.00	10,434.00	5,614.50	.00	5,500.00	-47.3%
10450302 58100	690.00	750.00	750.00	705.00	.00	750.00	.0%



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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

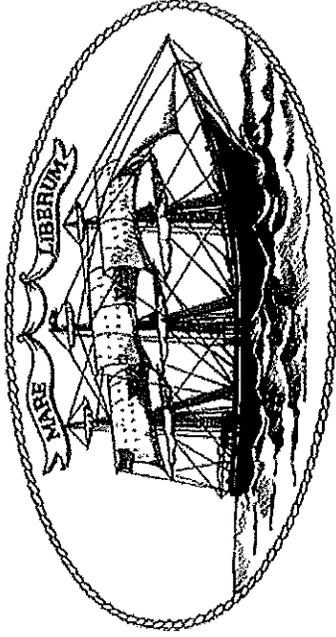
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FOR PERIOD 13

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10450302 58250	PAYMENTS T	10,550.00	12,550.00	12,550.00	.00	15,000.00	19.5%
TOTAL REC-PROGRAMS		161,404.62	221,870.00	179,232.72	.00	229,465.00	3.4%



FUNCTION: Community Services	DEPARTMENT: Recreation	DIVISION: Youth Affairs
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SUMMARY:

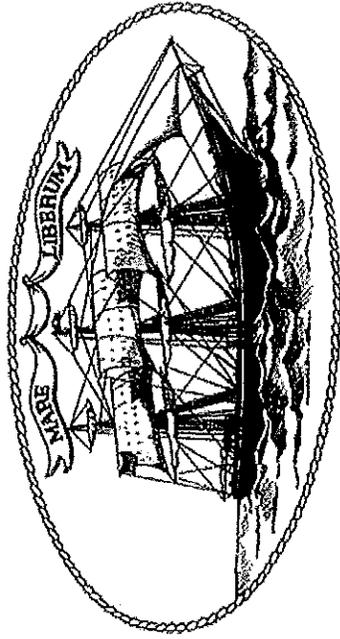
Salary and fringe are budgeted for the full-time Coordinator of Youth Services. This position is responsible for writing and administering the grants that fund all Youth Affairs and family programs, staffing, and program operations. Youth Affairs serves as New London's Youth Service Bureau. Programs include: Early Childhood Family Center, Whale's Tales Children's Book Bank, Teens in Action, Teen Employment, Careers of Our Lives, Parent Leadership Courses, Family & Community Vents, New London Community & Campus Coalition, Juvenile Review Board.



ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
450303 REC-YOUTH SERVICE PROGRAMS							
10450303 51510 REGULAR PA	79,155.51	76,807.00	76,807.00	68,830.54	.00	78,727.00	2.5%
10450303 51530 OVERTIME P	2,668.58	2,000.00	2,000.00	2,352.65	.00	2,000.00	.0%
10450303 51540 LONGEVITY	400.00	400.00	400.00	400.00	.00	400.00	.0%
10450303 52101 HEALTH INS	27,808.82	30,522.00	30,522.00	26,337.30	.00	30,860.00	1.1%
10450303 52102 LIFE INSUR	.00	110.00	110.00	.00	.00	110.00	.0%
10450303 52200 FICA	5,755.02	5,906.00	5,906.00	5,175.04	.00	6,052.00	2.5%
10450303 52304 CONTRIB TO	7,894.79	9,217.00	9,217.00	7,125.79	.00	9,447.00	2.5%
10450303 52306 CONTRIB TO	250.00	250.00	250.00	.00	.00	250.00	.0%
10450303 52307 RHS CONTRI	1,000.00	1,000.00	1,000.00	1,000.00	.00	1,000.00	.0%
10450303 52903 EYEGLOSS R	.00	100.00	100.00	400.00	.00	100.00	.0%
10450303 52905 MEU EDUCAT	750.00	750.00	750.00	750.00	.00	.00	-100.0%
10450303 54400 RENTALS &	.00	9,600.00	9,600.00	9,600.00	.00	10,700.00	11.5%
TOTAL REC-YOUTH SERVICE PROG	125,682.72	136,662.00	136,662.00	121,971.32	.00	139,646.00	2.2%
TOTAL RECREATION	476,603.39	549,121.00	549,621.00	467,919.99	.00	563,424.00	2.5%

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FUNCTION: Culture & Recreation	DEPARTMENT: Public Library	DIVISION: Administration
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SUMMARY:

The overall mission of the Public Library of New London is to ensure the informal educational opportunities to the public by effectively providing information. The Library provides the public with access to information, the ability to learn organizing and retrieving skills as well as strategies to enhance critical thinking. The Library provides access to its resources through various mediums such as books, films, videos, periodicals, etc. The effectiveness of the Library is achieved through the development of its collection to meet the public's varied demands and interests, and its cooperation with surrounding libraries with resource sharing.



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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2022 2022 City Budget

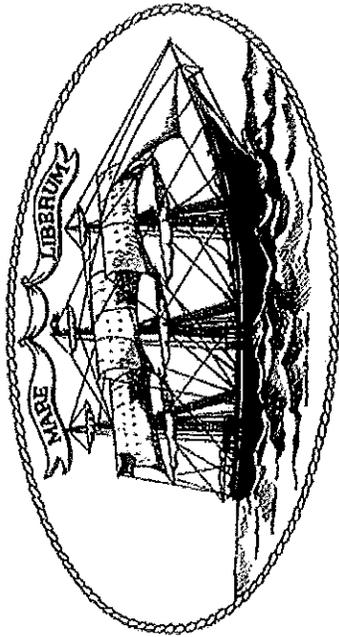
FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND

	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4501 LIBRARY							
450101 LIBRARY-ADMINISTRATION							
10450101 55011 GRANTS	885,600.00	950,600.00	950,600.00	950,600.00	.00	998,200.00	5.0%
TOTAL LIBRARY-ADMINISTRATION	885,600.00	950,600.00	950,600.00	950,600.00	.00	998,200.00	5.0%
TOTAL LIBRARY	885,600.00	950,600.00	950,600.00	950,600.00	.00	998,200.00	5.0%

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FUNCTION: General Government	DEPARTMENT: Human Services	DIVISION: Administration
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SUMMARY:

The Office of Human Services is responsible for overseeing the non-profit human services delivery system including children, youth and families, senior citizens, housing and homelessness, developmental services, behavioral health (includes mental health and substance abuse), veteran affairs, and hunger and quality of life issues.



GENERAL FUND		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	2022 PCT
4427	HUMAN SERVICES/SENIOR CTR							
442701	HS-ADMINISTRATION							
10442701	51510 REGULAR PA	233,090.60	235,094.00	235,094.00	206,570.83	.00	237,674.00	1.1%
10442701	51530 OVERTIME P	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10442701	51540 LONGEVITY	800.00	800.00	800.00	700.00	.00	1,100.00	37.5%
10442701	52101 HEALTH INS	49,410.80	47,281.00	47,281.00	51,463.15	.00	48,071.00	1.7%
10442701	52102 LIFE INSUR	.00	330.00	330.00	.00	.00	330.00	.0%
10442701	52200 FICA	17,596.96	18,466.00	18,466.00	15,710.67	.00	18,687.00	1.2%
10442701	52303 CONTRIB TO	7,997.94	7,488.00	7,488.00	6,133.23	.00	8,076.00	7.9%
10442701	52304 CONTRIB TO	6,963.40	9,217.00	9,217.00	6,913.05	.00	9,447.00	2.5%
10442701	52305 CONTRIB TO	9,883.80	10,279.00	10,279.00	9,482.98	.00	10,433.00	1.5%
10442701	52306 CONTRIB TO	500.00	750.00	750.00	500.00	.00	750.00	.0%
10442701	52307 RHS CONTRI	1,000.00	2,000.00	2,000.00	1,000.00	.00	2,000.00	.0%
10442701	52903 EYEGLOSS R	489.23	450.00	470.00	267.08	.00	450.00	-4.3%
10442701	52905 MEU EDUCAT	750.00	750.00	750.00	750.00	.00	.00	-100.0%
10442701	53012 CONSULTING	.00	.00	.00	.00	.00	200,000.00	.0%
10442701	53990 OTHER PURC	12,625.01	500.00	500.00	.00	.00	500.00	.0%
10442701	54300 REPAIRS &	.00	1,500.00	1,500.00	.00	.00	1,500.00	.0%
10442701	54400 RENTALS &	.00	2,500.00	2,500.00	.00	.00	2,500.00	.0%
10442701	55400 ADVERTISIN	.00	500.00	500.00	.00	.00	500.00	.0%
10442701	55500 PRINTING	.00	500.00	500.00	.00	.00	500.00	.0%
10442701	56100 OFFICE SUP	174.95	300.00	300.00	.00	.00	300.00	.0%

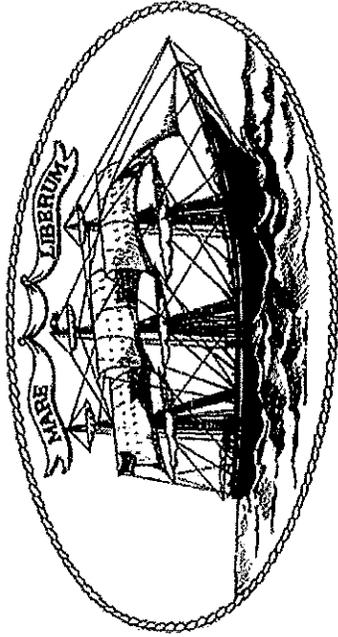


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 5045drinehart | NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS | bgnyrpts

PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT
10442701 56900 OTHER SUPP	.00	500.00	500.00	.00	.00	500.00	.0%
TOTAL HS-ADMINISTRATION	341,282.69	340,205.00	340,225.00	299,490.99	.00	544,318.00	60.0%



FUNCTION: General Government	DEPARTMENT: Human Services	DIVISION: Senior Citizen Programs
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SUMMARY:

This division provides all of the program activities based out of the Senior Citizen Center. This includes arts and crafts, exercise classes, dance instruction and transportation to and from the center. Seniors are transported by bus to and from the center for meals, services, off-site programs such as shopping or day trips, doctor appointments and Lawrence & Memorial Hospital for outpatient services or Lab tests.



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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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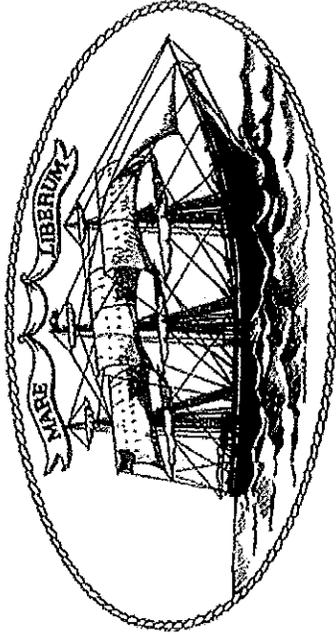
PROJECTION: 2022 2022 City Budget

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
442702 HS-SENIOR CENTER							
10442702 51510 REGULAR PA	90,489.65	101,394.00	91,594.00	55,653.92	.00	46,713.00	-49.0%
10442702 51512 OCCASIONAL	4,918.28	.00	9,800.00	3,851.04	.00	.00	-100.0%
10442702 51530 OVERTIME P	1,128.66	2,000.00	2,000.00	679.32	.00	2,000.00	.0%
10442702 51540 LONGEVITY	.00	750.00	750.00	.00	.00	250.00	-66.7%
10442702 52101 HEALTH INS	30,581.04	32,532.00	32,532.00	11,549.30	.00	2,010.00	-93.8%
10442702 52102 LIFE INSUR	.00	220.00	220.00	.00	.00	110.00	-50.0%
10442702 52200 FICA	6,839.39	7,218.00	7,218.00	4,649.56	.00	3,744.00	-48.1%
10442702 52303 CONTRIB TO	12,890.00	13,693.00	13,693.00	8,984.71	.00	7,680.00	-43.9%
10442702 52901 UNIFORM AL	482.50	.00	610.00	.00	.00	.00	-100.0%
10442702 52903 EYEGLOSS R	680.00	300.00	300.00	260.99	.00	150.00	-50.0%
10442702 53990 OTHER PURC	10,486.40	15,000.00	15,000.00	13,225.00	.00	15,000.00	.0%
10442702 56100 OFFICE SUP	366.11	500.00	500.00	500.00	.00	500.00	.0%
10442702 56300 FOOD	3,073.53	4,000.00	3,390.00	.00	.00	4,000.00	18.0%
10442702 56900 OTHER SUPP	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
TOTAL HS-SENIOR CENTER	161,935.56	178,607.00	178,607.00	99,353.84	.00	83,157.00	-53.4%
TOTAL HUMAN SERVICES/SENIOR	503,218.25	518,812.00	518,832.00	398,844.83	.00	627,475.00	20.9%

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FUNCTION: Community Development	DEPARTMENT: ODP	DIVISION: Community Development Admin.
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SUMMARY:

The Community Development Administration Division provides planning and analysis, budgeting, grant writing, census and demographic information and analysis and other administrative, technical and supervisory services for the Office of Development Planning including the Housing Conservation & Urban Renewal Divisions and Neighborhood Preservation. It ensures supervision, coordination, direction, and regulatory compliance of the City's Community Development Block Grant Program as well as a variety of other Federal and State funded programs i.e., Certified Local Government, etc. Also, prepare grant applications, contracts and budgets between the City and non-profit organizations. Provide demographic information, labor statistics and census data to City departments and the general public. The Community Development Program covers a broad spectrum of activities including, but not limited to, neighborhood development, human services, housing rehabilitation and citizen participation. This Division also provides staff assistance to the Mayor, Citizens Advisory Committee and the Historic District Commission, secretarial and administrative services for other boards and commissions as may be assigned from time to time.

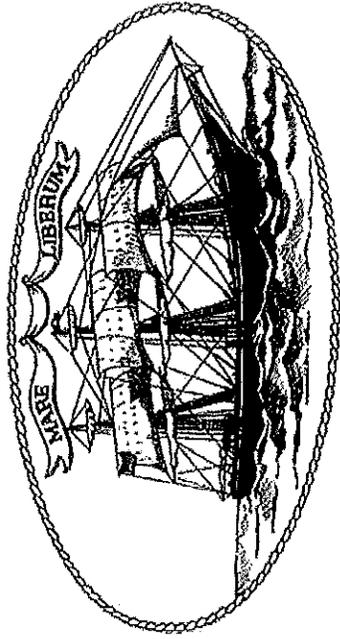


GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4173 OFFICE OF DEV & PLANNING							
417301 ODP-ADMINISTRATION							
10417301 51510 REGULAR PA	504,823.19	533,053.00	533,053.00	442,966.76	.00	538,456.00	1.0%
10417301 51530 OVERTIME P	8,556.03	19,826.00	19,826.00	6,752.07	.00	18,000.00	-9.2%
10417301 51540 LONGEVITY	1,500.00	1,700.00	1,700.00	1,740.00	.00	2,300.00	35.3%
10417301 52101 HEALTH INS	83,647.98	88,805.00	88,805.00	73,856.18	.00	91,482.00	3.0%
10417301 52102 LIFE INSUR	.00	649.00	649.00	.00	.00	770.00	18.6%
10417301 52200 FICA	38,866.43	40,985.00	40,985.00	33,544.03	.00	41,684.00	1.7%
10417301 52303 CONTRIB TO	9,978.52	941.00	941.00	9,880.21	.00	1,056.00	12.2%
10417301 52304 CONTRIB TO	8,009.04	10,033.00	10,033.00	6,333.16	.00	7,631.00	-23.9%
10417301 52305 CONTRIB TO	32,540.52	42,099.00	42,099.00	29,973.75	.00	44,503.00	5.7%
10417301 52306 CONTRIB TO	500.00	1,250.00	1,250.00	200.00	.00	1,250.00	.0%
10417301 52307 RHS CONTRI	3,000.00	5,000.00	5,000.00	3,000.00	.00	5,000.00	.0%
10417301 52901 UNIFORM AL	40.60	110.00	110.00	21.26	.00	110.00	.0%
10417301 52903 EYEGLOSS R	1,150.00	695.00	695.00	400.00	.00	695.00	.0%
10417301 52905 MEU EDUCAT	2,125.00	2,500.00	2,500.00	1,600.00	.00	.00	-100.0%
10417301 53300 OTHER PROF	.00	15,000.00	38,000.00	13,000.00	.00	25,000.00	-34.2%
10417301 53325 MKTG	42,240.97	75,000.00	75,000.00	63,561.00	.00	75,000.00	.0%
10417301 54300 REPAIRS &	.00	1,800.00	1,800.00	.00	.00	1,800.00	.0%
10417301 54400 RENTALS &	1,531.35	600.00	742.00	741.90	.00	600.00	-19.1%
10417301 55010 TRAINING	136.70	810.00	810.00	155.00	.00	810.00	.0%
10417301 55301 POSTAGE	2,200.00	2,200.00	2,200.00	2,200.00	.00	2,200.00	.0%



PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:	GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10417301 55400	ADVERTISIN	8,707.19	15,000.00	15,000.00	.00	.00	10,000.00	-33.3%
10417301 55500	PRINTING	64.80	1,000.00	1,000.00	802.36	.00	1,500.00	50.0%
10417301 55800	TRAVEL & T	166.74	500.00	500.00	.00	.00	500.00	.0%
10417301 55990	OTHER PURC	134.39	.00	.00	.00	.00	.00	.0%
10417301 56100	OFFICE SUP	1,099.86	1,600.00	1,700.00	1,694.80	.00	1,600.00	-5.9%
10417301 56900	OTHER SUPP	.00	1,550.00	1,450.00	893.12	.00	1,550.00	6.9%
10417301 58100	DUES & SUB	117.00	1,500.00	1,358.00	546.35	.00	2,500.00	84.1%
10417301 58707	EDC	.00	4,500.00	1,500.00	.00	.00	5,000.00	233.3%
TOTAL ODP-ADMINISTRATION		751,136.31	868,706.00	888,706.00	693,861.95	.00	880,997.00	-.9%



FUNCTION: Services	DEPARTMENT: ODP	DIVISION: Building Inspection
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SUMMARY:

The Building Inspection Division is responsible for inspecting work on private properties that require building permits to ensure compliance with building codes. The Division also plays a critical role in enforcing the Property Maintenance Code in an effort to control visual blight and housing code violations.



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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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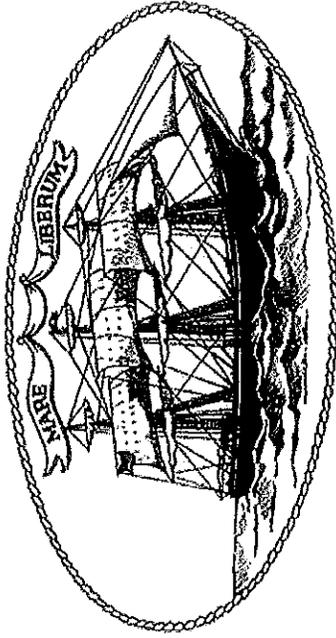
PROJECTION: 2022 2022 City Budget

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
417302 ODP-BUILDING INSPECTION							
10417302 51510 REGULAR PA	332,361.80	331,008.00	331,008.00	296,632.39	.00	338,989.00	2.4%
10417302 51530 OVERTIME P	494.14	7,250.00	7,250.00	460.38	.00	7,250.00	.0%
10417302 51540 LONGEVITY	2,700.00	2,700.00	2,700.00	2,700.00	.00	2,800.00	3.7%
10417302 52101 HEALTH INS	97,262.88	106,552.00	106,552.00	89,850.75	.00	107,743.00	1.1%
10417302 52102 LIFE INSUR	.00	440.00	440.00	.00	.00	440.00	.0%
10417302 52200 FICA	23,850.31	25,529.00	25,529.00	21,151.76	.00	26,147.00	2.4%
10417302 52303 CONTRIB TO	8,686.83	8,775.00	8,775.00	8,013.25	.00	9,842.00	12.2%
10417302 52304 CONTRIB TO	9,377.62	11,172.00	11,172.00	8,403.03	.00	11,451.00	2.5%
10417302 52305 CONTRIB TO	16,820.15	17,025.00	17,025.00	15,257.07	.00	17,451.00	2.5%
10417302 52306 CONTRIB TO	500.00	750.00	750.00	.00	.00	750.00	.0%
10417302 52307 RHS CONTRI	3,000.00	3,000.00	3,000.00	3,000.00	.00	3,000.00	.0%
10417302 52901 UNIFORM AL	241.25	330.00	330.00	110.00	.00	330.00	.0%
10417302 52903 EYEGLOSS R	.00	450.00	450.00	.00	.00	450.00	.0%
10417302 54400 RENTALS &	504.46	1,000.00	1,000.00	300.00	.00	1,000.00	.0%
10417302 55010 TRAINING	367.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10417302 55400 ADVERTISIN	.00	250.00	250.00	250.00	.00	250.00	.0%
10417302 55500 PRINTING	575.53	1,200.00	1,200.00	1,000.00	.00	1,200.00	.0%
10417302 56100 OFFICE SUP	1,609.29	2,000.00	2,000.00	2,000.00	.00	2,000.00	.0%
10417302 58100 DUES & SUB	150.00	3,000.00	3,000.00	110.00	.00	3,000.00	.0%
TOTAL ODP-BUILDING INSPECTIO	498,501.26	523,431.00	523,431.00	449,238.63	.00	535,093.00	2.2%
TOTAL OFFICE OF DEV & PLANNI	1,249,637.57	1,392,137.00	1,412,137.00	1,143,100.58	.00	1,416,090.00	.3%

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FUNCTION: General Government	DEPARTMENT: Education	DIVISION: Administration
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SUMMARY:

The Education system of the City of New London is managed by an elected seven member Board of Education. The Board of Education determines its own rules of procedure and is in charge of the City Schools and is responsible for conducting such schools as an educational system. The Board determines all educational policies including the establishment of courses of study, the fixing and maintenance of educational standards, the choice of all books and material used in instruction, the establishment and maintenance of discipline in the schools and the location, type, design, repair, and equipment of school buildings. The City Council appropriates annually a bottom line lump sum appropriation for school purposes. After the passage of the appropriation ordinance, the money appropriated by the City for school purposes is expended at the discretion of the Board of Education, however, all purchases by and for the City schools are made through the Purchasing Agent of the City.

Org Description	Object Description	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual (6 mo)	FY 2021 Budget	FY 2022 Proposed	Inc/Dec to FY21 Budget	Total
EDUCATION			415,000	-	\$ 44,021,759	\$ 44,506,409	484,650	1.10%

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BENEFITS (Early Retirement Health & Life ; Long & Faithful Pension)		FY 2019 Actual	FY 2020 Budget	FY 2021 Proposed	FY 2022 Proposed	Increase/(Decrease) to FY20 Budget
		Total	Total	Total	Total	Total
HEALTH INSURANCE						
Kevin Barney (partial payment)		\$ 5,000	\$ 104,790	\$ 93,656	\$ 68,352	\$ (11,134)
Dawn Currier (City pays 82% until 11/30/2020)		-				
Gail McKissick (until 12/31/2021)		14,864				
Valeria Kokoska (City pays 80% until 2022)		4,408				
William Dittman (for life)		22,040				
Michael Lacey (for life)		22,040				
		<u>\$ 68,352</u>				
LIFE INSURANCE						
Nurses before 7/1/01 (1 at \$4.08)		\$ 4	\$ 260	\$ 260	\$ 260	\$ -
Public Works (47 at \$2.52)		\$ 118				
Unaffiliated, MEU, & Nurses after 7/1/01 (28@\$4.92)		\$ 138				
		<u>\$ 260</u>				
LONG AND FAITHFUL PENSION						
Bauer	Brian	\$ 31,748	\$ 624,133	\$ 624,133	\$ 599,633	\$ -
Boyd, III	John C	\$ 12,000				
Burchfield	David	\$ 35,881				
Cironi	Frank	\$ 12,500				
Dimaggio	Joseph	\$ 27,042				
Edmond	Doris	\$ 12,000				
Edwards Sr.	Kemmeth	\$ 39,303				
Feliciano	Robert	\$ 25,818				
Gilmore	Peter	\$ 27,559				
Jetmore	David	\$ 12,500				
Lalima Jr.	Antonio	\$ 22,170				
Linicus	George	\$ 29,399				
McCarthy	Thomas	\$ 31,344				
McNally	James B	\$ 32,178				
Nott	Joseph L	\$ 30,250				
Pasqualini Sr	David D	\$ 33,424				
Paulson	Naomi M	\$ 13,845				
Samul	Edward T	\$ 32,423				
Samul	Ronald	\$ 61,453				
Spinnato	Victor	\$ 37,564				
Strutt	Warren	\$ 27,232				
Venditto, Sr	Donald	\$ 12,000				
		<u>\$ 599,633</u>				
UNEMPLOYMENT COMPENSATION AWARDS						
		\$ 17,291	\$ 20,000	\$ 20,000	\$ 20,000	\$ -
		<u>\$ 699,841</u>	<u>\$ 749,183</u>	<u>\$ 738,049</u>	<u>\$ 688,245</u>	<u>\$ (11,134)</u>

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	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY20 Budget
INTERFUND TRANSFERS							
CONTRIBUTION TO CAMP NEW LONDON	\$ -	\$ 169,090	\$ 110,000	\$ 110,000	\$ 100,000	\$ 50,000	\$ (50,000)
PENSION FUND	\$ -	\$ 579,000	\$ 701,200	\$ 684,000	\$ 1,011,009	\$ 969,174	\$ (41,835)
Annual Contribution required per actuary (General Fund)							
CONTRIBUTION TO GEN GOV MISC	\$ -	\$ -	\$ 103,200	\$ 117,875	\$ 465,158	\$ 902,993	\$ 437,835
Potential New Hire requests	\$ 313,000						
Potential supplemental salary increases	\$ 25,000						
Potential Police, Fire, and Unaffiliated increases	\$ 56,095						
Vacation Payouts	\$ 100,000						
Potential Grant Match requests	\$ 149,998						
Police Accountability measures	\$ 156,500						
Potential SAFER grant (training, gear)	\$ 52,400						
RHS Retirements	\$ 50,000						
	\$ 902,993						
CONTRIB TO REVAL/GIS	\$ -	\$ 131,280	\$ 40,500	\$ 50,000	\$ -	\$ -	\$ -
Partial funding for reval							
CONTRIBUTION TO DEBT SERVICE	\$ 5,850,800	\$ 6,448,570	\$ 8,115,290	\$ 8,668,960	\$ 6,885,193	\$ 6,575,748	\$ (309,446)
CONTRIBUTION TO YOUTH INITIATIVES						\$ 242,013	
NEW PROGRAM INITIATIVE						\$ 120,000	
CONTRIBUTION FOR LODAL TRASH HAULER		\$ -	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ -
CONTRIBUTION TO OCEAN BEACH PARK	\$ 60,000	\$ 18,010	\$ 60,000	\$ 60,000	\$ 100,000	\$ 100,000	\$ -
CONTRIBUTION TO OPEB (Other Post Employment Retirement Benefits)	\$ -	\$ -	\$ -	\$ -	\$ 4,000	\$ 200,000	\$ 196,000
WORKERS COMPENSATION	\$ -	\$ 1,035,700	\$ 1,139,340	\$ 1,139,340	\$ 1,139,340	\$ 1,154,518	\$ 15,178
LIABILITY AUTO PROPERTY INSURANCE FUND	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 835,000	\$ 835,000	\$ -
	\$ 5,910,800	\$ 9,381,650	\$ 11,269,530	\$ 11,830,175	\$ 10,789,700	\$ 11,399,446	\$ 609,746

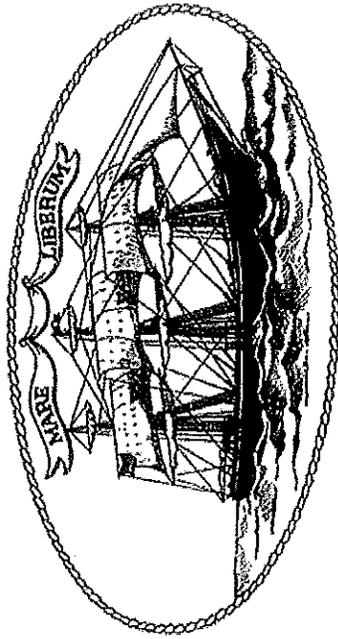


PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT
9901 INTERFUND TRANSFER ACCT							
990101 INTERFUND-GENERAL FUND							
10990101 55012 GRANTMATCH	.00	.00	.00	.00	.00	149,999.00	.0%
10990101 59021 OTO2841GG	.00	.00	.00	.00	.00	752,995.00	.0%
10990101 59022 OTO2842PS	.00	.00	30,723.00	30,723.00	.00	.00	.0%
10990101 59023 OTO2843PW	.00	.00	.00	.00	.00	250,000.00	.0%
10990101 59024 OTO2844HS	.00	.00	.00	.00	.00	120,000.00	.0%
10990101 59025 OTO2845RG	110,000.00	100,000.00	100,000.00	100,000.00	.00	292,013.00	192.0%
10990101 59030 OTO3600CP	1,800,000.00	250,000.00	250,000.00	.00	.00	.00	-100.0%
10990101 59041 OTO4001DS	8,668,960.00	6,885,193.00	6,885,193.00	7,135,193.00	.00	6,575,748.00	-4.5%
10990101 59063 OTO6013OBP	60,000.00	100,000.00	100,000.00	100,000.00	.00	100,000.00	.0%
10990101 59072 OTO7042	.00	97,916.00	97,916.00	97,916.00	.00	288,612.00	194.8%
10990101 59073 OTO7033LAP	1,000,000.00	835,000.00	835,000.00	835,000.00	.00	835,000.00	.0%
10990101 59074 OTO7024WC	1,139,340.00	1,139,340.00	1,139,340.00	1,139,340.00	.00	1,154,518.00	1.3%
10990101 59079 OTO7039	.00	971,650.00	971,650.00	971,650.00	.00	969,670.00	-.2%
10990101 5907C OTO7300COP	5,022.00	.00	.00	.00	.00	.00	.0%
10990101 59081 OTO8121PEN	684,000.00	1,011,009.00	1,011,009.00	1,011,009.00	.00	969,174.00	-4.1%
10990101 59085 OTO8125	.00	644,133.00	644,133.00	644,133.00	.00	599,633.00	-6.9%
TOTAL INTERFUND-GENERAL FUND	13,467,322.00	12,034,241.00	12,064,964.00	12,064,964.00	.00	13,057,362.00	8.2%
TOTAL INTERFUND TRANSFER ACC	13,467,322.00	12,034,241.00	12,064,964.00	12,064,964.00	.00	13,057,362.00	8.2%

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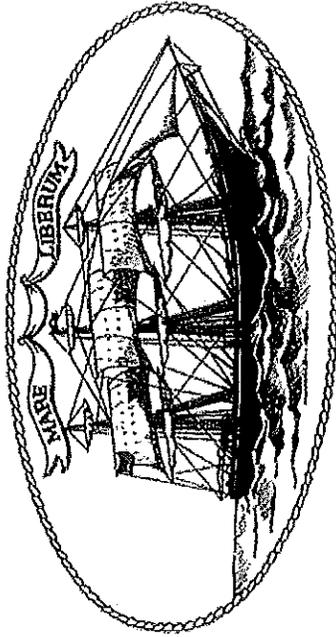


FUNCTION: General Government	DEPARTMENT: Finance	DIVISION: City Center District
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SUMMARY:

The City Center District was established as a special services district within the City's confines, to be operated according to procedures set out in Chapter 10Sa of the Connecticut General Statutes. The purpose of the district is to enhance the environment in which people shop, live and work in the central business district; to demonstrate private commitment to the central businesses through physical economic and social improvements; to work with the government of the City to maximize the usefulness of available public funds by consolidating and coordinating the business district through long-term operating strategy allocating organizational and financial responsibility.

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
CITY CENTER DISTRICT							
	Revenues from Special Tax	\$ 100,337	\$ 99,920	\$ 100,000	\$ 100,000	\$ 100,000	\$ -
	Expenses	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -
		\$ 337	\$ (80)	\$ -	\$ -	\$ -	\$ -

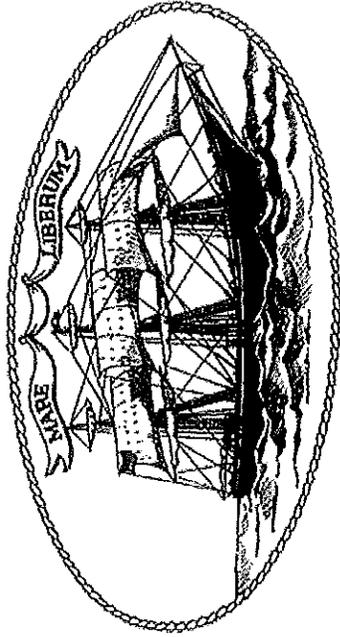


FUNCTION: General Government	DEPARTMENT: Police	DIVISION: Administration
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SUMMARY:

Police Private Duty Protection consists of private companies employing police officers at various road construction sites throughout the city, officers at locations such as Ocean Beach Park and events that are held at local schools (football /basketball). Many companies hire police officers for traffic control and to protect work zones. Police vehicles are also used at many sites and those requesting a marked police vehicle are additionally billed for the use of that car. Officers are compensated at a time and ½ rate for hours worked. The City of New London Police Department currently charges \$75/hour plus a 30% surcharge for all hours of private protection worked, with a four hour minimum. Police vehicles use is currently at \$50/hour, with no minimum.

SPECIAL REVENUE FUNDS		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Increase/(Decrease)
		Actual	Actual	Budget	Budget	Proposed	to FY21 Budget
POLICE PRIVATE PROTECTION							
Revenues							
Police Overtime		\$ 568,597	\$ 493,000	\$ 500,000	\$ 490,000	\$ (10,000)	
Police Vehicles		\$ 262,987	\$ 210,000	\$ 210,000	\$ 200,000	\$ (10,000)	
Board of Education		\$ 102,806	\$ 50,000	\$ 100,000	\$ 100,000	\$ -	
Administrative Fees		\$ 162,328	\$ 120,000	\$ 120,000	\$ 110,000	\$ (10,000)	
		\$ 1,096,718	\$ 873,000	\$ 930,000	\$ 900,000	\$ (30,000)	
Expenditures							
Uniformed Services		\$ 649,495	\$ 300,000	\$ 400,000	\$ 400,000	\$ -	
Investigations		\$ -	\$ 48,000	\$ -	\$ -	\$ -	
Contribution to General Fund		\$ 447,223	\$ 500,000	\$ 530,000	\$ 500,000	\$ (30,000)	
Support Services		\$ -	\$ 25,000	\$ -	\$ -	\$ -	
		\$ 1,096,718	\$ 873,000	\$ 930,000	\$ 900,000	\$ (30,000)	
General Fund Contribution from Police Priv Prot		\$ -	\$ -	\$ -	\$ -	\$ -	

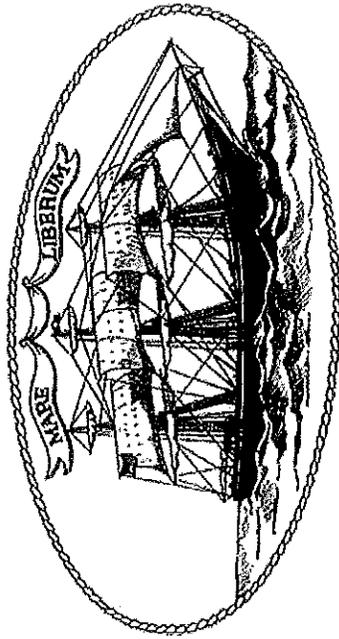


FUNCTION: General Government	DEPARTMENT: Human Services	DIVISION: Programs
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SUMMARY:

Wheadon Fund is used to supplement the costs of recreational programs at the Senior Center. Specifically, instructors and program supplies. It is conditional upon the City paying for the core base of recreational activities and our exercise classes are our core. Each year, a spending proposal is submitted to the Wheadon Committee for the upcoming year.

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
WHEADON FUND							
Revenues							
Award estimate from Community Foundation		\$ 23,893	\$ 24,340	\$ 24,760	\$ 24,760	\$ 24,760	\$ -
Expenditures							
Music Program		\$ 5,269	\$ 5,500	\$ 3,600	\$ 3,600	\$ 3,600	\$ -
Arts/Crafts		\$ 7,155	\$ 11,551	\$ 17,900	\$ 17,900	\$ 17,900	\$ -
Cooking		\$ 3,450	\$ 2,400	\$ 1,800	\$ 1,800	\$ 1,800	\$ -
Transportation		\$ 1,500	\$ 1,225	\$ 1,460	\$ 1,460	\$ 1,460	\$ -
Life Enrichment		\$ 401	\$ 1,103	\$ -	\$ -	\$ -	\$ -
Awards for Seniors		\$ 371	\$ 750	\$ -	\$ -	\$ -	\$ -
		\$ 18,146	\$ 22,509	\$ 24,760	\$ 24,760	\$ 24,760	\$ -
Revenues over expenses		\$ 5,747	\$ 1,831	\$ -	\$ -	\$ -	\$ -

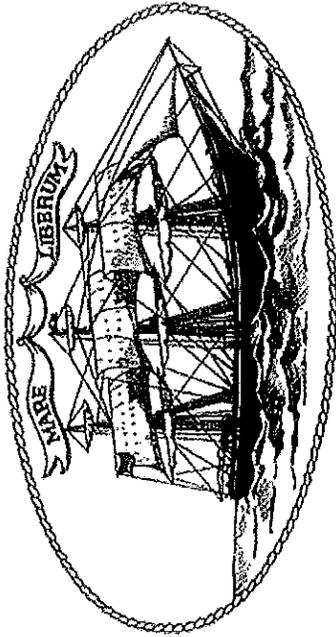


FUNCTION: Community Development	DEPARTMENT: Office of Development & Planning	DIVISION: Housing Conservation
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SUMMARY:

This program is designed to promote the conservation and expansion of the City's housing stock in order to provide a decent home and suitable living environment for all persons, but primarily those of low and moderate income.

SPECIAL REVENUE FUNDS		FY 2013 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
HOUSING CONSERVATION							
Revenues							
	Interest on Loans	\$ 14,852	\$ 18,422	\$ 15,000	\$ 13,800	\$ 13,800	\$ -
	Principal Repayments on revolving loans	\$ 52,605	\$ 48,398	\$ 55,000	\$ 55,000	\$ 55,000	\$ -
		\$ 67,457	\$ 66,820	\$ 70,000	\$ 68,800	\$ 68,800	\$ -
Expenditures							
	Bank Service Fees	\$ 3,115	\$ -	\$ 3,240	\$ 3,800	\$ 3,800	\$ -
	Loans	\$ 8,888	\$ 10,040	\$ 16,760	\$ 15,000	\$ 15,000	\$ -
	Deferred Loans	\$ 54,821	\$ 105,654	\$ 50,000	\$ 50,000	\$ 50,000	\$ -
		\$ 66,824	\$ 115,694	\$ 70,000	\$ 68,800	\$ 68,800	\$ -
	Revenues over expenses	\$ (51,972)	\$ (97,272)	\$ -	\$ -	\$ -	\$ -

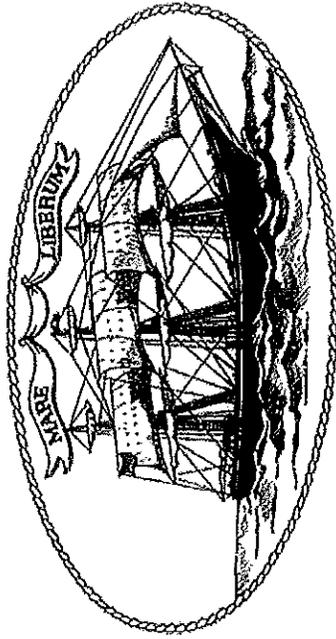


FUNCTION: Community Development	DEPARTMENT: Office of Development & Planning	DIVISION: Housing & Community Development
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SUMMARY:

Funds are a result of revolving loan payments from two state Programs (Neighborhood Rehabilitation and Housing & Community Development) in the early to mid 90's. The CT Dept. of Housing (now DECD) awarded the City funding between 1991 and 1994 for the purchase, rehabilitation and sale of single family homes to low to moderate income residents at low interest rates. Payments continue to come from CHIF at approximately \$1,700 per month.

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
HOUSING AND COMMUNITY DEVELOPMENT							
Revenues							
Interest on Loans	\$ 10,535	\$ 11,761	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ -
Principal Repayments	\$ 6,802	\$ 7,879	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ -
Interest on Checking	\$ 238	\$ 238	\$ -	\$ -	\$ -	\$ -	\$ -
Misc Revenues	\$ 2,124	\$ 6,844	\$ 8,500	\$ 8,500	\$ 8,500	\$ 8,500	\$ -
Contribution from Community Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 19,699	\$ 26,322	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000	\$ -
Expenditures							
Overtime Payroll	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Professional Services	\$ 20,156	\$ 54,625	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ -
Emergency Housing Program	\$ 9,712	\$ 5,317	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ -
Property Maintenance	\$ -	\$ 19,063	\$ -	\$ -	\$ -	\$ -	\$ -
CTNext	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operating Services	\$ 7,588	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -
Storage for evictions	\$ 37,456	\$ 79,005	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000	\$ -
	\$ (17,757)	\$ (52,583)	\$ -	\$ -	\$ -	\$ -	\$ -
Revenues over expenses							



FUNCTION: Community Development	DEPARTMENT: Office of Development & Planning	DIVISION: Housing Conservation
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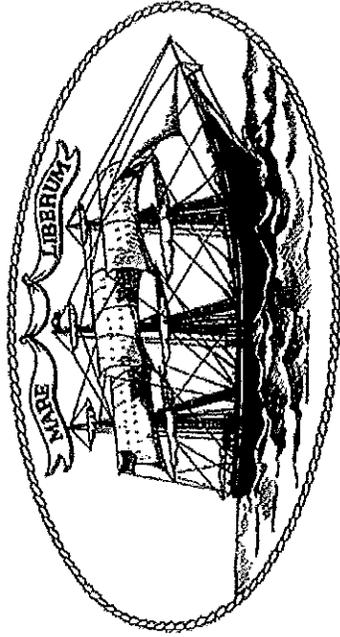
SUMMARY:

The Community Development Administration Division provides planning and analysis, budgeting, grant writing, census and demographic information and other administrative, technical and supervisory services for the Office of Development and Planning including the Housing Conservation and Urban Renewal Divisions and Neighborhood Preservation. It ensures supervision, coordination, direction and regulatory compliance of the City's Community Development Block Grant Program as well as a variety of other Federal and State funded programs i.e., Certified Local Government, etc. Also prepare grant applications, contracts and budgets between the City and non-profit organizations. Provide demographic information, labor statistics and census data to City departments and the general public. The Program covers a broad spectrum of activities including, but not limited to, neighborhood development, human services, housing rehabilitation and citizen participation. It also provides assistance to the Mayor, Citizens Advisory Committee and the Historic District Commission.

SPECIAL REVENUE FUNDS							FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
CDBG	Revenues											
	Carryovers/Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	CDBG Allocation	\$ -	\$ 910,471	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ 874,972	\$ 100,000	\$ -	\$ (10,000)
	Budgeted Fund Balance (from HUD)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 891,976	\$ -	\$ 17,004
	Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -
	Misc Revenues - Land	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Misc Revenue	\$ 280,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Misc Revenue	\$ 8,380	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Misc Revenue	\$ 7,025	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Refund Current Year Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Refund Prior Years Expense	\$ 24,154	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Misc Revenue	\$ -	\$ 7,189	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Misc Revenue	\$ -	\$ 607,349	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 984,972	\$ -	\$ -	\$ -
	TOTAL CDBG REVENUES	\$ 319,559	\$ 607,349	\$ 45,000	\$ 984,972	\$ 991,976	\$ 7,004					
	ODP Administration											
	Expenditures-Administration											
	Salary Tax and Benefits	\$ 104,342	\$ 119,290	\$ 105,730	\$ 107,610	\$ 110,075	\$ 2,465					
	Overtime	\$ 1,884	\$ 2,699	\$ 3,500	\$ 3,500	\$ 3,505	\$ 5					
	Longevity	\$ 1,312	\$ 1,250	\$ 1,120	\$ 1,120	\$ 1,120	\$ -					
	FICA	\$ 9,230	\$ 9,474	\$ 8,450	\$ 8,590	\$ 8,780	\$ 190					
	Health Insurance	\$ 23,586	\$ 23,633	\$ 20,140	\$ 21,880	\$ 24,070	\$ 2,190					
	Life Insurance	\$ 144	\$ 154	\$ 220	\$ 220	\$ 220	\$ -					
	Pension	\$ 6,333	\$ 6,333	\$ 7,480	\$ 7,630	\$ 7,820	\$ 190					
	457 Contribution	\$ 187	\$ 200	\$ 180	\$ 180	\$ 180	\$ -					
	RHS Contribution	\$ 1,000	\$ 800	\$ 700	\$ 700	\$ 700	\$ -					
	Pension-MERS	\$ 6,932	\$ -	\$ 350	\$ 5,180	\$ 5,360	\$ 180					
	Workers Compensation	\$ 200	\$ 2,420	\$ 2,120	\$ 2,160	\$ 2,210	\$ 50					
	MEU/Unaff Eyeglass	\$ 225	\$ -	\$ 210	\$ -	\$ -	\$ -					
	Disability Insurance	\$ -	\$ -	\$ 4,970	\$ -	\$ -	\$ -					
	MERS-Public Works	\$ -	\$ 6,742	\$ 5,190	\$ -	\$ -	\$ -					
	Education Incentive	\$ 500	\$ 400	\$ -	\$ 350	\$ -	\$ (350)					
	Professional Services	\$ 251	\$ -	\$ 30,000	\$ 3,000	\$ 2,000	\$ (1,000)					
	Advertising	\$ 3,269	\$ 3,493	\$ 5,000	\$ 5,000	\$ 4,100	\$ (900)					
	Printing	\$ 165	\$ 231	\$ 500	\$ 500	\$ 500	\$ -					
	Dues and Subscriptions	\$ 550	\$ 700	\$ 700	\$ 700	\$ 700	\$ -					
	Travel	\$ -	\$ -	\$ 100	\$ 100	\$ 100	\$ -					
	Rentals/Leases	\$ 638	\$ 540	\$ 690	\$ 690	\$ 700	\$ 10					
	Training	\$ 75	\$ -	\$ 200	\$ 200	\$ 200	\$ -					
	Other Operating Services	\$ 214	\$ 1,133	\$ 1,300	\$ 1,250	\$ 1,210	\$ (40)					
	Postage	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ -					
	Courier	\$ -	\$ -	\$ 100	\$ 90	\$ 100	\$ 10					
	Maintenance and Repairs	\$ 389	\$ 265	\$ 750	\$ 750	\$ 750	\$ -					
	Consumables	\$ 954	\$ 479	\$ 1,000	\$ 900	\$ 900	\$ -					
	CDBG-Grants	\$ 162,680	\$ 181,036	\$ 201,000	\$ 172,600	\$ 175,600	\$ 3,000					
	Expenditures-Programs											
	Agent Operating Services-Womens Center	\$ 4,000	\$ 5,060	\$ 5,500	\$ 8,000	\$ 10,000	\$ 2,000					
	Agent Operating Services-OIC	\$ -	\$ 13,480	\$ 15,452	\$ 20,000	\$ 21,000	\$ 1,000					
	Agent Operating Services-TVCCA	\$ 1,600	\$ 1,350	\$ 2,000	\$ 3,000	\$ 3,000	\$ -					
	Agent Operating Services-TVCCA	\$ 20,840	\$ 17,970	\$ 18,000	\$ 20,000	\$ 30,000	\$ 10,000					
	Agent Operating Services-Drop in Learning Center	\$ 6,056	\$ 3,560	\$ 5,000	\$ 9,000	\$ 10,000	\$ 1,000					
	Agent Operating Services-Fresh NL	\$ 4,984	\$ 5,028	\$ 5,000	\$ 6,500	\$ 6,500	\$ -					

SPECIAL REVENUE FUNDS	FY 2018		FY 2019		FY 2020		FY 2021		FY 2022		Increase/(Decrease) to FY21 Budget
	Actual	Budget	Actual	Budget	Budget	Budget	Budget	Proposed	Proposed		
Agent Operating Services-NL Recreation-Swimming	\$ 2,800	\$ 5,000	\$ 4,500	\$ 7,500	\$ 5,000	\$ 7,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ (5,000)	
Agent Operating Services-Moran Food Center	\$ 8,000	\$ 7,000	\$ 6,740	\$ 9,000	\$ 7,000	\$ 9,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 11,000	
Agent Operating Services-Public Library Renovation	\$ 6,000	\$ 4,500	\$ -	\$ 20,000	\$ 4,500	\$ 20,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ (10,000)	
Agent Operating Services-SE Council on Alcohol and Drug Dependency	\$ -	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 5,000	\$ 5,000	\$ 5,000	\$ 500	
Agent Operating Services-Community Health Center	\$ 800	\$ 1,000	\$ 900	\$ 10,000	\$ 1,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ (4,000)	
Agent Operating Services-Hygenic Art	\$ 3,200	\$ 5,000	\$ 2,700	\$ 7,000	\$ 5,000	\$ 7,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ (4,000)	
Agent Operating Services-Jewish Federation	\$ -	\$ 10,746	\$ -	\$ -	\$ -	\$ -	\$ 7,312	\$ 7,312	\$ 7,312	\$ 5,000	
Agent Operating Services-NL Housing Authority	\$ 9,491	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	
Agent Operating Services-Facade Improvement	\$ 80,000	\$ 7,000	\$ 6,740	\$ 8,000	\$ 7,000	\$ 8,000	\$ 10,500	\$ 10,500	\$ 10,500	\$ 2,500	
Agent Operating Services-Homeless Hospitality Center	\$ -	\$ -	\$ 6,740	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ (10,000)	
Agent Operating Services-NL Community Meal Center	\$ -	\$ 5,000	\$ 4,500	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000	
Agent Operating Services-Heavy Hitters	\$ -	\$ 949	\$ 750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Agent Operating Services-NL Park Conservancy	\$ -	\$ 4,000	\$ 3,370	\$ 8,618	\$ 4,000	\$ 8,618	\$ 11,124	\$ 11,124	\$ 11,124	\$ 2,506	
Agent Operating Services-Alliance For Living	\$ -	\$ 5,000	\$ 3,930	\$ 5,000	\$ 5,000	\$ 5,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 2,000	
Agent Operating Services-IASC	\$ -	\$ 5,000	\$ 4,500	\$ 8,000	\$ 5,000	\$ 8,000	\$ 11,500	\$ 11,500	\$ 11,500	\$ 3,500	
Agent Operating Services- Area Food Coalition	\$ -	\$ 5,000	\$ 3,370	\$ 7,000	\$ 5,000	\$ 7,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ (3,000)	
Agent Operating Services- Flock Theater	\$ -	\$ 4,000	\$ 3,370	\$ 6,500	\$ 4,000	\$ 6,500	\$ 8,000	\$ 8,000	\$ 8,000	\$ 1,500	
Agent Operating Services-Higher Edge	\$ -	\$ 3,000	\$ 2,700	\$ 7,000	\$ 3,000	\$ 7,000	\$ -	\$ -	\$ -	\$ (7,000)	
Agent Operating Services-Hygenic Art	\$ -	\$ 2,500	\$ 1,690	\$ 4,000	\$ 2,500	\$ 4,000	\$ -	\$ -	\$ -	\$ (4,000)	
Agent Operating Services-Lyman Allan	\$ -	\$ -	\$ 4,500	\$ -	\$ -	\$ -	\$ 1,500	\$ 1,500	\$ 1,500	\$ 500	
Agent Operating Services- Recreation	\$ -	\$ 5,000	\$ 5,060	\$ 6,000	\$ 5,000	\$ 6,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ (1,000)	
Agent Operating Services- Steps	\$ -	\$ 6,000	\$ 4,054	\$ 5,000	\$ 6,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	
Agent Operating Services- Covenant Shelter	\$ -	\$ 2,500	\$ 1,797	\$ 4,000	\$ 2,500	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ -	
Agent Operating Services-NL Youth Affairs	\$ -	\$ 1,500	\$ 1,130	\$ 4,620	\$ 1,500	\$ 4,620	\$ 3,700	\$ 3,700	\$ 3,700	\$ (920)	
Agent Operating Services- Rec Dept- Speical Needs Aides	\$ -	\$ -	\$ -	\$ 7,000	\$ -	\$ 7,000	\$ -	\$ -	\$ -	\$ (2,000)	
Agent Operating Services- Historical Society	\$ -	\$ 6,000	\$ 1,138	\$ 7,000	\$ -	\$ 7,000	\$ -	\$ -	\$ -	\$ (7,000)	
Agent Operating Services- NL Landmarks	\$ -	\$ -	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Agent Operating Services-NL	\$ -	\$ -	\$ -	\$ -	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -	
Agent Operating Services-Garde	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	
Agent Operating Services-ODP Farmers Market	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	
Agent Operating Services- Riverside Park	\$ -	\$ -	\$ 1,690	\$ 2,567	\$ -	\$ 2,567	\$ 3,340	\$ 3,340	\$ 3,340	\$ 773	
Agent Operating Services-Recreation-ADA Park Imp	\$ -	\$ -	\$ -	\$ 10,067	\$ -	\$ 10,067	\$ 5,000	\$ 5,000	\$ 5,000	\$ (5,067)	
FAÇADE PROGRAM	\$ 238,517	\$ 150,401	\$ 129,317	\$ 236,372	\$ 150,401	\$ 236,372	\$ 259,476	\$ 259,476	\$ 259,476	\$ 23,104	
Facade and Building Improvement Program	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ -	

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
ODP-Housing Conservation							
Expenditures							
	Payroll	\$ 167,018	\$ 165,370	\$ 75,990	\$ 77,505	\$ 79,443	\$ 1,938
	Overtime	\$ 300	\$ 2,500	\$ 2,500	\$ 2,507	\$ 2,507	\$ -
	Longevity	\$ 1,337	\$ 1,300	\$ 620	\$ 620	\$ 620	\$ -
	FICA	\$ 12,927	\$ 12,950	\$ 6,060	\$ 6,170	\$ 6,320	\$ 150
	Health Insurance	\$ 21,109	\$ 20,010	\$ 9,120	\$ 9,910	\$ 13,760	\$ 3,850
	Life Insurance	\$ 177	\$ 250	\$ 220	\$ 220	\$ 220	\$ -
	Uniform Allowance	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ -
	Worker's Compensation	\$ 250	\$ 250	\$ 1,520	\$ 1,550	\$ 1,550	\$ -
	Pension	\$ 17,344	\$ 17,344	\$ 9,120	\$ 9,310	\$ 9,540	\$ 230
	RHS Contribution	\$ 2,000	\$ 2,000	\$ 950	\$ 950	\$ 950	\$ -
	Eyeglass	\$ 36	\$ 36	\$ 290	\$ 300	\$ 300	\$ -
	Disability Insurance	\$ 1,000	\$ 1,000	\$ 420	\$ 420	\$ -	\$ (420)
	457 Contribution	\$ 562	\$ 562	\$ 3,580	\$ -	\$ -	\$ -
	Legal Services	\$ 100	\$ 100	\$ 240	\$ 240	\$ 240	\$ -
	Professional Services	\$ 1,194	\$ 1,194	\$ 100	\$ 100	\$ 100	\$ -
	Advertising	\$ 4,166	\$ 4,166	\$ 2,800	\$ 2,800	\$ 2,800	\$ -
	Travel	\$ 346	\$ 346	\$ 2,200	\$ 2,200	\$ 1,880	\$ (320)
	Training	\$ 194	\$ 194	\$ 60	\$ 90	\$ 90	\$ -
	Environmental Testing	\$ 1,522	\$ 1,522	\$ 200	\$ 200	\$ 200	\$ -
	Other Operating Services	\$ 1,300	\$ 1,300	\$ 1,000	\$ 1,900	\$ 8,000	\$ 6,100
	Postage	\$ 390	\$ 390	\$ 4,000	\$ 4,000	\$ -	\$ (4,000)
	Courier	\$ 1,173	\$ 390	\$ 400	\$ 400	\$ 200	\$ (200)
	Consumables	\$ 667	\$ 1,173	\$ 500	\$ 500	\$ 100	\$ (400)
	Loans	\$ 16,415	\$ 16,415	\$ 1,000	\$ 1,000	\$ 970	\$ -
	Deferred Loans	\$ 87,060	\$ 87,060	\$ 75,000	\$ 75,000	\$ 75,000	\$ -
		\$ 338,697	\$ 338,209	\$ 298,000	\$ 298,000	\$ 304,900	\$ 6,900
	TOTAL CDBG EXPENDITURES	\$ 1,034,785	\$ 931,224	\$ 880,581	\$ 984,972	\$ 991,976	\$ 7,004

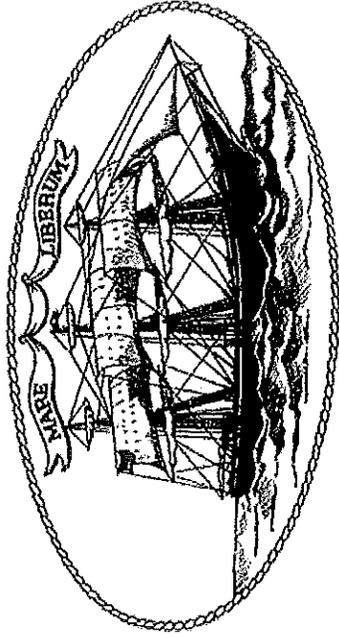


FUNCTION: Community Development	DEPARTMENT: Office of Development & Planning	DIVISION: Urban Renewal
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SUMMARY:

This program provides support for ongoing completion and close-out activities in the City's four Urban Renewal areas. These include marketing, infrastructure improvements, contract administration and project oversight.

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
URBAN RENEWAL							
Expenditures							
Payroll	\$ 15,669	\$ 16,937	\$ 21,410	\$ 17,990	\$ -	\$ -	\$ (17,990)
Overtime	\$ 3,883	\$ 582	\$ 500	\$ 500	\$ -	\$ -	\$ (500)
Longevity	\$ 188						
FICA	\$ 1,181	\$ 1,293	\$ 1,680	\$ 1,420	\$ -	\$ -	\$ (1,420)
Health Insurance	\$ 2,588	\$ 568	\$ 4,800	\$ 4,170	\$ -	\$ -	\$ (4,170)
Life Insurance			\$ 30	\$ 30	\$ -	\$ -	\$ -
Pension	\$ 1,589	\$ 1,572	\$ 2,040	\$ 1,710	\$ -	\$ -	\$ (1,710)
Worker's Comp.	\$ 60	\$ 490	\$ 430	\$ 360	\$ -	\$ -	\$ (360)
457 Contribution			\$ 70	\$ 50	\$ -	\$ -	\$ (50)
RHS			\$ 250	\$ 200	\$ -	\$ -	\$ (200)
MEU Incentive	\$ 125	\$ 125	\$ 130	\$ -	\$ -	\$ -	\$ -
Eyeglass	\$ -	\$ -	\$ 80	\$ 100	\$ -	\$ -	\$ (100)
Disability Insurance	\$ -	\$ -	\$ 1,010	\$ -	\$ -	\$ -	\$ -
Engineering	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ (1,000)
Cons.	\$ -	\$ -	\$ 200	\$ 200	\$ -	\$ -	\$ (200)
Legal Services	\$ 5,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ 900	\$ 50,000	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ (1,000)
Advertising	\$ -	\$ -	\$ 1,000	\$ 500	\$ -	\$ -	\$ (500)
Other Operating Services	\$ 300	\$ -	\$ 1,000	\$ 600	\$ -	\$ -	\$ (600)
Postage	\$ 50	\$ 40	\$ 60	\$ 60	\$ -	\$ -	\$ (60)
Cell Phone	\$ -	\$ -	\$ 610	\$ 610	\$ -	\$ -	\$ -
Consumables	\$ -	\$ 272	\$ 300	\$ 500	\$ -	\$ -	\$ (500)
Transfer to Capital Projects	\$ 76,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 107,733	\$ 96,879	\$ 37,600	\$ 31,000	\$ -	\$ -	\$ (31,000)

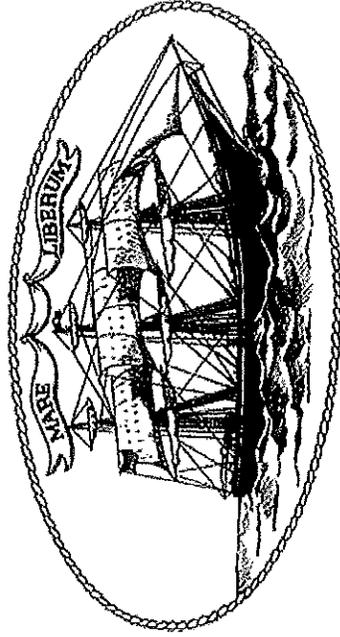


FUNCTION: Community Development	DEPARTMENT: Office of Development & Planning	DIVISION: Neighborhood Enhancement
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SUMMARY:

The purpose of this program is to provide a comprehensive approach to the rehabilitation and stabilization of New London's neighborhoods. The mission is to preserve and strengthen the physical and social aspects of New London's neighborhoods. Methods to accomplish this mission include ridding neighborhoods of abandoned and deteriorated buildings, putting vacant and overgrown lots to better use and improving substandard housing. This program also supports fostering the development of neighborhood associations, developing relationships with neighborhood residents, business owners and property owners and identifying and addressing neighborhood concerns. The program will target specific geographic areas and involve the residents in the improvement of their neighborhoods.

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
ODP-Neighborhood Enhancement							
Expenditures							
Payroll	Santos; Blight Officer	\$ 113,859	\$ 109,118	\$ 121,060	\$ 134,347	\$ 141,838	\$ 7,491
Overtime		\$ 270	\$ 14	\$ 300	\$ 303	\$ 302	\$ (1)
FICA		\$ 8,226	\$ 7,875	\$ 9,290	\$ 10,310	\$ 10,880	\$ 570
Health Insurance		\$ 34,564	\$ 27,781	\$ 2,430	\$ 13,290	\$ 14,620	\$ 1,330
Life Insurance		\$ 162	\$ 187	\$ 35,550	\$ 220	\$ 220	\$ -
Uniform Allowance		\$ 110	\$ 215	\$ 220	\$ 110	\$ 110	\$ -
Pension (401)		\$ 10,817	\$ 10,258	\$ 110	\$ 12,770	\$ 13,480	\$ 710
457 Contribution		\$ -	\$ 250	\$ 11,510	\$ 500	\$ 500	\$ -
RHS Contribution		\$ 2,000	\$ 2,000	\$ 500	\$ 2,000	\$ 2,000	\$ -
Eyeglass Reimbursement		\$ 200	\$ -	\$ 2,000	\$ 800	\$ 800	\$ -
Worker's Comp.		\$ 400	\$ 2,370	\$ -	\$ 2,690	\$ 2,840	\$ 150
Education Incentive		\$ 1,000	\$ 1,250	\$ 1,250	\$ 1,000	\$ -	\$ (1,000)
Other professional Services		\$ -	\$ 7	\$ -	\$ -	\$ -	\$ -
Printing		\$ 200	\$ 200	\$ 600	\$ 200	\$ 200	\$ -
Dues		\$ -	\$ 50	\$ 5,690	\$ 50	\$ 50	\$ -
Travel		\$ 35	\$ -	\$ 200	\$ 50	\$ 50	\$ -
Training		\$ -	\$ -	\$ 50	\$ 230	\$ 230	\$ -
Operating Services		\$ 1,200	\$ 1,850	\$ 50	\$ 1,500	\$ 1,500	\$ -
Postage		\$ 250	\$ 170	\$ 100	\$ 180	\$ 180	\$ -
Consumables		\$ 400	\$ 241	\$ 1,500	\$ 1,250	\$ 1,000	\$ (250)
Operating Supplies		\$ 735	\$ 417	\$ 170	\$ 1,200	\$ 1,200	\$ -
Relocation		\$ 12,730	\$ 21,530	\$ 1,000	\$ 14,000	\$ 10,000	\$ (4,000)
		\$ 187,158	\$ 185,783	\$ 193,580	\$ 197,000	\$ 202,000	\$ 5,000

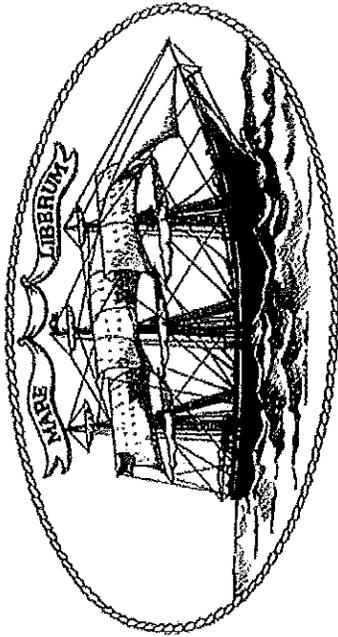


FUNCTION: Fringe Benefits	DEPARTMENT: Worker's Comp	DIVISION: Worker's Comp
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SUMMARY:

The Risk Manager, under the Finance Department, is responsible for the prevention of workplace employee injuries, ensuring prompt reporting of all injuries, claim management, facilitating return to work strategies and resolving open claims. In addition, the Risk Manager oversees the marketing of the city Workers' compensation coverage seeking to achieve optimal premium and deductible levels to meet statutory requirements.

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
WORKERS COMP							
Revenues							
	Contribution from General Fund	\$ 1,035,700	\$ 1,139,340	\$ 1,243,100	\$ 1,139,340	\$ 1,154,518	\$ 15,178
	CDBG Contribution	\$ 910	\$ 8,660	\$ 6,900	\$ 6,900	\$ 6,900	\$ -
	WPCA Contribution	\$ 340	\$ -	\$ -	\$ 350	\$ 350	\$ -
	Water Contribution	\$ 340	\$ -	\$ -	\$ 350	\$ 350	\$ -
	Youth Affairs	\$ -	\$ -	\$ -	\$ 350	\$ 350	\$ -
	Refund Prior Year Expense	\$ 21,357	\$ 20,609	\$ -	\$ -	\$ -	\$ -
	Workers Compensation	\$ 165,965	\$ 60,434	\$ 130,000	\$ 130,000	\$ 130,000	\$ -
		\$ 1,224,613	\$ 1,229,043	\$ 1,380,000	\$ 1,277,290	\$ 1,292,468	\$ 15,178
Expenditures							
	Consulting	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ -
	Premiums	\$ 526,399	\$ 509,199	\$ 550,000	\$ 577,500	\$ 560,175	\$ (17,325)
	Paid Losses	\$ 750,014	\$ 709,165	\$ 800,000	\$ 669,790	\$ 669,790	\$ -
		\$ 1,276,413	\$ 1,218,364	\$ 1,380,000	\$ 1,277,290	\$ 1,259,965	\$ (17,325)
	Revenues over expenses	\$ (51,800)	\$ 10,679	\$ -	\$ -	\$ 32,503	\$ 32,503

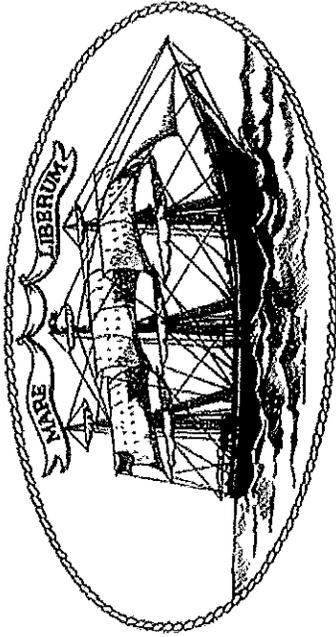


FUNCTION: Fringe Benefits	DEPARTMENT: LAP	DIVISION: LAP
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SUMMARY:

The Risk Manager, within the Finance Department, is responsible for the identification of liability, auto and property (LAP) exposures of the city, implementing proactive strategies to mitigate risk, coordinating and resolving open claims and ensuring appropriate coverages are in place at cost effective premiums and deductible levels to minimize the financial impact on the city.

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY22 Budget
LAP							
	Revenues						
	Budgeted Fund Balance			\$ (365,000)			\$ 125,000
	General Fund Contribution	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 835,000	\$ 835,000	\$ -
	Water Contribution	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ -
	Sewer Contribution	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ -
	Parking Authority Contribution	\$ 90,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ -
		\$ 1,245,000	\$ 1,280,000	\$ 915,000	\$ 1,115,000	\$ 1,240,000	\$ 125,000
	Expenditures						
	Legal	\$ 1,523	\$ 3,403	\$ 10,000	\$ 10,000	\$ 10,000	\$ -
	Claims & Judgements	\$ 17,382	\$ 40,395	\$ 50,000	\$ 50,000	\$ 50,000	\$ -
	Premiums	\$ 654,619	\$ 124,604	\$ 525,000	\$ 625,000	\$ 640,000	\$ 15,000
	Other Expense		\$ 3,013	\$ 30,000	\$ 75,000	\$ 75,000	\$ -
	Insurance Claims	\$ 383,954	\$ 303,012	\$ 300,000	\$ 355,000	\$ 375,000	\$ 20,000
		\$ 1,057,478	\$ 474,427	\$ 915,000	\$ 1,115,000	\$ 1,150,000	\$ 35,000
	Revenues over expenses	\$ 187,522	\$ 805,573	\$ -	\$ -	\$ 90,000	\$ 90,000



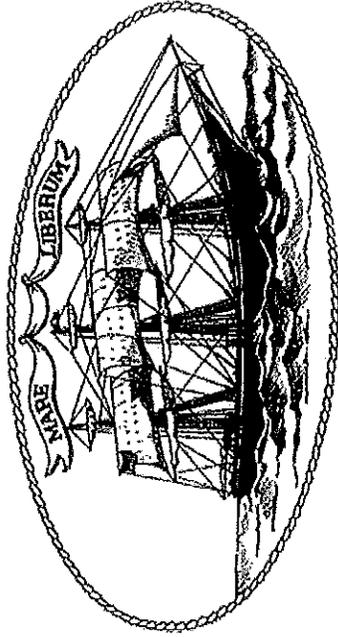
FUNCTION: Community Services	DEPARTMENT: Recreation	DIVISION: Camp Programs
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SUMMARY:

The New London Recreation Department offers many self sufficient programs through this "CAMP NL" fund that uses participant fees to pay for instructors and supplies each program needs without further impacting the budget.

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SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
CAMP NEW LONDON							
Revenues							
Program fees collected		\$ 166,389	\$ 168,066	\$ 140,000	\$ 160,000	\$ 160,000	\$ -
Misc Revenues		\$ 75,064	\$ 68,455	\$ 56,000	\$ 15,000	\$ 15,000	\$ -
General Fund Transfers		\$ -	\$ 110,000	\$ 110,000	\$ 100,000	\$ 50,000	\$ (50,000)
Grants, sponsorship, etc		\$ -	\$ -	\$ -	\$ 21,000	\$ -	\$ (21,000)
Fund Balance transfer		\$ -	\$ -	\$ -	\$ 35,000	\$ 100,000	\$ 65,000
Special Revenue		\$ 169,090	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ 410,543	\$ 346,521	\$ 306,000	\$ 331,000	\$ 325,000	\$ (6,000)
Expenditures							
Payroll		\$ 240,815	\$ 232,761	\$ 186,360	\$ 222,018	\$ 246,000	\$ 23,982
Fica		\$ 18,348	\$ 17,806	\$ 13,070	\$ 14,382	\$ 17,000	\$ 2,618
Workers Comp		\$ -	\$ -	\$ 400	\$ -	\$ -	\$ -
Training		\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ (5,000)
Other Professional Fees		\$ 7,677	\$ 2,731	\$ -	\$ 48,000	\$ -	\$ (48,000)
Other Operating Services		\$ -	\$ 7,909	\$ 3,000	\$ -	\$ -	\$ -
Operating Supplies		\$ 129,836	\$ 119,673	\$ 103,170	\$ 41,600	\$ 62,000	\$ 20,400
		\$ 396,676	\$ 375,880	\$ 306,000	\$ 331,000	\$ 325,000	\$ (6,000)
Revenues over expenses		\$ 13,867	\$ (29,359)	\$ -	\$ -	\$ -	\$ -
Fund Balance of \$173,142 as of 6/30/2019							



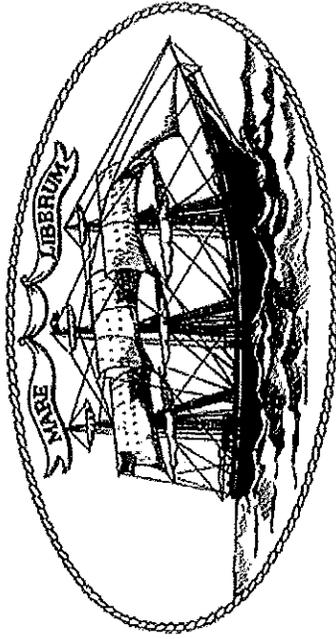
FUNCTION: Port Authority	DEPARTMENT: Public Works	DIVISION: Port Authority
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SUMMARY:

The general purpose of the New London Port Authority shall be to foster and stimulate the development of the New London waterfront for the highest and best use including, but not limited to: commercial development, shipment of freight, tourism related activities and car and passenger transport through acquisition, construction, and reconstruction and operation of piers, terminals and other facilities.

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SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
PORT AUTHORITY							
Revenues							
	Budgeted fund balance	\$ -	\$ -	\$ (5,470)	\$ -	\$ -	\$ -
	Charges for services	\$ 370	\$ 2,400	\$ 2,000	\$ 3,000	\$ -	\$ (3,000)
	Banners & Port Fees	\$ 400	\$ 4,800	\$ -	\$ -	\$ -	\$ -
	Business Property Rental	\$ -	\$ -	\$ -	\$ -	\$ 22,600	\$ 22,600
	Waterfront Rental	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ 500
	Advertising	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -
	Mooring and Dockage Fees	\$ 12,284	\$ 19,675	\$ 20,000	\$ 20,000	\$ 40,000	\$ 20,000
	Claim Beds	\$ 13,600	\$ 13,600	\$ 13,600	\$ 13,600	\$ 13,600	\$ -
	Miscellaneous Revenue	\$ 66	\$ 213	\$ -	\$ -	\$ -	\$ -
		\$ 26,720	\$ 40,838	\$ 30,130	\$ 36,600	\$ 76,700	\$ 40,100
Expenditures							
	Consulting	\$ -	\$ 3,900	\$ 6,000	\$ -	\$ -	\$ -
	Legal/Financial	\$ -	\$ 2,629	\$ 2,630	\$ -	\$ -	\$ -
	Other Prof Svcs	\$ 4,076	\$ 1,500	\$ 1,500	\$ -	\$ -	\$ -
	Marketing & Advertising	\$ 3,870	\$ 1,288	\$ 10,000	\$ 10,000	\$ 17,000	\$ 7,000
	Operating Services	\$ 7,903	\$ 9,518	\$ 10,000	\$ 17,000	\$ 10,000	\$ (7,000)
	Maintenance & Repairs	\$ 12,450	\$ 8,016	\$ 10,000	\$ 9,000	\$ 49,600	\$ 40,600
	Operating Supplies	\$ 1,744	\$ 1,732	\$ -	\$ 600	\$ 100	\$ (500)
	Non Capital Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ 30,043	\$ 28,583	\$ 40,130	\$ 36,600	\$ 76,700	\$ 40,100
Revenues over expenses		\$ (3,323)	\$ 12,255	\$ (10,000)	\$ -	\$ -	\$ -



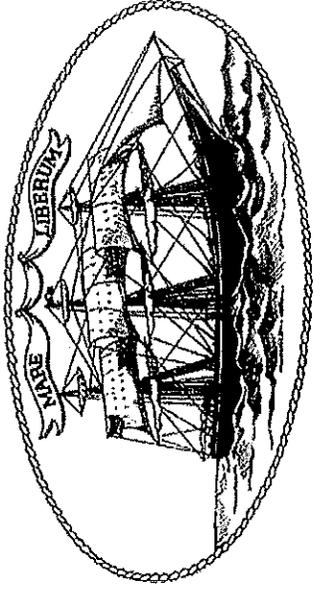
FUNCTION: Town Aid	DEPARTMENT: Public Works	DIVISION: Administration
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SUMMARY:

Per CGS 13a-175a this grant from the State Department of Transportation is to be used "for construction, reconstruction, improvement or maintenance of highway, sections of highways, bridges or structures incidental to highway and bridges or the improvement thereof, including the plowing of snow, the sanding of icy pavements, the trimming and removal of trees, the installation, replacement and maintenance of traffic signs, signals and markings, and for traffic control and vehicular safety programs, traffic and parking planning and administration and other purposes and programs related to highways, traffic and parking, and for the purposes of providing and operating essential public transportation services and related facilities". These funds can only be expended on roadways inventoried by the State and confirmed to be City roads. The Public Works Department utilizes Town Aid Fund for snow removal operations to cover overtime and materials of sand and salt. Any balance would be used for services and materials required for roadway maintenance. These funds were used to a great extent for the reconstruction of Pequot Avenue.

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SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
TOWN AID							
	Revenues						
	Budgeted fund balance	\$ -	\$ -	\$ 160,700	\$ 125,000	\$ 125,000	\$ -
	Intergovernmental Revenue	\$ 385,741	\$ 385,019	\$ 385,000	\$ 385,000	\$ 349,300	\$ (35,700)
		\$ 385,741	\$ 385,019	\$ 545,700	\$ 510,000	\$ 474,300	\$ (35,700)
	Expenditures						
	Overtime	\$ 110,503	\$ 81,874	\$ 155,000	\$ 155,000	\$ 155,000	\$ -
	Meal Allowance	\$ 3,781	\$ 2,859	\$ 6,000	\$ 6,000	\$ 6,000	\$ -
	Rentals and Leases	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ -
	Operating Supplies	\$ 50,625	\$ 113,802	\$ 209,000	\$ 194,000	\$ 179,000	\$ (15,000)
	Storm Supplies	\$ 144,803	\$ 140,489	\$ 145,700	\$ 125,000	\$ 104,300	\$ (20,700)
		\$ 339,712	\$ 369,024	\$ 545,700	\$ 510,000	\$ 474,300	\$ (35,700)
	Revenues over expenses	\$ 46,029	\$ 15,995	\$ -	\$ -	\$ -	\$ -



FUNCTION: Community Services	DEPARTMENT: Recreation	DIVISION: Youth Affairs
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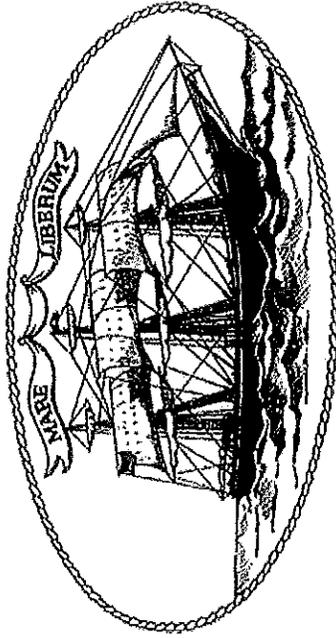
SUMMARY:

The New London Youth Affairs operates under the direction of the Recreation Department. The Department is funded through grants. The Department offers programs for youth in the community.

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
YOUTH AFFAIRS							
Revenues							
Budgeted fund balance							
Grants				\$ 491,400	\$ 491,400	\$ 780,250	\$ 288,850
				\$ 491,400	\$ 491,400	\$ 780,250	\$ 288,850
Expenditures							
Programs							
	Bodenwein					\$ 5,000	\$ 5,000
	Carse					\$ 5,000	\$ 5,000
	Chamber of Commerce					\$ 5,000	\$ 5,000
	Charter Oak					\$ 6,000	\$ 6,000
	CT Office of Arts					\$ -	\$ -
	Chelsea Grotton					\$ 6,000	\$ 6,000
	CDBG					\$ 10,000	\$ 10,000
	Community Foundation					\$ 28,500	\$ 28,500
	CT Office of Arts					\$ 5,000	\$ 5,000
	CYSA/DCF/IRB					\$ 24,200	\$ 24,200
	Dime					\$ -	\$ -
	Dominion					\$ -	\$ -
	Donations(Elks, Kiwanis, Realtors, indiv)					\$ -	\$ -
	DCF/YSB Enhancement					\$ 24,200	\$ 24,200
	DCF/YSB Entitlement					\$ 31,600	\$ 31,600
	Department of Ed/Parent Trust					\$ 28,200	\$ 28,200
	Dime					\$ 10,000	\$ 10,000
	Eastconn/Foundations					\$ -	\$ -
	Eastconn/Mystic Aquarium					\$ -	\$ -
	Dominion					\$ 5,000	\$ 5,000
	Environmental					\$ -	\$ -
	First Book					\$ -	\$ -
	L&M					\$ -	\$ -
	Liberty					\$ -	\$ -
	NLPS					\$ -	\$ -
	Dominion Misc					\$ 20,800	\$ 20,800
	Pfizer					\$ -	\$ -
	Rotary Club					\$ -	\$ -
	Eastconn Cares					\$ 36,200	\$ 36,200
	SERAC					\$ -	\$ -
	Eastconn/CHEFA					\$ 7,000	\$ 7,000
	Veolia					\$ -	\$ -
	Walmart					\$ -	\$ -
	Women & Girls					\$ -	\$ -
	Youth Violence Prevention					\$ -	\$ -
	Eastconn/DCF					\$ 26,200	\$ 26,200
	Eastconn/DEI					\$ 26,200	\$ 26,200
	Eastconn/DOL					\$ 37,000	\$ 37,000
	Eastconn/WOIA COOL					\$ 45,700	\$ 45,700
	Eastconn/Foundations					\$ 7,000	\$ 7,000
	Eastconn/Juv Just					\$ 10,400	\$ 10,400
	Eastconn/Mystic Aquarium					\$ 6,000	\$ 6,000
	Eastconn/OSY					\$ 10,400	\$ 10,400
	EB					\$ 12,450	\$ 12,450
	Environmental					\$ 30,800	\$ 30,800
	Neighbors for Neighbors					\$ 22,800	\$ 22,800
	NLPS					\$ 15,400	\$ 15,400

SPECIAL REVENUE FUNDS	FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
Palmer					\$ 26,600	
Pfizer					\$ 10,000	
SBDI					\$ 15,800	
Youth Violence Prevention					\$ 2,000	
					\$ -	
					\$ -	
					\$ 780,250	
					\$ -	
Revenues over expenses					\$ -	

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FUNCTION: Public Utilities	DEPARTMENT: Water	DIVISION: Administration
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SUMMARY:

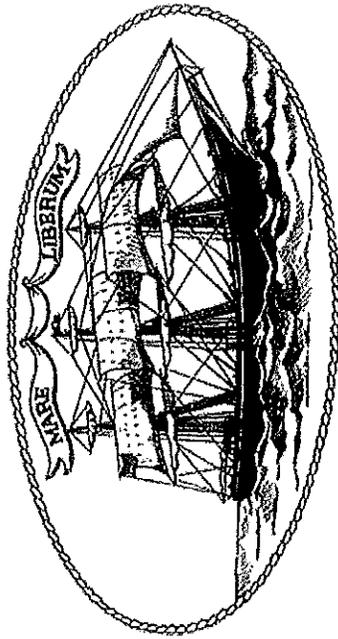
The Water Enterprise Fund yields approximately \$7,100,000 each year in revenue through user rates. Water service is provided to New London, Waterford, and East Lyme. The city currently has an operations and maintenance contract with Veolia Water, N.A. to provide labor to operate the water treatment facility and water distribution system. The Water Department in conjunction with the Water & Water Pollution Control Authority (W&WPCA) oversee and administers the contract. The City operates its own water supply system in accordance with an enabling Act of the General Assembly dated July 5, 1871, as amended, and an Ordinance relative to the Water & Sewer System dated February 9, 1925, as amended. Its operations are financed from direct charges to the users of the service. No portions of the appropriations are supported by the property tax or other revenue sources of the City is diverted to the system to support operations; nor are funds funneled from the system to subsidize other City functions. The Water Department is charged for all services and administrative costs furnished by other departments of the City. The budget for Division 01 covers all personnel, fringe benefits and operation and maintenance expenses for all functions of the Water Department. It also includes services, capital improvements and taxes related to the watershed, transmission mains, distribution mains and customer services.

DPU ESTIMATED REVENUE - WATER 2021 - 2022

ACCOUNT NUMBER	MUNIS ACCOUNTS	ACCOUNT DESCRIPTION	FY 2020 Actual Revenue	FY 2021 ADOPTED BUDGET	FY 2022 PROPOSED BUDGET
421-6801-342-03-01	60808001-44781	N.L. Residential	\$ 4,782,463	\$ 5,150,000	\$ 4,800,000
421-6801-342-03-06	60808001-44784	Waterbord - Residential			
421-6801-342-03-13	60808001-44783	East Lyme Governmental	\$ 113,589	\$ 100,000	\$ 110,000
421-6801-342-03-15	60808001-44785	Metered Sales/Surcharges Fund	\$ 279,428	\$ 360,000	\$ -
421-6801-342-08-02	60808001-44216	Fire Services	\$ 10,914	\$ 265,000	\$ -
421-6801-346-99-11	60808001-44207	Service Calls	\$ 8,057	\$ 12,000	\$ 8,460
421-6801-346-99-12	60808001-44208	Connection Fees	\$ 271,546	\$ 180,000	\$ 250,000
421-6801-347-01-01	60808001-44590	Hydrants	\$ 723,253	\$ 850,000	\$ 725,000
421-6801-351-06-00	60808001-43707	Delinquent Accounts	\$ 106,210	\$ 120,000	\$ 106,210
421-6801-352-02-00	60808001-44108	Lien Preparation	\$ -	\$ 25,000	\$ -
421-6801-352-03-00	60808001-45104	General Investments	\$ 236,626	\$ 10,000	\$ 720
421-6801-352-02-00	60808001-45104	Prudential/Net Change in Value	\$ 28,175	\$ 300,000	\$ -
421-6801-362-07-13	60808001-46103	Miscellaneous Revenue	\$ 7,985	\$ 50,000	\$ 8,000
421-6801-369-03-99	60808001-48990	Revenue Total	\$ -	\$ -	\$ 6,008,389
		Water Reserve Contribution	\$ 6,568,996	\$ 7,402,500	\$ 7,357,021
		TOTAL	\$ -	\$ 6,744,091	\$ 6,744,091

PROPOSED BUDGET WATER EXPENDITURES 2021-2022

ACCOUNT NUMBER	MUNIS ACCOUNTS	ACCOUNT DESCRIPTION	FY 2020 Actual Budget	FY 2021 ADOPTED BUDGET	FY 2022 PROPOSED BUDGET
421 6801 468 10-01	60808001-51510	Regular Payroll	\$ 87,632	\$ 123,210	\$ 127,970
421 6801 468 10-03	60808001-51530	Overtime	\$ 11,874	\$ 14,100	\$ 14,310
421 6801 468 10-04	60808001-51540	Longevity	\$ 640	\$ 890	\$ 890
421 6801 468 20-01	60808001-52200	FICA	\$ 6,927	\$ 10,730	\$ 10,960
421 6801 468 20-03	60808001-52104	Worker Comp Insurance	\$ -	\$ 350	\$ 350
421 6801 468 20-04	60808001-52101	Health Insurance	\$ 15,149	\$ 30,050	\$ 42,190
421 6801 468 20-05	60808001-52102	Life Insurance	\$ 81	\$ 140	\$ 140
421 6801 468 20-07	60808001-52901	Uniform Allowance	\$ 209	\$ 220	\$ 220
421 6801 468 20-11	60808001-52305	Employer Contribution 401a	\$ 4,456	\$ 4,720	\$ 4,810
421 6801 468 20-12	60808001-52306	457 Contribution	\$ 5,671	\$ 6,500	\$ 6,570
421 6801 468 20-13	60808001-52307	Retirement Health Services	\$ 500	\$ 1,000	\$ 1,000
421 6801 468 20-15	60808001-52904	Tuition Reimbursement	\$ -	\$ 1,000	\$ 1,000
421 6801 468 20-17	60808001-52905	MEU Degrees	\$ 75	\$ 430	\$ 480
421 6801 468 20-18	60808001-52903	MEU/PW/Unaff Eye/Class Reimburse	\$ 6,085	\$ 5,880	\$ 5,990
421 6801 468 20-23	60808001-52303	CMERS (Public Works)	\$ 55,788	\$ 100,000	\$ 100,000
421 6801 468 32-02	60808001-53012	Consulting	\$ 54,882	\$ 76,000	\$ 76,000
421 6801 468 32-04	60808001-53020	Legal/Financial	\$ 75,305	\$ 133,000	\$ 100,000
421 6801 468 32-99	60808001-53900	Other Professional Services	\$ -	\$ -	\$ -
		New Line	\$ -	\$ -	\$ -
421 6801 468 33-01	60808001-55400	Small Capital Projects	\$ -	\$ 6,800	\$ 6,800
421 6801 468 33-02	60808001-55500	Advertising	\$ 45	\$ 500	\$ 500
421 6801 468 33-03	60808001-558100	Printing	\$ 3,825	\$ 4,000	\$ 4,000
421 6801 468 33-04	60808001-56800	Dues & Subscriptions	\$ 1,477	\$ 2,800	\$ 2,800
421 6801 468 33-05	60808001-54400	Travel & Transportation	\$ 270	\$ 1,000	\$ 1,000
421 6801 468 33-06	60808001-55200	Rentals & Leases	\$ 65,000	\$ 65,000	\$ 65,000
421 6801 468 33-07	60808001-55010	Liability & Fidelity Insurance	\$ 625	\$ 2,600	\$ 2,600
421 6801 468 33-99	60808001-55990	Training	\$ 3,667,504	\$ 4,677,920	\$ 3,740,854
421 6801 468 34-01	60808001-56301	Other Op. Svcs/Purchased Services	\$ 110	\$ 460	\$ 460
421 6801 468 34-03	60808001-56300	Postage	\$ 699	\$ 360	\$ 300
421 6801 468 34-03	60808001-56300	Telephone (Cell) - Communications	\$ 609,256	\$ 51,200	\$ 51,200
421 6801 468 35-02	60808001-54300	Repairs & Maintenance	\$ 65,439	\$ 70,680	\$ 70,680
421 6801 468 35-03	60808001-56220	Electricity	\$ 200,000	\$ 200,000	\$ 225,000
421 6801 468 35-08	60808001-53017	Property taxes	\$ 8,522	\$ 4,500	\$ 4,976
421 6801 468 36-99	60808001-59140	Miscellaneous-Internal Transfer	\$ -	\$ -	\$ -
421 6801 468 41-10	60808001-56100	Office Supplies & Materials	\$ 253	\$ 50,000	\$ 50,000
421 6801 468 41-10	60808001-57200	New Equipment	\$ 13,509	\$ 50,000	\$ 50,000
421 6801 468 69-01	60808001-59550	Contingency	\$ 2,807	\$ 2,500	\$ 4,000
421 6801 468 69-02	60808001-59200	Claims & Judgments	\$ 104,346	\$ 150,000	\$ 150,000
421 6801 468 69-10	60808001-59950	Meter Cost Savings	\$ 148,560	\$ 140,000	\$ 150,785
421 6801 468 81-03	60808001-56830	Interest - Firm Borrowing on Bond Payment	\$ 257,171	\$ 551,039	\$ 515,008
421 6801 468 81-04	60808001-56830	Principal Redemption	\$ 32,300	\$ 32,300	\$ 42,500
421 6801 468 91-12	60808001-55981	Pension for Retirees	\$ 5,506,383	\$ 7,279,388	\$ 6,744,091
		Total less depreciation	\$ 1,062,614	\$ 123,112	\$ -
421 6801 468 69-03	60808001-57900	Depreciation Expense	\$ 6,568,996	\$ 7,402,500	\$ 6,744,091
		TOTAL	\$ -	\$ 6,744,091	\$ 6,744,091



FUNCTION: Public Utilities	DEPARTMENT: Sewer	DIVISION: Administration
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SUMMARY:

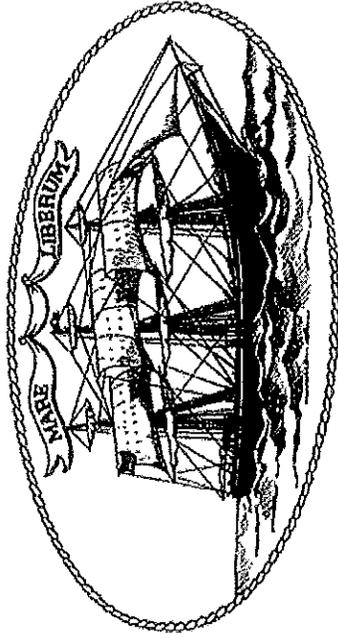
The Sewer Enterprise Fund yields approximately \$6,200,000 each year in revenue through user rates. Sewage treatment service is provided to New London, Waterford, and East Lyme. The City currently has an operations and maintenance contract with Veolia Water, N.A. to provide labor to operate the wastewater treatment facility and sewer collection system. The Sewer Department in conjunction with the Water & Water Pollution Control Authority (W&WPCA) oversee and administers the contract. Operations are financed from direct charges to the users of the service. No portions of the appropriations are supported by the property tax or other revenue sources of the City is diverted to the system to support operations; nor are funds funneled from the system to subsidize other City functions. The Water Pollution Control Authority is charged for all services and administrative costs furnished by other departments of the City. There are three divisions -- Administration, Gravity Sewers and the Sewer Treatment Plant. Administration: The budget for Division 01 covers the operation and maintenance expenses for the Water Pollution Control Department excluding Gravity Sewers. It also includes professional services and debt service related to capital projects to the collection system and pumping stations.

DPU ESTIMATED REVENUE SEWER 2021-2022

ACCOUNT NUMBER	MUNIS ACCOUNT #	ACCOUNT DESCRIPTION	FY2020 Actual Revenue	FY2021 ADOPTED REVENUE	FY2022 PROPOSED REVENUE
431 6901 331 04-21	60828201-43383	Nitrogen Credit	\$ 23,525	\$ 30,000	\$ 31,995
431 6901 342 03-01	60828201-44151	N.L. Residential	\$ 3,405,240	\$ 4,100,000	\$ 3,490,000
431 6901 342 03-10	60828201-44752	Waterford Governmental	\$ 1,485,725	\$ 1,200,000	\$ 1,350,000
431 6901 342 03-13	60828201-44753	East Lyme Governmental	\$ 531,285	\$ 600,000	\$ 600,000
431 6901 346 99-12	60828201-44208	Connection Fees	\$ 36,626	\$ 50,000	\$ 35,000
431 6901 346 99-13	60828201-44209	Nile Soils	\$ 255,968	\$ 340,000	\$ 275,000
431 6901 351 06-00	60828201-45107	Delinquent Accounts	\$ 48,647	\$ 100,000	\$ 100,000
431 6901 352 02-00	60828201-44106	Lien Preparation	\$ -	\$ 15,000	\$ -
431 6901 362 01-02	60828201-46115	Treatment Plant Interest	\$ 66,263	\$ -	\$ -
431 6901 362 02-00	60828201-46101	General Investments	\$ 27,488	\$ -	\$ -
431 6901 362 07-13	60828201-46103	Prudential-Net Change in Value	\$ 15,925	\$ 100,000	\$ -
431 6901 369 01-00	60828201-48975	Completed Capital Project	\$ -	\$ 50,000	\$ 60,000
431 6901 369 03-99	60828201-48990	Miscellaneous Revenue	\$ -	\$ -	\$ -
		Total	\$ -	\$ -	\$ -
		Sewer Reserve Contribution	\$ -	\$ -	\$ 5,901,995
		TOTAL	\$ 5,876,291	\$ 6,585,000	\$ 6,256,995

PROPOSED BUDGET SEWER EXPENDITURES 2021-2022

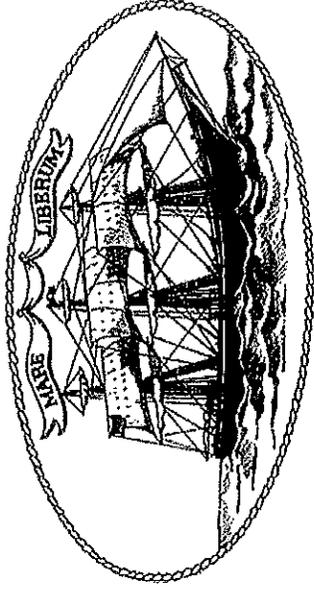
ACCOUNT NUMBER	MUNIS ACCOUNT #	ACCOUNT DESCRIPTION	FY2020 ACTUAL Budget	FY2021 ADOPTED BUDGET	FY2022 PROPOSED BUDGET
Division 1 Administration					
431 6901 469 10-01	60828201-51510	Regular Payroll	\$ 103,830	\$ 141,350	\$ 144,430
431 6901 469 10-03	60828201-51530	Overtime	\$ 11,813	\$ 14,100	\$ 14,310
431 6901 469 10-04	60828201-51540	Longevity	\$ 680	\$ 930	\$ 930
431 6901 469 20-01	60828201-52200	Fringe Benefits/FICA	\$ 7,972	\$ 11,970	\$ 12,220
431 6901 469 20-03	60828201-52104	Fringe Benefits/Worker Comp	\$ -	\$ -	\$ -
431 6901 469 20-04	60828201-52101	Fringe Benefits/Health Insurance	\$ 17,967	\$ 32,950	\$ 46,300
431 6901 469 20-05	60828201-52102	Fringe Benefits/Life Insurance	\$ 81	\$ 150	\$ 150
431 6901 469 20-11	60828201-52305	Fringe Benefits/401a Contribution	\$ 3,645	\$ 5,050	\$ 5,140
431 6901 469 20-12	60828201-52308	Fringe Benefits/457 Contribution	\$ 7,291	\$ 10,930	\$ 11,140
431 6901 469 20-13	60828201-52307	Retirement Health Services	\$ 500	\$ 1,000	\$ 1,000
431 6901 469 20-18	60828201-52903	Fringe Ben PW/M/EL/Unaff Eye/Glass Reim	\$ 75	\$ 430	\$ 480
431 6901 469 20-23	60828201-52303	CMERS (Public Works)	\$ 6,055	\$ 5,860	\$ 5,980
431 6901 469 32-02	60828201-53012	Professional Svcs/Consulting	\$ 22,300	\$ 100,000	\$ 100,000
431 6901 469 32-04	60828201-53020	Legal/Financial	\$ -	\$ 60,000	\$ 60,000
431 6901 469 32-99	60828201-53300	Professional Svcs/Other Professional	\$ 3,950	\$ 76,000	\$ 76,000
431 6901 469 33-01	60828201-56400	Operating Svcs/Advertising	\$ -	\$ 2,000	\$ 2,000
431 6901 469 33-04	60828201-56800	Operating Svcs/Travel & Transportation	\$ 1,477	\$ 2,800	\$ 2,800
431 6901 469 33-06	60828201-55200	Operating Svcs/Liability & Fidelity Ins.	\$ 150,000	\$ 150,000	\$ 150,000
431 6901 469 33-99	60828201-55990	Operating Svcs/Other Purchased Svcs	\$ 4,167,183	\$ 4,550,260	\$ 4,107,140
431 6901 469 34-03	60828201-55900	Telephone (Cell) Communications	\$ -	\$ 360	\$ 800
431 6901 469 35-02	60828201-54300	Purchased Property Svcs/Maint & Repair	\$ -	\$ -	\$ -
431 6901 469 35-03	60828201-56220	Electricity	\$ 810,754	\$ 700,000	\$ 650,000
431 6901 469 36-99	60828201-59140	Internal Transfer - SCOD Misc.	\$ 200,000	\$ 225,000	\$ 250,000
431 6901 469 41-20	60828201-59900	Operating Supplies	\$ (128)	\$ 15,000	\$ 5,000
431 6901 469 69-01	60828201-59550	Contingency	\$ -	\$ -	\$ -
431 6901 469 81-03	60828201-58320	Interest - Perm Borrowing	\$ 115,428	\$ 105,665	\$ 98,530
431 6901 469 81-04	60828201-58310	Principal Capital Redemption	\$ 255,709	\$ 255,709	\$ 171,785
431 6901 469 91-12	60828201-59061	Pension for Retirees	\$ 32,300	\$ 32,300	\$ 42,500
Division 3 Gravity Sewers					
431 6903 469 33-99	60828203-53990	Other Operating Services	\$ -	\$ -	\$ -
431 6903 469 69-02	60828203-68200	Claims & Judgments	\$ 12,530	\$ 25,000	\$ 25,000
Division 4 Treatment Plant					
431 6904 469 32-99	60828204-53300	Prof Svcs/Other Professional Svcs	\$ -	\$ -	\$ -
431 6904 469 35-02	60828204-54300	Repairs & Maintenance	\$ 38,300	\$ 50,000	\$ 25,000
	60828204-77777	Small Projects	\$ -	\$ -	\$ 250,000
		Total less Depreciation	\$ 5,769,711	\$ 6,574,834	\$ 6,256,995
431 6904 469 69-03	60828204-57900	Deactivation Expense	\$ -	\$ -	\$ -
431 6901 469 69-03	60828201-57900	Depreciation Expense	\$ 106,580	\$ 10,166	\$ -
		TOTAL	\$ 5,876,291	\$ 6,585,000	\$ 6,256,995



FUNCTION: Public Utilities	DEPARTMENT: Stormwater	DIVISION: Administration
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SUMMARY:

The Stormwater Enterprise Fund was established in 2018 to ensure the health, safety and general welfare of citizens, and protect and enhance the water quality of watercourses and waterbodies in a manner pursuant to and consistent with the Federal Clean Water Act by reducing pollutants in stormwater discharges to the maximum extent practicable and prohibiting non-stormwater discharges to the municipal storm street drainage system. The function was previously carried out by the Public Works Department.



FUNCTION: Parking Enforcement	DEPARTMENT: Parking	DIVISION: Administration
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SUMMARY:

Per New London Code of Ordinances Sec 20-10:

(a)The city hereby establishes a parking authority to be known as the New London Parking Authority (hereinafter "authority"), and designates the city's current parking commission as the authority. Members of the authority shall serve without compensation. Any vacancies which may occur in the membership shall be filled for the unexpired term in the same manner as the original appointment.

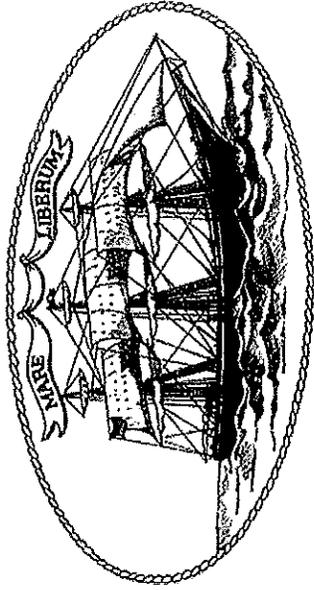
(b)The authority shall select from among its members a chairman and a secretary, and may employ necessary personnel to carry out its duties and responsibilities.

(c)The authority shall be given the following powers and designations:

- 1-All the rights, powers and responsibilities of the city's parking commission currently set forth under the City's Code of Ordinances and the Connecticut General Statutes, Chapter 100, as may be amended;
 - 2-Pursuant to General Statute § 7-207a, the power and authority to designate metered on-street parking zones, and to collect and receive all parking meter revenue to be used as provided for therein;
 - 3-The power and authority to establish parking and resident on-street parking zones within the city;
 - 4-Designated as the city's traffic authority for purposes of carrying out the powers, duties and responsibilities currently set forth under subsection 20-20(d)(1), subsection 20-33(a), and chapter 20, article III of the City's Code of Ordinances, as amended; and
 - 5-Designated as the city's traffic authority for purposes of carrying out the authority and powers set forth in Connecticut General Statutes § 14-307 and § 14-308.
- (d)Any enforcement actions required by the authority shall be carried out and conducted by the city's police department or the city's parking enforcement personnel.
- (e)Nothing in this section shall limit the authority and powers of the mayor to act as the traffic authority under all other sections of the City's Code of Ordinances not identified herein, including when states of emergency are declared, when natural storms are predicted which are expected to have a significant impact on the city, and during special events being conducted with the city.

PROPOSED FY'22 OPERATING BUDGET - 441.3301.433		NEW LONDON PARKING AUTHORITY
The Proposed FY'22 Budget is predicated on the mitigation of the COVID-19 virus by Summer 2021.		
REVENUES		
Water Street Garage Operations		\$597,000
Fort Trumbull Lot Operations		\$140,000
Green Harbor, O'Neill-Tilley & Marina Lots Operations		\$88,037
Julian Lot Operations		\$40,600
Citation, Fines, On-street Parking, etc.		\$63,046
TOTAL REVENUE		\$928,683
EXPENSES		
51000 PERSONNEL		
62852501 / 51510 - Regular Payroll	Carey E. Redd, II, CAPP	\$94,340
62852501 / 51530 - Overtime Payroll	Lori's NLPAs Admin. Duties	\$4,929
TOTAL CODE ACCT # 2852501/51500		\$99,269
5200 FRINGE BENEFITS		
62852501 / 52200 - FICA	Total 100 x 7.65%	\$7,218
62852501 / 52101 - Health Insurance		\$10,200
62852501 / 52102 - Life Insurance		\$110
62852501 / 52305 - Pension Contribution (401A)	9.5% of budgeted salary Dir. only	\$8,963
62852501 / 52306 - 457 Contribution	Unaffiliated \$500 per person	\$500
62852501 / 52307 - RHS Contribution	Annual amount	\$1,000
20-18 Eyeglass Reimbursement		\$150
TOTAL CODE 62852501 / 52000		\$28,141
53000 PURCHASED SERVICES		
62852501 / 53011 - Engineering/Architect	Arch & Engineering Services (BUILDGrant)	\$20,000
62852501 / 53020 Legal Services	2021 Reconciliation	\$20,000
62852501 / 53300 Professional Services	Civil, Geo & Tech Services (BUILDGrant)	\$20,000
TOTAL CODE 62852501 / 53000		\$89,291
58000 DUES, PUBLICATIONS & SUBSCRIPTIONS		
62852501 / 58100 Dues & Subscriptions	IPMI, NEPC, NPA, PIE & The Day	\$2,100
TOTAL CODE 62852501 / 58000		\$2,100
55000 TRAINING, TRANSPORTATION & TRAVEL		
62852501 / 55800 Travel & Transportation		
62852501 / 55010 Training - IPMI & U of Virginia - NEPC	Re-Certification Admin Public Parking (CAPP)	
TOTAL CODE 62852501 / 55000		
59000 REIMBURSEMENT FOR SERVICES		
62852501 / 59073 Charge for Services	Finance Department will post	\$56,600

TOTAL CODE 62852501 / 59000			\$56,600
58200 AGENT MANAGEMENT FEES			
62852501 / 58250 Agent Operating Services	Mgmt., Maintenance, Ops, Misc., & Bank Fees		\$290,224
TOTAL CODE 62852501 / 58200			\$290,224
53900 AGENT OPERATIONS SERVICES			
62852501 / 53990 Agent Operating Services	Landscaping, Misc., etc.		\$30,000
62852501 / 53991 Other Operating Services	CCD \$20K, SCCOG \$12K, bank fees, etc.		\$34,000
TOTAL CODE 62852501 / 53900			\$64,000
55300 OPERATIONS SERVICES			
62852501 / 55301 Postage	Replenish meter/P.O. Box fee		\$200
62852501 / 55302 Telephone	\$300 x 12 Mths.		\$2,600
TOTAL CODE 62852501 / 55300			\$2,800
54300 BLDG MAINTENANCE & UTILITIES			
62852501 / 54301 Maintenance & Repair-Buildings	ADA improvements, line striping, etc.		\$38,000
TOTAL CODE 62852501 / 54300			\$38,000
56200 BLDG UTILITIES			
62852501 / 56220 Electricity	Garage, Municipal Lots & Parade Plaza		\$30,000
TOTAL CODE 62852501 / 56200			\$30,000
56100 PROPERTY INSURANCE			
62852501 / 56100 Property Insurance	Finance Department will post		\$65,000
TOTAL CODE 62852501 / 56100			\$65,000
56000 SUPPLIES & MATERIALS			
62852501 / 56100 Consumables	Copy paper, envelopes, binders, etc.		\$1,500
62852501 / 56900 Consumables	Ops supplies, paint, carpet, snow salt, etc.		\$11,758
TOTAL CODE 62852501 / 56000			\$13,258
57000 BUILDING & TECHNOLOGY			
62852501 / 57200 Building Improvements	Ft. Trumbull Lot lighting improvements		\$50,000
62852501 / 57340 Parking Meters & PARCS			\$50,000
TOTAL CODE 62852501 / 57000			\$100,000
57900 DEPRECIATION			
62852501 / 57900 General Fund Transfer	Finance Department will post		\$50,000
TOTAL CODE 62852501 / 57900			\$50,000
TOTAL EXPENSES			\$928,683



FUNCTION: Employee Benefits	DEPARTMENT: Pension Trust	DIVISION: Administration
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SUMMARY:

The Pension Trust Fund is established and operated in accordance with the resolution and ordinance adopted by the City Council on June 4, 1979 and in conformance with the Connecticut General Statutes. Accounting and reporting will be accomplished in accordance with Generally Accepted Accounting and Reporting Principles applicable to governmental unit trust funds established and published by the Governmental Accounting Standards Board. This plan is now closed to further participation by new employees of the General Government. New participation is still open to members of the Secretary's and Custodian's Unions of the Board of Education along with certain Unaffiliated employees of the Board of Education.

Current Gen. Govt. Employees. In
City's Defined Benefit Plan

Unaffiliated	FY 2020	Increase	FY 2021	2.5% Increase	FY 2022	City Contribution 12%	Employee Contribution 6%
Tommie Major	\$ 84,780	\$ 1,696	\$ 86,476	\$ 1,730	\$ 88,205	\$ 10,585	\$ 5,292
MEU							
Tom Bombria	\$ 88,991	\$ 1,780	\$ 90,771	\$ 2,269	\$ 93,040	\$ 11,165	\$ 5,582
Sharon Bousquet	\$ 75,301	\$ 1,506	\$ 76,807	\$ 1,920	\$ 78,727	\$ 9,447	\$ 4,724
Judilyn Cox	\$ 77,583	\$ 1,552	\$ 79,135	\$ 1,978	\$ 81,113	\$ 9,734	\$ 4,867
Dave Denoia	\$ 107,247	\$ 2,145	\$ 109,392	\$ 2,735	\$ 112,127	\$ 13,455	\$ 6,728
Ellen Kleckner	\$ 75,301	\$ 1,506	\$ 76,807	\$ 1,920	\$ 78,727	\$ 9,447	\$ 4,724
Patrick Maurice	\$ 91,273	\$ 1,825	\$ 93,098	\$ 2,327	\$ 95,426	\$ 11,451	\$ 5,726
Elizabeth Nocera	\$ 73,087	\$ 1,462	\$ 74,549	\$ 1,864	\$ 76,412	\$ 9,169	\$ 4,585
Daniel Pabon	\$ 84,428	\$ 1,689	\$ 86,117	\$ 2,153	\$ 88,269	\$ 10,592	\$ 5,296
Eileen Tedford	\$ 77,583	\$ 1,552	\$ 79,135	\$ 1,978	\$ 81,113	\$ 9,734	\$ 4,867
Marina Vravecivie	\$ 73,108	\$ 1,462	\$ 74,570	\$ 1,864	\$ 76,434	\$ 9,172	\$ 4,586
	\$ 823,902	\$ 16,478	\$ 840,380	\$ 21,010	\$ 861,390	\$ 103,367	\$ 51,683

\$ 113,951 \$ 56,976

Current BOE Employees In City's Defined Benefit Plan		Projected FY20 Wages	2.0%	FY 2021	2.0%	FY 2022	BOE Contribution 12%	Employee Contribution 6%
Unaffiliated								
MUSCARELLA, NANCY B.	\$ 29,266	\$ 585	\$ 29,851	\$ 597	\$ 30,448	\$ 3,654	\$ 1,827	
SILVA, CAROL	\$ 33,447	\$ 669	\$ 34,116	\$ 682	\$ 34,798	\$ 4,176	\$ 2,088	
TRIANDAFILLOU, JENNIFER	\$ 29,266	\$ 585	\$ 29,851	\$ 597	\$ 30,448	\$ 3,654	\$ 1,827	
VELEZ, NORMA I.	\$ 46,871	\$ 937	\$ 47,808	\$ 956	\$ 48,765	\$ 5,852	\$ 2,926	
	\$ 138,850	\$ 2,777	\$ 141,627	\$ 2,833	\$ 144,460	\$ 17,335	\$ 8,668	
Secretaries								
ANDREWS, CARLA JEAN	\$ 42,099	\$ 842	\$ 42,941	\$ 859	\$ 43,800	\$ 5,256	\$ 2,628	
BIENKOWSKI-FERINO, DEBRA-ANN R.	\$ 36,991	\$ 740	\$ 37,731	\$ 755	\$ 38,485	\$ 4,618	\$ 2,309	
BULLOCK, FELICIA	\$ 49,217	\$ 984	\$ 50,201	\$ 1,004	\$ 51,205	\$ 6,145	\$ 3,072	
CAFFREY, COLLEEN E.	\$ 38,595	\$ 772	\$ 39,367	\$ 787	\$ 40,154	\$ 4,819	\$ 2,409	
CHERRICK, MARGARET M.	\$ 54,292	\$ 1,086	\$ 55,378	\$ 1,108	\$ 56,485	\$ 6,778	\$ 3,389	
COLLINS, KATHRYN M.	\$ 36,996	\$ 740	\$ 37,736	\$ 755	\$ 38,491	\$ 4,619	\$ 2,309	
COSTA, NICOLE HAGGERTY	\$ 58,265	\$ 1,165	\$ 59,430	\$ 1,189	\$ 60,619	\$ 7,274	\$ 3,637	
DEMAIO, LISA A	\$ 54,023	\$ 1,080	\$ 55,103	\$ 1,102	\$ 56,206	\$ 6,745	\$ 3,372	
DONES, IRIS	\$ 36,991	\$ 740	\$ 37,731	\$ 755	\$ 38,485	\$ 4,618	\$ 2,309	
ETIENNE, JAMELLA A.	\$ 56,279	\$ 1,126	\$ 57,405	\$ 1,148	\$ 58,553	\$ 7,026	\$ 3,513	
FAVALORA, SARAH A.	\$ 49,217	\$ 984	\$ 50,201	\$ 1,004	\$ 51,205	\$ 6,145	\$ 3,072	
FERRER, DOMINIQUE L.	\$ 49,217	\$ 984	\$ 50,201	\$ 1,004	\$ 51,205	\$ 6,145	\$ 3,072	
GIORDANI, VICKY	\$ 36,996	\$ 740	\$ 37,736	\$ 755	\$ 38,491	\$ 4,619	\$ 2,309	
HUANG, HSIN-YI	\$ 47,271	\$ 945	\$ 48,216	\$ 964	\$ 49,181	\$ 5,902	\$ 2,951	
JERMAR, ETNAH M.	\$ 46,319	\$ 926	\$ 47,245	\$ 945	\$ 48,190	\$ 5,783	\$ 2,891	
LOPEZ, MILDRED	\$ 42,099	\$ 842	\$ 42,941	\$ 859	\$ 43,800	\$ 5,256	\$ 2,628	
MARIEN, LOWANA	\$ 42,099	\$ 842	\$ 42,941	\$ 859	\$ 43,800	\$ 5,256	\$ 2,628	
MERCADO, JEANNE	\$ 56,279	\$ 1,126	\$ 57,405	\$ 1,148	\$ 58,553	\$ 7,026	\$ 3,513	
PAPPA, JENNIFER M.	\$ 50,218	\$ 1,004	\$ 51,222	\$ 1,024	\$ 52,247	\$ 6,270	\$ 3,135	
PURVINS, WENDY M.	\$ 54,292	\$ 1,086	\$ 55,378	\$ 1,108	\$ 56,485	\$ 6,778	\$ 3,389	
RODRIGUEZ-MCINERNEY, AWILDA	\$ 44,384	\$ 888	\$ 45,272	\$ 905	\$ 46,177	\$ 5,541	\$ 2,771	
SANTIAGO, PATRICIA A.	\$ 36,991	\$ 740	\$ 37,731	\$ 755	\$ 38,485	\$ 4,618	\$ 2,309	
SMITH, AMY S.	\$ 58,265	\$ 1,165	\$ 59,430	\$ 1,189	\$ 60,619	\$ 7,274	\$ 3,637	
SWANEY, JACQUELINE M.	\$ 44,384	\$ 888	\$ 45,272	\$ 905	\$ 46,177	\$ 5,541	\$ 2,771	
VAZQUEZ RODRIGUEZ, REBECA	\$ 54,292	\$ 1,086	\$ 55,378	\$ 1,108	\$ 56,485	\$ 6,778	\$ 3,389	
WILLIAMS, KAREN V.	\$ 49,217	\$ 984	\$ 50,201	\$ 1,004	\$ 51,205	\$ 6,145	\$ 3,072	
WOOTEN, REBECCA D.	\$ 42,559	\$ 851	\$ 43,410	\$ 868	\$ 44,278	\$ 5,313	\$ 2,657	
Unfilled	\$ 44,384	\$ 888	\$ 45,272	\$ 905	\$ 46,177	\$ 5,541	\$ 2,771	
Unfilled	\$ 46,572	\$ 931	\$ 47,503	\$ 950	\$ 48,454	\$ 5,814	\$ 2,907	
Unfilled	\$ 36,996	\$ 740	\$ 37,736	\$ 755	\$ 38,491	\$ 4,619	\$ 2,309	
Unfilled	\$ 36,996	\$ 740	\$ 37,736	\$ 755	\$ 38,491	\$ 4,619	\$ 2,309	

Current BOE Employees In City's Defined Benefit Plan	Projected FY20 Wages		2.0%		2.0%		2.0%		FY 2022		BOE Contribution 12%		Employee Contribution 6%	
Unfilled	\$ 54,292	\$ 1,086	\$ 55,378	\$ 1,108	\$ 56,485	\$ 6,778	\$ 3,389							
Secretarial OT	\$ 61,421	\$ 1,228	\$ 62,649	\$ 1,253	\$ 63,902	\$ 7,668	\$ 3,834							
	\$ 1,602,800	\$ 32,056	\$ 1,634,856	\$ 32,697	\$ 1,667,553	\$ 200,106	\$ 100,053							
Custodians														
BLOISE, FRANCISCO J.	\$ 42,416	\$ 848	\$ 43,264	\$ 865	\$ 44,130	\$ 5,296	\$ 2,648							
BONET DE JESUS, LUIS I.	\$ 41,254	\$ 825	\$ 42,079	\$ 842	\$ 42,921	\$ 5,150	\$ 2,575							
BRENNAN JR, JOHN W.	\$ 39,269	\$ 785	\$ 40,054	\$ 801	\$ 40,855	\$ 4,903	\$ 2,451							
BROWN, WARD ANTHONY	\$ 40,108	\$ 802	\$ 40,910	\$ 818	\$ 41,728	\$ 5,007	\$ 2,504							
CARTER, WILLIE N.	\$ 40,108	\$ 802	\$ 40,910	\$ 818	\$ 41,728	\$ 5,007	\$ 2,504							
CIFUENTES, ALBA C.	\$ 42,416	\$ 848	\$ 43,264	\$ 865	\$ 44,130	\$ 5,296	\$ 2,648							
FELICIANO-AYALA, LUIS A.	\$ 40,108	\$ 802	\$ 40,910	\$ 818	\$ 41,728	\$ 5,007	\$ 2,504							
FERINO, THOMAS J.	\$ 46,848	\$ 937	\$ 47,785	\$ 956	\$ 48,741	\$ 5,849	\$ 2,924							
FLORES-RAMIREZ, NELSON	\$ 46,848	\$ 937	\$ 47,785	\$ 956	\$ 48,741	\$ 5,849	\$ 2,924							
GAUTIER, MIGUEL	\$ 42,416	\$ 848	\$ 43,264	\$ 865	\$ 44,130	\$ 5,296	\$ 2,648							
IRIZARRY, FRANCISCO	\$ 42,416	\$ 848	\$ 43,264	\$ 865	\$ 44,130	\$ 5,296	\$ 2,648							
JARA, DELIA E.	\$ 42,416	\$ 848	\$ 43,264	\$ 865	\$ 44,130	\$ 5,296	\$ 2,648							
LEDESMA PEREZ, RICKY	\$ 40,108	\$ 802	\$ 40,910	\$ 818	\$ 41,728	\$ 5,007	\$ 2,504							
LEWIS, DANIEL P.	\$ 42,416	\$ 848	\$ 43,264	\$ 865	\$ 44,130	\$ 5,296	\$ 2,648							
LOPEZ-LOPEZ, JOEL A.	\$ 39,269	\$ 785	\$ 40,054	\$ 801	\$ 40,855	\$ 4,903	\$ 2,451							
MARKU, PASHK	\$ 46,848	\$ 937	\$ 47,785	\$ 956	\$ 48,741	\$ 5,849	\$ 2,924							
MARSHALL, PAUL	\$ 46,848	\$ 937	\$ 47,785	\$ 956	\$ 48,741	\$ 5,849	\$ 2,924							
MUNDAY, KEVIN	\$ 46,848	\$ 937	\$ 47,785	\$ 956	\$ 48,741	\$ 5,849	\$ 2,924							
ORTIZ CRUZ, JUAN C.	\$ 40,108	\$ 802	\$ 40,910	\$ 818	\$ 41,728	\$ 5,007	\$ 2,504							
PIACENZA, BENJAMIN R.	\$ 46,848	\$ 937	\$ 47,785	\$ 956	\$ 48,741	\$ 5,849	\$ 2,924							
PORTER, SEAN C.	\$ 42,416	\$ 848	\$ 43,264	\$ 865	\$ 44,130	\$ 5,296	\$ 2,648							
SANTIAGO, EDGARD J.	\$ 40,108	\$ 802	\$ 40,910	\$ 818	\$ 41,728	\$ 5,007	\$ 2,504							
SLYNE, MICHAEL K.	\$ 40,108	\$ 802	\$ 40,910	\$ 818	\$ 41,728	\$ 5,007	\$ 2,504							
STEDFORD, AUBREY	\$ 46,848	\$ 937	\$ 47,785	\$ 956	\$ 48,741	\$ 5,849	\$ 2,924							
TORO SANTIAGO, GABRIEL	\$ 40,108	\$ 802	\$ 40,910	\$ 818	\$ 41,728	\$ 5,007	\$ 2,504							
WARNER, CHRISTOPHER H.	\$ 41,254	\$ 825	\$ 42,079	\$ 842	\$ 42,921	\$ 5,150	\$ 2,575							
VAZQUEZ ORTIZ, RUBEN E.	\$ 42,416	\$ 848	\$ 43,264	\$ 865	\$ 44,130	\$ 5,296	\$ 2,648							
Custodial OT	\$ 204,757	\$ 4,095	\$ 208,852	\$ 4,177	\$ 213,029	\$ 25,564	\$ 12,782							
	\$ 1,353,931	\$ 27,079	\$ 1,381,010	\$ 27,620	\$ 1,408,630	\$ 169,036	\$ 84,518							
	\$ 3,095,581	\$ 61,912	\$ 3,157,493	\$ 63,150	\$ 3,220,642	\$ 386,477	\$ 193,239							

NAME	RETIREMENT DATE	ANNUAL PENSION
Appleby, Marie D.	12/15/91	\$ 6,641.04 BOE
Bassell, John	09/22/12	\$ 4,338.96 BOE
Beebe, Deborah M.	06/07/08	\$ 12,818.04 BOE
Bowman, Joann D.	09/20/03	\$ 13,653.96 BOE
Bremmer-McLain, Norma	01/01/13	\$ 9,668.64 BOE
Brunner, Martin	03/17/20	\$ 22,218.96 BOE
Burdick, Ann	10/01/16	\$ 25,008.00 BOE
Carr, Vonice M.	07/01/12	\$ 14,622.00 BOE
Clarke, Carrie W.	09/01/13	\$ 3,971.04 BOE
Colon, Ana	06/04/16	\$ 14,934.96 BOE
Costa, Claudette	01/29/09	\$ 5,057.04 BOE
Crane, Vera J.	10/01/91	\$ 6,656.04 BOE
Daley, Paul	05/17/16	\$ 20,541.96 BOE
Devine, Paula C.	12/30/05	\$ 18,438.00 BOE
Duggan, Deborah	09/03/16	\$ 35,724.00 BOE
Ewing, Shirley J.	09/02/01	\$ 12,902.04 BOE
Ferino, Thomas	06/09/20	\$ 15,332.04 BOE
Gibson, Carol P.	08/21/04	\$ 17,102.04 BOE
Green, Patricia A.	09/27/03	\$ 15,128.04 BOE
Haurilak, Laura J.	11/15/02	\$ 3,489.00 BOE
Hudson, Ollie F.	07/01/00	\$ 13,453.92 BOE
Jennings, Linda	07/01/08	\$ 13,008.00 BOE
Jermar, Elnah	10/20/20	\$ 19,323.96 BOE
Johnson, Emigdia	07/30/09	\$ 8,202.24 BOE
Kannenbergl, Patricia A.	08/23/02	\$ 9,473.04 BOE
Kauffmann, Thomas	07/01/10	\$ 9,945.00 BOE
Lawrence, Elais	07/26/02	\$ 7,521.00 BOE
McCulley, Marjorie J.	08/03/95	\$ 16,073.04 BOE
Miceli, Maureen	01/01/00	\$ 15,114.96 BOE
O'Bern, Douglas	11/01/13	\$ 12,977.04 BOE
Ortiz, Joseph	10/01/18	\$ 16,556.04 BOE
Pasqualini, Carol A.	03/05/05	\$ 15,573.00 BOE
Reed, Janis	12/30/05	\$ 24,734.04 BOE
Rocco, Mary Ann	07/07/18	\$ 19,937.04 BOE
Roman, Juan	11/30/04	\$ 4,617.00 BOE
Ross, Nola	12/30/05	\$ 21,954.00 BOE
Rossette, Christine	09/16/10	\$ 32,598.00 BOE
Sadowski, Carol	08/20/04	\$ 17,097.96 BOE
Sanabria, Evelyn	12/22/16	\$ 19,166.04 BOE
Sgandurra, Charles	12/30/05	\$ 15,033.00 BOE
Shannon, Vincenza E.	02/20/98	\$ 9,899.04 BOE
Smith, Mary	08/28/17	\$ 36,962.04 BOE
Smith, Neil	08/05/10	\$ 10,209.96 BOE
Soares, Joseph E.	12/08/05	\$ 4,070.04 BOE
Stedford, Aubrey	01/12/21	\$ 39,526.80 BOE
Stevens, Carol	07/01/09	\$ 3,583.92 BOE
Synodi, Zoe	12/30/05	\$ 13,413.00 BOE
Tamano, Valerie	07/01/14	\$ 52,919.04 BOE
Valentin, Terri	04/11/15	\$ 20,402.04 BOE
Velez, Julio	06/30/07	\$ 5,810.04 BOE
Walton, Donna	07/01/09	\$ 5,272.56 BOE

Whalen, Maria	10/08/13	\$	78,990.00	BOE
Worobey, Viola Ann	10/06/93	\$	12,881.04	BOE
Zauner, Stephanie	02/28/18	\$	24,897.96	BOE
Aguirre, Maggie T.	10/16/98	\$	6,524.04	GG
Balestrini, Janice	11/30/98	\$	28,871.04	GG
Barclay, Jr., William J.	12/26/99	\$	19,143.00	GG
Baude, Thomas	09/23/15	\$	40,413.96	GG
Benvenuti, Jr., Richard A.	10/02/90	\$	13,389.96	GG
Boiles, Patricia M.	03/26/97	\$	24,354.00	GG
Bonanno, Dominic	07/03/89	\$	21,866.04	GG
Bostick, Virginia	01/15/16	\$	15,549.96	GG
Brett, Bruce	07/01/12	\$	31,733.04	GG
Brodski, James	07/09/12	\$	5,365.44	GG
Brown, Loreta C.	11/01/93	\$	17,661.12	GG
Brownlee, Heather	09/01/10	\$	8,640.96	GG
Butler, Eleanor J.	07/05/89	\$	9,282.00	GG
Butler, James C.	04/22/19	\$	16,120.68	GG
Cabral, Nancy	06/27/15	\$	16,555.32	GG
Cannon, John	09/25/08	\$	13,245.96	GG
Cavanaugh, Jeanette M.	03/25/88	\$	8,250.96	GG
Chiappone Sr., Harry	12/03/93	\$	25,988.40	GG
Cioffi, Andrew J.	08/05/09	\$	13,047.96	GG
Cipriano, Juackino	07/01/12	\$	32,030.04	GG
Colangelo, Gail L.	09/12/94	\$	10,053.00	GG
Collins, Kathryn	9/3/2019	\$	21,350.04	GG
Coveney, Juliet	1/9/2019	\$	22,761.96	GG
Cyr, Susan	12/02/11	\$	26,256.00	GG
DeLa Cruz, Cristosomo C.	01/11/95	\$	12,229.92	GG
Delmonte, Lucille M.	11/09/99	\$	9,221.04	GG
Dipollina, Kathleen	01/02/91	\$	8,388.96	GG
Donbrosky, Steven	3/13/2019	\$	10,734.00	GG
Driscoll, Caroline K.	08/09/03	\$	32,253.96	GG
Eghianruwa, Machpherson	07/01/12	\$	14,592.00	GG
Epps, James L.	09/08/82	\$	8,257.92	GG
Fantacci, Nickie C.	07/01/95	\$	14,928.00	GG
Fargo, John	09/25/11	\$	5,425.44	GG
Flanagan, Robert J.	10/13/92	\$	34,121.04	GG
Fletcher, Charles	07/01/10	\$	6,380.04	GG
Foley, Ina J.	08/11/88	\$	8,601.00	GG
Frank, Kay E.	09/27/05	\$	10,328.04	GG
Frankewicz, Rosalie	07/18/98	\$	9,190.56	GG
Funajoli, Raymond	07/25/80	\$	15,607.04	GG
Galante, Carol P.	12/01/05	\$	9,711.96	GG
Gambro, Michael	10/01/07	\$	32,919.96	GG
Glover, Diana	07/02/01	\$	5,532.96	GG
Gravell, Marie A.	07/01/05	\$	29,421.96	GG
Gray Jr., Donald E.	11/07/03	\$	93,666.96	GG
Grimes, George	07/19/14	\$	23,590.08	GG
Grohocki, Richard	12/01/89	\$	14,778.00	GG
Hamilton, Jr., Franklin E.	01/05/88	\$	12,813.96	GG
Hammond, Edward	01/19/18	\$	65,922.00	GG
Harfield, Gloria A.	09/01/05	\$	16,556.04	GG
Hyde, Bruce	10/09/09	\$	49,466.04	GG

Irizarry, Francisco	05/07/19	\$	9,623.04	GG
Julliarne, Theresa	10/01/83	\$	8,783.04	GG
Kane, Linda	05/27/13	\$	7,050.96	GG
Kelly, Eugenie B.	03/13/94	\$	4,733.04	GG
Kimes, David	09/12/65	\$	10,190.04	GG
Knapp, Beverly E.	04/05/05	\$	13,271.04	GG
Knapp, James H.	07/10/99	\$	24,270.00	GG
Kobelski, Gary	07/02/05	\$	17,097.96	GG
Kokoska, Valerie	10/27/17	\$	42,059.04	GG
Lamoureux, Catherine	11/05/05	\$	12,981.96	GG
Lamoureux, David	07/01/10	\$	35,234.64	GG
Lancaster, Albert L.	07/01/10	\$	12,062.04	GG
Lanteri, Nancy	08/23/18	\$	7,530.36	GG
Lathrop II, Donald C.	01/17/04	\$	33,062.04	GG
Leone, Mark	05/16/17	\$	13,197.96	GG
Lewis, Cameron	10/09/13	\$	23,021.04	GG
Linicus, Donald	07/01/10	\$	24,315.00	GG
Mansfield, Daniel	12/12/08	\$	27,239.04	GG
Manville, John	01/03/14	\$	28,347.96	GG
Marshall-Baker, Debralyn	10/01/13	\$	21,623.04	GG
Matthews, Karen	12/30/05	\$	15,855.00	GG
McDermott, James R.	06/06/99	\$	35,184.00	GG
McKenna, Carol L.	07/20/02	\$	23,871.96	GG
McKissick, Gail	07/01/13	\$	48,665.04	GG
Mercado, Leopoldo	07/10/01	\$	16,413.00	GG
Mitchell, Marjane	12/15/06	\$	15,365.04	GG
Morrison, Leroy	08/29/15	\$	28,932.96	GG
Muscrofti, Rocco	06/14/96	\$	27,718.68	GG
Nunes, Patricia	10/01/11	\$	20,349.00	GG
Olsen, Patricia E.	07/01/05	\$	26,864.04	GG
Paskewich, Gloria D.	10/04/03	\$	14,682.00	GG
Paskewich, Joan	07/20/10	\$	14,010.96	GG
Paskewich, Joseph S. (Gloria)	08/04/88	\$	9,985.08	GG
Paskewich, Maude	07/29/89	\$	6,318.00	GG
Paul, Edward W.	03/24/97	\$	27,618.96	GG
Peabody, Jr., George	04/05/88	\$	12,813.96	GG
Peabody, Ruth	12/29/04	\$	2,690.04	GG
Peltier, Fred J.	03/10/89	\$	9,950.04	GG
Perry, Barbara	01/01/12	\$	60,803.04	GG
Perry, Robert A.	11/14/92	\$	23,218.62	GG
Petty, James	07/01/12	\$	14,777.04	GG
Plowden, James P.	02/18/02	\$	23,558.04	GG
Pockl, Joni	09/04/12	\$	16,746.96	GG
Polimeni, Joseph R.	09/26/87	\$	12,526.92	GG
Rahilly, Dawn	12/05/11	\$	21,303.00	GG
Rinehart, Bruce	06/27/09	\$	66,057.36	GG
Roger, Julio	08/26/15	\$	21,951.96	GG
Rossetti, Jr., Joseph F.	09/18/99	\$	26,255.04	GG
Santacroce, Patrick E.	08/24/89	\$	9,555.96	GG
Sawicki III, Paul W.	12/29/86	\$	12,039.96	GG
Serluca, Alfred	04/09/15	\$	38,496.00	GG
Serluca, Patricia	07/01/09	\$	32,183.04	GG
Shick, Mary Ann	10/24/03	\$	8,463.00	GG

Sloan, Donald R.	10/01/87	\$	24,779.04	GG
Smith, Ariene	07/17/10	\$	10,125.00	GG
Sommers, Debra	07/01/12	\$	29,051.04	GG
Spencer, Kathleen	03/28/13	\$	19,482.00	GG
Spicer, William C.	11/17/88	\$	18,780.96	GG
Sullivan, James H.	03/24/97	\$	18,405.00	GG
Sullivan, John F.	06/11/05	\$	19,937.04	GG
Taylor, Howard	06/28/15	\$	19,812.00	GG
Thorpe, Michael	01/01/15	\$	12,814.20	GG
Topliff, Mark	07/01/12	\$	15,063.00	GG
Tranchida, Michael	12/05/11	\$	42,525.00	GG
Traynor, Susan	07/01/10	\$	11,927.04	GG
Varella, Raymond	07/15/08	\$	16,857.96	GG
Vessells, Richard	08/01/07	\$	26,243.04	GG
Videll, Vickie V.	10/03/05	\$	39,986.04	GG
Weinberg, Elizabeth	02/23/12	\$	13,478.04	GG
Weich, Bernadette	07/01/12	\$	25,752.00	GG
Willoughby, Bertha E.	02/05/98	\$	26,487.00	GG
Witter, Elizabeth	08/08/15	\$	24,768.96	GG
Alger, Francis	01/26/07	\$	20,943.96	WATER
Alger, Sr., Michael J.	09/18/07	\$	14,655.96	WATER
Cristofaro, Angelo R.	3/24/97	\$	21,252.96	WATER
Etienne, Gwendolyn Y.	11/17/03	\$	9,660.00	WATER
Frazier, Stanley B.	02/04/91	\$	11,978.04	WATER
Grillo, Gail	11/09/13	\$	8,704.08	WATER
Keating, John T.	11/18/02	\$	22,440.00	WATER
LoPresto, James F.	04/09/98	\$	9,372.00	WATER
Lorking, Bruce R.	03/24/97	\$	18,255.00	WATER
Sherman, Richard A.	10/16/03	\$	11,814.00	WATER
Spinnato, Joseph V.	04/13/03	\$	15,161.04	WATER
Sullivan, Kevin R.	09/29/01	\$	18,006.00	WATER
Forecasted Decreased		\$	-	
TOTAL		\$	3,632,969.70	
Agrees with 01/2021 Pension Payroll.				
Distribution of Actuarially Determined funding by Pension Roll				
General Government	2,541,285		70%	
BOE	909,442		25%	
Utilities	182,243		5%	
	3,632,970		100%	

DEBT SERVICE RESERVE FUND

	FY 2019 Budget	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
Revenues					
Use of Debt Service fund balance	\$ 800,000	\$ -	\$ 1,000,000	\$ 750,000	\$ (250,000)
General Purpose Schools	\$ 159,550	\$ -	\$ -	\$ -	\$ -
General Fund	\$ 8,115,290	\$ 9,608,560	\$ 6,885,193	\$ 6,575,748	\$ (309,446)
	\$ 9,074,840	\$ 9,608,560	\$ 7,885,193	\$ 7,325,748	\$ (559,446)
Expenditures					
General Government - Interest & Principle	\$ -	\$ -	\$ 5,086,960	\$ 4,605,654	\$ (481,307)
BOE - Interest & Principle	\$ -	\$ -	\$ 2,798,233	\$ 2,720,094	\$ (78,139)
	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 9,074,840	\$ 9,608,560	\$ 7,885,193	\$ 7,325,748	\$ (559,446)
Revenues over expenses	\$ -	\$ -	\$ -	\$ -	\$ -

STATEMENT OF DEBT INCURRED, OUTSTANDING INTEREST & MATURITIES
 GENERAL GOVERNMENT - EDUCATION - OCEAN BEACH PARK - WATER - WATER POLLUTION CONTROL

SERIES PRESENT ID # DESCRIPTION	AMOUNT OF ISSUE	DATE OF MATURITY	AMT OUT-STANDING	BUDGET YEAR COSTS INTEREST AMORTIZATION 2021-2022	PRINCIPAL PAYMENTS 2021-2022
GENERAL GOVERNMENT					
2014B	122,000		61,000	2,135	61,000
2020C	3,895,000		3,786,000	65,837	
2020C	3,100,000		3,100,000	70,650	
2020B	3,200,000		3,200,000	122,000	
2020B	3,553,000		3,553,000	146,180	484,000
2020A	2,200,000		2,200,000	64,163	
2019A	4,300,000		3,870,000	151,575	215,000
2019A	3,285,000		2,895,000	132,100	300,000
GO15	5,350,000	6/30	3,650,000	109,000	425,000
GO15	1,100,000	6/22	225,000	6,750	225,000
GO15	4,000,000	6/36	3,310,000	137,092	165,000
GO 2016	5,271,000	6/30	4,022,000	170,715	455,000
GO 2017	7,165,000		5,865,000	225,775	275,000
GO 2018	4,195,000	06/38	3,570,000	121,013	210,000
Mers					500,000
BANS				76,627	
SUB-TOTAL GENERAL GOVERNMENT				1,601,612	3,315,000
2014	328,000		164,000	5,740	164,000
2021	13,300,000		13,300,000	308,409	
2020c	4,455,000		4,359,000	73,951	
2020B	1,882,000		1,882,000	81,940	302,000
2020A	7,000,000		7,000,000	209,500	
GO2019A	7,000,000		6,300,000	246,750	350,000
GO 2016	4,349,000		3,318,000	140,835	375,000
GO 2017	505,000		400,000	15,563	25,000
GO 2018	600,000	06/38	510,000	17,288	30,000
BANS				374,118	
SUB-TOTAL EDUCATION				1,474,094	1,246,000

STATEMENT OF DEBT INCURRED, OUTSTANDING INTEREST & MATURITIES
 GENERAL GOVERNMENT - EDUCATION - OCEAN BEACH PARK - WATER - WATER POLLUTION CONTROL

SERIES ID #	PRESENT DESCRIPTION	AMOUNT OF ISSUE	DATE OF MATURITY	AMT OUT-STANDING	BUDGET YEAR COSTS INTEREST AMORTIZATION 2021-2022	PRINCIPAL PAYMENTS 2021-2022
OBP						
2014	Gen	50,000		25,000	875	25,000
2019B	Gen	600,000		240,000	9,360	120,000
2020C	Refunding-Gen	55,000		45,000	413	
TOTAL OBP FUND		705,000		310,000	10,648	145,000
WATER FUND						
2020b	Lairmer Brook Refunding	1,525,000	06/27	1,525,000	68,330	264,000
	Clean Water Drinking Fund	5,534,628	1/31/36	4,207,372	81,855	251,006
TOTAL WATER FUND		7,059,628		5,732,372	150,185	515,006
WATER POLLUTION CONTROL						
	Clean Water Act-455PDC	2,014,170		8,434	42	16,785
	GO 2017 Filtration Plant	3,100,000		2,480,000	96,488	155,000
TOTAL WPC		5,114,170		2,488,434	96,530	171,785
STORMWATER						
2020B	Water Pumps	1,650,000		1,650,000	62,563	
TOTAL STORMWATER		1,650,000		1,650,000	62,563	
TOTAL ENTERPRISE FUNDS					319,926	831,791
TOTAL CITY						
GENERAL GOVERNMENT		50,736,000		43,397,000	1,601,612	3,315,000
EDUCATION		39,419,000		37,233,000	1,474,094	1,246,000
TOTAL GENERAL FUND		90,155,000		80,630,000	3,075,706	4,561,000
OCEAN BEACH PARK		55,000		45,000	10,648	145,000
WATER		7,059,628		5,732,372	150,185	515,006
WATER POLLUTION CONTROL		5,114,170		2,488,434	96,530	171,785
STORMWATER		1,650,000		1,650,000	62,563	
TOTAL CITY		104,033,798		90,545,806	3,385,632	5,392,791
TOTAL DEBT SERVICE						7,636,706
Lease						63,160
Interest related to School construction						(374,118)
						\$ 7,325,748



**ESTIMATED TAX WARRANT AND LEVY
FY 2021-2022**

		Tax Warrant Computation
Proposed Budget		
City General Fund	\$ 51,791,714	
Board of Education	\$ 44,506,409	
Total	<u>\$ 96,298,123</u>	\$ 96,298,123

Non tax related items		
Supplemental Motor Vehicle	(\$ 550,000)	
Collections on Suspense	(\$ 125,000)	
Prior Year Lists	(\$ 450,000)	
Non-Tax Revenues	<u>(\$ 38,192,373)</u>	
Funds not needed from tax revenues	(\$ 39,317,373)	(\$ 39,317,373)

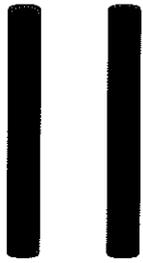
Amount to Raise by Taxes (current levy)	\$ 56,980,750	
Other amounts needed to raise		
Reserve for Uncollected Taxes	\$ 50,000	
Elderly Programs	\$ 122,100	
Veterians Exemptions	\$ 10,000	
	<u>\$ 182,100</u>	

Tax Warrant \$ 57,162,850

Mill Rate Computation (assuming 100% collection rate)		
Tax Warrant	<u>\$ 57,162,850</u>	
Taxable Grand List	\$ 1,512,763,748	37.7870 mills

Proposed Mill Rate 37.9500
 Current Mill Rate 38.1900

Increase (Decrease) (0.240)
 Percent Increase (Decrease) -0.63%



City of New London

Fund Balance Policy for the General Fund

Background

The term "Fund Balance" is used to describe the net position of the City's General Fund calculated in accordance with generally accepted accounting principles (GAAP). It is essential that the City maintain an adequate level of fund balance to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures), to ensure stable tax rates and to reduce the potential impact on the City's bond rating and the corresponding increased cost of borrowed funds.

Authority

The City Council of the City of New London is responsible for the legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of the City of New London. The Mayor is responsible for carrying out the policy directives of the City Council and managing the day-to-day operations of the City. This policy shall be administered on behalf of the City Council; by the Mayor and Director of Finance of the City of New London.

Purpose

The City desires to maintain a prudent level of financial resources to guard its taxpayers against service disruption in the event of unexpected temporary revenue shortfalls or unpredicted one-time expenditures. In addition, this policy is intended to document the appropriate level to protect the City's credit worthiness. The General Fund, Fund Balance is accumulated and maintained to provide stability and flexibility to respond to unexpected adversity and/or opportunities.

This policy establishes the amounts the City will strive to maintain in its General Fund Operating Fund Balance and how the fund balance will be funded.

Fund Balance Level

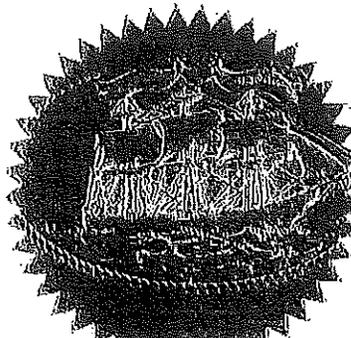
The City shall maintain a minimum unallocated general fund balance of 8.3% of the total general fund budgeted appropriations of the fiscal year just ended (Fiscal year 2017) to be used for cash flow purposes, unanticipated expenditures of a non-recurring nature, or to meet unexpected increases in service delivery costs.

RECEIVED FOR RECORD AT NEW LONDON, CT

ON 5/22/18 AT 11:35 am

Attest: Jonathan Ayala, City Clerk

Jonathan Ayala
Jonathan Ayala, City Clerk



Beginning with Fiscal year 2018, the General Fund, Fund Balance shall increase by 1% each year until the Undesignated Fund Balance reaches the level of two months of the current years adopted budget which equates to 16.67%.

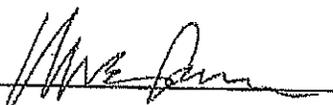
The GFOA (Government Finance Officers Association of the United States and Canada) recommends at a minimum, that general-purpose governments, regardless of size, maintain an undesignated fund balance of no less than two months of regular general fund operating revenues or regular general fund expenditures.

Annual operating surplus will be used to increase the City's unallocated fund balance to its target percentage of 16.67% over an eight year period. Any operating surplus in excess of the amount needed to increase the fund balance to the desired level shall be transferred to the Capital and Other Non-recurring Expense Fund for future capital expenditures.

Funds within the Capital and Other Non-recurring Expense Fund may not be transferred for expenditure without the written recommendation of the Mayor and approval of the City Council of the City of New London by a majority vote of the members of Council.

NO EXPENDITURES MAY BE MADE OUT OF THE CAPITAL AND OTHER NON-RECURRING EXPENSE FUND, TRANSFERS ONLY, THEN APPROPRIATED IN THE FUND WHERE TRANSFERRED

If there is an operating deficit or the operating surplus is not sufficient to increase the undesignated fund balance to the required level for any particular year, the City Council shall raise the required amount needed to enforce this policy by raising tax revenue in the next succeeding adopted budget.

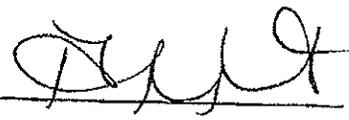
Recommended by: 
Michael E. Passero, Mayor

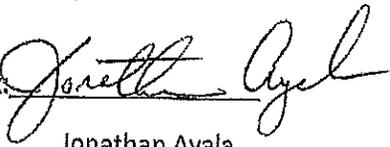
Date: 5-3-2018

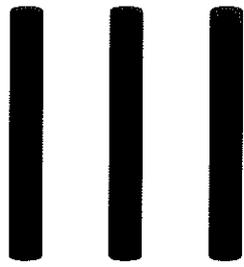
by: 
Donald E. Gray, Jr., Director of Finance

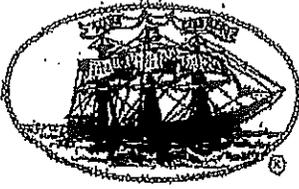
Date: May 1, 2018

Approved by New London City Council at its meeting of: May 21, 2018

Signed by: 
Anthony Nolan

City Clerk: 
Jonathan Ayala



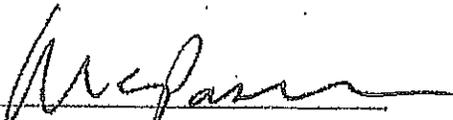


City of New London
Office of the Mayor

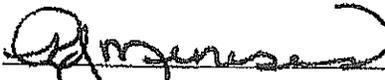
181 State Street • New London, CT 06320 • Phone (860) 447-5201 • Fax (860) 447-7971

Pursuant to the authority granted to me by Section 26 of the Charter of the City of New London, I hereby APPROVE and ENACT the enrolled and attached ordinance number 08-05-19-01 entitled "AN ORDINANCE MAKING ADDITIONAL FY 2020 APPROPRIATIONS, that the following General Fund (110) Appropriations are hereby made from fund balance as a transfer to capital projects to be used to purchase an ambulance through 2009 legislation :"

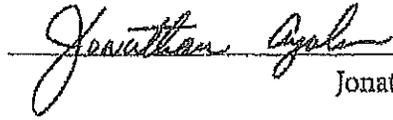
Witness my hand and seal this 07^h day of August, 2019.


Michael E. Passero, Mayor

Attest:


Richelle Meneses, Executive Assistant

I certify pursuant to section 26 of the City Charter, the enrolled Ordinance 08-05-19-01 was approved by the City Council by a vote of 5 to 0 on August 5 2019. I further certify that pursuant to section 27 of the City Charter, the Ordinance was presented by me to the Mayor on August 6, 2019



Jonathan Ayala
City Clerk

File: _____
Accting: _____
Dept.: _____

AN ORDINANCE MAKING ADDITIONAL FY-2020 APPROPRIATIONS

Be It Ordained by the Council of the City of New London:

Section 1: That the following General Fund (110) Appropriations are hereby made from fund balance as a transfer to capital projects to be used to purchase an ambulance through 2009 legislation.

Estimated Revenue

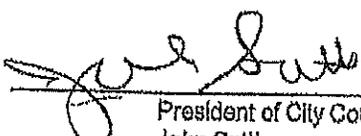
10411701-49011	General Fund Balance	\$1,800,000
		<u>\$1,800,000</u>

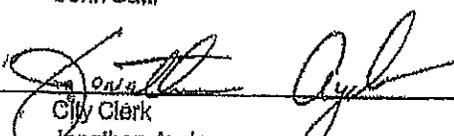
Appropriations:

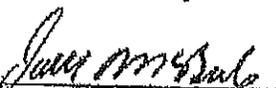
10990101-59030	Transfer to Capital Reserve Fund	\$1,800,000
		<u>\$1,800,000</u>

Date Approved by the City Council: August 5, 2019

Effective Date: September 5, 2019

Signed: 
President of City Council
John Satti

Countersigned: 
City Clerk
Jonathan Ayala

Recommended by:  Date: 7/29/19
Finance Director
David MoBride

Posted: _____
Date: _____

The City of London
 Finance Department
 Capital Reserve Fund Balance

As of March 29, 2021

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Beginning Balance	\$ -	\$ 1,093,368	\$ 548,522	\$ 548,522	\$ 548,522
Transfers into Capital Reserve Fund	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -
Public Work Trash Hauler	\$ (249,132)	\$ -	\$ -	\$ -	\$ -
Fire Dept Grant (stretchers, etc)	\$ (41,600)	\$ -	\$ -	\$ -	\$ -
Fire Dept Ambulance	\$ (302,500)	\$ -	\$ -	\$ -	\$ -
21st Century Paydown	\$ (155,000)	\$ -	\$ -	\$ -	\$ -
CISCO Hyperflex Server	\$ -	\$ (75,908)	\$ -	\$ -	\$ -
Current Balance	\$ 1,051,768	\$ 1,017,460	\$ 548,522	\$ 548,522	\$ 548,522
Other Approved for future utilization	\$ -	\$ (260,000)	\$ -	\$ -	\$ -
Police Vehicles (4)	\$ 1,051,768	\$ 757,460	\$ 548,522	\$ 548,522	\$ 548,522
Projected	\$ (403,000)	\$ -	\$ -	\$ -	\$ -
Storm Water Pumps (3) deposit	\$ 403,000	\$ -	\$ -	\$ -	\$ -
Bond funding replenishment	\$ 41,600	\$ -	\$ -	\$ -	\$ -
Grant reimbursement	\$ -	\$ (208,938)	\$ -	\$ -	\$ -
Ladder and Pumper Annual payment	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Ending Balance	\$ 1,093,368	\$ 548,522	\$ 548,522	\$ 548,522	\$ 548,522

IV

RESOLUTION 030220-1

A RESOLUTION OF THE CITY OF NEW LONDON ESTABLISHING AN
UNEXPENDED EDUCATION FUNDS ACCOUNT PURSUANT TO GENERAL
STATUTE §10-248a

WHEREAS, Connecticut General Statutes Section 10-248a provides, in relevant part, that the City Council, as the authority making appropriations for the City of New London School District, may deposit into a nonlapsing account any unexpended funds from the prior fiscal year from the budgeted appropriation for education for the City, provided such amount does not exceed two percent (2%) of the total budgeted appropriation for education for such prior fiscal year; and provided that each expenditure from such account shall be made only for educational purposes; and provided that each such expenditure shall be authorized by the Board of Education; and,

WHEREAS, the City Council wishes to establish such an account along with a process and procedure for implementing said account; and,

WHEREAS, the City of New London Fund Balance Policy, dated May 21, 2018, provides, *inter alia*, that any annual operating surplus exceeding any amount needed to increase the fund balance to the desired level shall be transferred to a Capital and Other Non-recurring Expense Fund for future capital expenditures.

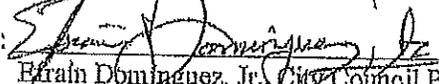
NOW THEREFORE, BE IT RESOLVED that the New London City Council hereby establishes an Education Capital and Other Non-recurring Expense Fund as follows:

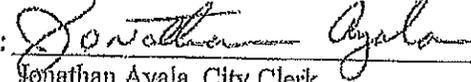
- 1) Pursuant to its authority under General Statute Section 10-248a, the City Council hereby establishes an account named the "Education Capital and Other Non-recurring Expense Fund" (hereinafter "Education Capital Account"), which shall be maintained by the City's Finance Director and audited as any other City account. Funds in said Education Capital Account shall only be used for capital expenses for, or maintenance of, school buildings and educational facilities.
- 2) If, pursuant to, and only after completion of, the City's audit, funds appropriated to the Board of Education for its operating budget by the City remain unexpended at the end of a fiscal year, and there are no debts or obligations owed by the Board of Education to the City, subject to the City Council approval, the Board of Education may annually submit a request to the City Council that such unexpended funds, up to a maximum of two percent (2%) of the amount appropriated to the Board of Education for its operating budget by the City for said prior fiscal year, shall be deposited into the Education Capital Account. Said request shall be made to the City Council within 30 days of the completion of the city's audit.
- 3) Notwithstanding any language to the contrary, the City Council shall only approve a deposit request into the Education Capital Account upon written confirmation by the City's Finance Director that said monies are not needed to satisfy the City's Fund Balance policy.

- 4) Pursuant to Article XI, Section 85 of the City Charter, amounts from the Education Capital Account shall be released only upon an appropriation request from the Board of Education to the City Council specifying the proposed use. Moreover, any proposed purchase made out of the Education Capital Account must be done in conformance with the City's purchasing ordinances.
- 5) If at any time in a fiscal year, the amount in the Education Capital Account is in excess of four percent (4%) of the funds appropriated to the Board of Education for its operating budget by the City for such fiscal year, such excess shall be released to the General fund of the City.
- 6) Should the Education Capital Account be terminated at some future date, the balance of such Education Capital Account shall be dedicated to support the capital needs of the school district.
- 7) Amounts deposited into and amounts released from the Education Capital Account shall not decrease or increase, respectively, any amount considered as the budgeted appropriation for education for a fiscal year for the purpose of considering a minimum budgeted appropriation requirement under Connecticut law for a subsequent fiscal year.
- 8) A condition precedent to the City Council acting on any request in year two and thereafter to deposit funds into the Education Capital Account shall be that the Board of Education has submitted its Capital Improvement Plan (the "Plan") in writing to the Council. Said Plan shall be submitted and updated annually on or before the Council's second meeting in January, and shall include, but not be limited to, a detailed description of each project along with estimated costs for each project.

Date Approved by City Council: March 2, 2020

Effective Date: March 2, 2020

Signed: 
Efraim Dominguez, Jr., City Council President

Countersigned: 
Jonathan Ayala, City Clerk

V

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET	TOTAL (including benefits and taxes)
City Council					
Unaffiliated	U16	Admin. Asst. to the City Council	Startz, Jennifer	\$ 57,032	\$ 57,032
Total City Council				8	\$ 99,999
Mayor's Office					
Unaffiliated	U25	Mayor	Passero, Michael	\$ 111,650	\$ 111,650
Unaffiliated	U24	Chief Administrative Officer	Fields, Steven	\$ 98,842	\$ 98,842
Unaffiliated	U16	Exec. Assistant to the Mayor	Meneses, Richelle	\$ 56,011	\$ 56,011
Total Mayor's Office				3	\$ 266,502
Personnel					
Unaffiliated	U22	Personnel Administrator	Collins, Tina	\$ 102,055	\$ 102,055
Unaffiliated	U10	Personnel Assistant I	Pruett, Victoria	\$ 47,045	\$ 47,045
Total Personnel				2	\$ 149,100
Registrars of Voters					
Unaffiliated	U11	Registrars of Voters	Geising, William	\$ 27,540	\$ 27,540
Unaffiliated	U11	Registrars of Voters	Brennek, Shannon	\$ 13,770	\$ 13,770
Unaffiliated		Registrars of Voters	Pero, Rob	\$ 13,770	\$ 13,770
Total Registrar of Voters				3	\$ 55,080
Finance					
Unaffiliated	U29	Director of Finance	McBride, David	\$ 147,841	\$ 147,841
Unaffiliated	U16	Benefits and Pension Administrator	Perkins, Raquel	\$ 60,616	\$ 60,616
PW	14 / 3 - 4	Finance Department Assistant	Isis Davilla	\$ 55,321	\$ 55,321
MEU	20 / 6	Deputy Director/Treasurer	Rinehart, Donna	\$ 116,896	\$ 116,896
MEU	18 / 3-4	Project & Accounting Manager	Sylvia, Ann	\$ 105,689	\$ 105,689
MEU	8/1-2	Purchasing Agent	vacant	\$ 78,427	\$ 78,427
PW	17 / 6	Payroll System Administrator	Joshua Montague	\$ 64,209	\$ 64,209
PW	9 / 6	Accounting Technician	Chaffee, Susan	\$ 52,573	\$ 52,573
Total Finance				8	\$ 681,571
Revenues					
MEU	12 / 3	Tax Collector/Collector of Revenues	Krakowiak, Samantha	\$ 89,511	\$ 89,511
PW	9 / 6	Collection Technician	Mendez, Suezette	\$ 52,573	\$ 52,573
PW	9 / 6	Collection Technician	Candelario, Jennifer	\$ 52,573	\$ 52,573
Total Revenues				3	\$ 194,657
Assessor					
MEU	13/1	Assessor, Acting	Ralston, Donna	\$ 100,197	\$ 100,197
Total Assessor				1	\$ 100,197
TOTAL				51510	\$ 1,020,448

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET	TOTAL (including benefits and taxes)
				51510	
PW	14 / 5-6	Assessment Technician II	Bocachiaca, Valeria	\$ 49,176	
PW	14 / 1-2	Assessment Technician II	Driscoll, Christian	\$ 53,199	
			3	\$ 202,572	\$ 275,813
Unaffiliated		IT Director	Genovese, Richard	\$ 110,881	
MEU	8/6	Senior Systems Analyst	Kurcinik, Steven	\$ 88,269	
MEU	8/6	Senior Systems Analyst	Pabon, Daniel	\$ 88,269	
		Systems Analyst	Adams, Shaun	\$ 72,067	
MEU	5/6	Senior Systems Analyst	Dires, Getachew	\$ 85,699	
			5	\$ 445,186	\$ 665,508
Unaffiliated		City Clerk	Ayala, Jonathan	\$ 78,936	
PW	8/2-3	Records Technician	Atad, Elaine	\$ 41,988	
PW	8/4-5	Records Technician	Disla, Yalibi	\$ 41,988	
		Total City Clerk	3	\$ 162,912	\$ 247,911
PW	14/3-4	Asst. To the Police Chief	Lori Robinson	\$ 55,328	
PW	10/6	Secretary	Woods, Dixie	\$ 54,003	
Unaffiliated		Chief	Reichard, Peter	\$ 134,102	
		Total Police Administration	3	\$ 243,433	\$ 394,491
PD		Secretary	Vacant	\$ 41,828	
PD		Captain	Bergeson, Todd	\$ 119,565	
PD		Lieutenant	Kalolo, Jeffery	\$ 105,285	
PD		Lieutenant	Keating, Lawrence M	\$ 105,285	
PD		Lieutenant	Pickett, Robert	\$ 105,285	
PD		Sergeant-3	Baskett, Tyrone Kyle	\$ 92,478	
PD		Sergeant-2	Linderson, Ryan	\$ 92,478	
PD		Sergeant-4	Cavanaugh, Russell	\$ 92,478	
PD		Sergeant-3	Flynn, Charles	\$ 92,478	
PD		Sergeant-3	Moreau, Gregory	\$ 92,478	
PD		Sergeant-2	Rodgers, Cornelius	\$ 92,478	
PD		Sergeant	Bergeson, Joshua	\$ 92,478	
PD		Sergeant	Cassiere, Matthew	\$ 92,478	

TOTAL
 (including
 benefits and
 taxes)

**FY 2022
 PROPOSED
 BUDGET**

Employee Name

Position

Union Grade/Step

51510

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET	TOTAL (including benefits and taxes)
		Sergeant-3	Laurie, Brian	\$ 92,478	
PD	MPO		Baker, Roger	\$ 78,319	
PD	MPO		Jaramillo, Daniel	\$ 78,319	
PD	MPO		Suarez, James	\$ 78,319	
PD	MPO		Cable, Richard	\$ 77,701	
PD	MPO		Nolan, Anthony	\$ 78,319	
PD	MPO		Nott, Deana	\$ 78,319	
PD	MPO		Neff, Wayne	\$ 78,319	
PD	MPO		Haji, Joseph	\$ 75,074	
PD	MPO		Jarvis Michael	\$ 75,074	
PD	Officer-3		Pansini, Jose	\$ 75,074	
PD	Officer-3		Perry, Stephen	\$ 75,074	
PD	Officer-3		Cruz, Juan	\$ 75,074	
PD	Officer-4		Boluc, Seth	\$ 75,074	
PD	Officer-4		Adkins, Dustin	\$ 77,701	
PD	Officer-5		Bunkley, Christopher	\$ 77,701	
PD	Officer-5		Buzzelli, Joseph	\$ 77,701	
PD	Officer-5		Coe, Doreen	\$ 77,701	
PD	Officer-5		Hulland, Eric	\$ 77,701	
PD	Officer-5		Kondash II, Joseph	\$ 77,701	
PD	Officer-5		Lamont, Jeremiah	\$ 77,701	
PD	Officer-5		Diogo, David	\$ 77,700	
PD	Officer-5		Lewis, Michael	\$ 77,701	
PD	Officer-4		Rood, Christopher	\$ 75,074	
PD	Officer-4		Heriberto, Rivera	\$ 75,075	
PD	Officer-5		Michaud, John	\$ 77,701	
PD	Officer-5		Nichols, Jeffrey	\$ 77,701	
PD	Officer-5		Northrup, Thomas	\$ 77,701	
PD	Officer-5		O'Mara, Darrin	\$ 77,701	
PD	Officer-5		Soccio, Ryan	\$ 77,701	
PD	Officer-5		Benway, Brendan	\$ 75,074	
PD	Officer-5		Dyer, Alexander	\$ 77,700	
PD	Officer-5		James, Ashley	\$ 77,701	
PD	Officer-5		Stringer, Richard	\$ 77,701	
PD	Officer-5		Delgrosso, Lucas	\$ 77,701	

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET	TOTAL (including benefits and taxes)
				51510	
PD	Officer-5		Kelly, Zachariah	\$ 77,700	
PD	Officer-2		Caramante, Kaise	\$ 75,074	
PD	Officer-2		Desnoyers, Roland	\$ 75,074	
PD	Step 2 (lateral hire)		Vacant	\$ 70,240	
PD	Step 2 (lateral hire)		Vacant	\$ 70,240	
PD	Office-COPS 21		Agnew, Anna	\$ 67,830	
PD	Office-COPS 21		Johnson, Dexter	\$ 67,830	
PD	Office-COPS 21		Lindblom, Samuel	\$ 67,830	
PD	Office-COPS 21		Munsch, Nicholas	\$ 67,830	
PD	Office-COPS 21		Nocito, Christina	\$ 67,830	
PD	Office-COPS 21		Perez, Richard	\$ 67,830	
	COPS 2021 GRANT			(406,983)	
	SHIFT DIFF- 80 HRSX.30X10X26.2			6,288	
	PAY DIFF- 150DAYSX8 HRSX\$6.08			6,720	
	FTO- 80 HRSX4X\$3.51X16WKS			13,824	
	Total Police Uniformed Services		59	\$ 4,326,622	\$ 7,391,391
PW	Secretary		Brown, Joyce	\$ 51,089	
PD	Captain		Wright, Brian	\$ 119,565	
PD	Detective-2		Schafanski, Melissa	\$ 83,133	
PD	Sergeant-2		Zelinski, Jeremy	\$ 92,479	
PD	Detective-2		Curcuro, Richard	\$ 83,133	
PD	Detective-2		Kramer, Christopher	\$ 83,133	
PD	Detective-2		Pero, William	\$ 83,133	
PD	Detective-2		Griffin, Ryan	\$ 83,133	
PD	Detective-2		Lawrie, Justin	\$ 83,133	
PD	Police Investigator-1		Lynch, Todd	\$ 82,389	
PD	Police Investigator		Vacant	\$ 82,390	
PD	Police Investigator-1		Salas, Jordan	\$ 82,389	
PD	Police Investigator-1		Zandri, Marco	\$ 82,389	
PD	Police Investigator-1		Valerio, Christopher	\$ 82,389	
	Total Police Investigations		14	\$ 1,173,871	\$ 1,967,344
PW	7/6	Records Clerk	Huntley, Bethany	\$ 50,643	
PD		Captain	Galente, Matthew	\$ 119,565	

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET	TOTAL (including benefits and taxes)
				51510	
PW	7/ 5-6	Records Clerk	Anderson, Laila	\$ 50,643	
PW	7/6	Records Clerk	Taylor, Yvonne	\$ 50,643	
PD		Sergeant	Pelchat, Joseph	\$ 92,478	
PD		Sergeant-2	Bertsch, Max	\$ 92,478	
PD		Officer-5	White, Christopher	\$ 77,701	
PD		Officer-5	Green, John	\$ 77,701	
PW	12/1-2	Dispatcher	Lewis, Rachel	\$ 54,568	
PW	12/6	Dispatcher	Degunia, Jamie	\$ 66,364	
PW	12/6	Dispatcher	Deveau, Timothy	\$ 66,364	
PW	12/6	Dispatcher	Lynch, Kerry	\$ 66,364	
PW	12/6	Dispatcher	Mariano, Michael	\$ 66,364	
PW	12/ 1-2	Dispatcher	Clapsadle, Mitchell	\$ 54,568	
PW	12/3-4	Dispatcher	Greatsinger, Katelin	\$ 63,840	
PW	12/1-2	Dispatcher	Alvarado, Nicholas	\$ 54,568	
PW	12/2	Dispatcher	Sullivan, Timothy	\$ 54,568	
		Part time dispatcher	Nott, Joseph	\$ 17,732	
		Part time dispatcher	Candelerario, J	\$ 17,732	
		OT SHIFT DIFF 80X3X.45X26		\$ 2,808	
		SHIFT DIFF 80X4X.30X26		\$ 2,496	
		Total Police Records	17	\$ 1,200,190	\$ 2,071,956
PW	10/9	Asst. Animal Control Officer	Kloiber, Tonya	\$ 63,238	
PW	10/2-3	Asst. Animal Control Officer	Duso, Kelly	\$ 58,464	
		Kennel Worker- 11x8x50	Vacant	\$ 4,400	
		SHIFT DIFF 80X.30X26.4		\$ 634	
			3	\$ 126,736	\$ 196,934
PW	17/6	Asst. To the Fire Chief	Mary Santos	\$ 64,213	
Unaffiliated	U25	Fire Chief	Thomas Curcio	\$ 131,473	
		Total Fire Administration	2	\$ 195,686	\$ 329,044
FD		Battalion Chief	Paige, Jonathan	\$ 76,981	
FD		Battalion Chief	Nichols, Keith	\$ 76,981	
FD		Battalion Chief	Rheume, Jeffrey	\$ 76,981	
FD		Battalion Chief	Waters, Mark	\$ 76,981	

**FY 2022
PROPOSED
BUDGET**

**TOTAL
(including
benefits and
taxes)**

Employee Name

Position

Union Grade/Step

Union	Grade/Step	Employee Name	Position	FY 2022 PROPOSED BUDGET	TOTAL (including benefits and taxes)
				51510	
FD	Lieutenant-Step 2	O'Reilly, Timothy		\$ 71,203	
FD	Lieutenant-Step 2	Hynek, Jeremy		\$ 71,203	
FD	Lieutenant-Step 2	Leonard, Michael		\$ 71,203	
FD	Lieutenant-Step 1/2	Cormier, Gregory		\$ 71,554	
FD	Lieutenant-Step 2	Coleman, Michael		\$ 71,203	
FD	Lieutenant-Step 2	Samul, Gregory		\$ 71,203	
FD	Lieutenant-Step 2	Sawyer, Bruce		\$ 71,203	
FD	Lieutenant-Step 2	Sawyer, Daniel		\$ 71,203	
FD	Lieutenant-Step 2	Teiford, John		\$ 71,554	
FD	Lieutenant-Step 2	Hanson, Reginald		\$ 71,203	
FD	Lieutenant-Step 1/2	Barberi, Russell		\$ 71,554	
FD	Firefighter-Step 6	Vacant		\$ 48,404	
FD	Firefighter-Step 6	Condon, Matthew		\$ 65,519	
FD	Firefighter-Step 6	Vacant		\$ 48,404	
FD	Firefighter-Step 6	Foster, Eric		\$ 65,519	
FD	Firefighter-Step 6	Iannantuono, Kevin		\$ 65,519	
FD	Firefighter-Step 2	Johnson, Kevin		\$ 65,519	
FD	Firefighter-Step 6	Johnson, Todd		\$ 65,519	
FD	Firefighter-Step 6	vacant		\$ 48,404	
FD	Firefighter-Step 6	Linicus, John		\$ 65,519	
FD	Firefighter-Step 6	Nott, Joseph		\$ 65,519	
FD	Firefighter-Step 6	vacant		\$ 48,404	
FD	Firefighter-Step 6	Stott, Gregory		\$ 65,519	
FD	Firefighter-Step 6	Tackling, Emile		\$ 65,519	
FD	Firefighter-Step 6	Wargo, Stephen		\$ 65,519	
FD	Firefighter-Step 6	Vacant		\$ 48,404	
FD	Firefighter-Step 6	Burgess, Phillip		\$ 65,519	
FD	Firefighter-Step 6	Curcio, Justin		\$ 65,519	
FD	Firefighter-Step 6	Feliciano, Thomas		\$ 65,519	
FD	Firefighter-Step 6	Fetzer, Kurt		\$ 65,520	
FD	Firefighter-Step 6	Joly, Steven		\$ 65,519	
FD	Firefighter-Step 6	Rozek, Andrew		\$ 65,519	
FD	Firefighter-Step 2/3	Davila, Izzy		\$ 57,394	
FD	Firefighter-Step 5/6	Leonard, Patrick		\$ 65,842	
FD	Firefighter-Step 2/3	Donovan, Nicholas		\$ 57,394	

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET	TOTAL (including benefits and taxes)
				51510	
FD	Firefighter-Step 3/4		Desilva, Brian	\$ 59,272	
FD	Firefighter-Step 3/4		Grant, Markeno	\$ 59,272	
FD	Firefighter-Step 3/4		Petizzi, Nicholas	\$ 59,272	
FD	Firefighter-Step 2/3		Lincus, Patrick	\$ 57,394	
FD	Firefighter-Step 1/2		Bozym, Nicholas	\$ 55,113	
FD	Firefighter-Step 1/2		Joseph, Timothy	\$ 53,637	
FD	Firefighter-Step 1/2		Ricicot, Louis	\$ 53,637	
FD	Firefighter-Step 6		Fuller, Barry	\$ 65,520	
FD	Lieutenant		Mayo, Alfred	\$ 71,448	
FD	Firefighter-Step 6		Patton, Todd	\$ 65,520	
FD	Firefighter-Step 6		Costello, Kevin	\$ 65,519	
	SAFER GRANT			\$ (102,275)	
Total Firefighters				\$ 3,126,492	\$ 6,615,634
FD	Fire Marshal		Skau, Vernon	\$ 79,668	
FD	Fire Inspector		Heiney, David	\$ 68,734	
Total Fire Inspections				\$ 148,402	\$ 230,409
FD	Firefighter-Step 2/3		Maxson, Charles	\$ 58,600	
FD	Firefighter-Step 6		Jeffrey, Timothy	\$ 65,520	
FD	Firefighter-Step 6		Kuchyt, Michael	\$ 65,520	
FD	Firefighter-Step 6		Mainowsky, Knute	\$ 65,520	
FD	Firefighter-Step 6		Stelle, Jordan	\$ 65,520	
FD	Firefighter-Step 4/5		Barboza, Diego	\$ 65,306	
FD	Firefighter-Step 5/6		Brown, Nicholas	\$ 65,842	
FD	Firefighter-Step 4/5		Gentile, Michael	\$ 64,233	
FD	Firefighter-Step 4/5		Gonzalez, Andres	\$ 64,233	
FD	Firefighter-Step 4/5		Giesing, Evan	\$ 64,233	
FD	Firefighter-Step 2/3		Davis, Liam	\$ 57,933	
FD	Firefighter-Step 2/3		Marcus, Benjamin	\$ 58,600	
FD	Firefighter-Step 1/2		Friday, Nicholas	\$ 49,769	
	SAFER Grant			\$ (57,285)	
Total Fire Ambulance				\$ 753,543	\$ 1,590,111

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET	TOTAL (including benefits and taxes)
Unaffiliated	U25	Director of Public Works	Sear, Brian	\$ 121,969	
MEU	18/6	P W Superintendent	Denoiia, David	\$ 116,897	
PW	14/6	P W Adm. Accounting Tech.	Mercado, Susan	\$ 64,210	
		Total Administration	3	\$ 303,076	\$ 409,873
PW	CL / 6	Crew Leader	Barlow, William	\$ 90,698	
PW	13/6	Carpenter	Frankewicz, George	\$ 66,724	
PW	17 / 5-6	Electrician-Maintenance	York, Donald	\$ 73,386	
PW	15/6	Lead Electrician	Duer, Zbigniew	\$ 70,056	
PW	7/6	Facilities Maintainer	Ferino, Thomas	\$ 56,753	
PW	7/6	Custodian	Drayton, Rinaldo	\$ 56,753	
PW	7/6	Custodian	Hall, James	\$ 56,753	
PW	7/6	Custodian	Kotecki, David	\$ 56,753	
		Total Maintenance	8	\$ 527,876	\$ 917,479
PW	CL / 6	Crew Leader	Mercado, Ramon	\$ 90,698	
PW	12/6	Traffic Sign Maintainer	Tackling, Bruce	\$ 65,063	
PW	9/6	PW Maintainer III	Vacant	\$ 49,359	
PW	12/6	PW Maintainer III	Richmond, Richard	\$ 65,063	
PW		PW Maintainer III	Jularine, Matt	\$ 60,092	
PW		PW Maintainer III	Mecuri, Peter	\$ 60,092	
PW	9/6	PW Maintainer III	Tucker, Okoi	\$ 60,092	
		Total Highway	7	\$ 450,459	\$ 728,155
PW	CL / 6	Crew Leader	Jones, Quincy	\$ 90,698	
PW	12/6	Transfer Station Maintainer	Hage, Mounir	\$ 65,063	
PW	11 / 3-4	Recycling Maintainer	Guzman, Abel	\$ 60,944	
PW	11/6	Recycling Maintainer	Tio, Matthew	\$ 42,765	
PW	11/6	PW Refuse Collection Maintainer	Green, Reynaldo	\$ 63,351	
PW	9/6	PW Maintainer III	Henton, Douglas	\$ 60,092	
PW	9/6	PW Maintainer III	vacant	\$ 49,359	
PW	3/6	PW Maintainer I	Asse, Alex	\$ 50,049	
PW	3/6	PW Maintainer I	Open Position	\$ 41,164	
PW	3 / 2-3	PW Maintainer I	Cunha, Shawn	\$ 46,280	
PW	3/6	PW Maintainer I	Logan, Ronald	\$ 51,335	

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET	TOTAL (including benefits and taxes)
				51510	
PW	3/6	PW Maintainer I	Williams, Dominique	\$ 50,049	
PW	9/1-2		Shane Donahey	\$ 58,594	
PW	12/6	PW Maintainer IV	Woodward, Richard	\$ 65,063	
		Total Solid Waste	14	\$ 794,807	\$ 1,510,377
PW	CL / 6	Crew Leader/Master Mechanic	Burroughs, Wayne	\$ 90,698	
PW	17/6	Equipment Mechanic II	Coates, Allen	\$ 73,387	
PW	14/6	Equipment Mechanic II	Joslyn, Matthew	\$ 68,422	
PW	17/6	Equipment Mechanic II	Jewett, James	\$ 73,387	
		Total Mechanical Maintenance	4	\$ 305,894	\$ 459,394
PW	CL / 6	Crew Leader	Brosfske, George	\$ 90,698	
PW	9/6	Parks Maintainer II	Open position	\$ 47,986	
PW	8/6	Parks Maintainer I	Elmore, Corey	\$ 58,387	
PW	8/6	Parks Maintainer I	Johnson, Joseph	\$ 58,387	
PW	8/6	Parks Maintainer I	Spader, Brian	\$ 56,140	
PW	8/6	Parks Maintainer I	Startz, Christopher	\$ 58,387	
		Total Parks	6	\$ 369,985	\$ 637,536
MEU	5/6	Engineering Technician	Quinton, Thomas	\$ 81,113	
		Total Engineering Services	1	\$ 81,113	\$ 111,026
Unaffiliated		Director of Recreation	Major, Tommie	\$ 89,529	
PW	8/6	Administrative Assistant to Director	Delucca, Lori	\$ 51,087	
		Total Recreation Department-Admin	2	\$ 140,615	\$ 191,063
MEU	4/6	Assistant Director of Recreation	Bousquet, Sharon	\$ 83,499	
		Total Recreation Department-Programs	1	\$ 83,499	\$ 137,764
MEU	4/6	Youth Services Coordinator	Kleckner, Ellen	\$ 78,727	
		Total Recreation Department-Youth	1	\$ 78,727	\$ 128,947
Unaffiliated		Human Services Director	Milstein, Jeanne	\$ 109,825	

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET	TOTAL (including benefits and taxes)
PW	8/6	Secretary	Tucker, Dawn	\$ 49,122	
MEU	4/6	Senior Citizens Coordinator	Vracevic, Marina	\$ 78,727	
		Total Human Services-Admin	3	\$ 237,674	\$ 338,016
PW	5/6	Senior Bus Driver	Woodward, Rikki	\$ 46,713	
		Total Human Services-Senior	1	\$ 46,713	\$ 62,659
Unaffiliated		Director of ODP	Reyes, Felix	\$ 123,870	
MEU	11/5-6	City Planner	Tetter, Sybil	\$ 95,426	
MEU	8/4-5	Grants Manager	Adriana Reyes	\$ 63,588	
MEU	11/6	Zoning Enforcement Officer	Johnson-Scovish, Michelle	\$ 95,425	
PW	17/6	Land Use Assistant	Briscoe, Shelley	\$ 64,214	
MEU		Econ. Development Coordinator	Nocera, Elizabeth	\$ 89,511	
PW		Administrative Accounting Tech	Barberi, Lori (10%)	\$ 6,422	
		Total Office Developing & Planning	7	\$ 538,456	\$ 752,937
PW	14/6	Assistant to Building Official	Chapman, Evelyn	\$ 59,869	
MEU	14/6	Building Official	Kripas, Kirk	\$ 102,582	
MEU	11/6	Asst. Building Official	Maurice, Patrick	\$ 95,425	
MEU	5/6	Housing Code Inspector	Salmon, Noel	\$ 81,113	
		Total Building Division	4	\$ 338,989	\$ 526,643
		Total General Fund	263	\$ 17,807,471	\$ 30,938,176

**FY 2022
 PROPOSED
 BUDGET**

51510

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET
WATER, SEWER, & STORMWATER				
Unaffiliated	U28	Water Pollution Control Authority	Lanzafame, Joseph 45%	\$ 75,562
PW	17 / 6		McGuirk, Marianna 50%	\$ 32,105
		Total WPC		\$ 107,666
Unaffiliated		Water	Lanzafame, Joseph 35%	\$ 58,770
PW			McGuirk, Marianna 50%	\$ 32,105
		Total Water		\$ 90,875
Unaffiliated		Stormwater	Lanzafame, Joseph 20%	\$ 33,583
		Total Stormwater		\$ 33,583

Unaffiliated	U21	PARKING AUTHORITY	Redd, Carey	\$ 100,115
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ALLOCATED SALARIES

MEU	10/6	Community Deve. & Econ. Project Mngr	Bombria, Thomas (70%)	\$ 65,128
MEU	17 / 6	Administrative Accounting Tech	Barberi, Lori (70%)	\$ 44,946
		CDBG Administration	2	\$ 110,074

MEU	1 / 1-2	Blight Reviewer	Morales, Ormi (100%)	\$ 65,496
MEU	3 / 4-5	Neighborhood Coordinator	Mota-Santos, Kieshia (100%)	\$ 76,342
		Total Neighborhood Enhancement	2	\$ 141,838

MEU	5 / 6	Loan Specialist	Cox, Judithlyn (50%)	\$ 40,557
MEU	5 / 6	Housing Rehab Coordinator	Tedford, Eileen (25%)	\$ 20,278
MEU		Econ. Development Coordinator	Bombria, Thomas (20%)	\$ 18,608
		Total Housing Conservation	3	\$ 79,443

MEU		Loan Specialist	Cox, Judithlyn (50%)	\$ 40,557
MEU		Housing Rehab Coordinator	Tedford, Eileen (75%)	\$ 60,835
MEU		Administrative Accounting Tech	Barberi, Lori (20%)	\$ 12,842
		Econ. Development Coordinator	Bombria, Thomas (10%)	\$ 9,304
		Total Lead Hazard	4	\$ 110,695

Salary, Tax, and Benefit Assumptions:

Salary Increases in departmental budget:		
Public Works Union	2.00%	per contract
MEU Union	2.50%	per contract
Police	1.50%	contract extension expires 6/30/2021 and currently being negotiated
Fire	1.50%	contract expires 6/30/2021 and currently being negotiated
Unaffiliated	1.50%	currently being discussed

Health and Dental Insurance:

FY 2022 budget includes a 6.00% increase from FY 2021 premiums

Pension contributions:

Police:	23.59%
Fire:	23.59%
Public Works:	16.44%