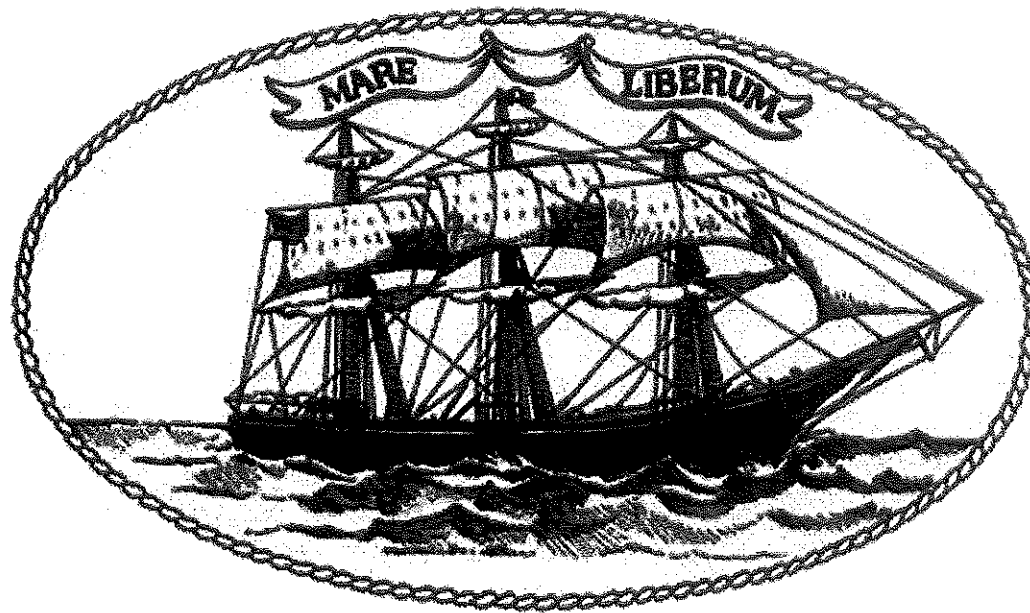


# **City of New London Connecticut**



**Mayors Proposed Budget**

**Fiscal Year 2023**

CITY OF NEW LONDON ANNUAL BUDGET

FY 2022-2023

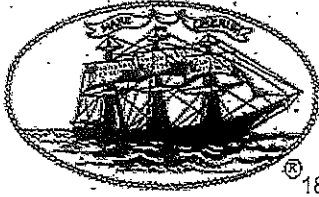
TABLE OF CONTENTS

	Tab	Pages
Budget Message.....	1	
Appropriation Ordinances.....	2	1-4
Budget Presentation.....	3	1-18
Revenues		
Summary.....	4	
By Categories.....	5	1-6
Expenses		
Departmental Budgets		
City Council.....	6	
Probate Court.....	7	
Mayor		
Administration.....	8	
Personnel.....	9	
Elections.....	10	
Finance		
Administration.....	11	
Tax & Revenue Collections.....	12	
Assessment.....	13	
Information Technology.....	14	
City Clerk.....	15	
Law.....	16	
Contingency.....	17	
Police		
Administration.....	18	
Uniform Services.....	19	
Investigative Services.....	20	
Support Services.....	21	
Animal Control.....	22	
Fire		
Administration.....	23	

Firefighting.....	24
Fire Prevention.....	25
Ambulance.....	26
Emergency Management.....	27
Public Works	
Administration.....	28
Building Maintenance.....	29
Highway Maintenance.....	30
Solid Waste & Recycling.....	31
Mechanical maintenance.....	32
Energy & Utilities.....	33
Parks.....	34
Engineering Services.....	35
Health District.....	36
Recreation	
Administration.....	37
Programs.....	38
Youth Affairs.....	39
Public Library.....	40
Human Services & Senior Center	
Administration.....	41
Senior Citizen Programs.....	42
Office of Development and Planning	
Administration.....	43
Building Inspections.....	44
Education.....	45
Benefits	
Health, Life, Long & Faithful (Former Employees).....	46
Health, Life, H&H (Disability).....	47
General Fund Contributions/Interfund Transfers.....	48
Special Revenue Funds	
City Center District.....	49
Police Private Protections.....	50
Wheadon Fund.....	51

Housing Conservation.....	52	
Housing & Community Development.....	53	
CDBG.....	54	
Urban Renewal.....	55	
Neighborhood Enhancement.....	56	
Worker’s Comp Fund.....	57	
LAP Fund.....	58	
Camp New London.....	59	
Port Authority Fund.....	60	
Town Aid Fund.....	61	
Youth Affairs.....	62	
Birth to 8.....	63	
<b>Enterprise Funds</b>		
Water Authority Fund.....	64	1-2
Water Pollution Control Authority Fund.....	65	1-2
Storm Water Authority Fund.....	66	1-2
Parking Authority Fund.....	67	
Pension Trust Fund.....	68	1-6
Debt Service Fund.....	69	1-3
<b>Other Supplemental Data</b>		
Mill Rate Calculation.....	70	1 -2
General Fund Balance Policy .....	71	1 -2
Capital Reserve Fund Analysis.....	72	
Education Capital Reserve Fund Policy.....	73	1 -2
Employee Listing with Salaries.....	74	1-8
Other.....	75	

**1**



## City of New London Office of the Mayor

181 State Street • New London, CT 06320 • Phone (860) 447-5201 • Fax (860) 447-7971

March 28, 2022

Good evening, President Dominguez and members of the City Council.

Welcome back to our famed, and now historically restored, New London City Hall. This is the first time in over two years that we have been able to meet in-person at the traditional seat of our city government.

There is a lot to be thankful for and I have much positive news to deliver tonight but first it is important to recognize how difficult this pandemic has been on our community. Many in our resilient city have stepped up to provide the necessary assistance to help us get through this trying time. We are deeply grateful to all our essential personnel, including our early childhood workers, our teachers, our fire, police, recreation and public works departments, along with their many partners in the community, especially the employees at Yale-New Haven Health System and Ledge Light Health District, the network of social service agencies serving our city and a legion of volunteers who have stepped up to assist, including members of our Long Term Recovery Committee who spent months developing the public policies that are now directing our COVID response strategies. The budget I am presenting to you for the next fiscal year will continue to support these efforts and strengthen the city's commitment to our children, families and seniors.

This is the seventh time I have had the privilege to present you with a proposed budget for the city's next fiscal year. Over that time, my administration has developed a track record of solid economic growth and continually improving financial stability. You only need to look around the city to see the construction cranes and the changing skyline. Land that has been empty for decades is under construction or has already been built out and is now on our tax rolls. Our commercial taxable grand list increased by a remarkable 10% last year. We should all be proud of New London's new found status as an economic success story. This city is finally taking full advantage of its many enviable assets, from our deep-water port to our plentiful employment opportunities to our rich arts and culture sector. The city once was, and is just now, finally, reclaiming its rightful position as the economic hub of the region. New London is the capitol of Southeastern Connecticut.

The city is firing on all cylinders. Our robust system of resident-led boards and agencies supplements our lean but talented fulltime staff. We have an efficient government that has positioned the city well to take full advantage of current economic opportunities and to plan for those that are on the horizon, promising to drive the city's success many years into the future. People are choosing New London as their new home because of our strategic location on the Northeast corridor, wide-ranging choice of career options, and our urban setting with a broad array of cultural amenities. We are seizing the moment. This is our time.

The budget that I am proposing today will continue the city on a path to prosperity across all sectors of our diverse community. This budget will support the policies that have been fueling our success to date. It will continue to build financial stability and drive economic growth.

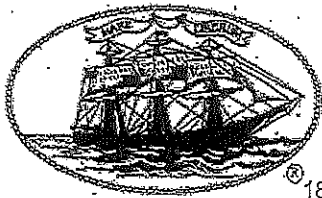
One important strategy has been our ability to steadily reduce the mil rate each year. This budget will do that for a fourth consecutive year. Our city is the fourth most economically distressed in the state and high property taxes disproportionately impacts lower income families. By reducing property taxes, we are increasing economic opportunity for all, especially those aspiring to build a foundation of generational wealth through home ownership and opportunities for higher education.

Another strategy, crucial to our success, is our ability to promote and market the investment opportunities in our city. The evidence of our success is everywhere around us. There is nearly \$1 Billion dollars in significant construction projects either planned or underway. We have a pipeline of planned investment that will continue to grow our tax base into the foreseeable future. The skyline throughout our city is changing before our eyes as new structures rise out of long vacant lots and the failed 1960's housing project in our commercial zone is demolished to provide much need space to grow our industrial and manufacturing sectors. The market for our historic downtown buildings has roared back after decades of decline with numerous property transactions taking place recently and significant restoration projects underway. Numerous developers are responding to the strong demand for new, high quality housing units in our city with nearly 1,200 new units either under construction or planned for the near future. This includes the anticipated building out of the long vacant Fort Trumbull peninsula within the next few years. The first project to break ground under the 20-year-old Fort Trumbull Municipal Development Plan, a 200-unit luxury apartment complex on Howard Street, is rapidly materializing before our eyes and will begin to lease up by the end of this year.

We are also investing in ourselves. Our growing financial stability—evident in a bond rating that increased for the second time in the last year and a half just this month—and the robust economic expansion that is increasing our tax base—the grand list grew by a remarkable 5.5% last year and has average 3.8% growth over the last 3 years—has provided us with the opportunity for increased capital investment in our city. The restoration of our historic City Hall is a particular sense of pride. As we continue to invest in our parks, roads and sidewalks, we have also been able to achieve a longstanding community dream with the planned construction of a 60,000 square foot community recreation center. The facility is currently in the design stage and, despite the current supply chain and inflation challenges, a talented project team is driving toward a groundbreaking later this year. A facility like this will provide the type of amenity that a city like New London needs to provide indoor recreational opportunities for our residents—children, families, and seniors—and help attract the workforce that is moving to Southeastern Connecticut for employment opportunities.

We are fully engaged with our partners in Hartford and in Washington. A month does not pass that we are not honored with visits from Congressman Courtney, Senators Murphy or Blumenthal, Governor Lamont, Lieutenant Governor Bysiewicz, or numerous commissioners of state agencies. City staff is constantly engaged with the various State Commissioners to ensure that their agencies are providing the support that our city needs.

The prestige of our city is growing as we are regaining our rightful place as the capitol of Southeastern Connecticut. Both the state and federal government are investing heavily in our city. Most recently, the efforts of our federal delegation have provided the extra \$50 million dollars necessary to finally break ground on the United States Coast Guard Museum. New London will soon join Mystic as host to a major regional and national tourist attraction. The Coast Guard Museum will be the crowning jewel in the revitalization of downtown New London. The state's commitment to our city has never been stronger. Just last week the Governor announced the state's



## City of New London Office of the Mayor

181 State Street • New London, CT 06320 • Phone (860) 447-5201 • Fax (860) 447-7971

lasted investment of \$1.3 million dollars toward the Chamber of Commerce's relocation back to its historic home in downtown and the creation of an Innovation Center to incubate new small businesses. Generous state grants have facilitated the remediation of various sites in our city to allow economic repurposing, including \$4 million dollars to demolish the Thames River Apartments. The State Bond Commission funded the renovation of Bartlett Park and is funding the planned renovation of the playscape at Toby May Park.

The infusion of \$26 million dollars from the American Rescue Plan Act promises additional opportunities over the next four years to provide economic stimulus to our small businesses, social services to our families, investment in our infrastructure and compensation for the impacts of the COVID pandemic.

The budget I am presenting to you tonight supports the hard work of each of our city departments. It has been carefully crafted to balance the competing interests of lowering our property taxes while still providing the city services that our residents expect and deserve. Taxpayer support for the Education Department represents 30% of the total budget. Our next largest expense is the Police Department representing 16% of our expenses, followed by the Fire Department at 13% and Public Works at 9%. Those four departments employ the vast majority of our city workforce and payroll is by far our largest expense. We are proposing increasing taxpayer support for the general government budget and the Education budget equally by 3.2% each. These are the largest budget increases we have been able to achieve since I became mayor, yet we have been able to lower the mil rate for the fourth year in a row. If passed by the City Council as proposed, in FY23 we will lower taxes by 1.72% or just over six tenths of a mil. As costs for nearly everything else are escalating, our property owners will receive decreased property tax bills on July 1<sup>st</sup>.

In summary, this budget delivers much for our residents while continuing ease the tax burden. The pipeline of planned investment will provide financial stability for years to come with a stable and growing tax base. New projects like the recently announce Innovation Center in partnership with the Chamber of Commerce will provide support for our small businesses and opportunities for our entrepreneurs. Continued investment in our parks, roads, sidewalks and the construction of the Community Recreation Center will keep and make our city attractive to all spectrums of our community, our children, families, young professionals and seniors. The investment of American Rescue Plan money will enhance all of these achievements.

I thank this Council, and the three previous Councils that I have worked with, for their hard work that has brought our city back to financial health in a relatively short six years. I am asking for your support for the budget I present to you tonight so that our city continues on this path to prosperity.

Best Regards,

Michael E. Passero, Mayor



2

**ANNUAL FINANCIAL PLAN  
NEW LONDON, CONNECTICUT  
FISCAL YEAR 2023**

ANNUAL APPROPRIATION ORDINANCE FOR THE CITY OF NEW LONDON FOR THE FISCAL YEAR  
BEGINNING JULY 1, 2022 AND ENDING ON JUNE 30, 2023

Be It Ordained By The City Council of New London:

Section 1: That the following appropriations be and they hereby made to meet the  
General Fund expenditures of the City for the Fiscal Year  
beginning July 1, 2022 and ending June 30, 2023:

**GENERAL FUND**

	FY 2022 Original	FY 2023 Proposed	\$ Inc / (Dec)	% Inc / (Dec)
<b>Administration and Finance</b>				
City Council	\$ 321,976	\$ 291,653	\$ (30,323)	-9.4%
Probate Court	\$ 30,000	\$ 30,000	\$ -	0.0%
Mayor/Personnel	\$ 857,879	\$ 987,333	\$ 129,454	15.1%
Registrar of Voters	\$ 118,734	\$ 113,918	\$ (4,816)	-4.1%
Finance	\$ 3,202,357	\$ 3,309,099	\$ 106,742	3.3%
City Clerk	\$ 297,011	\$ 304,831	\$ 7,820	2.6%
Law	\$ 355,000	\$ 375,000	\$ 20,000	5.6%
Contingency	\$ 10,000	\$ 400,000	\$ 390,000	3900.0%
<b>Public Safety</b>				
Police	\$ 12,231,016	\$ 12,425,733	\$ 194,717	1.6%
Fire	\$ 9,369,097	\$ 10,008,901	\$ 639,804	6.8%
Emergency Management	\$ 25,500	\$ 26,000	\$ 500	2.0%
<b>Public Works</b>				
Public Works	\$ 6,944,241	\$ 7,092,953	\$ 148,712	2.1%
<b>Utilities</b>				
Electric, Water, Heat	\$ 1,162,500	\$ 1,160,000	\$ (2,500)	-0.2%
<b>Health</b>				
Ledge Light Health District	\$ 203,852	\$ 207,784	\$ 3,932	1.9%
<b>Recreation and Culture</b>				
Recreation & Youth Affairs	\$ 563,424	\$ 961,887	\$ 398,463	70.7%
Library	\$ 998,200	\$ 1,048,110	\$ 49,910	5.0%
Human Services/Sr. Center	\$ 627,475	\$ 506,928	\$ (120,547)	-19.2%
<b>Community Development</b>				
Office of Development & Planning	\$ 1,416,090	\$ 1,438,474	\$ 22,384	1.6%
<b>Retirement Benefits</b>				
Health, Life, Long & Faithful				
Health, Life, H&H				
Benefit Total	\$ 1,657,915	\$ 1,564,380	\$ (93,535)	-5.6%
<b>Interfund Transfers</b>				
Transfers to Other Funds	\$ 11,399,446	\$ 11,205,717	\$ (193,729)	-1.7%
<b>TOTAL GEN FUND APPROPRIA</b>	<b>\$ 51,791,714</b>	<b>\$ 53,458,701</b>	<b>\$ 1,666,988</b>	<b>3.2%</b>

Section 2: That the following appropriations be and they hereby made to meet the Special Revenue Funds expenditures of the City for the Fiscal Year beginning July 1, 2022 and ending June 30, 2023:

General Government		CITY CENTER DISTRICT					
1510	City Center District	\$	100,000	\$	100,000	\$	-
<b>TOTAL CITY CENTER DISTRICT APPROPRIATIONS</b>		\$	100,000	\$	100,000	\$	100,000
Public Safety		POLICE PRIVATE PROTECTION					
2101	Police Private Protection	\$	500,000	\$	600,000	\$	100,000
<b>TOTAL POLICE PRIVATE PROTECTION APPROPRIATIONS</b>		\$	500,000	\$	600,000	\$	100,000
Human Services		WHEADON FUND					
5603	Wheadon Fund	\$	24,760	\$	24,760	\$	-
<b>TOTAL WHEADON FUND APPROPRIATIONS</b>		\$	24,760	\$	24,760	\$	100,000
Home & Community		HOUSING CONSERVATION FUND					
6592	Community Development	\$	68,801	\$	68,800	\$	(1)
<b>TOTAL HOUSING CONSERVATION FUND APPROPRIATIONS</b>		\$	68,801	\$	68,800	\$	100,000
Home & Community		HOUSING & COMMUNITY DEVELOPMENT FUND					
6593	Community Development	\$	26,001	\$	26,000	\$	(1)
<b>TOTAL HOUSING &amp; COMMUNITY DEVELOPMENT FUND APPROPRIATIONS</b>		\$	26,001	\$	26,000	\$	100,000
Home & Community		COMMUNITY DEVELOPMENT BLOCK GRANT FUND					
6301	Urban renewal	\$	31,000	\$	-	\$	(31,000)
6501	Office of Development & Planning-Adm	\$	172,600	\$	182,000	\$	9,400
6504	Safe Futures	\$	8,600	\$	10,000	\$	2,000
6505	Employability Skills Training	\$	20,000	\$	14,000	\$	(6,000)
6511	TVCCA-RSVP-Southern NL County	\$	3,000	\$	3,000	\$	-
6511	TVCCA-NL Elderly Nutrition/Meals on W	\$	20,000	\$	28,000	\$	8,000
6515	Drop-In Learning Center	\$	9,000	\$	10,000	\$	1,000
6517	Fresh Crew Youth Program	\$	6,500	\$	-	\$	(6,500)
6523	Moran UW Food Center	\$	9,000	\$	18,000	\$	9,000
6324	Public Library renovation	\$	20,000	\$	8,000	\$	(12,000)
6527	Fatherhood Initiative	\$	4,500	\$	4,000	\$	(500)
6530	Community Health Center Facility	\$	10,000	\$	-	\$	(10,000)
6536	Hygenic Art, inc.	\$	7,000	\$	-	\$	(7,000)
6542	Façade Improvement	\$	50,000	\$	-	\$	(50,000)
6547	Homeless Hospitality Center	\$	8,000	\$	10,000	\$	2,000
6552	ODP-Neighborhoods Enhancement	\$	197,000	\$	235,000	\$	38,000
6553	ODP-Housing Conservation	\$	298,000	\$	352,000	\$	54,000
6580	Covenant Shelter	\$	5,000	\$	-	\$	(5,000)
6589	Flock Theater Company	\$	7,000	\$	6,000	\$	(1,000)
6599	9902 Heavy Hitters-Boxing & Wrestling Program	\$	-	\$	-	\$	-
	9903 Lyman Allyn Art Museum Children's Ed.	\$	4,000	\$	4,000	\$	-
	9905 STEPS-Youth Leadership Development	\$	6,000	\$	4,000	\$	(2,000)
	9911 Handicapped Access	\$	-	\$	-	\$	-
	9913 Early Childhood Family Center	\$	4,000	\$	-	\$	(4,000)
	9919 Higher Edge-College Access Program	\$	6,500	\$	7,000	\$	500
	9938 Alliance for Living	\$	8,618	\$	10,000	\$	1,382
	9940 Rec-Swimming Lessons NL	\$	7,500	\$	2,500	\$	(5,000)
	9943 Rec.-1:1 Aides Playground	\$	4,620	\$	4,000	\$	(620)
	9948 Church of the City	\$	-	\$	-	\$	-
	9949 NL Parks Conservancy	\$	2,567	\$	-	\$	(2,567)
	9954 NL Area Food Coalition	\$	8,000	\$	10,000	\$	2,000
	IASC	\$	5,000	\$	6,000	\$	1,000
	Historical Society	\$	7,000	\$	-	\$	(7,000)
	Recreation-ADA Imp	\$	10,067	\$	2,597	\$	(7,470)
	NL Landmarks	\$	7,000	\$	-	\$	(7,000)
	Recreation-Mayor's Initiative	\$	1,500	\$	2,000	\$	500
	Riverside Park	\$	-	\$	3,024	\$	-
	Third Sector	\$	-	\$	6,000	\$	-
	Sunrise Northeast	\$	-	\$	1,000	\$	-
	SCADD-Kitchen Renovation	\$	-	\$	5,000	\$	-
	Children in Placement	\$	-	\$	14,000	\$	-

	Garde		\$	8,000	
	Youth Affair		\$	5,000	
	Community Meal Center	\$	10,000	\$	15,000
	9958 Hygienic Facility Improvements	\$	7,000	\$	-
	9959 Jewish Federation of Eastern Ct.	\$	-	\$	(7,000)
		\$	-	\$	-
<b>TOTAL CDBG FUND APPROPRIATIONS</b>		\$	984,972	\$	989,121
		\$		\$	4,149

<b>Employee Benefits</b>		<b>LAP INSURANCE FUND</b>			
8107	Liability, Auto & Property Insurance	\$	1,240,000	\$	1,245,000
				\$	5,000
<b>TOTAL LAP INSURANCE FUND APPROPRIATIONS</b>		\$	1,240,000	\$	1,245,000
		\$		\$	5,000
<b>Recreation</b>		<b>CAMP NEW LONDON</b>			
5186	Camp Programs	\$	325,000	\$	325,000
				\$	-
<b>TOTAL CAMP NEW LONDON FUND APPROPRIATIONS</b>		\$	325,000	\$	325,000
		\$		\$	-
<b>Public Works</b>		<b>PORT AUTHORITY FUND</b>			
3160	Port Authority	\$	76,700	\$	76,700
				\$	-
<b>TOTAL PORT AUTHORITY FUND APPROPRIATIONS</b>		\$	76,700	\$	76,700
		\$		\$	-
<b>Public Works</b>		<b>Town Aid FUND</b>			
31	Public Works	\$	474,300	\$	474,300
				\$	-
<b>TOTAL TOWN AID ROAD FUND APPROPRIATIONS</b>		\$	474,300	\$	474,300
		\$		\$	-
<b>Youth Affairs</b>		<b>YOUTH AFFAIRS</b>			
	Grant Expenditures	\$	491,401	\$	-
				\$	(491,401)
<b>TOTAL YOUTH AFFAIRS</b>		\$	491,401	\$	-
		\$		\$	(491,401)

Section 3: That the following appropriations be and they hereby are made to meet the expenses of the City's Enterprise Funds (activities for the Fiscal Year beginning July 1, 2021 and ending June 30, 2022):

<b>Home &amp; Community</b>		<b>ENTERPRISE FUNDS</b>			
421.68	Water Authority Fund	\$	6,744,091	\$	7,238,580
				\$	494,489
431.69	Water Pollution Control Authority Fund	\$	6,256,995	\$	6,649,752
				\$	392,757
451.68	Storm Water Authority Fund	\$	1,318,000	\$	1,293,000
				\$	(25,000)
441.31	Parking Authority Fund	\$	928,683	\$	997,242
				\$	68,559
<b>TOTAL ENTERPRISE FUNDS APPROPRIATIONS</b>		\$	15,247,769	\$	16,178,575
		\$		\$	930,805

Section 4: s of the City's ly1, 2021 and ending June 30, 2022:

<b>Employee Benefits</b>		<b>PENSION TRUST FUND</b>			
523	Pension Trust Fund	\$	4,052,970	\$	4,093,859
				\$	40,889
<b>TOTAL PENSION TRUST FUND APPROPRIATIONS</b>		\$	4,052,970	\$	4,093,859
		\$		\$	40,889

Section 5: s of the City's ly1, 2021 and ending June 30, 2022:

<b>Debt Service</b>		<b>DEBT SERVICE FUND</b>			
307	Debt Service Fund	\$	7,325,748	\$	8,980,653
				\$	1,654,906
<b>TOTAL DEBT SERVICE FUND APPROPRIATIONS</b>		\$	7,325,748	\$	8,980,653
		\$		\$	1,654,906

Date Approved by City Council: \_\_\_\_\_

Effective Date: \_\_\_\_\_

Signed: \_\_\_\_\_  
Efrain Dominguez, Jr., City Council President

Countersigned: \_\_\_\_\_  
Jonathan Ayala, City Clerk

**ANNUAL FINANCIAL PLAN  
NEW LONDON, CONNECTICUT  
FISCAL YEAR 2022-2023**

APPROPRIATION ORDINANCE FOR THE CITY OF NEW LONDON FOR THE FISCAL YEAR  
BEGINNING JULY 1, 2021 AND ENDING ON JUNE 30, 2023

Be It Ordained By The City Council of New London:

Section 1: That the following appropriations be and they hereby made to meet the  
Board of Education expenditures of the City for the Fiscal Year  
beginning July 1, 2022 and ending June 30, 2023:

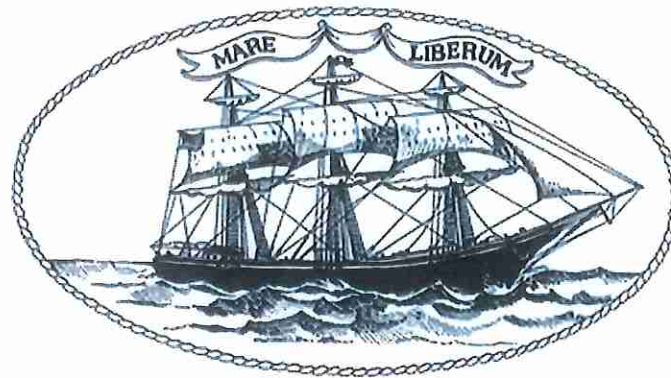
GENERAL FUND					
Education					
66		Board of Education	\$ 44,506,409	\$ 45,215,500	\$ 709,091

**TOTAL GENERAL FUND (110) APPROPRIATIONS:**      \$ 44,506,409    \$ 45,215,500    \$ 709,091

3

**The City of New London**

**Fiscal Year 2023 Mayors Budget  
and other Financial Affairs of the City**



**Presented to the City Council  
by Director of Finance David McBride  
March 28, 2022**

# Agenda

## Historical Financial Performance

- Revenues and Expenses
- Fund Balance

## FY 2023 Mayor's Recommended Summary Budget

### Revenues

- Revenue Sources
- New London Grand List Growth
- Local Municipal Grand List Growth Comparison

### Expenditures

- FY 2022 vs FY 2023 City Departmental Budgets
- Board of Education Mayors Recommended Budget
- Historical Education Budgets and Taxpayers Support
- Mayors Recommended Appropriations

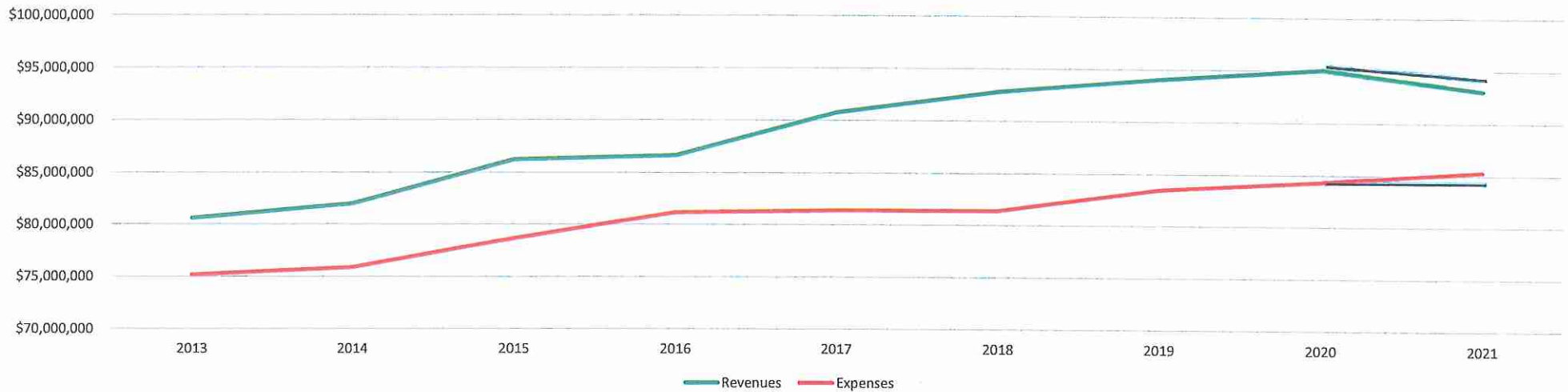
## Mill Rate Calculation and Proposed Mill Rate

## Property Tax Impact

## ARPA Update

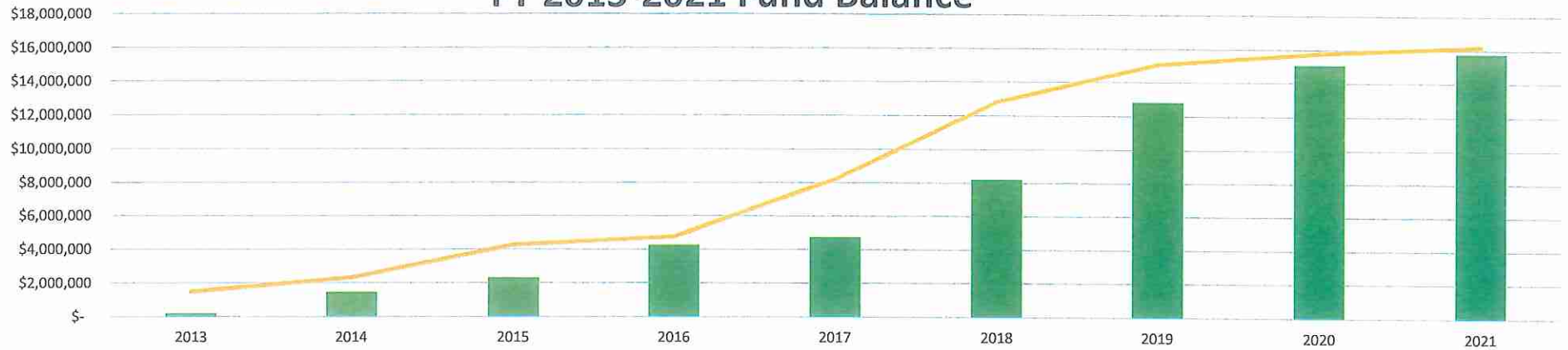


## FY 2013 –FY 2021 Revenue and Expense Growth



	2013	2014	2015	2016	2017	2018	2019	2020	2021	Avg. Growth
<b>Revenues</b>	\$ 80,613,875	\$ 81,999,709	\$ 86,264,613	\$ 86,665,349	\$ 90,791,973	\$ 92,808,426	\$ 94,071,882	\$ 95,037,736	\$ 93,094,705	<b>1.8%</b>
<b>Expenses</b>	\$ 75,166,494	\$ 75,876,946	\$ 78,675,446	\$ 81,166,073	\$ 81,390,475	\$ 81,386,235	\$ 83,475,035	\$ 84,302,295	\$ 85,330,594	<b>1.6%</b>

## FY 2013-2021 Fund Balance



	2013	2014	2015	2016	2017	2018	2019	2020	2021
Beginning Fund Balance	\$ 208,169	\$ 1,471,158	\$ 2,319,321	\$ 4,244,989	\$ 4,725,789	\$ 8,216,487	\$ 12,821,728	\$ 15,079,697	\$ 15,775,867
Fund Balance Change	\$ 1,262,989	\$ 848,163	\$ 1,925,668	\$ 480,800	\$ 3,490,698	\$ 4,605,241	\$ 2,257,969	\$ 696,170	\$ 425,922
Ending Fund Balance	\$ 1,471,158	\$ 2,319,321	\$ 4,244,989	\$ 4,725,789	\$ 8,216,487	\$ 12,821,728	\$ 15,079,697	\$ 15,775,867	\$ 16,201,789
Operating Budget	\$ 80,405,706	\$ 81,151,546	\$ 84,338,945	\$ 86,184,549	\$ 87,301,275	\$ 88,203,185	\$ 93,551,560	\$ 94,487,076	\$ 96,364,123
FB as a % of Op Budget	1.8%	2.9%	5.0%	5.5%	9.4%	14.5%	16.1%	16.7%	<b>16.8%</b>
Fund Balance Policy	NA	NA	NA	NA	8.3%	9.3%	10.3%	11.3%	12.3%

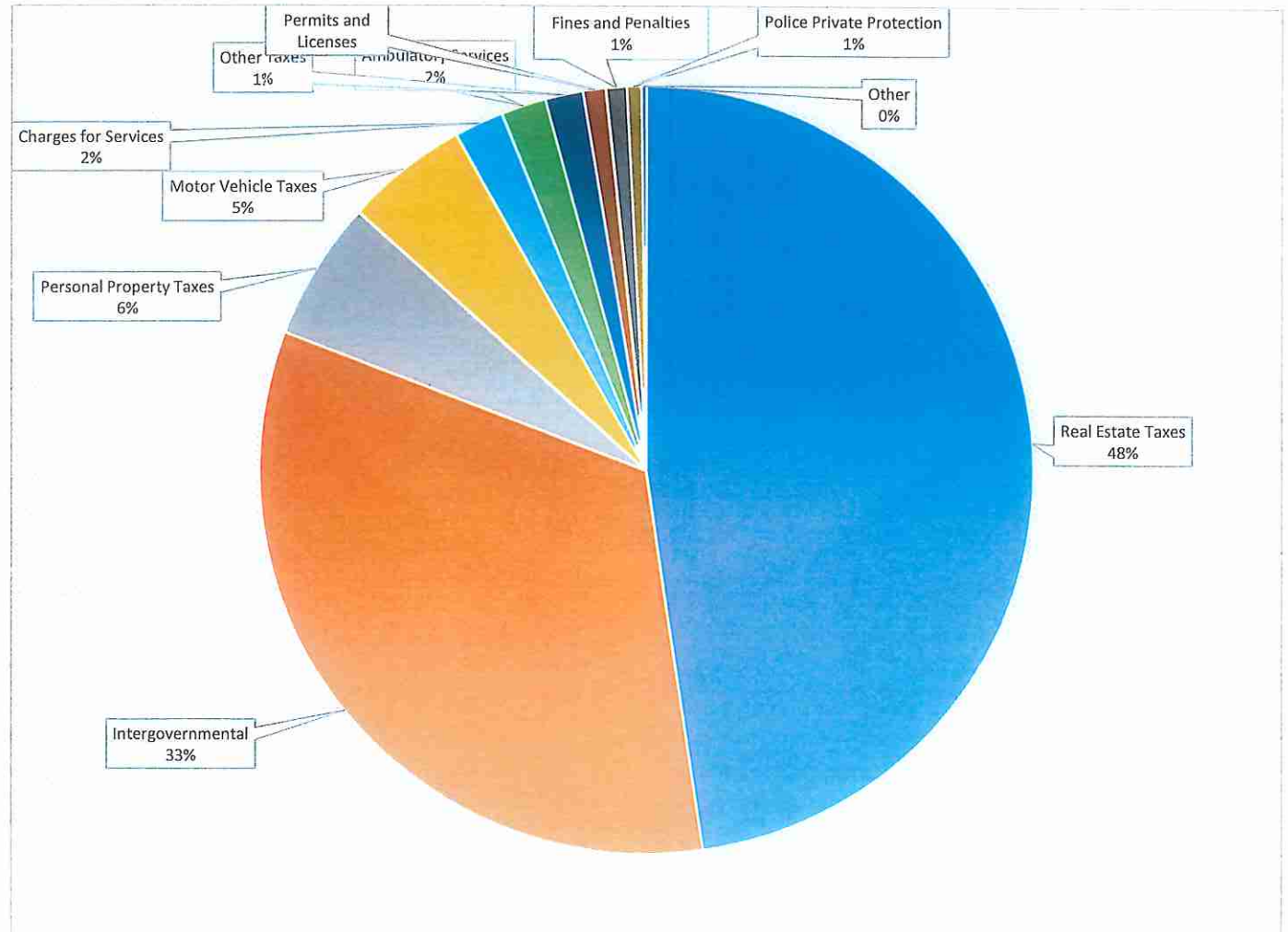
# FY 2023 MAYOR'S RECOMMENDED BUDGET

		FY 2023 Mayors Budget
Revenues		
Taxes, net	\$	59,424,935
Intergovernmental	\$	32,721,984
Charges for Services	\$	3,916,000
Other	\$	<u>2,611,282</u>
<b>Total Revenues</b>	<b>\$</b>	<b>98,674,201</b>
Expenditures		
City Personnel	\$	21,916,607
City Fringe Benefits	\$	10,499,688
City Operating	\$	7,224,199
Total Debt Service (City & BOE)	\$	7,230,653
Board of Education	\$	45,215,500
Other	\$	<u>6,587,554</u>
<b>Total Expenditures</b>	<b>\$</b>	<b>98,674,201</b>

# REVENUES

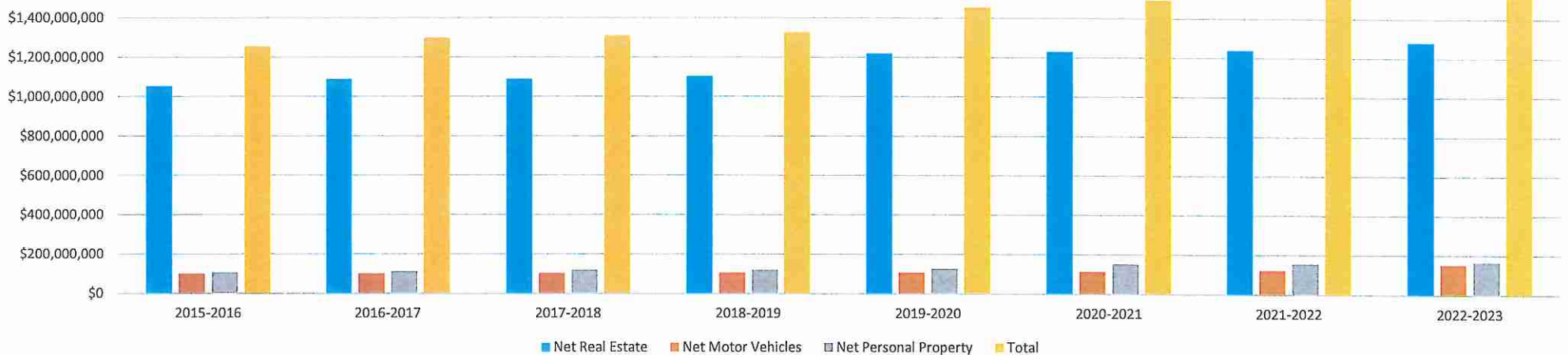
## FY 2023 Budgeted Revenue Sources

Real Estate Taxes	\$ 47,004,218	48%
Intergovernmental	\$ 32,721,984	33%
Personal Property Taxes	\$ 5,768,188	6%
Motor Vehicle Taxes	\$ 5,102,529	5%
Charges for Services	\$ 2,066,000	2%
Ambulance Services	\$ 1,850,000	2%
Other Taxes	\$ 1,550,000	2%
Permits and Licenses	\$ 929,250	1%
Fines, Penalties, & Interest	\$ 855,932	1%
Police Private Protection	\$ 600,000	1%
Other Misc Revenues	\$ 226,600	0%
<b>TOTAL REVENUES</b>	<b>\$ 98,674,701</b>	<b>100%</b>



# New London Grand List Growth

Fiscal Year	Net Real Estate	Net Motor Vehicles	Net Personal Property	Total	Growth
2015-2016	\$1,051,171,943	\$97,673,955	\$105,127,639	\$1,253,973,537	
2016-2017	\$1,086,663,333	\$98,879,400	\$111,131,221	\$1,296,673,954	3.4%
2017-2018	\$1,087,976,909	\$102,134,000	\$118,386,543	\$1,308,497,452	0.9%
2018-2019	\$1,102,086,733	\$104,392,680	\$118,902,910	\$1,325,382,323	1.3%
2019-2020	\$1,217,308,946	\$105,532,580	\$127,817,317	\$1,450,658,843	9.5%
2020-2021	\$1,228,725,606	\$112,094,990	\$151,222,752	\$1,492,043,348	2.9%
2021-2022	\$1,237,969,954	\$119,511,840	\$155,281,954	\$1,512,763,748	1.4%
<b>2022-2023</b>	<b>\$1,279,014,156</b>	<b>\$151,955,950</b>	<b>\$164,469,865</b>	<b>\$1,595,439,971</b>	<b>5.5%</b>
<b>increase \$</b>	<b>\$41,044,202</b>	<b>\$32,444,110</b>	<b>\$9,187,911</b>	<b>\$82,676,223</b>	
<b>increase %</b>	<b>3%</b>	<b>27%</b>	<b>6%</b>		
<b>Average Annual Growth</b>	<b>2.9%</b>	<b>6.8%</b>	<b>6.7%</b>	<b>3.5%</b>	

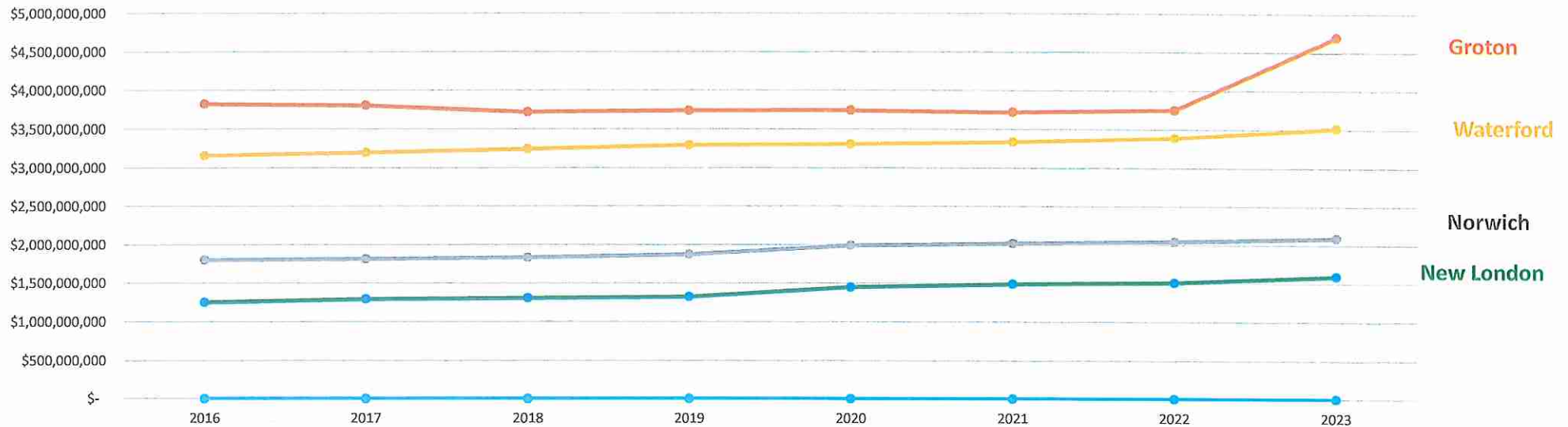


# Local Municipal Grant List Growth Comparison

Fiscal Year	2016	2017	2018	2019	2020	2021	2022	2023	Annual Growth
New London	\$ 1,253,973,537	\$ 1,296,673,954	\$ 1,308,497,452	\$ 1,325,382,323	\$ 1,450,658,923	\$ 1,492,043,348	\$ 1,512,763,748	\$ 1,595,439,971	3.5%
Groton	\$ 3,820,151,399	\$ 3,802,539,060	\$ 3,717,020,790	\$ 3,732,711,091	\$ 3,737,667,321	\$ 3,714,393,695	\$ 3,742,051,577	\$ 4,687,320,835	3.3%
Norwich	\$ 1,801,147,830	\$ 1,814,259,662	\$ 1,832,251,982	\$ 1,874,078,028	\$ 1,991,263,636	\$ 2,021,168,263	\$ 2,045,546,894	\$ 2,092,151,126	2.2%
Waterford	\$ 3,158,331,722	\$ 3,193,864,172	\$ 3,239,062,198	\$ 3,290,294,493	\$ 3,301,548,695	\$ 3,332,549,847	\$ 3,387,908,016	\$ 3,512,434,970	1.5%
Grand List Year	2014	2015	2016	2017	2018	2019	2020	2021	

Please note Groton's 2023 growth of 25% was due to a revaluation.

Chart Title



# EXPENDITURES



## FY 2023 Mayors Budget

<b>CITY</b>		
Payroll	\$	21,666,607
Fringe Benefits	\$	10,499,688
Operating and related	\$	<u>7,224,199</u>
<b>CITY OPERATING</b>	\$	<b>39,390,494</b>
City Debt Service	\$	4,345,209
Workers Comp & LAP Insurance	\$	1,621,850
Retirements	\$	1,564,380
Pension	\$	1,194,275
Library	\$	1,048,110
Capital Purchases	\$	708,939
Other	\$	250,000
Ocean Beach Park & Camp NL	\$	<u>200,000</u>
<b>CITY OTHER</b>	\$	<b>10,932,763</b>
<b>TOTAL CITY</b>	\$	<b>50,323,257</b>
<b>EDUCATION</b>		
Education Operating	\$	45,215,500
Education Debt Service	\$	<u>3,135,444</u>
<b>TOTAL BOARD OF EDUCATION</b>	\$	<b>48,350,944</b>
<b>TOTAL</b>	\$	<b>98,674,201</b>

## FY 22 vs. FY 23 City Appropriations

Department	FY 2022 Budget	Mayor's 2023 Budget	\$ Change	% Change	
City Council	\$ 321,976	\$ 291,653	\$ (30,323)	-9.4%	
Probate	\$ 30,000	\$ 30,000	\$ -	0.0%	
Mayor/Personnel	\$ 857,879	\$ 987,333	\$ 129,454	15.1%	(C)
Elections	\$ 118,734	\$ 113,918	\$ (4,816)	-4.1%	
Finance	\$ 3,202,357	\$ 3,309,099	\$ 106,742	3.3%	
City Clerk	\$ 297,011	\$ 304,831	\$ 7,820	2.6%	
Law	\$ 355,000	\$ 375,000	\$ 20,000	5.6%	
Contingency	\$ 10,000	\$ 400,000	\$ 390,000	3900.0%	(A)
Police	\$ 12,231,016	\$ 12,425,733	\$ 194,717	1.6%	
Fire	\$ 9,369,097	\$ 10,008,901	\$ 639,804	6.8%	(D)
Emergency Mgmt	\$ 25,500	\$ 26,000	\$ 500	2.0%	
Public Works	\$ 8,106,741	\$ 8,252,953	\$ 146,212	1.8%	
Health	\$ 203,852	\$ 207,784	\$ 3,932	1.9%	
Recreation & Youth Affairs	\$ 563,424	\$ 961,887	\$ 398,463	70.7%	(B)
Library	\$ 998,200	\$ 1,048,110	\$ 49,910	5.0%	
Human Svcs/ Sr. Center	\$ 627,475	\$ 506,928	\$ (120,547)	-19.2%	
ODP	\$ 1,416,090	\$ 1,438,474	\$ 22,384	1.6%	
Benefits	\$ 1,657,915	\$ 1,564,380	\$ (93,535)	-5.6%	
Interfund Trns	\$ 11,399,446	\$ 11,205,717	\$ (193,729)	-1.7%	
<b>Total City General Fund</b>	<b>\$ 51,791,714</b>	<b>\$ 53,458,701</b>	<b>\$ 1,666,987</b>	<b>3.2%</b>	

Major Changes
(A) <u>Contingency - \$390k net increase</u>
Fire Dept Union Negotiation
MEU Union Negotiations
Public Works Union Negotiations
Unaffiliated salary reviews
Potential salary upgrades
(B) <u>Recreation &amp; Youth Affairs - \$398k net increase</u>
FY 2022 approved two new positions in Recreation
FY 2022 approved two new positions in Youth Affairs
FY 2022 also approved additional Youth Affairs programming
(C) <u>Mayor/Personnel - \$129k net increase</u>
FY 2022 Diversity program initiative
(D) <u>Fire - \$600k net increase</u>
FY 2022 approved Deputy Chief position
Additional Fire Inspector position approved during FY 2022

## FY 2023 Mayor's Recommended Education Budget

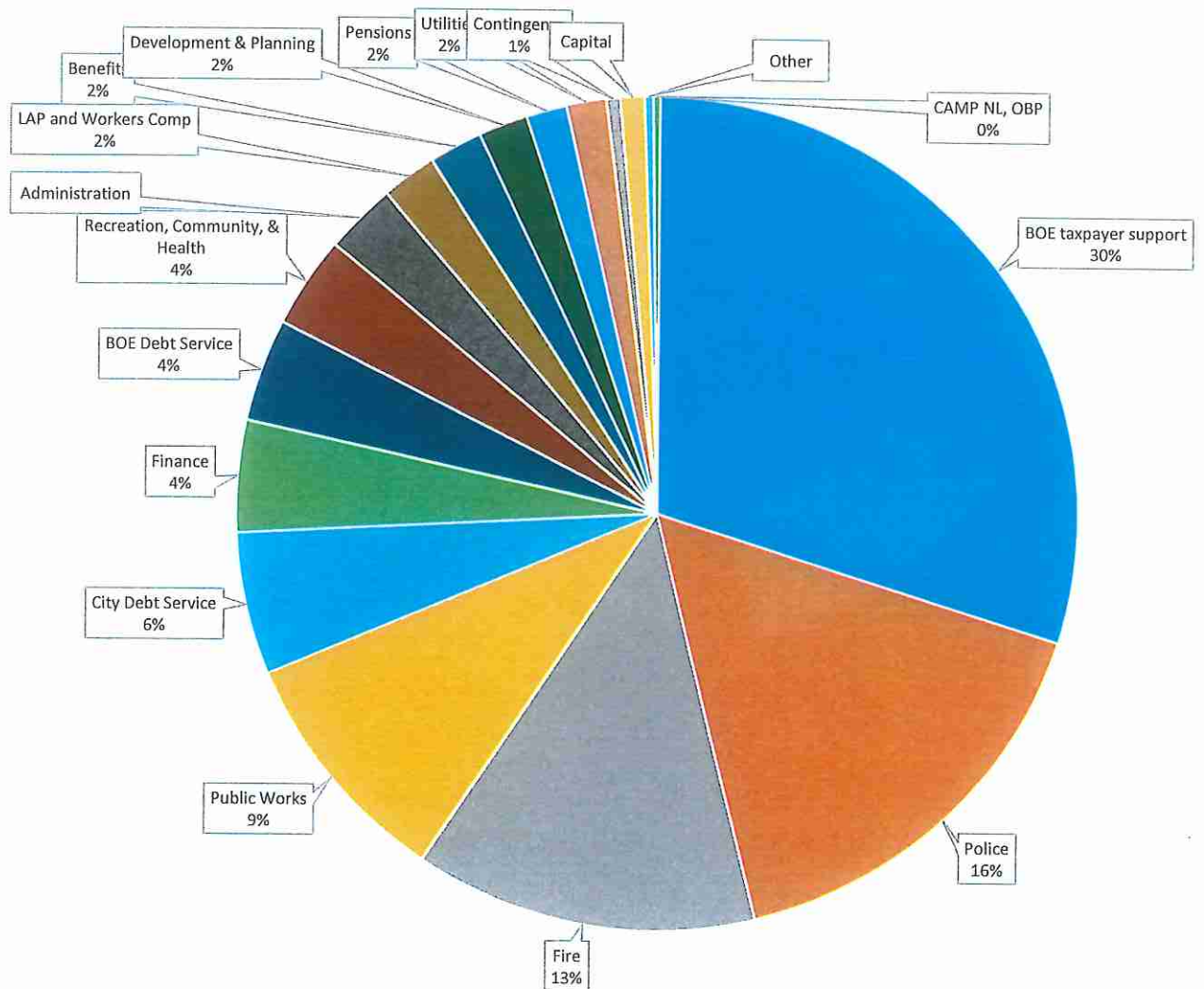
		FY 2023	Increase	Increase		Increase	Increase
		Education	from	from	FY 2023	from	from
		Budget	FY 2022	FY 2022	Mayors	FY 2022	FY 2022
		Request	Budget	Budget	Budget	Budget	Budget
	<b>FY 2022 Budget</b> <b>\$44,506,409</b>	<b>\$ 46,323,081</b>	<b>\$ 1,816,672</b>	<b>4.1%</b>	<b>\$ 45,215,500</b>	<b>\$ 709,091</b>	<b>1.6%</b>
FY 2023 State ECS estimate	\$ 29,721,688						
FY 2023 State Alliance estimate	\$ (6,781,123)						
FY 2023 estimated City Educational funding	\$ 22,940,565						
2% State set-aside	\$ (458,811)						
FY 2023 estimated State ECS Support	\$ 22,481,754	<u>\$ (22,481,754)</u>	(0)	0.0%	<u>\$ (22,481,754)</u>	\$ (0)	0.0%
	Taxpayer Support Request	\$ 23,841,327	\$ 1,816,672	7.9%	\$ 22,733,746	\$ 709,091	<b>3.2%</b>

## Historical Education Budget and Actual Information

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	AVG
Education Appropriations	\$42,445,400	\$42,445,400	\$43,133,020	\$43,585,900	\$44,021,759	\$44,506,409	\$45,215,500	INCREASE
State ECS Support (incl State set aside)	<u>\$22,940,560</u>	<u>\$22,778,880</u>	<u>\$22,668,320</u>	<u>\$22,481,755</u>	<u>\$22,481,755</u>	<u>\$22,481,755</u>	<u>\$22,481,754</u>	
Taxpayer Support	\$19,504,840	\$19,666,520	\$20,464,700	\$21,104,145	\$21,540,004	\$22,024,654	\$22,733,746	
Taxpayer Support Budgeted Increase \$		\$161,680	\$798,180	\$639,445	\$435,859	\$484,650	\$709,091	
Taxpayer Support Budgeted Increase %		0.8%	4.1%	3.1%	2.1%	2.2%	<b>3.2%</b>	2.6%

## FY 2023 Mayor's Recommended Appropriations

City General Fund Appropriation	\$ 53,458,701
BOE Taxpayer Support Appropriation	\$ 22,733,746
<b>TOTAL</b>	<b>\$ 76,192,447</b>
BOE taxpayer support	\$ 22,733,746
Police	\$ 12,425,733
Fire	\$ 10,034,901
Public Works	\$ 7,092,953
City Debt Service	\$ 4,199,993
Finance	\$ 3,309,099
BOE Debt Service	\$ 3,030,659
Recreation, Youth, Health, & Library	\$ 2,724,709
Administration	\$ 2,102,736
LAP and Workers Comp	\$ 1,621,850
Retiree Benefits	\$ 1,564,380
Development & Planning	\$ 1,438,474
Pensions	\$ 1,194,275
Utilities	\$ 1,160,000
Contingency	\$ 400,000
Capital Purchases	\$ 708,939
Other	\$ 250,000
CAMP NL, OBP	\$ 200,000
<b>TOTAL</b>	<b>\$ 76,192,447</b>



# Mill Rate Calculation and Proposed Mill Rate

ESTIMATED TAX WARRANT AND LEVY FY 2023			Tax Warrant Computation
Proposed Budget			
City General Fund	\$	53,458,701	
Board of Education	\$	<u>45,215,500</u>	
Total	\$	98,674,201	
Non tax related items			
Funds not needed from tax revenues	\$	(39,249,266)	
Initial Tax Warrant			\$ 59,424,935
Amount to Raise by Taxes (current levy)			
Other amounts needed to raise			
Elderly Programs	\$	75,000	
Veterans Exemptions	\$	<u>10,000</u>	
	\$	85,000	
Final Estimated Tax Warrant			\$ 59,509,935
Mill Rate Computation			
Tax Warrant	\$	59,509,935	
-----		-----	
Taxable Grand List	\$	1,595,439,971	
Calculated Mill Rate		37.3000	
<b>Proposed Mill Rate</b>		<b>37.3100</b>	
Current Mill Rate		37.9500	
Increase (Decrease)		(0.640)	
Percent Increase (Decrease)		-1.72%	

# PROPERTY TAX IMPACT

Median Assessment	Median Assessment	Mill Rate	Property Taxes	Increase/ (Decrease)
<b>FY 2023</b>				
2021 Grand List				
Commercial	\$ 244,300	0.03731	\$ 9,115	\$ (118)
Single Family	\$ 110,600	0.03731	\$ 4,126	\$ (68)
Condo	\$ 49,420	0.03731	\$ 1,844	\$ (32)
Multi Family	\$ 103,670	0.03731	\$ 3,868	\$ (66)
Industrial	\$ 280,630	0.03731	\$ 10,470	\$ (180)
		<b>.640 DECREASE</b>		
		<b>1.72% DECREASE</b>		
<b>FY 2022</b>				
2020 Grand List				
Commercial	\$ 243,285	0.03795	\$ 9,233	\$ (65)
Single Family	\$ 110,530	0.03795	\$ 4,195	\$ (27)
Condo	\$ 49,420	0.03795	\$ 1,875	\$ (12)
Multi Family	\$ 103,670	0.03795	\$ 3,934	\$ (25)
Industrial	\$ 280,630	0.03795	\$ 10,650	\$ (67)
<b>FY 2021</b>				
2019 Grand List				
Commercial	\$ 243,460	0.03819	\$ 9,298	\$ 250
Single Family	\$ 110,530	0.03819	\$ 4,221	\$ (150)
Condo	\$ 49,420	0.03819	\$ 1,887	\$ (85)
Multi Family	\$ 103,670	0.03819	\$ 3,959	\$ (147)
Industrial	\$ 280,630	0.03819	\$ 10,717	\$ 2,137

# PROPERTY TAX IMPACT

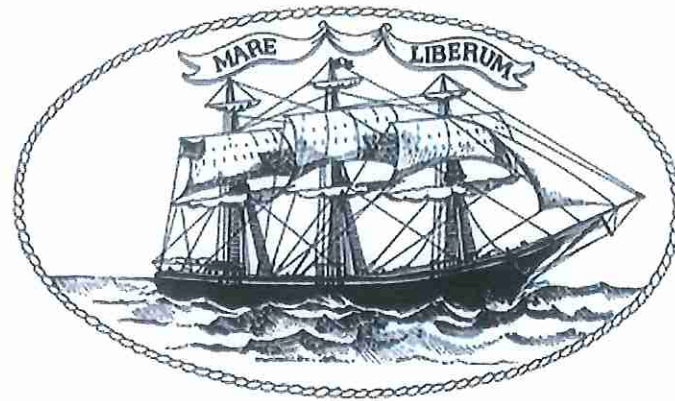
Median Assessment	Median Assessment	Mill Rate	Property Taxes	Increase/ (Decrease)
<b>FY 2020</b>				
2018 Grand List				
Commercial	\$ 226,765	0.0399	\$ 9,048	\$ 117
Single Family	\$ 109,550	0.0399	\$ 4,371	\$ (212)
Condo	\$ 49,420	0.0399	\$ 1,972	\$ (230)
Multi Family	\$ 102,900	0.0399	\$ 4,106	\$ 365
Industrial	\$ 215,040	0.0399	\$ 8,580	\$ (440)
<b>FY 2019</b>				
2017 Grand List				
Commercial	\$ 204,750	0.04362	\$ 8,931	\$ 107
Single Family	\$ 105,070	0.04362	\$ 4,583	\$ 59
Condo	\$ 50,470	0.04362	\$ 2,202	\$ 23
Multi Family	\$ 85,750	0.04362	\$ 3,740	\$ 45
Industrial	\$ 206,780	0.04362	\$ 9,020	\$ 93
<b>FY 2018</b>				
2016 Grand List				<b>Single Family Property Tax Change</b>
				<b>Valuation      Taxes</b>
Commercial	\$ 204,400	0.04317	\$ 8,824	<b>FY 2018 Assessment</b> \$ 104,790 \$ 4,524
Single Family	\$ 104,790	0.04317	\$ 4,524	<b>FY 2023 Assessment</b> \$ 110,600 \$ 4,126
Condo	\$ 50,470	0.04317	\$ 2,179	<b>Change \$</b> \$ 5,810 \$ (398)
Multi Family	\$ 85,610	0.04317	\$ 3,696	<b>Change %</b> 6% -9%
Industrial	\$ 206,780	0.04317	\$ 8,927	



## ARPA UPDATE

Category	Year 1 Projected	Year 2 Proposed	TOTAL	
Economic Development	\$ 3,300,000	\$ 2,000,000	\$ 5,300,000	20%
City Capital Expenditures	\$ 1,400,000	\$ 3,000,000	\$ 4,400,000	17%
Recreation and Youth	\$ 3,000,000	\$ 1,000,000	\$ 4,000,000	15%
Public Health Expenses	\$ 2,800,000	\$ 1,000,000	\$ 3,800,000	14%
Human Services	\$ 1,700,000	\$ 2,000,000	\$ 3,700,000	14%
Administration and Other	\$ 911,932	\$ 1,211,932	\$ 2,123,864	8%
Revenue Replacement	\$ -	\$ 1,900,000	\$ 1,900,000	7%
Water Infrastructure	\$ -	\$ 1,000,000	\$ 1,000,000	4%
<b>TOTAL</b>	<b>\$ 13,111,932</b>	<b>\$ 13,111,932</b>	<b>\$ 26,223,864</b>	<b>100%</b>

# The City of New London



Thank you

4

REVENUE SUMMARY	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 BUD REV	2022 YTD	2023 BUD REV	\$ CHANGE	% CHANGE
Taxes Ad Valorem	(57,563,993)	(57,547,834)	(56,839,049)	(58,105,750)	(51,768,180) \$	(59,424,935) \$	1,319,185	2.3%
Permits and Licenses	(614,673)	(1,401,155)	(735,027)	(818,550)	(651,407) \$	(929,250) \$	110,700	13.5%
Intergovernmental Revenue	(31,398,152)	(31,401,860)	(31,374,244)	(31,904,003)	(19,018,320) \$	(32,721,984) \$	817,981	2.6%
Charges for Services	(3,425,298)	(3,534,588)	(3,260,821)	(3,862,550)	(2,155,573) \$	(3,916,000) \$	53,450	1.4%
Fines & Penalties	(599,514)	(623,149)	(671,308)	(820,160)	(342,336) \$	(855,932) \$	35,772	4.4%
Miscellaneous Revenue	(\$550,664.73)	(\$229,752.28)	(\$293,254.78)	(\$125,110.00)	(\$298,370.44) \$	(176,100) \$	50,990	40.8%
Transfers In	(312,000)	(741,600)	(50,000)	(650,000)	(50,000) \$	(650,000) \$	-	0.0%

<b>TOTAL REVENUES</b>	<b>(94,464,294)</b>	<b>(95,479,938)</b>	<b>(93,223,705)</b>	<b>(96,286,123)</b>	<b>(74,284,187) \$</b>	<b>(98,674,201)</b>	<b>(2,388,078)</b>	<b>-2.5%</b>
-----------------------	---------------------	---------------------	---------------------	---------------------	------------------------	---------------------	--------------------	--------------

Please note the MUNIS financial reporting system codes revenues as negative figures. So the \$2,388,078 negative figures represents increased revenues (as well as the 2.5% change is an increase)

5

Account Description	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 BUD REV	2022 YTD	2023 BUD REV	\$ CHANGE	% CHANGE
REAL ESTATE TAX REVENUE	(47,369,195)	(47,863,710)	(46,182,430)	(46,511,150)	(42,966,503)	(47,004,218)	\$ 493,068	1.1%
PERSONAL PROPERTY TAX REVENUE	(5,033,765)	(4,887,147)	(5,345,080)	(5,775,091)	(4,011,112)	(5,768,188)	\$ (6,903)	-0.1%
MOTOR VEHICLE TAX REVENUE	(3,711,924)	(3,494,955)	(3,558,657)	(4,444,765)	(3,542,020)	(5,102,529)	\$ 657,764	14.8%
SUPPLEMENTAL MOTOR VEHICLE TAX	(665,516)	(667,294)	(597,010)	(675,000)	(492,228)	(600,000)	\$ (75,000)	-11.1%
PRIOR YEARS TAXES	(619,832)	(460,654)	(1,058,661)	(524,744)	(696,022)	(800,000)	\$ 275,256	52.5%
COLLECTIONS ON SUSPENSE	(163,760)	(174,074)	(97,211)	(175,000)	(60,295)	(150,000)	\$ (25,000)	-14.3%
CARES ACT	0	(10,365)	0	0	0	0	\$ -	#DIV/0!
CT OPM: ADDITIONAL VETERAN'S E	(5,920)	(5,051)	(4,123)	(5,000)	(3,485)	(3,500)	\$ (1,500)	-30.0%
CT OPM: DISABILITY EXEMPT	(2,982)	(3,077)	(3,119)	(3,000)	(3,026)	(3,000)	\$ -	0.0%
CT OPM: MASHANTUCKET PEQUOT &	(1,667,837)	(1,667,837)	(1,667,837)	(1,667,837)	(555,946)	(1,667,837)	\$ -	0.0%
CT OPM: ELDERLY EXEMPT (CIRCUI	0	(6,250)	0	0	0	0	\$ -	#DIV/0!
CT OPM: DISTRESSED MUNICIPALIT	0	(11,975)	(50,862)	0	0	0	\$ -	#DIV/0!
CT OPM: MUNICIPAL STABILIZATIO	(1,112,913)	(1,112,913)	(1,112,913)	(1,112,913)	(1,112,913)	(1,112,913)	\$ -	0.0%
CT OPM: TELEPHONE ACCESS LINES	(90,771)	(79,635)	(99,648)	(95,000)	0	(95,000)	\$ -	0.0%
CT OPM: GRANTS FOR MUNICIPAL P	(33,169)	(33,169)	0	0	0	0	\$ -	#DIV/0!
CT OPM: PILOT-STATE-OWNED PROP	(397,802)	(397,802)	(397,802)	(397,800)	0	(397,800)	\$ -	0.0%
CT OPM: PILOT-COLLEGES & HOSPI	(4,620,940)	(4,620,940)	(4,620,940)	(4,620,940)	(5,646,421)	(5,646,421)	\$ 1,025,481	22.2%
CT OPM: PILOT-MRSA	0	0	(33,169)	(33,160)	0	(33,160)	\$ -	0.0%
CT DRS: OTB SHARE	(23,418)	(17,063)	(6)	(25,000)	0	(15,000)	\$ (10,000)	-40.0%
CT DRS: MISCELLANEOUS	0	(13,650)	0	0	0	0	\$ -	#DIV/0!
PILOT: ELDERLY STATE - HOUSING	0	(16,912)	(55,760)	0	(46,352)	(50,000)	\$ 50,000	#DIV/0!
FEDERAL LOW INCOME - HOUSING A	(25,000)	(25,000)	(25,000)	(25,000)	(27,796)	(25,000)	\$ -	0.0%
CT PORT AUTHORITY-STATE PIER	0	(125,000)	(126,500)	(750,000)	(78,030)	(500,000)	\$ (250,000)	-33.3%
PRINTING & DUPLICATION FEES	(1,725)	(1,155)	(528)	(2,000)	(342)	(500)	\$ (1,500)	-75.0%
LIEN PREPARATION FEES	(240)	(28)	(252)	(200)	(498)	(500)	\$ 300	150.0%
TAX WARRANT PREPARATION FEES	(1,176)	(1,140)	(987)	(1,000)	(354)	(600)	\$ (400)	-40.0%
MISCELLANEOUS FEES	0	0	0	(5,000)	0	0	\$ (5,000)	-100.0%
ELECTRONIC SIGN	(3,750)	(15,743)	(1,000)	(15,000)	(500)	(500)	\$ (14,500)	-96.7%
SCOD CHARGES: WATER DEPT	(200,000)	(200,000)	(225,000)	(225,000)	(225,000)	(225,000)	\$ -	0.0%
SCOD CHARGES: WPCA	(200,000)	(200,000)	(225,000)	(250,000)	(250,000)	(250,000)	\$ -	0.0%
SCOD CHARGES: INDIRECT-PARKING	(56,600)	(56,600)	(56,600)	(56,600)	0	(56,600)	\$ -	0.0%
SCOD CHARGES-STORMWATER	(100,000)	(100,000)	(25,000)	(50,000)	(50,000)	(50,000)	\$ -	0.0%
MISC CHARGES FOR SERVICES	0	(293,967)	0	0	0	0	\$ -	#DIV/0!
DELINQUENT TAX INTEREST	(508,709)	(495,777)	(585,405)	(500,000)	(342,156)	(500,000)	\$ -	0.0%
INSUFFICIENT FUNDS CHECK FEE	(339)	(379)	(280)	(160)	(180)	(200)	\$ 40	25.0%
INTEREST	(90,466)	(111,406)	(41,044)	(320,000)	0	(355,732)	\$ 35,732	11.2%
NET CHANGE IN VALUE	0	(15,587)	(44,579)	0	0	0	\$ -	#DIV/0!
CELL TOWER	(88,611)	(101,894)	(49,205)	(40,000)	(35,174)	(40,000)	\$ -	0.0%
CELL TOWER-TMOBILE-FIRE HOUSE	0	0	(31,686)	(30,000)	(2,664)	(30,000)	\$ -	0.0%
CELL TOWER-TMOBILE HIGH SCHOOL	0	0	(29,100)	(30,000)	(2,664)	(30,000)	\$ -	0.0%
CENTER FOR THE BLIND	(2,408)	(200)	0	0	0	0	\$ -	#DIV/0!
VEOLIA (WATER/WPCA/STORMWATER)	0	(61,668)	(20,000)	(60,000)	0	(20,000)	\$ (40,000)	-66.7%
STRING THEORY SCHOOL OF MUSIC	(19,000)	(14,000)	0	(21,000)	(1,750)	0	\$ (21,000)	-100.0%
RICHARD HUMPHREVILLE	(4,180)	(4,560)	(4,560)	(4,500)	(2,280)	(4,500)	\$ -	0.0%
PETER S TURELLO	(8,100)	(7,425)	(8,775)	(6,750)	(4,050)	(6,750)	\$ -	0.0%
SWEETWATER BOATWORKS	(11,874)	(3,540)	(3,835)	(3,200)	(2,065)	(3,200)	\$ -	0.0%
PAYMENT IN LIEU OF TAXES	(31,194)	(30,794)	(31,802)	0	(32,498)	(32,000)	\$ 32,000	#DIV/0!
CONTRIBUTIONS-CONNECTICUT COLL	0	0	(100,000)	(50,000)	(50,000)	(50,000)	\$ -	0.0%
CONTRIB-MITCHELL COLLEGE	0	0	0	(31,000)	0	(31,000)	\$ -	0.0%
REFUND OF PRIOR YEAR'S EXPENDI	(220,794)	0	(2,174)	0	14,982	0	\$ -	#DIV/0!
REFUND OF CURRENT YEAR'S EXPEN	(46,630)	(58)	(3,433)	0	0	0	\$ -	#DIV/0!

MISCELLANEOUS	(130,395)	(29,374)	(15,630)	0	(2,091)	\$	-	\$	-	#DIV/0!
	(57,270,938)	(67,439,767)	(66,542,605)	(68,542,810)	(60,231,432)	\$	(70,661,648)		2,118,838	3.1%

Account Description	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 BUD REV	2022 YTD	2023 BUD REV	\$ CHANGE	% CHANGE
SPRINKLER PERMITS	(12,174)	(18,486)	(1,890)	(10,000)	(8,298)	(10,000)	-	0.0%
EXCAVATION PERMITS	(8,010)	(16,947)	(36,915)	(10,000)	0	(5,000)	(5,000)	-50.0%
CT OPM: ANCIENT BURIEL GROUND	0	(2,500)	0	0	0	-	-	#DIV/0!
SCRR: MSW TRANSPORT SUBSIDY	(68,348)	(67,909)	0	(60,000)	0	(60,000)	-	0.0%
PRINTING & DUPLICATION FEES	0	0	(30)	0	0	-	-	#DIV/0!
SALES-EQUIPMENT	(30,975)	(5,931)	(25,392)	(20,000)	0	(20,000)	-	0.0%
SALES-SCRAP METAL	0	0	(6,432)	(10,000)	0	(10,000)	-	0.0%
SALES ELECTRICITY(WINTHROP)	0	0	0	(75,000)	0	(75,000)	-	0.0%
PRIVATE HAULERS	(496,120)	(520,998)	(535,216)	(550,000)	(286,653)	(400,000)	(150,000)	-27.3%
SINGLE STREAM RECYCLING	(6,058)	(2,199)	0	(10,000)	0	(5,000)	(5,000)	-50.0%
TRANSFER STATION	(191,506)	(172,921)	(183,469)	(175,000)	(77,157)	(185,000)	10,000	5.7%
MSW-SOLID WASTE	0	(250)	0	0	0	-	-	#DIV/0!
SCOD CHARGES: BOARD OF EDUCATI	0	(3,213)	0	0	0	-	-	#DIV/0!
SOLID WASTE INTEREST PENALTY	(18,003)	0	0	(15,000)	0	(15,000)	-	0.0%
TELECOMMUNICATION ROYALTY	(80,061)	(80,313)	(80,321)	(70,000)	(50,328)	(100,000)	30,000	42.9%
REFUND OF PRIOR YEAR'S EXPENDI	(62)	0	(160)	0	(117,460)	-	-	#DIV/0!
REFUND OF CURRENT YEAR'S EXPEN	(13,632)	(500)	(403)	(5,000)	0	(5,000)	-	0.0%
MISCELLANEOUS	(12,324)	(6,784)	(9,900)	0	(2,335)	-	-	#DIV/0!
CLAIMS-PROPERTY DAMAGE	(5,673)	(1,458)	(14,934)	(7,000)	(14,720)	(15,000)	8,000	114.3%
	(942,947)	(900,408)	(895,064)	(1,017,000)	(556,950)	(905,000)	(112,000)	-11.0%

Account Description	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 BUD REV	2022 YTD	2023 BUD REV	\$ CHANGE	% CHANGE
SAFETY PERMITS	(5,610)	(3,510)	(11,260)	(6,000)	(4,905)	(7,000)	1,000	16.7%
MISCELLANEOUS PERMITS	(125)	(40)	(40)	(300)	(40)	(300)	-	0.0%
ANNUAL VENDOR LICENSE	(500)	(425)	(225)	(500)	(75)	(500)	-	0.0%
MISCELLANEOUS LICENSES	(300)	(250)	(325)	(250)	-	(250)	-	0.0%
COURT/VEHICLE MISDEMEANOR	(14,266)	(21,009)	(15,423)	(15,000)	(7,882)	(17,000)	2,000	13.3%
POLICE - CARFAX REPORTS	0	(70)	(3,300)	-	(2,590)	(4,000)	4,000	#DIV/0!
PRINTING & DUPLICATION FEES	(7,411)	(6,981)	(2,602)	(8,000)	(798)	(6,000)	(2,000)	-25.0%
PRIVATE PROTECTION-BOARD OF ED	(52,807)	0	0	0	0	-	-	#DIV/0!
BACKGROUND CHECKS	(1,560)	(820)	(1,560)	(900)	(700)	(1,000)	100	11.1%
FINGERPRINTS	(635)	(530)	0	(500)	0	(300)	(200)	-40.0%
ANIMAL CONTROL/SHELTER FEES	(45)	(50)	0	(500)	0	(200)	(300)	-60.0%
SALES-IMPOUNDED ANIMALS	(2,225)	(2,494)	(1,498)	(1,500)	(810)	(1,500)	-	0.0%
MISC CHARGES FOR SERVICES	0	(674)	0	0	0	-	-	#DIV/0!
PENALTY/CANINE REDEMP-ADVERT	0	0	0	(100)	0	(100)	-	0.0%
PRIVATE DONATIONS AND CONTRIBU	(2,244)	(6,050)	0	0	(1,750)	(1,500)	1,500	#DIV/0!
REFUND OF PRIOR YEAR'S EXPENDI	(7,529)	0	(22,173)	(1,500)	0	-	(1,500)	-100.0%
REFUND OF CURRENT YEAR'S EXPEN	(6,266)	(3,795)	0	0	0	-	-	#DIV/0!
MISCELLANEOUS	(715)	(3)	(1,561)	(500)	0	-	(500)	-100.0%
	(102,237)	(46,700)	(59,967)	(35,550)	(19,550)	(39,650)	4,100	11.5%

Account Description	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 BUD REV	2022 YTD	2023 BUD REV	\$ CHANGE	% CHANGE
BUILDING PERMITS	(438,512)	(750,987)	(454,018)	(500,000)	(573,256)	(700,000)	200,000	40.0%
ELECTRICAL PERMITS	(49,418)	(364,753)	(108,492)	(125,000)	(43,975)	(125,000)	-	0.0%
PLUMBING PERMITS	(42,750)	(56,120)	(19,417)	(40,000)	(6,809)	(20,000)	(20,000)	-50.0%
DEMOLITION PERMITS	(342)	(1,044)	(5,184)	(1,500)	(630)	(1,500)	-	0.0%
HEATING PERMITS	0	5,418	(35,279)	(60,000)	-	(30,000)	(30,000)	-50.0%



SPRINKLER PERMITS	(41,272)	(181,428)	(51,093)	(50,000)	(4,766) \$	(15,000) \$	(35,000)	-70.0%
WALL MOUNT SIGN PERMITS	(6,350)	(5,100)	(5,315)	(7,500)	(4,575) \$	(7,500) \$	-	0.0%
ZONING CERTIFICATION LICENSE	(2,100)	(1,950)	(1,800)	(2,500)	(2,150) \$	(3,000) \$	500	20.0%
CERTIFICATE OF OCCUPANCY	(3,400)	(2,650)	(8,550)	(6,000)	(750) \$	(4,000) \$	(2,000)	-33.3%
ADMINISTRATIVE CHARGES-POSTER	(600)	(140)	(140)	(300)	0 \$	(300) \$	-	0.0%
ADMINISTRATIVE CHARGES-PUBLIC	(112)	(58)	(70)	(50)	(48) \$	(100) \$	50	100.0%
PRINTING & DUPLICATION FEES	(215)	(248)	(439)	0	(10) \$	- \$	-	#DIV/0!
SALES-INLAND/WETLAND REGS	0	0	0	(5,000)	0 \$	(1,000) \$	(4,000)	-80.0%
SALES - GIS MAPPING	0	0	(225)	0	0 \$	- \$	-	#DIV/0!
SALES-MISCELLANEOUS	(525)	0	0	0	0 \$	- \$	-	#DIV/0!
HEARINGS: VARIANCE/ZONING/MV C	(1,250)	(2,525)	(2,250)	(2,000)	(1,100) \$	(2,000) \$	-	0.0%
PLANS REVIEW: FAÇADE	(250)	(50)	(50)	0	(50) \$	- \$	-	#DIV/0!
PLANS REVIEW: SITE PLAN MODIFI	(3,450)	(2,025)	(4,923)	(2,500)	(3,102) \$	(5,000) \$	2,500	100.0%
PLANS REVIEW: SPECIAL PERMIT	(14,475)	(2,800)	(10,345)	(5,000)	(2,075) \$	(5,000) \$	-	0.0%
PLANS REVIEW: SUBDIVISION/RESU	(1,600)	0	0	(500)	(1,750) \$	(2,000) \$	1,500	300.0%
PLANS REVIEW - COASTAL SITE	0	0	(500)	0	(500) \$	- \$	-	#DIV/0!
ZONE PERMIT REVIEW: MAPS/REGS/	(2,400)	(300)	0	(750)	(600) \$	(750) \$	-	0.0%
APPLICATION FEES: INLAND/WETLA	(85)	0	0	(200)	0 \$	(200) \$	-	0.0%
BUILDING PERMIT ADMIN FEE	(342)	(1,073)	(6,983)	(500)	(437) \$	(700) \$	200	40.0%
ANNUAL OPERATOR FEE: FOREIGN T	(15,500)	0	0	(15,000)	0 \$	(15,000) \$	-	0.0%
REFUND OF CURRENT YEAR'S EXPEN	(160)	(735)	0	(5,000)	0 \$	- \$	(5,000)	-100.0%
MISCELLANEOUS	(90)	(160)	(155)	(10)	0 \$	- \$	(10)	-100.0%
	<u>(625,197)</u>	<u>(1,368,728)</u>	<u>(715,227)</u>	<u>(829,310)</u>	<u>(646,584) \$</u>	<u>(938,050)</u>	<u>108,740</u>	<u>13.1%</u>

Account Description	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 BUD REV	2022 YTD	2023 BUD REV	\$ CHANGE	% CHANGE
MARRIAGE LICENSES	(2,431)	(2,140)	(2,167)	(2,500)	(1,474) \$	(2,500) \$	-	0.0%
DOG LICENSES	(751)	(571)	(383)	(1,000)	(282) \$	(1,000) \$	-	0.0%
DOG & KENNEL LICENSES	(2,363)	(1,843)	(1,575)	(2,000)	(1,051) \$	(2,000) \$	-	0.0%
ITINERANT VENDOR LICENSE	(2,585)	(1,779)	(1,289)	(1,500)	(480) \$	(1,000) \$	(500)	-33.3%
RECORDING FEES	(72,372)	(74,478)	(98,339)	(75,000)	(73,593) \$	(100,000) \$	25,000	33.3%
PRINTING & DUPLICATION FEES	(57,452)	(61,527)	(55,807)	(50,000)	(26,365) \$	(50,000) \$	-	0.0%
LIEN PREPARATION FEES	(1,780)	(2,218)	(2,962)	(2,000)	(2,310) \$	(3,000) \$	1,000	50.0%
CONVEYANCE TAX FEES	(322,112)	(325,473)	(553,055)	(450,000)	(566,308) \$	(700,000) \$	250,000	55.6%
MORTGAGE ELECTRIC REG SYS	(6,602)	(8,063)	(16,232)	(8,500)	(8,222) \$	(10,000) \$	1,500	17.6%
VITAL STATISTICS	(112,681)	(90,585)	(88,106)	(150,000)	(47,285) \$	(125,000) \$	(25,000)	-16.7%
SALES-MISCELLANEOUS	(19,109)	(5,109)	(9,445)	(10,000)	(23,787) \$	(25,000) \$	15,000	150.0%
MISCELLANEOUS	(2,061)	(457)	(22,737)	0	(1,656) \$	(1,500) \$	1,500	#DIV/0!
	(602,298)	(574,242)	(852,097)	(752,500)	(752,812) \$	(1,021,000)	268,500	35.7%

Account Description	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 BUD REV	2022 YTD	2023 BUD REV	\$ CHANGE	% CHANGE
GASOLINE STORAGE TANK	(6,440)	(6,570)	(4,255)	(6,000)	(20) \$	(4,000) \$	(2,000)	-33.3%
BLASTING PERMITS	(60)	0	(60)	0	(300) \$	(300) \$	300	#DIV/0!
MISCELLANEOUS PERMITS	(1,120)	(800)	0	(500)	0 \$	(200) \$	(300)	-60.0%
PRINTING & DUPLICATION FEES	(131)	(131)	(186)	(200)	(103) \$	(200) \$	-	0.0%
FIRE PRIVATE DUTY	(82,960)	(32,426)	(12,040)	(30,000)	(7,871) \$	(30,000) \$	-	0.0%
AMBULANCE SERVICE	(1,642,494)	(1,840,363)	(1,399,066)	(1,850,000)	(939,547) \$	(1,850,000) \$	-	0.0%
FIRE & RESCUE SERVICES	7,348	0	(4,752)	(500)	- \$	(200) \$	(300)	-60.0%
FIRE PRIV PROT-LEDGE LIGHT	0	(2,904)	0	0	0 \$	- \$	-	#DIV/0!
PRIVATE DONATIONS AND CONTRIBU	(420)	(25)	0	0	0 \$	- \$	-	#DIV/0!
REFUND OF CURRENT YEAR'S EXPEN	(2,027)	0	0	0	0 \$	- \$	-	#DIV/0!
MISCELLANEOUS	0	(15,120)	0	0	(400) \$	- \$	-	#DIV/0!
	(1,728,304)	(1,898,340)	(1,420,358)	(1,887,200)	(948,240) \$	(1,884,900)	(2,300)	-0.1%

Account Description	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 BUD REV	2022 YTD	2023 BUD REV	\$ CHANGE	% CHANGE
FILM COMM PERMIT FEES	\$0.00	(\$350.00)	(\$100.00)	\$0.00	(\$490.00) \$	(200) \$	200	#DIV/0!
MISCELLANEOUS	\$0.00	\$0.00	\$0.00	\$0.00	(\$105.99) \$	- \$	-	#DIV/0!
	\$0.00	(\$350.00)	(\$100.00)	\$0.00	(\$595.99) \$	(200)	\$200.00	#DIV/0!

Account Description	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 BUD REV	2022 YTD	2023 BUD REV	\$ CHANGE	% CHANGE
REF OF CURRENT YEAR EXPENITURE	0	(113)	(9,655)	0	0 \$	- \$	-	#DIV/0!
MISCELLANEOUS	(136)	(29)	(3,838)	0	0 \$	- \$	-	#DIV/0!
	(136)	(142)	(13,493)	0	0 \$	-	0	#DIV/0!

Account Description	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 BUD REV	2022 YTD	2023 BUD REV	\$ CHANGE	% CHANGE
TOWN OF WATERFORD	(30,895)	(26,396)	(31,519)	(28,000)	0 \$	(30,000) \$	2,000	7.1%
	(30,895)	(26,396)	(31,519)	(28,000)	0 \$	(30,000)	2,000	7.1%

Account Description	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 BUD REV	2022 YTD	2023 BUD REV	\$ CHANGE	% CHANGE
US DHS: EMERGENCY MANAGEMENT P	0	0	0	(10,000)	0 \$	(10,000) \$	-	0.0%
	0	0	0	(10,000)	0 \$	(10,000)	-	0.0%

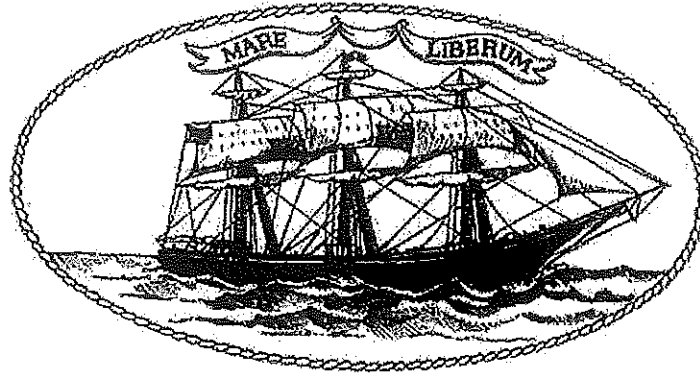
Account Description	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 BUD REV	2022 YTD	2023 BUD REV	\$ CHANGE	% CHANGE
CARES ACT	0	(64,880)	0	0	0 \$	- \$	-	#DIV/0!
CT DOE: EXCESS COST	(22,712,518)	(22,530,958)	(22,560,805)	(22,481,753)	(11,011,471) \$	(22,481,753) \$	-	0.0%
CT DOE: NONPUBLIC HEALTH SERVI	(45,997)	(52,880)	(37,219)	0	0 \$	- \$	-	#DIV/0!
CT DAS: SCH CONST PROG PYMTS-P	(49,930)	0	0	(45,000)	0 \$	(45,000) \$	-	0.0%
CT DAS: SCH CONST PROG PYMTS-P	(7,193)	0	0	(7,000)	0 \$	(7,000) \$	-	0.0%
REF OF PRIOR YEAR EXPENDITURE	(33,704)	(118,073)	(40,596)	0	(66,551) \$	- \$	-	#DIV/0!
REFUND OF CURRENT YEAR'S EXPEN	0	0	(4,657)	0	0 \$	- \$	-	#DIV/0!
MISCELLANEOUS	0	(10,443)	0	0	0 \$	- \$	-	#DIV/0!
	(22,849,342)	(22,777,234)	(22,643,276)	(22,533,753)	(11,078,022) \$	(22,533,753)	-	0.0%

Account Description	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 BUD REV	2022 YTD	2023 BUD REV	\$ CHANGE	% CHANGE
TXF IN - FUND 3600-CAP PROJ	0	(41,600)	0	0	0 \$	- \$	-	#DIV/0!
TXF IN - FUND 6012-PARKING	0	(200,000)	(50,000)	(50,000)	(50,000) \$	(50,000) \$	-	0.0%
TXF IN - FUND 2841-GEN GOV'T	(312,000)	(500,000)	0	0	0 \$	- \$	-	#DIV/0!
TXF IN - FUND 2842-PUB SAFETY	0	0	0	(600,000)	0 \$	(600,000) \$	-	0.0%
	(312,000)	(741,600)	(50,000)	(650,000)	(50,000) \$	(650,000)	-	0.0%

<b>TOTAL REVENUES</b>	<b>(94,464,294)</b>	<b>(95,479,938)</b>	<b>(93,223,705)</b>	<b>(96,286,123)</b>	<b>(74,284,187)</b>	<b>(98,674,201)</b>	<b>(2,388,078)</b>	<b>-2.5%</b>
-----------------------	---------------------	---------------------	---------------------	---------------------	---------------------	---------------------	--------------------	--------------

Please note the MUNIS financial reporting system codes revenues as negative figures. So the \$2,388,078 negative figures represents increased revenues (as well as the 2.5% change is an increase)

6



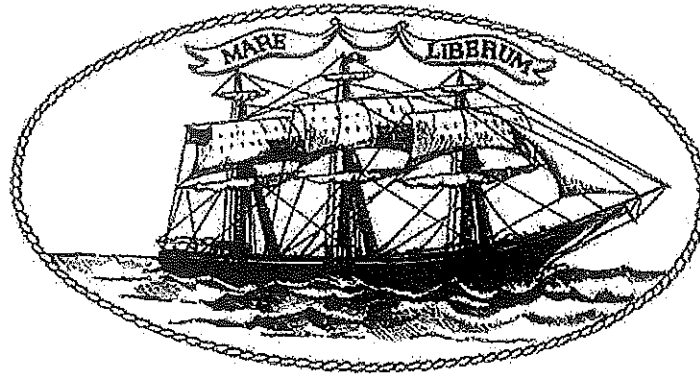
<b>FUNCTION:</b> General Government	<b>DEPARTMENT:</b> City Council	<b>DIVISION:</b> Administration
---	------------------------------------	------------------------------------

**SUMMARY:**

The City Council is the City's legislative body. It consists of seven Council, including the President of the Council and the President Pro Tempore. They are elected at large and serve for two-year terms. A majority of all the members elected to the Council shall constitute a quorum to do business. The President of the Council is selected by vote of the members of the Council. The President of the Council presides over the meeting of the Council. The Council meets the first and third Monday of each month at 7:00 PM in the City Council Chambers of City Hall unless otherwise specified.

DEPARTMENT	ACCOUNT #	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
COUNCIL	51510	REGULAR PAYROLL	\$ 53,759	\$ 51,664	\$ 56,405	\$ 57,875	\$ 36,061	\$ 59,033	\$ 1,158	2.0%
COUNCIL	51540	LONGEVITY	\$ 300	\$ 300	\$ 300	\$ 300	\$ 150	\$ 300	\$ -	0.0%
COUNCIL	52101	HEALTH INSURANCE	\$ 26,544	\$ 28,559	\$ 28,730	\$ 31,603	\$ 23,360	\$ 30,830	\$ (773)	-2.5%
COUNCIL	52102	LIFE INSURANCE	\$ 100	\$ -	\$ -	\$ 110	\$ -	\$ 116	\$ 6	5.2%
COUNCIL	52200	FICA	\$ 3,775	\$ 3,496	\$ 3,821	\$ 4,450	\$ 2,413	\$ 4,516	\$ 66	1.5%
COUNCIL	52305	CONTRIB TO CITY'S 401A PLAN	\$ 5,107	\$ 4,908	\$ 5,359	\$ 5,498	\$ 3,426	\$ 5,608	\$ 110	2.0%
COUNCIL	52307	RHS CONTRIBUTION	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
COUNCIL	52903	EYEGLOSS REIMBURSEMENT	\$ -	\$ -	\$ 150	\$ 150	\$ -	\$ 150	\$ -	0.0%
COUNCIL	53012	CONSULTING	\$ 11,000	\$ 18,146	\$ 18,415	\$ 25,250	\$ 25,250	\$ 26,000	\$ 750	2.9%
COUNCIL	53300	OTHER PROF/TECH SVCS	\$ 88,462	\$ 54,616	\$ 56,740	\$ 90,000	\$ 51,954	\$ 75,000	\$ (15,000)	-20.0%
COUNCIL	53990	OTHER PURCH PROF/TECH SVCS	\$ 138	\$ 305	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
COUNCIL	54300	REPAIRS & MAINTENANCE	\$ 2,441	\$ -	\$ -	\$ 2,500	\$ -	\$ -	\$ (2,500)	0.0%
COUNCIL	54400	RENTALS & LEASES	\$ -	\$ -	\$ 238	\$ -	\$ -	\$ -	\$ -	0.0%
COUNCIL	55011	GRANTS	\$ 12,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
COUNCIL	55990	OTHER PURCHASED SERVICES	\$ -	\$ 88	\$ 76	\$ 1,000	\$ 400	\$ 500	\$ (500)	-100.0%
COUNCIL	56100	OFFICE SUPPLIES	\$ 596	\$ 944	\$ 1,099	\$ 2,000	\$ 461	\$ 1,900	\$ (500)	-33.3%
COUNCIL	58700	BEAUTIFICATION COMMITTEE	\$ 4,355	\$ 4,990	\$ 4,911	\$ 5,000	\$ 3,295	\$ 5,000	\$ -	0.0%
COUNCIL	58701	BOARD OF TAX REVIEW	\$ -	\$ 2,100	\$ 2,100	\$ 2,100	\$ -	\$ 2,100	\$ -	0.0%
COUNCIL	58702	DNLS-WATERFRONT PARK	\$ 34,500	\$ 45,000	\$ 33,500	\$ 65,000	\$ 60,000	\$ 65,000	\$ -	0.0%
COUNCIL	58703	NL MAIN STREET PROGRAM	\$ 13,140	\$ 13,140	\$ -	\$ 13,140	\$ -	\$ -	\$ (13,140)	0.0%
COUNCIL	58704	VFW POST 189 (FLAGS)	\$ 2,994	\$ -	\$ 2,996	\$ 3,000	\$ -	\$ 3,000	\$ -	0.0%
COUNCIL	58705	WATERFRONT ACTIVITY	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	\$ -	0.0%
COUNCIL	58706	VETERAN'S ADVISORY COMMITTEE	\$ 1,075	\$ 1,812	\$ 1,408	\$ 2,000	\$ 293	\$ 2,000	\$ -	0.0%
			\$ 271,386	\$ 241,067	\$ 227,247	\$ 321,976	\$ 208,063	\$ 291,653	\$ (30,323)	-10.4%

7



<b>FUNCTION:</b> Judicial	<b>DEPARTMENT:</b> Probate Court	<b>DIVISION:</b> Administration
------------------------------	-------------------------------------	------------------------------------

**SUMMARY:**

The Probate Court is operated under the General Statutes of the State of Connecticut. The Judge is elected while his office staff is appointed by him. The operating cost of the Probate Court is shared by New London and Waterford on a proportionate basis of respective taxable grand lists.

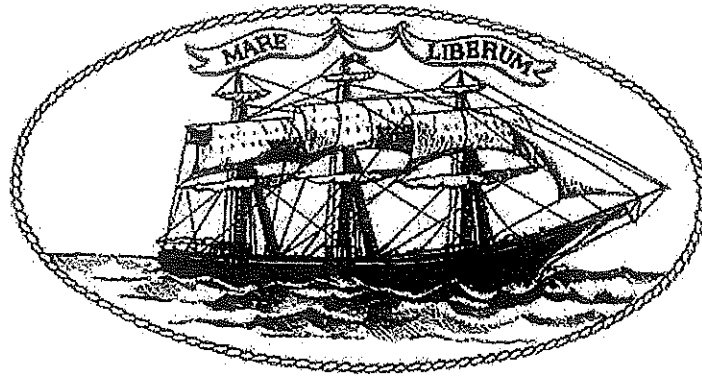


DEPARTMENT  
PROBATE

58250 ACCOUNT DESCRIPTION  
PAYMENTS TO OTHER ORGANIZATION

2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
\$ 27,901	\$ 21,658	\$ 29,031	\$ 30,000	\$ 22,062	\$ 30,000	\$ -	0.0%
\$ 27,901	\$ 21,658	\$ 29,031	\$ 30,000	\$ 22,062	\$ 30,000	\$ -	0.0%

8



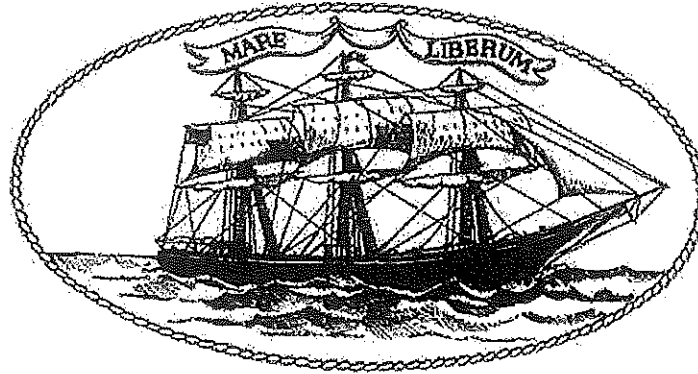
<b>FUNCTION:</b> Executive	<b>DEPARTMENT:</b> Mayor	<b>DIVISION:</b> Administration
-------------------------------	-----------------------------	------------------------------------

**SUMMARY:**

The Department of the Mayor, encompassing the Office of the Mayor, Personnel, and Human Services, is responsible for the executive and administrative work of the City. The responsibilities include annually presenting a budget for City Council's review and adoption; ensuring that the City does not run a deficit except in the case of an unforeseeable emergency; directing and controlling all municipal departments; establishing schools and procedures to be followed by all departments; making recommendations concerning the nature and location of municipal improvements; conducting labor negotiations; hiring and retaining employees; resolving personnel issues; administering benefits; compiling and maintaining personnel records; overseeing non-profit human services delivery system including children, youth and families, senior citizens, housing and homelessness, developmental services, behavioral health (includes mental health and substance abuse), veterans affairs; working with State and local officials to lobby for and advance the City's interests.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
MAYOR	51510 REGULAR PAYROLL	\$ 232,640	\$ 251,416	\$ 263,574	\$ 266,502	\$ 170,930	\$ 277,616	\$ 11,114	4.0%
MAYOR	51530 OVERTIME PAYROLL	\$ -	\$ -	\$ 212	\$ -	\$ 821	\$ 500	\$ 500	100.0%
MAYOR	51540 LONGEVITY	\$ 750	\$ 750	\$ 900	\$ 1,050	\$ 525	\$ 1,050	\$ -	0.0%
MAYOR	52101 HEALTH INSURANCE	\$ 31,915	\$ 33,960	\$ 34,069	\$ 36,469	\$ 31,199	\$ 39,172	\$ 2,703	6.9%
MAYOR	52102 LIFE INSURANCE	\$ 300	\$ -	\$ -	\$ 330	\$ -	\$ 348	\$ 18	5.2%
MAYOR	52200 FICA	\$ 18,186	\$ 19,453	\$ 20,268	\$ 21,482	\$ 13,993	\$ 21,238	\$ (244)	-1.1%
MAYOR	52302 CONTRIB TO FIRE CMERS	\$ 14,741	\$ 20,582	\$ 24,426	\$ 26,338	\$ 16,257	\$ 25,949	\$ (389)	-1.5%
MAYOR	52305 CONTRIB TO CITY'S 401A PLAN	\$ 18,972	\$ 19,453	\$ 19,839	\$ 14,711	\$ 13,742	\$ 21,497	\$ 6,786	31.6%
MAYOR	52306 CONTRIB TO CITY'S 457 PLAN	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ -	0.0%
MAYOR	52307 RHS CONTRIBUTION	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ -	0.0%
MAYOR	52903 EYEGLOSS REIMBURSEMENT	\$ -	\$ 45	\$ -	\$ 450	\$ -	\$ 450	\$ -	0.0%
MAYOR	53012 CONSULTING	\$ -	\$ 2,089	\$ 4,220	\$ 8,000	\$ 2,485	\$ 5,000	\$ (3,000)	-60.0%
MAYOR	53300 OTHER PROF/TECH SVCS	\$ 472	\$ 7,942	\$ -	\$ 10,000	\$ 3,801	\$ 5,000	\$ (5,000)	-100.0%
MAYOR	53990 OTHER PURCH PROF/TECH SVCS	\$ 4,220	\$ 3,549	\$ 3,499	\$ 5,000	\$ 1,205	\$ 5,000	\$ -	0.0%
MAYOR	55800 TRAVEL & TRANSPORTATION	\$ 206	\$ 2,172	\$ 695	\$ 2,500	\$ 437	\$ 1,000	\$ (1,500)	-150.0%
MAYOR	55990 OTHER PURCHASED SERVICES	\$ -	\$ 342	\$ 753	\$ 6,000	\$ -	\$ 3,000	\$ (3,000)	-100.0%
MAYOR	56100 OFFICE SUPPLIES	\$ 1,240	\$ 1,357	\$ 878	\$ 1,500	\$ 1,067	\$ 1,500	\$ -	0.0%
MAYOR	58100 DUES & SUBSCRIPTIONS	\$ 193,395	\$ 199,219	\$ 202,111	\$ 197,390	\$ 201,941	\$ 200,000	\$ 2,610	1.3%
		\$ 520,538	\$ 565,828	\$ 578,943	\$ 601,222	\$ 461,903	\$ 611,820	\$ 10,598	1.7%

9



<b>FUNCTION:</b> General Government	<b>DEPARTMENT:</b> Mayor	<b>DIVISION:</b> Personnel
---	-----------------------------	-------------------------------

**SUMMARY:**

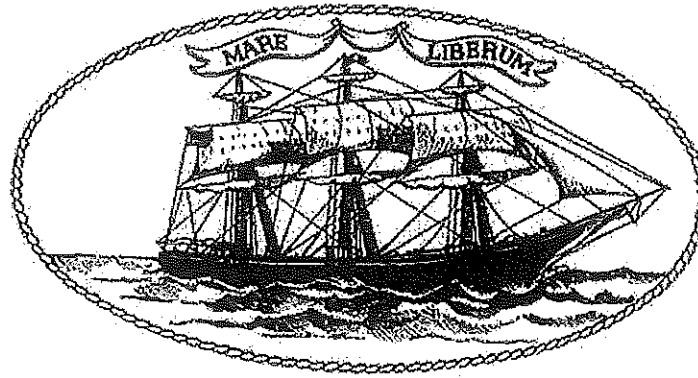
The Personnel Department of the Mayor's Office is responsible for a wide range of duties for all City employees and pensioners at the Board of Education. Within this framework, the Personnel Department functions include but are not limited to: conducting employee relations activities (handling all of the complaints made by employees to resolve personnel issues); maintaining historical personnel records (keeping past and current records); maintaining municipal guidelines by preparing, updating, and recommending personnel policies and procedures; providing information and assisting with the preparation of reports; ensuring legal compliance by monitoring and implementing applicable human resource federal and state requirements; conducting contract negotiations, recruitment and retention; preparing and reviewing job descriptions; producing all forms regarding a change in status for employees (salary increases, promotions, new hires, terminations); organizing trainings (prevention of sexual harassment and workplace violence), and coordinating staff performance reviews.

The Personnel Board, which is responsible for Personnel Management and Merit Systems for the City, is serviced by this Division in accordance with the Code of Ordinances. The Pension Committee and EEO Committee are also assigned to the Personnel Department

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
PERSONNEL	51510 REGULAR PAYROLL	\$ 173,581	\$ 143,944	\$ 149,558	\$ 149,100	\$ 94,816	\$ 156,115	\$ 7,015	4.5%
PERSONNEL	51530 OVERTIME PAYROLL	\$ 415	\$ 12	\$ 401	\$ 400	\$ 42	\$ 400	\$ -	0.0%
PERSONNEL	51540 LONGEVITY	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ -	0.0%
PERSONNEL	52101 HEALTH INSURANCE	\$ 25,955	\$ 21,120	\$ 21,176	\$ 23,992	\$ 17,140	\$ 25,840	\$ 1,848	7.2%
PERSONNEL	52102 LIFE INSURANCE	\$ 300	\$ -	\$ -	\$ 220	\$ -	\$ 292	\$ 12	5.2%
PERSONNEL	52200 FICA	\$ 14,068	\$ 10,681	\$ 11,114	\$ 11,430	\$ 7,017	\$ 11,944	\$ 514	4.3%
PERSONNEL	52305 CONTRIB TO CITY'S 401A PLAN	\$ 16,662	\$ 13,675	\$ 14,210	\$ 14,164	\$ 9,005	\$ 14,832	\$ 668	4.5%
PERSONNEL	52306 CONTRIB TO CITY'S 457 PLAN	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ 500	\$ (500)	-100.0%
PERSONNEL	52307 RHS CONTRIBUTION	\$ 3,000	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.0%
PERSONNEL	52903 EYEGLOSS REIMBURSEMENT	\$ 100	\$ -	\$ 150	\$ 300	\$ -	\$ 300	\$ -	0.0%
PERSONNEL	53012 CONSULTING	\$ 7,761	\$ 1,543	\$ 2,982	\$ 10,000	\$ 83,906	\$ 110,000	\$ 100,000	90.9%
PERSONNEL	53300 OTHER PROF/TECH SVCS	\$ 24,533	\$ 29,108	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
PERSONNEL	53990 OTHER PURCH PROF/TECH SVCS	\$ 180	\$ -	\$ 26,398	\$ 25,000	\$ 17,689	\$ 25,000	\$ -	0.0%
PERSONNEL	55010 TRAINING	\$ -	\$ -	\$ 2,000	\$ 5,000	\$ 475	\$ 5,000	\$ -	0.0%
PERSONNEL	55400 ADVERTISING	\$ 7,423	\$ 12,568	\$ 12,533	\$ 10,000	\$ 4,683	\$ 20,000	\$ 10,000	50.0%
PERSONNEL	55500 PRINTING	\$ -	\$ -	\$ 437	\$ 500	\$ 48	\$ 500	\$ -	0.0%
PERSONNEL	55800 TRAVEL & TRANSPORTATION	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 500	\$ -	0.0%
PERSONNEL	56100 OFFICE SUPPLIES	\$ 644	\$ 1,387	\$ 449	\$ 1,500	\$ 769	\$ 1,000	\$ (500)	-50.0%
PERSONNEL	56300 FOOD	\$ 451	\$ 147	\$ 602	\$ 700	\$ 73	\$ 700	\$ -	0.0%
PERSONNEL	56900 OTHER SUPPLIES	\$ -	\$ (31)	\$ -	\$ 300	\$ -	\$ 200	\$ (100)	-50.0%
PERSONNEL	58100 DUES & SUBSCRIPTIONS	\$ -	\$ -	\$ 280	\$ 250	\$ -	\$ 150	\$ (100)	-66.7%
		\$ 275,374	\$ 237,455	\$ 244,590	\$ 256,656	\$ 237,963	\$ 375,513	\$ 118,857	31.7%

10





<b>FUNCTION:</b> General Government	<b>DEPARTMENT:</b> Elections	<b>DIVISION:</b> Administration
---	---------------------------------	------------------------------------

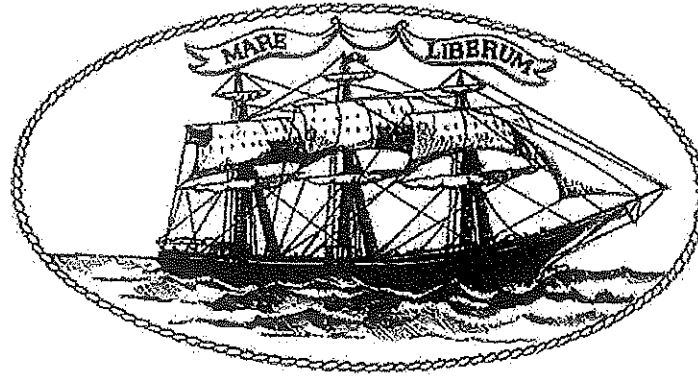
**SUMMARY:**

The Office of Registrar of Voters is an elected two year municipal office mandated by, and operated under, state statute. The Registrar of Voters work closely with, and under, the Secretary of The State of Connecticut in developing methods and procedures to insure the voting rights of citizens and to administer all Elections (Federal, state, Municipal, Primaries, and Referenda), and in assuring compliance with current Election law. Registrars of Voters are responsible , voter education, for conducting the annual Canvass of Voters each Spring, maintaining the accuracy of the voter registry list, updating voter records, preparing departmental budgets, soliciting and training all election officials. the storage, maintenance, and set up of all election and polling place equipment, Maintaining regular office hours, responding to public or candidate inquiries.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
ELECTIONS	51510 REGULAR PAYROLL	\$ 53,999	\$ 54,414	\$ 55,291	\$ 55,080	\$ 34,319	\$ 56,180	\$ 1,100	2.0%
ELECTIONS	52200 FICA	\$ 4,131	\$ 4,163	\$ 4,230	\$ 4,214	\$ 2,220	\$ 4,298	\$ 84	2.0%
ELECTIONS	53300 OTHER PROF/TECH SVCS	\$ 225	\$ 3,038	\$ 2,543	\$ 4,000	\$ 1,770	\$ 4,000	\$ -	0.0%
ELECTIONS	53990 OTHER PURCH PROF/TECH SVCS	\$ 38,560	\$ 14,478	\$ 27,707	\$ 35,000	\$ 20,955	\$ 30,000	\$ (5,000)	-16.7%
ELECTIONS	54300 REPAIRS & MAINTENANCE	\$ 3,200	\$ 3,200	\$ 3,200	\$ 3,200	\$ 3,600	\$ 3,600	\$ 400	11.1%
ELECTIONS	55301 POSTAGE	\$ 62	\$ 11	\$ 43	\$ -	\$ -	\$ -	\$ -	0.0%
ELECTIONS	55500 PRINTING	\$ 12,202	\$ 5,085	\$ 8,728	\$ 13,000	\$ 4,778	\$ 13,000	\$ -	0.0%
ELECTIONS	55800 TRAVEL & TRANSPORTATION	\$ 506	\$ 169	\$ 88	\$ 700	\$ 571	\$ 700	\$ -	0.0%
ELECTIONS	56100 OFFICE SUPPLIES	\$ 1,461	\$ 775	\$ 1,329	\$ 2,000	\$ 404	\$ 1,000	\$ (1,000)	-100.0%
ELECTIONS	56900 OTHER SUPPLIES	\$ 840	\$ 1,062	\$ -	\$ 1,400	\$ -	\$ 1,000	\$ (400)	-40.0%
ELECTIONS	58100 DUES & SUBSCRIPTIONS	\$ 130	\$ 70	\$ 140	\$ 140	\$ 140	\$ 140	\$ -	0.0%
		\$ 115,315	\$ 86,465	\$ 103,299	\$ 118,734	\$ 68,757	\$ 113,918	\$ (4,816)	-4.2%

1

1



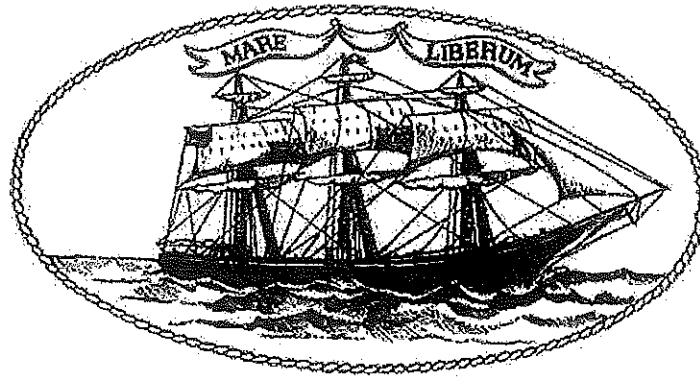
<b>FUNCTION:</b> General Government	<b>DEPARTMENT:</b> Finance	<b>DIVISION:</b> Administration
---	-------------------------------	------------------------------------

**SUMMARY:**

Finance Administration provides centralized financial management services for the City of New London. It includes the accounting, purchasing, payroll and accounts payable departments. Duties include financial reporting, budget preparation, capital improvement projects, and treasury management.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
FINANCE	51510 REGULAR PAYROLL	\$ 700,069	\$ 717,875	\$ 647,187	\$ 681,572	\$ 398,133	\$ 691,217	\$ 9,645	1.4%
FINANCE	51530 OVERTIME PAYROLL	\$ 25,634	\$ 25,447	\$ 15,381	\$ 12,000	\$ 16,459	\$ 15,000	\$ 3,000	20.0%
FINANCE	51540 LONGEVITY	\$ 1,050	\$ 1,050	\$ 900	\$ 1,300	\$ 1,125	\$ 2,050	\$ 750	36.6%
FINANCE	52101 HEALTH INSURANCE	\$ 114,854	\$ 163,311	\$ 138,749	\$ 176,412	\$ 93,622	\$ 135,358	\$ (41,054)	-30.3%
FINANCE	52102 LIFE INSURANCE	\$ 800	\$ -	\$ -	\$ 880	\$ -	\$ 928	\$ 48	5.2%
FINANCE	52200 FICA	\$ 52,736	\$ 55,491	\$ 50,251	\$ 54,040	\$ 31,481	\$ 52,860	\$ (1,160)	-2.2%
FINANCE	52303 CONTRIB TO PW CMERS	\$ 17,139	\$ 22,033	\$ 25,945	\$ 28,294	\$ 18,970	\$ 36,797	\$ 8,503	23.1%
FINANCE	52304 CONTRIB TO CITY'S DEF BEN PLAN	\$ 3,935	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
FINANCE	52305 CONTRIB TO CITY'S 401A PLAN	\$ 39,741	\$ 52,583	\$ 45,805	\$ 48,400	\$ 27,453	\$ 44,394	\$ (4,006)	-9.0%
FINANCE	52306 CONTRIB TO CITY'S 457 PLAN	\$ 10,585	\$ 1,500	\$ 1,500	\$ 1,750	\$ 750	\$ 1,000	\$ (750)	-75.0%
FINANCE	52307 RHS CONTRIBUTION	\$ 4,000	\$ 4,000	\$ 4,000	\$ 5,000	\$ 2,750	\$ 3,000	\$ (2,000)	-66.7%
FINANCE	52903 EYEGLOSS REIMBURSEMENT	\$ 150	\$ 871	\$ 1,032	\$ 1,050	\$ 550	\$ 1,250	\$ 200	16.0%
FINANCE	52905 MEU EDUCATION INCENTIVE	\$ 2,000	\$ 1,750	\$ 2,000	\$ -	\$ -	\$ -	\$ -	0.0%
FINANCE	52906 CMERS ADMIN FEE	\$ 9,750	\$ 10,660	\$ 10,530	\$ 9,750	\$ 10,790	\$ 11,000	\$ 1,250	11.4%
FINANCE	53012 CONSULTING	\$ 34,987	\$ 32,062	\$ 16,662	\$ 80,000	\$ 69,400	\$ 40,000	\$ (40,000)	-100.0%
FINANCE	53300 OTHER PROF/TECH SVCS	\$ 4,244	\$ 22,398	\$ 6,075	\$ -	\$ -	\$ -	\$ -	0.0%
FINANCE	53990 OTHER PURCH PROF/TECH SVCS	\$ 5,029	\$ 5,218	\$ 16,838	\$ -	\$ -	\$ -	\$ -	0.0%
FINANCE	54300 REPAIRS & MAINTENANCE	\$ 799	\$ -	\$ -	\$ 4,000	\$ -	\$ 4,000	\$ -	0.0%
FINANCE	54400 RENTALS & LEASES	\$ 1,680	\$ 1,591	\$ 1,770	\$ 4,500	\$ 1,067	\$ 4,500	\$ -	0.0%
FINANCE	55010 TRAINING	\$ 120	\$ -	\$ 85	\$ 2,500	\$ -	\$ 1,000	\$ (1,500)	-150.0%
FINANCE	55301 POSTAGE	\$ -	\$ 132	\$ 7,000	\$ 7,500	\$ 680	\$ 7,500	\$ -	0.0%
FINANCE	55400 ADVERTISING	\$ 351	\$ -	\$ -	\$ 1,500	\$ -	\$ 1,500	\$ -	0.0%
FINANCE	55800 TRAVEL & TRANSPORTATION	\$ 650	\$ 437	\$ -	\$ 800	\$ -	\$ 500	\$ (300)	-60.0%
FINANCE	55990 OTHER PURCHASED SERVICES	\$ -	\$ -	\$ 1,061	\$ 500	\$ -	\$ 500	\$ -	0.0%
FINANCE	56100 OFFICE SUPPLIES	\$ 8,058	\$ 8,724	\$ 9,216	\$ 12,448	\$ 5,085	\$ 14,000	\$ 1,552	11.1%
FINANCE	58100 DUES & SUBSCRIPTIONS	\$ 810	\$ 1,131	\$ 1,668	\$ 2,000	\$ 1,013	\$ 2,000	\$ -	0.0%
		\$ 1,039,171	\$ 1,128,265	\$ 1,003,656	\$ 1,136,196	\$ 679,328	\$ 1,070,374	\$ (65,822)	-6.1%

12



<b>FUNCTION:</b> General Government	<b>DEPARTMENT:</b> Finance	<b>DIVISION:</b> Tax & Revenue Collection
---	-------------------------------	--

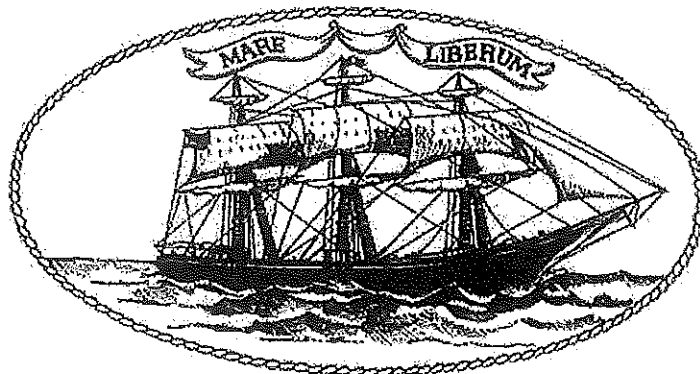
**SUMMARY:**

The Tax Division is responsible for the creation and collection of tax bills and maintaining and updating tax rate books and accounts. It reviews outstanding accounts and prepares requests for transfer to suspense and makes recommendation on allowance for bad debts. It prepares liens and releases for recording on the New London Land Records and files UCC liens with the Secretary of State. It initiates foreclosure or tax sale and other legal actions in the processing of collection of delinquent tax receivables. The Tax Division hears and investigates tax issues and provides information regarding tax matters to the citizens. The Division is also responsible for the deposit of all miscellaneous revenues and collectibles, state grants and user fees.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
TAX DEPT	51510 REGULAR PAYROLL	\$ 241,715	\$ 166,837	\$ 186,602	\$ 194,657	\$ 114,512	\$ 199,448	\$ 4,791	2.4%
TAX DEPT	51530 OVERTIME PAYROLL	\$ 222	\$ 29	\$ 11	\$ 2,000	\$ 128	\$ 2,000	\$ -	0.0%
TAX DEPT	51540 LONGEVITY	\$ 750	\$ 150	\$ 300	\$ 300	\$ 150	\$ 300	\$ -	0.0%
TAX DEPT	52101 HEALTH INSURANCE	\$ 51,179	\$ 47,631	\$ 53,306	\$ 57,039	\$ 34,911	\$ 41,133	\$ (15,906)	-38.7%
TAX DEPT	52102 LIFE INSURANCE	\$ 400	\$ -	\$ -	\$ 330	\$ -	\$ 348	\$ 18	5.2%
TAX DEPT	52200 FICA	\$ 17,705	\$ 11,863	\$ 13,499	\$ 14,915	\$ 8,194	\$ 15,258	\$ 343	2.2%
TAX DEPT	52303 CONTRIB TO PW CMERS	\$ 10,287	\$ 11,843	\$ 15,734	\$ 17,286	\$ 9,666	\$ 17,589	\$ 303	1.7%
TAX DEPT	52305 CONTRIB TO CITY'S 401A PLAN	\$ 10,382	\$ 7,726	\$ 8,086	\$ 8,504	\$ 5,298	\$ 8,759	\$ 255	2.9%
TAX DEPT	52306 CONTRIB TO CITY'S 457 PLAN	\$ 250	\$ -	\$ -	\$ 250	\$ -	\$ -	\$ (250)	0.0%
TAX DEPT	52307 RHS CONTRIBUTION	\$ 24,000	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000	\$ -	0.0%
TAX DEPT	52903 EYEGLOSS REIMBURSEMENT	\$ -	\$ -	\$ -	\$ 400	\$ -	\$ 600	\$ 200	33.3%
TAX DEPT	53300 OTHER PROF/TECH SVCS	\$ -	\$ -	\$ 1,086	\$ 1,500	\$ 391	\$ 1,500	\$ -	0.0%
TAX DEPT	53990 OTHER PURCH PROF/TECH SVCS	\$ 4,314	\$ (511)	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
TAX DEPT	54300 REPAIRS & MAINTENANCE	\$ 260	\$ -	\$ -	\$ 1,100	\$ -	\$ 1,100	\$ -	0.0%
TAX DEPT	54400 RENTALS & LEASES	\$ 82	\$ 92	\$ 187	\$ 100	\$ -	\$ 100	\$ -	0.0%
TAX DEPT	55010 TRAINING	\$ 200	\$ 499	\$ 290	\$ 1,000	\$ 140	\$ 400	\$ (600)	-150.0%
TAX DEPT	55301 POSTAGE	\$ 8,397	\$ 13,437	\$ 12,987	\$ 13,200	\$ 2,305	\$ 13,200	\$ -	0.0%
TAX DEPT	55400 ADVERTISING	\$ 2,313	\$ 1,533	\$ 2,048	\$ 2,800	\$ 496	\$ 2,800	\$ -	0.0%
TAX DEPT	55800 TRAVEL & TRANSPORTATION	\$ 470	\$ 507	\$ 40	\$ 500	\$ -	\$ 200	\$ (300)	-150.0%
TAX DEPT	56100 OFFICE SUPPLIES	\$ 888	\$ 2,166	\$ 1,261	\$ 1,500	\$ 879	\$ 1,500	\$ -	0.0%
TAX DEPT	58100 DUES & SUBSCRIPTIONS	\$ 70	\$ 95	\$ 75	\$ 200	\$ 195	\$ 200	\$ -	0.0%
TAX DEPT	58250 PAYMENTS TO OTHER ORGANIZATION	\$ 4,192	\$ 8,916	\$ 7,000	\$ 7,000	\$ 923	\$ 7,000	\$ -	0.0%
		\$ 378,075	\$ 272,813	\$ 302,511	\$ 325,581	\$ 178,188	\$ 314,435	\$ (11,146)	-3.5%



**13**



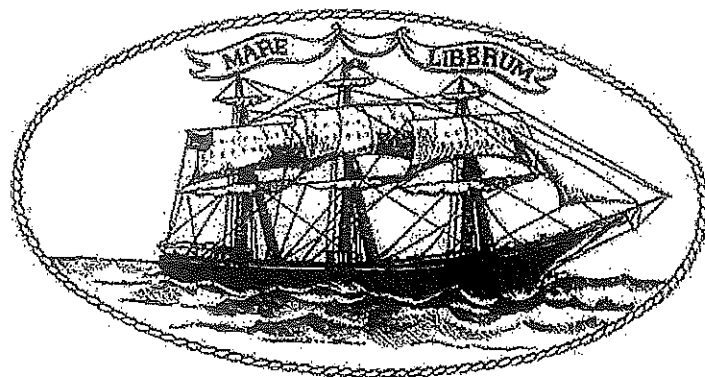
<b>FUNCTION:</b> General Government	<b>DEPARTMENT:</b> Finance	<b>DIVISION:</b> Assessment
---	-------------------------------	--------------------------------

**SUMMARY:**

The Assessment Division is responsible for establishing the value of all real estate, business personal property and motor vehicles for advalorem tax purposes; for discovering, listing and valuing all taxable and tax-exempt properties and to ensure that all assessments are equitable. The Assessor's Office plans, directs, organizes and implements an ongoing city-wide program of real and personal property assessment, maintains an updated mapping and database system and is responsible for administering both local and state exemption programs for the Elderly, Blind, Disabled, Veterans, Disabled Veterans and for qualifying properties located within the city's enterprise zone. The Assessor's office also prepares numerous reports for the State Office of Policy and Management and provides technical assistance to the Board of Assessment Appeals as required.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
ASSESSMENT	51510 REGULAR PAYROLL	\$ 186,493	\$ 181,820	\$ 103,667	\$ 202,572	\$ 122,414	\$ 272,521	\$ 69,949	25.7%
ASSESSMENT	51530 OVERTIME PAYROLL	\$ 238	\$ 6,020	\$ 3,841	\$ 2,500	\$ 696	\$ 2,500	\$ -	0.0%
ASSESSMENT	51540 LONGEVITY	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
ASSESSMENT	52101 HEALTH INSURANCE	\$ 45,782	\$ 20,217	\$ 8,861	\$ 26,802	\$ 25,564	\$ 78,375	\$ 51,573	65.8%
ASSESSMENT	52102 LIFE INSURANCE	\$ 300	\$ -	\$ -	\$ 330	\$ -	\$ 348	\$ 18	5.2%
ASSESSMENT	52200 FICA	\$ 13,631	\$ 13,822	\$ 8,186	\$ 15,610	\$ 9,337	\$ 20,845	\$ 5,235	25.1%
ASSESSMENT	52303 CONTRIB TO PW CMERS	\$ 10,974	\$ 14,836	\$ 16,515	\$ 16,831	\$ 11,709	\$ 16,500	\$ (331)	-2.0%
ASSESSMENT	52305 CONTRIB TO CITY'S 401A PLAN	\$ 8,926	\$ 6,006	\$ -	\$ 9,519	\$ 5,492	\$ 16,360	\$ 6,841	41.8%
ASSESSMENT	52306 CONTRIB TO CITY'S 457 PLAN	\$ 250	\$ 250	\$ -	\$ 250	\$ -	\$ 250	\$ -	0.0%
ASSESSMENT	52307 RHS CONTRIBUTION	\$ 1,000	\$ 12,000	\$ -	\$ 1,000	\$ -	\$ -	\$ (1,000)	0.0%
ASSESSMENT	52903 EYEGLOSS REIMBURSEMENT	\$ 120	\$ 400	\$ -	\$ 400	\$ -	\$ 600	\$ 200	33.3%
ASSESSMENT	52905 MEU EDUCATION INCENTIVE	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
ASSESSMENT	53012 CONSULTING	\$ -	\$ -	\$ 45,199	\$ -	\$ -	\$ -	\$ -	0.0%
ASSESSMENT	53300 OTHER PROF/TECH SVCS	\$ 11,930	\$ 42,194	\$ 30,142	\$ 35,000	\$ 23,784	\$ 35,000	\$ -	0.0%
ASSESSMENT	54300 REPAIRS & MAINTENANCE	\$ 726	\$ -	\$ -	\$ 1,200	\$ -	\$ 1,200	\$ -	0.0%
ASSESSMENT	54400 RENTALS & LEASES	\$ -	\$ 92	\$ 187	\$ 100	\$ -	\$ 100	\$ -	0.0%
ASSESSMENT	55010 TRAINING	\$ 655	\$ 313	\$ 355	\$ 2,000	\$ -	\$ 2,000	\$ -	0.0%
ASSESSMENT	55301 POSTAGE	\$ 9	\$ 9	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
ASSESSMENT	55400 ADVERTISING	\$ 634	\$ 670	\$ 307	\$ 600	\$ -	\$ 600	\$ -	0.0%
ASSESSMENT	55500 PRINTING	\$ 1,718	\$ 2,283	\$ 2,777	\$ 2,850	\$ 34	\$ 2,850	\$ -	0.0%
ASSESSMENT	55800 TRAVEL & TRANSPORTATION	\$ 340	\$ 872	\$ -	\$ 500	\$ 394	\$ 500	\$ -	0.0%
ASSESSMENT	56100 OFFICE SUPPLIES	\$ 1,618	\$ 3,051	\$ 1,275	\$ 2,000	\$ 485	\$ 2,000	\$ -	0.0%
ASSESSMENT	56900 OTHER SUPPLIES	\$ -	\$ (939)	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
ASSESSMENT	58100 DUES & SUBSCRIPTIONS	\$ 477	\$ 505	\$ 250	\$ 1,675	\$ 392	\$ 1,675	\$ -	0.0%
		\$ 286,821	\$ 304,420	\$ 221,562	\$ 321,739	\$ 200,301	\$ 454,224	\$ 132,485	29.2%

14



**FUNCTION:**  
Information  
Technology

**DEPARTMENT:**  
Finance

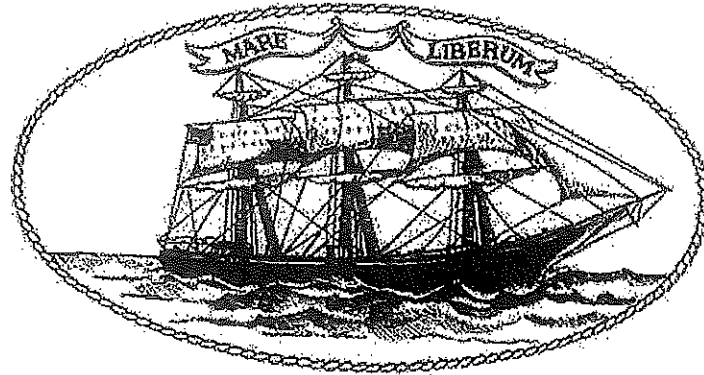
**DIVISION:**  
Information  
Technology

**SUMMARY:**

The IT Division maintains the information systems infrastructure including application software, servers, and associated local and wide area networks. Additionally the IT Division maintains mobile data browsers in all public safety vehicles as well as mobile camera systems in all of the police line vehicles.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
IT	51510 REGULAR PAYROLL	\$ 321,375	\$ 356,259	\$ 417,346	\$ 445,185	\$ 277,727	\$ 457,990	\$ 12,805	2.8%
IT	51530 OVERTIME PAYROLL	\$ 5,691	\$ 6,556	\$ 17,775	\$ 7,600	\$ 13,470	\$ 7,000	\$ (600)	-8.6%
IT	51532 SAILFEST OVERTIME	\$ 1,115	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000	0.0%
IT	51540 LONGEVITY	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	\$ 650	\$ 1,300	\$ -	0.0%
IT	52101 HEALTH INSURANCE	\$ 71,718	\$ 82,227	\$ 87,853	\$ 126,416	\$ 73,304	\$ 128,901	\$ 2,485	1.9%
IT	52102 LIFE INSURANCE	\$ 400	\$ -	\$ -	\$ 550	\$ -	\$ 580	\$ 30	5.2%
IT	52200 FICA	\$ 24,239	\$ 27,327	\$ 31,693	\$ 34,156	\$ 21,051	\$ 34,902	\$ 746	2.1%
IT	52304 CONTRIB TO CITY'S DEF BEN PLAN	\$ 8,307	\$ 8,651	\$ 8,683	\$ 10,592	\$ 5,502	\$ 10,805	\$ 213	2.0%
IT	52305 CONTRIB TO CITY'S 401A PLAN	\$ 22,784	\$ 25,761	\$ 31,434	\$ 33,907	\$ 21,163	\$ 34,788	\$ 881	2.5%
IT	52306 CONTRIB TO CITY'S 457 PLAN	\$ 250	\$ 1,000	\$ 1,000	\$ 1,250	\$ 750	\$ 250	\$ (1,000)	-400.0%
IT	52307 RHS CONTRIBUTION	\$ 3,000	\$ 4,000	\$ 3,000	\$ 5,000	\$ 4,000	\$ 4,000	\$ (1,000)	-25.0%
IT	52903 EYEGLOSS REIMBURSEMENT	\$ -	\$ 400	\$ -	\$ 550	\$ -	\$ 550	\$ -	0.0%
IT	52905 MEU EDUCATION INCENTIVE	\$ 1,750	\$ 1,750	\$ 1,750	\$ -	\$ -	\$ -	\$ -	0.0%
IT	53012 CONSULTING	\$ 515	\$ -	\$ -	\$ 5,000	\$ 3,759	\$ 5,000	\$ -	0.0%
IT	53510 INFORMATION TECHNOLOGY SVCS	\$ 2,787	\$ 3,882	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
IT	54300 REPAIRS & MAINTENANCE	\$ 386,301	\$ 200,511	\$ 73,424	\$ -	\$ 14,366	\$ -	\$ -	0.0%
IT	55010 TRAINING	\$ 6,248	\$ 8,217	\$ 165	\$ 5,000	\$ 4,895	\$ 5,000	\$ -	0.0%
IT	55300 COMMUNICATIONS	\$ 279,271	\$ 275,133	\$ 248,882	\$ 289,020	\$ 170,360	\$ 300,000	\$ 10,980	3.7%
IT	55800 TRAVEL & TRANSPORTATION	\$ 83	\$ 21	\$ -	\$ 500	\$ -	\$ 500	\$ -	0.0%
IT	56100 OFFICE SUPPLIES	\$ 1,756	\$ 845	\$ 1,080	\$ 5,000	\$ -	\$ 3,000	\$ (2,000)	-66.7%
IT	56500 TECHNOLOGY RELATED SUPPLIES	\$ 27,381	\$ 7,091	\$ 381	\$ 2,000	\$ -	\$ 2,000	\$ -	0.0%
IT	56510 TECHNOLOGY SOFTWARE	\$ -	\$ 14,350	\$ 260,393	\$ 421,315	\$ 303,772	\$ 450,000	\$ 28,685	6.4%
IT	56900 OTHER SUPPLIES	\$ -	\$ 360	\$ 10	\$ 5,000	\$ -	\$ 2,500	\$ (2,500)	-100.0%
IT	57300 EQUIPMENT	\$ 7,856	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
IT	57340 TECHNOLOGY - HARDWARE	\$ -	\$ 104	\$ 290	\$ 18,500	\$ 10,528	\$ 19,000	\$ 500	2.6%
IT	58100 DUES & SUBSCRIPTIONS	\$ -	\$ 179	\$ -	\$ 1,000	\$ 857	\$ 1,000	\$ -	0.0%
		\$ 1,174,124	\$ 1,025,927	\$ 1,186,459	\$ 1,418,841	\$ 926,154	\$ 1,470,066	\$ 51,225	3.5%

**15**



<b>FUNCTION:</b> General Government	<b>DEPARTMENT:</b> City Clerk & Registrar of Vital Statistics	<b>DIVISION:</b> Administration
---	--	------------------------------------

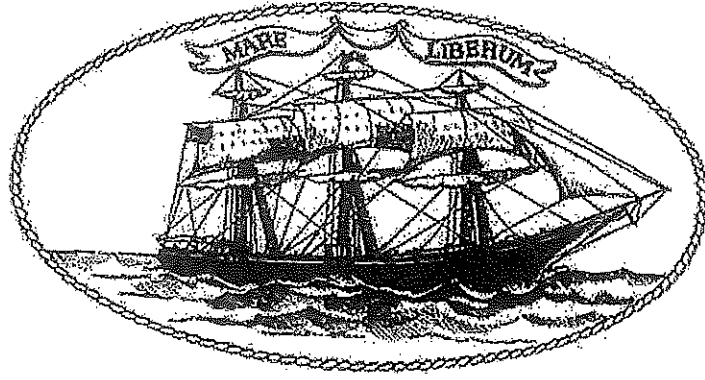
**SUMMARY:**

The duties and responsibilities of the Department of the City Clerk / Registrar of Vital Statistics are mandated by Connecticut General Statutes, Connecticut State Library, the City Charter and local ordinances. The City Clerk is the Clerk of Council and is responsible for the administration of Vital Records, Public Records, including land records and Elections as directed by, but not limited to, Chapter 92, Sec. 7-16 to 7-35, Chapter 93, Sec. 7-36 to Sec. 7-76, Sec. 46 and other duties as functions of the department. As a department head and city official, the City Clerk manages staff, creates and maintains a budget for department, and is the city's point of contact regarding compliance for vault storage and records management. The City Clerk is responsible for all municipal elections but not limited to, acting liaison for the city regarding Department of Public Health, Connecticut State Library, Elections Enforcement Commission, FOI Commission, and other duties.



DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
CITY CLERK	51510 REGULAR PAYROLL	\$ 152,610	\$ 154,008	\$ 149,978	\$ 162,912	\$ 95,109	\$ 168,308	\$ 5,396	3.2%
CITY CLERK	51512 OCCASIONAL PAYROLL	\$ -	\$ -	\$ -	\$ 3,000	\$ -	\$ -	\$ (3,000)	0.0%
CITY CLERK	51530 OVERTIME PAYROLL	\$ 18	\$ -	\$ 3,224	\$ 500	\$ 78	\$ 1,000	\$ 500	50.0%
CITY CLERK	51540 LONGEVITY	\$ -	\$ 300	\$ 300	\$ 300	\$ 150	\$ 300	\$ -	0.0%
CITY CLERK	52101 HEALTH INSURANCE	\$ 51,429	\$ 34,754	\$ 22,240	\$ 42,816	\$ 25,616	\$ 48,442	\$ 5,626	11.6%
CITY CLERK	52102 LIFE INSURANCE	\$ 300	\$ -	\$ -	\$ 330	\$ -	\$ 348	\$ 18	5.2%
CITY CLERK	52200 FICA	\$ 11,146	\$ 11,757	\$ 13,047	\$ 13,398	\$ 7,579	\$ 11,361	\$ (2,037)	-17.9%
CITY CLERK	52303 CONTRIB TO PW CMERS	\$ 9,434	\$ 11,645	\$ 12,034	\$ 13,806	\$ 8,683	\$ 14,335	\$ 529	3.7%
CITY CLERK	52305 CONTRIB TO CITY'S 401A PLAN	\$ 7,101	\$ 7,104	\$ 7,612	\$ 7,499	\$ 4,695	\$ 7,687	\$ 188	2.4%
CITY CLERK	52306 CONTRIB TO CITY'S 457 PLAN	\$ 500	\$ 500	\$ 500	\$ 1,000	\$ 500	\$ 2,000	\$ 1,000	50.0%
CITY CLERK	52307 RHS CONTRIBUTION	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
CITY CLERK	52903 EYEGLOSS REIMBURSEMENT	\$ -	\$ -	\$ -	\$ 450	\$ -	\$ 650	\$ 200	30.8%
CITY CLERK	53300 OTHER PROF/TECH SVCS	\$ 469	\$ -	\$ 288	\$ 500	\$ 83	\$ 500	\$ -	0.0%
CITY CLERK	53990 OTHER PURCH PROF/TECH SVCS	\$ 34,752	\$ 2,896	\$ 45,236	\$ 40,000	\$ 12,712	\$ 40,000	\$ -	0.0%
CITY CLERK	54300 REPAIRS & MAINTENANCE	\$ 463	\$ 29	\$ -	\$ 500	\$ -	\$ 500	\$ -	0.0%
CITY CLERK	54400 RENTALS & LEASES	\$ 1,810	\$ 1,969	\$ 255	\$ 2,000	\$ -	\$ 2,000	\$ -	0.0%
CITY CLERK	55010 TRAINING	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 500	\$ -	0.0%
CITY CLERK	55301 POSTAGE	\$ -	\$ 30	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
CITY CLERK	55400 ADVERTISING	\$ 1,902	\$ 1,427	\$ 347	\$ 2,500	\$ 145	\$ 2,500	\$ -	0.0%
CITY CLERK	55500 PRINTING	\$ 160	\$ 97	\$ 315	\$ 400	\$ -	\$ 400	\$ -	0.0%
CITY CLERK	55800 TRAVEL & TRANSPORTATION	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ 300	\$ -	0.0%
CITY CLERK	55990 OTHER PURCHASED SERVICES	\$ -	\$ 30,883	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
CITY CLERK	56100 OFFICE SUPPLIES	\$ 2,184	\$ 2,563	\$ 1,339	\$ 3,000	\$ 951	\$ 2,000	\$ (1,000)	-50.0%
CITY CLERK	58100 DUES & SUBSCRIPTIONS	\$ -	\$ 295	\$ 235	\$ 300	\$ 240	\$ 700	\$ 400	57.1%
		\$ 275,277	\$ 261,256	\$ 257,949	\$ 297,011	\$ 157,541	\$ 304,831	\$ 7,820	2.6%

16



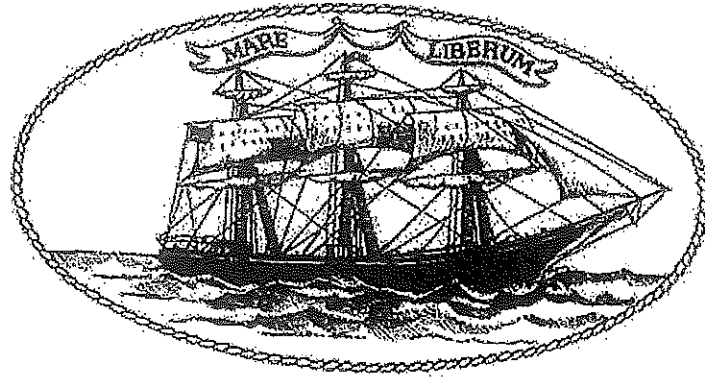
<b>FUNCTION:</b> General Government	<b>DEPARTMENT:</b> Law	<b>DIVISION:</b> Administration
---	---------------------------	------------------------------------

**SUMMARY:**

The Director of Law is appointed by the Mayor. He is the legal advisor in all matter affecting the interest of the City for the City Council, Mayor, and all departments, officers, boards, commissions, and agencies of the City.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
LAW	53012 CONSULTING	\$ 11,912	\$ 15,431	\$ 30,508	\$ 15,000	\$ 25,733	\$ 15,000	\$ -	0.0%
LAW	53020 LEGAL/FINANCIAL SERVICES	\$ 115,467	\$ 132,775	\$ 120,000	\$ 125,000	\$ 72,204	\$ 125,000	\$ -	0.0%
LAW	53300 OTHER PROF/TECH SVCS	\$ 208,506	\$ 182,995	\$ 188,555	\$ 210,000	\$ 117,545	\$ 230,000	\$ 20,000	8.7%
LAW	58200 CLAIMS & JUDGMENTS	\$ 1,283	\$ 1,865	\$ 2,375	\$ 5,000	\$ 528	\$ 5,000	\$ -	0.0%
		\$ 337,168	\$ 333,066	\$ 341,439	\$ 355,000	\$ 216,010	\$ 375,000	\$ 20,000	5.3%

17



FUNCTION: General Government	DEPARTMENT: Contingency	DIVISION: Administration
------------------------------------	----------------------------	-----------------------------

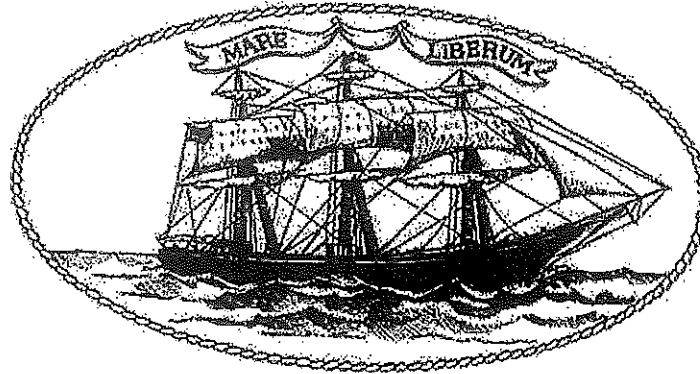
**SUMMARY:**

This contingency account is created as an imprest account to meet urgent or unforeseen expenditures of the government. Any use of these appropriations must be approved by the City Council by authorization of a transfer to the appropriate department and line item for which the funds are to be used.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
CONTINGENCY	59550 CONTINGENCY	\$ -	\$ -	\$ -	\$ 149,949	\$ -	\$ 400,000	\$ 250,051	62.5%
		\$ -	\$ -	\$ -	\$ 149,949	\$ -	\$ 400,000	\$ 250,051	62.5%

**18**





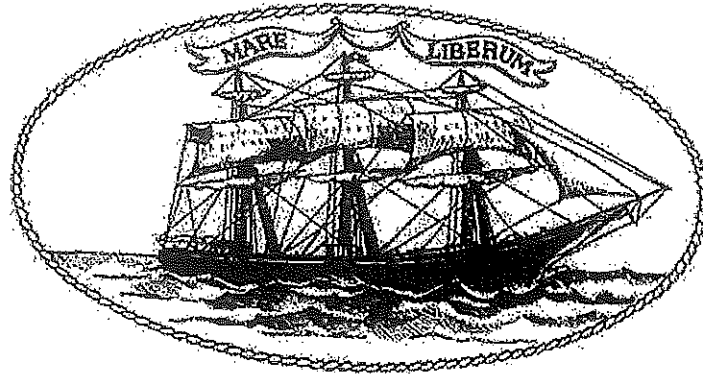
<b>FUNCTION:</b> Public Safety	<b>DEPARTMENT:</b> Police	<b>DIVISION:</b> Administration
-----------------------------------	------------------------------	------------------------------------

**SUMMARY:**

Police Administration consists of the offices of the Chief and the Deputy Chief along with their support staff. Administration is responsible for the strategic planning of police services, fiscal management, policy review, oversight of management/personnel systems and the efficiency and effectiveness of services.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
PD ADMIN	51510 REGULAR PAYROLL	\$ 114,583	\$ 99,885	\$ 119,566	\$ 109,331	\$ 79,242	\$ 119,494	\$ 10,163	8.5%
PD ADMIN	51511 UNIFORMED PAYROLL	\$ 128,699	\$ 130,526	\$ 131,695	\$ 134,102	\$ 79,930	\$ 139,520	\$ 5,418	3.9%
PD ADMIN	51530 OVERTIME PAYROLL	\$ 9,324	\$ 4,287	\$ 3,955	\$ 5,000	\$ 2,991	\$ 5,000	\$ -	0.0%
PD ADMIN	51540 LONGEVITY	\$ 625	\$ 800	\$ 1,025	\$ 1,125	\$ 950	\$ 1,900	\$ 775	40.8%
PD ADMIN	51550 HOLIDAY PREMIUM	\$ -	\$ -	\$ 227	\$ -	\$ -	\$ -	\$ -	0.0%
PD ADMIN	52101 HEALTH INSURANCE	\$ 44,602	\$ 42,519	\$ 42,170	\$ 74,274	\$ 17,194	\$ 49,751	\$ (24,523)	-49.3%
PD ADMIN	52102 LIFE INSURANCE	\$ 300	\$ -	\$ -	\$ 280	\$ -	\$ 348	\$ 68	19.5%
PD ADMIN	52103 POLICE/FIRE SURVIVOR'S INSURAN	\$ 1,411	\$ 2,244	\$ 2,291	\$ 2,406	\$ 1,238	\$ 2,000	\$ (106)	-5.3%
PD ADMIN	52200 FICA	\$ 18,124	\$ 17,489	\$ 19,526	\$ 19,619	\$ 7,186	\$ 11,200	\$ (8,419)	-75.2%
PD ADMIN	52301 CONTRIB TO POLICE CMERS	\$ -	\$ -	\$ 4,367	\$ -	\$ 20,423	\$ 32,915	\$ 32,915	100.0%
PD ADMIN	52303 CONTRIB TO PW CMERS	\$ 13,400	\$ 13,933	\$ 17,476	\$ 17,974	\$ 13,142	\$ 19,645	\$ 1,671	8.5%
PD ADMIN	52305 CONTRIB TO CITY'S 401A PLAN	\$ 12,059	\$ 12,301	\$ 12,931	\$ 12,740	\$ -	\$ -	\$ (12,740)	0.0%
PD ADMIN	52306 CONTRIB TO CITY'S 457 PLAN	\$ 500	\$ 500	\$ 500	\$ 500	\$ 1,000	\$ 500	\$ -	0.0%
PD ADMIN	52307 RHS CONTRIBUTION	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
PD ADMIN	52901 UNIFORM ALLOWANCE	\$ 1,050	\$ 1,050	\$ 1,050	\$ 1,050	\$ 1,050	\$ 1,050	\$ -	0.0%
PD ADMIN	52903 EYEGLOSS REIMBURSEMENT	\$ 150	\$ 150	\$ 250	\$ 400	\$ 150	\$ 400	\$ -	0.0%
PD ADMIN	52906 CMERS ADMIN FEE	\$ 14,950	\$ 15,990	\$ 16,900	\$ 15,000	\$ 16,380	\$ 16,380	\$ 1,380	8.4%
PD ADMIN	53300 OTHER PROF/TECH SVCS	\$ 32,027	\$ 56,943	\$ 29,264	\$ 35,000	\$ 34,058	\$ 40,000	\$ 5,000	12.5%
PD ADMIN	53510 INFORMATION TECHNOLOGY SVCS	\$ 17,821	\$ 15,580	\$ 14,630	\$ 20,000	\$ 11,219	\$ 10,000	\$ (10,000)	-100.0%
PD ADMIN	53990 OTHER PURCH PROF/TECH SVCS	\$ 6,002	\$ 4,787	\$ 874	\$ 5,000	\$ 3,184	\$ 5,000	\$ -	0.0%
PD ADMIN	54400 RENTALS & LEASES	\$ 7,558	\$ 18,372	\$ 11,791	\$ 15,000	\$ 4,847	\$ 15,000	\$ -	0.0%
PD ADMIN	55010 TRAINING	\$ 19,884	\$ 14,197	\$ 19,684	\$ 15,000	\$ 12,089	\$ 15,000	\$ -	0.0%
PD ADMIN	55500 PRINTING	\$ 570	\$ 929	\$ 507	\$ 1,500	\$ 327	\$ 600	\$ (900)	-150.0%
PD ADMIN	55800 TRAVEL & TRANSPORTATION	\$ 717	\$ 736	\$ 345	\$ 500	\$ -	\$ 500	\$ -	0.0%
PD ADMIN	56500 TECHNOLOGY RELATED SUPPLIES	\$ 12,749	\$ 13,137	\$ 12,187	\$ 15,000	\$ -	\$ 10,000	\$ (5,000)	-50.0%
PD ADMIN	56900 OTHER SUPPLIES	\$ 11,919	\$ 19,463	\$ 4,068	\$ 20,000	\$ 2,763	\$ 15,000	\$ (5,000)	-33.3%
PD ADMIN	58100 DUES & SUBSCRIPTIONS	\$ 1,680	\$ 1,785	\$ 1,980	\$ 1,000	\$ 940	\$ 1,000	\$ -	0.0%
		\$ 472,704	\$ 488,603	\$ 470,260	\$ 522,501	\$ 311,303	\$ 513,203	\$ (9,298)	-1.8%

19



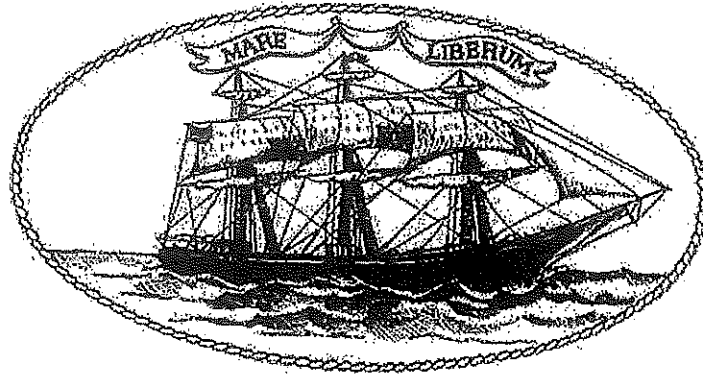
<b>FUNCTION:</b> Public Safety	<b>DEPARTMENT:</b> Police	<b>DIVISION:</b> Uniformed Services
-----------------------------------	------------------------------	--

**SUMMARY:**

The Uniformed Services Division is the largest of the Police Department. This division is responsible for preventive patrol, criminal apprehension, call response services and motor vehicle accident investigation. The division consists of three shifts of patrol officers and supervisors. Each of the three main squads is supervised by a Lieutenant/Sergeant. The officers bid for shifts and remain on that shift for a four-month period. Officers in this division may be utilized on one of several special assignments. Some officers patrol the city using specially equipped police mountain bikes or motorcycles. Other special assignments within the Uniformed Services Division include School Resource Officer, K-9, and Crisis Intervention Team (CIT). All personnel are involved in community policing. In New London all officers are expected to engage in activities that improve the quality of life in the neighborhoods. New London is fortunate to have strong neighborhood associations and alliances throughout the city. Beat offices know and interact with neighborhood organizers on an almost daily basis; this type of relationship increases the flow of information and sensitizes officers to concerns. This division also is tasked with the operation of the School Resource Officer (SRO) program which is partially funded through the Board of Education and responsible for maintaining an integrated approach to youth crime prevention, intervention and enforcement; also maintaining relationships among police, faculty and students.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
PATROL DIV	51510 REGULAR PAYROLL	\$ 31,651	\$ -	\$ 187,609	\$ -	\$ -	\$ 0	\$ -	0.0%
PATROL DIV	51511 UNIFORMED PAYROLL	\$ 4,042,020	\$ 4,124,126	\$ 4,124,608	\$ 4,326,622	\$ 2,611,957	\$ 4,271,025	\$ (55,597)	-1.3%
PATROL DIV	51530 OVERTIME PAYROLL	\$ -	\$ (12,864)	\$ (344)	\$ -	\$ -	\$ 0	\$ -	0.0%
PATROL DIV	51531 SPECIAL EVENTS OVERTIME	\$ 8,773	\$ 1,173	\$ -	\$ -	\$ -	\$ 0	\$ -	0.0%
PATROL DIV	51532 SAILFEST OVERTIME	\$ 51,492	\$ 51,473	\$ -	\$ -	\$ -	\$ 0	\$ -	0.0%
PATROL DIV	51533 UNIFORMED OVERTIME	\$ 696,476	\$ 654,695	\$ 761,803	\$ 500,000	\$ 526,713	\$ 50,000	\$ 50,000	0.0%
PATROL DIV	51540 LONGEVITY	\$ 18,575	\$ 17,800	\$ 18,675	\$ 17,804	\$ 8,425	\$ 650,000	\$ 150,000	23.1%
PATROL DIV	51550 HOLIDAY PREMIUM	\$ 50,052	\$ 48,653	\$ 50,229	\$ 50,000	\$ 30,226	\$ 17,500	\$ (304)	-1.7%
PATROL DIV	52101 HEALTH INSURANCE	\$ 962,196	\$ 1,070,583	\$ 1,123,551	\$ 1,251,396	\$ 841,470	\$ 50,000	\$ -	0.0%
PATROL DIV	52102 LIFE INSURANCE	\$ 2,650	\$ -	\$ -	\$ 3,230	\$ -	\$ 1,312,147	\$ 60,751	4.6%
PATROL DIV	52103 POLICE/FIRE SURVIVOR'S INSURAN	\$ 60,134	\$ 83,361	\$ 77,584	\$ 67,652	\$ 48,660	\$ 6,148	\$ 2,918	47.5%
PATROL DIV	52200 FICA	\$ 68,732	\$ 66,206	\$ 69,933	\$ 62,159	\$ 43,195	\$ 69,697	\$ 2,045	2.9%
PATROL DIV	52301 CONTRIB TO POLICE CMERS	\$ 921,499	\$ 1,066,624	\$ 1,216,703	\$ 997,043	\$ 803,835	\$ 67,780	\$ 5,621	8.3%
PATROL DIV	52303 CONTR TO PW CMERS	\$ -	\$ -	\$ -	\$ 6,877	\$ -	\$ 1,153,825	\$ 156,782	13.6%
PATROL DIV	52901 UNIFORM ALLOWANCE	\$ 54,450	\$ 54,600	\$ 53,550	\$ 54,600	\$ 55,650	\$ 0	\$ (6,877)	0.0%
PATROL DIV	53990 OTHER PURCH PROF/TECH SVCS	\$ -	\$ 1,755	\$ 835	\$ 1,000	\$ 876	\$ 60,900	\$ 6,300	10.3%
PATROL DIV	55301 POSTAGE	\$ 1,004	\$ 1,277	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,000	\$ -	0.0%
PATROL DIV	55990 OTHER PURCHASED SERVICES	\$ 60	\$ 456	\$ -	\$ 100	\$ 6	\$ 1,500	\$ -	0.0%
PATROL DIV	56100 OFFICE SUPPLIES	\$ 4,435	\$ 4,588	\$ 4,266	\$ 5,000	\$ 4,001	\$ 100	\$ -	0.0%
PATROL DIV	56300 FOOD	\$ 5,399	\$ 7,450	\$ 7,437	\$ 8,000	\$ 3,728	\$ 5,000	\$ -	0.0%
PATROL DIV	56900 OTHER SUPPLIES	\$ 13,286	\$ 11,682	\$ 11,441	\$ 14,000	\$ 5,955	\$ 8,000	\$ -	0.0%
PATROL DIV	57300 EQUIPMENT	\$ 4,921	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ (4,000)	-40.0%
PATROL DIV	57390 OTHER EQUIPMENT	\$ 11,161	\$ 8,810	\$ 7,193	\$ 7,500	\$ 2,869	\$ 0	\$ -	0.0%
		\$ 7,008,964	\$ 7,262,450	\$ 7,716,573	\$ 7,374,483	\$ 4,989,066	\$ 7,742,122	\$ 367,639	4.7%

20



<b>FUNCTION:</b> Public Safety	<b>DEPARTMENT:</b> Police	<b>DIVISION:</b> Investigative Services
-----------------------------------	------------------------------	---

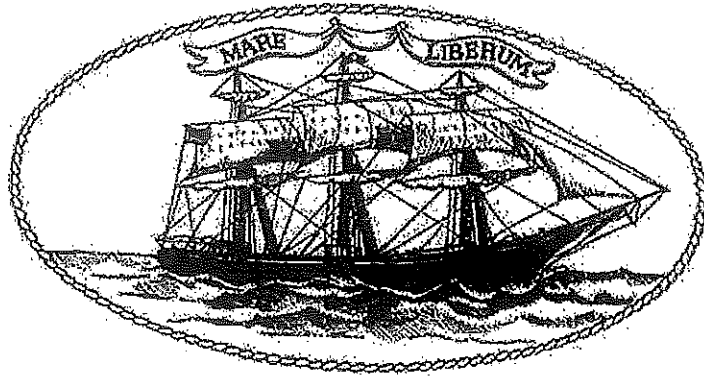
**SUMMARY:**

The Investigative Services Division is charged with the investigation and prosecution of all major crimes. Often these investigations take the form of follow-ups based on preliminary investigations performed by Uniformed Services. The Division is also responsible for narcotics investigations, bad check cases and pistol permit applications. The work of this division is often of a highly sensitive nature, significantly complex or of a long duration, requiring specialized skills, knowledge and abilities. The staff management function of Animal Control falls under the Investigative Services Division.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
INVESTIGATIONS	51510 REGULAR PAYROLL	\$ 39,522	\$ 32,659	\$ 36,189	\$ 51,089	\$ 31,831	\$ 52,111	\$ 1,022	2.0%
INVESTIGATIONS	51511 UNIFORMED PAYROLL	\$ 1,045,045	\$ 1,109,610	\$ 1,069,350	\$ 1,122,782	\$ 589,275	\$ 1,214,607	\$ 91,825	7.6%
INVESTIGATIONS	51530 OVERTIME PAYROLL	\$ 1,046	\$ 121	\$ (3,709)	\$ 122,000	\$ 337	\$ 5,000	\$ (117,000)	-2340.0%
INVESTIGATIONS	51533 UNIFORMED OVERTIME	\$ 122,709	\$ 137,738	\$ 114,413	\$ -	\$ 31,256	\$ 75,000	\$ 75,000	100.0%
INVESTIGATIONS	51540 LONGEVITY	\$ 5,475	\$ 5,125	\$ 5,425	\$ 4,975	\$ 2,425	\$ 4,900	\$ (75)	-1.5%
INVESTIGATIONS	51550 HOLIDAY PREMIUM	\$ 14,178	\$ 15,792	\$ 15,590	\$ 15,000	\$ 5,234	\$ 15,000	\$ -	0.0%
INVESTIGATIONS	52101 HEALTH INSURANCE	\$ 225,056	\$ 249,049	\$ 279,471	\$ 329,066	\$ 203,420	\$ 260,154	\$ (68,912)	-26.5%
INVESTIGATIONS	52102 LIFE INSURANCE	\$ 650	\$ -	\$ -	\$ 890	\$ -	\$ 1,160	\$ 270	23.3%
INVESTIGATIONS	52103 POLICE/FIRE SURVIVOR'S INSURAN	\$ 15,440	\$ 21,349	\$ 17,851	\$ 18,465	\$ 9,713	\$ 14,900	\$ (3,565)	-23.9%
INVESTIGATIONS	52200 FICA	\$ 22,303	\$ 20,258	\$ 18,748	\$ 20,077	\$ 10,666	\$ 19,500	\$ (577)	-3.0%
INVESTIGATIONS	52301 CONTRIB TO POLICE CMERS	\$ 236,512	\$ 273,019	\$ 279,821	\$ 260,950	\$ 160,224	\$ 246,360	\$ (14,590)	-5.9%
INVESTIGATIONS	52303 CONTRIB TO PW CMERS	\$ 6,468	\$ 5,376	\$ 5,668	\$ 8,399	\$ 5,354	\$ 9,390	\$ 991	10.6%
INVESTIGATIONS	52901 UNIFORM ALLOWANCE	\$ 11,700	\$ 13,650	\$ 13,650	\$ 13,650	\$ 10,500	\$ 10,500	\$ (3,150)	-30.0%
INVESTIGATIONS	53530 POLICE SERVICES	\$ 6,500	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
INVESTIGATIONS	53531 COVERT INVESTIGATIONS	\$ -	\$ 2,000	\$ 2,000	\$ 5,000	\$ 4,500	\$ 5,000	\$ -	0.0%
INVESTIGATIONS	56900 OTHER SUPPLIES	\$ 1,211	\$ 1,398	\$ 2,241	\$ 2,500	\$ 1,106	\$ 2,500	\$ -	0.0%
		\$ 1,753,814	\$ 1,889,643	\$ 1,856,707	\$ 1,974,843	\$ 1,065,841	\$ 1,936,082	\$ (38,761)	-2.0%



21



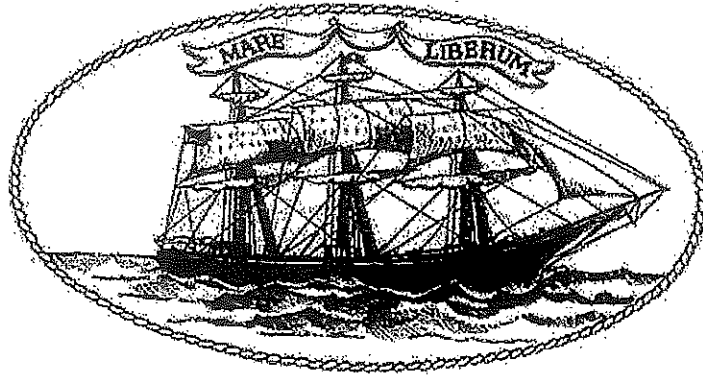
<b>FUNCTION:</b> Public Safety	<b>DEPARTMENT:</b> Police	<b>DIVISION:</b> Support Services
-----------------------------------	------------------------------	--------------------------------------

**SUMMARY:**

The Support Services Division enables the Uniformed and Investigative Services Divisions to accomplish their missions through management of the Emergency Communications Center, Records/Management Information Systems, Property Custodian, Fleet Management, Training and Crime Prevention. Through the above mentioned sections this division provides radio and telephone communications between and among members of the department and with the public; the maintenance, security, release and destruction of all police records the management of property and the evidence functions for department; the oversight and maintenance of our fleet of police vehicles, the implementation and oversight of employee training and record thereof; assigning a liaison to community groups and businesses for the purposes of crime prevention and interagency cooperation towards the elimination of physical conditions in the community that attract and house nuisances associated with drug activity.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
SUPPORT SVCS	51510 REGULAR PAYROLL	\$ 582,046	\$ 616,525	\$ 662,130	\$ 151,929	\$ 123,332	\$ 144,584	\$ (7,345)	-5.1%
SUPPORT SVCS	51511 UNIFORMED PAYROLL	\$ 360,881	\$ 449,433	\$ 424,052	\$ 459,923	\$ 285,631	\$ 467,973	\$ 8,050	1.7%
SUPPORT SVCS	51513 DISPATCHERS PAYROLL	\$ -	\$ -	\$ -	\$ 588,336	\$ 283,749	\$ 558,067	\$ (32,269)	-5.8%
SUPPORT SVCS	51530 OVERTIME PAYROLL	\$ 194,617	\$ (9,692)	\$ 1,977	\$ 3,000	\$ 3,642	\$ 3,000	\$ -	0.0%
SUPPORT SVCS	51533 UNIFORMED OVERTIME	\$ 77,828	\$ 69,441	\$ 39,650	\$ 25,000	\$ 18,105	\$ 25,000	\$ -	0.0%
SUPPORT SVCS	51535 DISPATCHERS OVERTIME	\$ -	\$ 256,162	\$ 211,730	\$ 150,268	\$ 105,293	\$ 165,000	\$ 14,732	8.9%
SUPPORT SVCS	51540 LONGEVITY	\$ 6,150	\$ 5,900	\$ 6,125	\$ 6,150	\$ 2,200	\$ 4,400	\$ (1,750)	-39.8%
SUPPORT SVCS	51550 HOLIDAY PREMIUM	\$ 14,802	\$ 15,257	\$ 16,774	\$ 7,280	\$ 11,915	\$ 12,000	\$ 4,720	39.3%
SUPPORT SVCS	52101 HEALTH INSURANCE	\$ 234,172	\$ 265,975	\$ 263,912	\$ 359,346	\$ 226,134	\$ 293,923	\$ (65,423)	-22.3%
SUPPORT SVCS	52102 LIFE INSURANCE	\$ 1,400	\$ -	\$ -	\$ 1,620	\$ -	\$ 1,972	\$ 352	17.8%
SUPPORT SVCS	52103 POLICE/FIRE SURVIVOR'S INSURAN	\$ 6,093	\$ 9,370	\$ 7,341	\$ 7,638	\$ 4,805	\$ 6,700	\$ (938)	-14.0%
SUPPORT SVCS	51556 DISPATCHERS HOLIDAY	\$ -	\$ -	\$ -	\$ 11,150	\$ -	\$ -	\$ (11,150)	0.0%
SUPPORT SVCS	52200 FICA	\$ 63,765	\$ 70,632	\$ 70,032	\$ 63,685	\$ 41,915	\$ 60,386	\$ (3,299)	-5.5%
SUPPORT SVCS	52301 CONTRIB TO POLICE CMERS	\$ 93,307	\$ 119,731	\$ 115,184	\$ 106,893	\$ 79,272	\$ 110,395	\$ 3,502	3.2%
SUPPORT SVCS	52303 CONTRIB TO PW CMERS	\$ 91,011	\$ 120,382	\$ 129,945	\$ 121,237	\$ 84,566	\$ 116,000	\$ (5,237)	-4.5%
SUPPORT SVCS	52901 UNIFORM ALLOWANCE	\$ 4,855	\$ 6,120	\$ 4,711	\$ 8,000	\$ 5,905	\$ 7,500	\$ (500)	-6.7%
SUPPORT SVCS	54300 REPAIRS & MAINTENANCE	\$ 43,371	\$ 67,704	\$ 44,573	\$ 50,000	\$ 17,723	\$ 50,000	\$ -	0.0%
SUPPORT SVCS	55300 COMMUNICATIONS	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ 10,000	\$ (25,000)	-250.0%
		\$ 1,774,298	\$ 2,062,939	\$ 1,998,136	\$ 2,156,455	\$ 1,294,187	\$ 2,034,900	\$ (121,555)	-6.0%

22



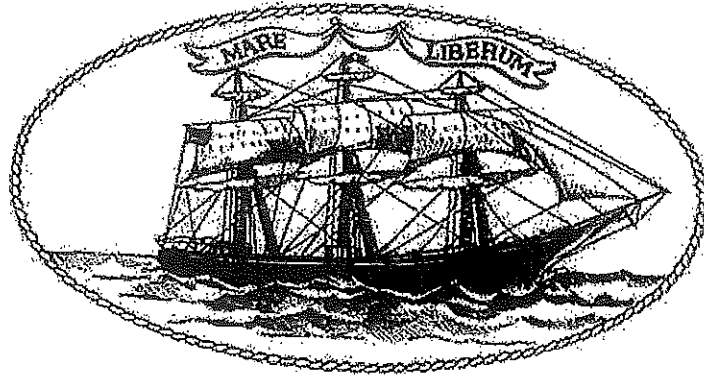
<b>FUNCTION:</b> Public Safety	<b>DEPARTMENT:</b> Police	<b>DIVISION:</b> Animal Control
-----------------------------------	------------------------------	------------------------------------

**SUMMARY:**

Animal Control is responsible for the daily operation of the City Animal Pound, enforcement of the laws and regulations pertaining to animals and their owners and the control of stray animals in the community.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
ANIMAL CONTROL	51510 REGULAR PAYROLL	\$ 105,688	\$ 110,798	\$ 115,283	\$ 126,736	\$ 74,523	\$ 121,448	\$ (5,588)	-4.6%
ANIMAL CONTROL	51512 OCCASIONAL PAYROLL	\$ 231	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
ANIMAL CONTROL	51530 OVERTIME PAYROLL	\$ 7,775	\$ 15,032	\$ 10,637	\$ 15,000	\$ 7,264	\$ 15,000	\$ -	0.0%
ANIMAL CONTROL	51540 LONGEVITY	\$ 600	\$ 600	\$ 600	\$ 800	\$ 300	\$ 600	\$ (200)	-33.3%
ANIMAL CONTROL	52101 HEALTH INSURANCE	\$ 19,031	\$ 20,603	\$ 21,425	\$ 23,441	\$ 17,518	\$ 30,256	\$ 6,815	22.5%
ANIMAL CONTROL	52102 LIFE INSURANCE	\$ 200	\$ -	\$ -	\$ 220	\$ -	\$ 292	\$ 12	5.2%
ANIMAL CONTROL	52200 FICA	\$ 8,423	\$ 9,278	\$ 9,278	\$ 9,725	\$ 5,985	\$ 9,270	\$ (455)	-4.9%
ANIMAL CONTROL	52303 CONTRIB TO PW CMERS	\$ 13,438	\$ 17,395	\$ 19,017	\$ 20,112	\$ 13,495	\$ 19,920	\$ (192)	-1.0%
ANIMAL CONTROL	52901 UNIFORM ALLOWANCE	\$ -	\$ -	\$ -	\$ 600	\$ 72	\$ 600	\$ -	0.0%
ANIMAL CONTROL	52903 EYEGASS REIMBURSEMENT	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ 300	\$ -	0.0%
ANIMAL CONTROL	53300 OTHER PROF/TECH SVCS	\$ 2,128	\$ 1,625	\$ 584	\$ 2,000	\$ -	\$ 1,000	\$ (1,000)	-100.0%
ANIMAL CONTROL	55400 ADVERTISING	\$ 649	\$ 360	\$ 313	\$ 500	\$ 144	\$ 500	\$ -	0.0%
ANIMAL CONTROL	56300 FOOD	\$ 245	\$ -	\$ -	\$ 800	\$ -	\$ 100	\$ (700)	-700.0%
ANIMAL CONTROL	56900 OTHER SUPPLIES	\$ 1,752	\$ 101	\$ -	\$ 2,500	\$ -	\$ 500	\$ (2,000)	-400.0%
		\$ 160,160	\$ 175,793	\$ 177,136	\$ 202,734	\$ 119,301	\$ 189,426	\$ (3,308)	-1.7%

23



<b>FUNCTION:</b> Public Safety	<b>DEPARTMENT:</b> Fire	<b>DIVISION:</b> Administration
-----------------------------------	----------------------------	------------------------------------

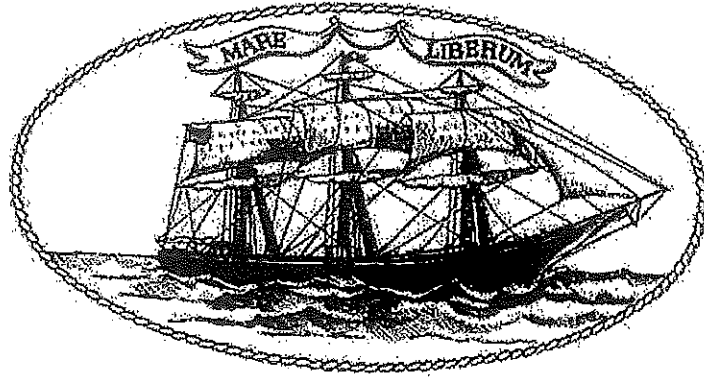
**SUMMARY:**

The Administration Division of the Fire Department is responsible for carrying out the managerial functions of planning, organizing, staffing, leading and controlling for the entire Fire Department. For budget purposes, the Fire Department budget is broken into functional divisions: Administration, Firefighting, Fire Prevention, Ambulance Service and Training/Safety.



DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
FIRE ADMIN	51510 REGULAR PAYROLL	\$ 59,978	\$ 59,733	\$ 63,196	\$ 64,213	\$ 37,538	\$ 65,294	\$ 1,281	2.0%
FIRE ADMIN	51511 UNIFORMED PAYROLL	\$ 139,007	\$ 109,895	\$ 103,517	\$ 131,473	\$ 84,793	\$ 239,764	\$ 108,291	45.2%
FIRE ADMIN	51530 OVERTIME PAYROLL	\$ 13,130	\$ 14,878	\$ 21,104	\$ 15,000	\$ 11,964	\$ 15,000	\$ -	0.0%
FIRE ADMIN	51540 LONGEVITY	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 1,000	\$ 2,000	\$ -	0.0%
FIRE ADMIN	51600 PAYROLL-COVID-19-PW-PR	\$ -	\$ 1,492	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
FIRE ADMIN	51601 PAYROLL-COVID-19-F CHIEF-PR	\$ -	\$ 18,072	\$ 26,511	\$ -	\$ -	\$ -	\$ -	0.0%
FIRE ADMIN	52101 HEALTH INSURANCE	\$ 36,872	\$ 41,696	\$ 41,157	\$ 45,675	\$ 25,677	\$ 69,499	\$ 23,824	0.0%
FIRE ADMIN	52102 LIFE INSURANCE	\$ 200	\$ -	\$ -	\$ 220	\$ -	\$ 232	\$ 12	5.2%
FIRE ADMIN	52103 POLICE/FIRE SURVIVOR'S INSURAN	\$ 1,481	\$ 2,203	\$ 1,976	\$ 2,019	\$ 1,256	\$ 3,477	\$ 1,458	41.9%
FIRE ADMIN	52200 FICA	\$ 5,391	\$ 5,612	\$ 6,106	\$ 15,123	\$ 3,903	\$ 6,920	\$ (8,203)	-118.5%
FIRE ADMIN	52302 CONTRIB TO FIRE CMERS	\$ 22,698	\$ 28,184	\$ 30,980	\$ 31,014	\$ 20,717	\$ 56,560	\$ 25,546	45.2%
FIRE ADMIN	52303 CONTRIB TO PW CMERS	\$ 8,942	\$ 11,092	\$ 13,159	\$ 10,557	\$ 8,958	\$ 10,770	\$ 213	2.0%
FIRE ADMIN	52306 CONTRIB TO CITY'S 457 PLAN	\$ 500	\$ -	\$ 500	\$ -	\$ 500	\$ 1,000	\$ 1,000	100.0%
FIRE ADMIN	52307 RHS CONTRIBUTION	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
FIRE ADMIN	52901 UNIFORM ALLOWANCE	\$ (4,992)	\$ -	\$ -	\$ 1,000	\$ -	\$ 2,000	\$ 1,000	50.0%
FIRE ADMIN	52903 EYEGLOSS REIMBURSEMENT	\$ 136	\$ 220	\$ 324	\$ 250	\$ -	\$ 500	\$ 250	50.0%
FIRE ADMIN	52906 CMERS ADMIN FEE	\$ 8,970	\$ 9,100	\$ 10,270	\$ 9,500	\$ 10,660	\$ 22,000	\$ 12,500	56.8%
FIRE ADMIN	53012 CONSULTING	\$ 32,267	\$ 23,813	\$ 15,931	\$ 30,000	\$ 3,531	\$ 30,000	\$ -	0.0%
FIRE ADMIN	53510 INFORMATION TECHNOLOGY SVCS	\$ 4,381	\$ 5,142	\$ 6,537	\$ 5,000	\$ -	\$ 2,000	\$ (3,000)	-150.0%
FIRE ADMIN	54300 REPAIRS & MAINTENANCE	\$ 28,621	\$ 14,189	\$ 18,576	\$ 20,000	\$ 11,130	\$ 20,000	\$ -	0.0%
FIRE ADMIN	54411 WATER/SEWER/STORM WATER	\$ 277,426	\$ 278,318	\$ 279,420	\$ 280,000	\$ 209,194	\$ 300,000	\$ 20,000	6.7%
FIRE ADMIN	55010 TRAINING	\$ 10,696	\$ 5,360	\$ 9,481	\$ 52,000	\$ 12,350	\$ 50,000	\$ (2,000)	-4.0%
FIRE ADMIN	55011 GRANTS	\$ 322,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
FIRE ADMIN	56100 OFFICE SUPPLIES	\$ 2,493	\$ 2,565	\$ 2,727	\$ 2,500	\$ 546	\$ 2,500	\$ -	0.0%
FIRE ADMIN	56900 OTHER SUPPLIES	\$ 14,598	\$ 10,621	\$ 7,364	\$ 6,500	\$ 3,621	\$ 6,500	\$ -	0.0%
FIRE ADMIN	58100 DUES & SUBSCRIPTIONS	\$ 530	\$ 655	\$ 390	\$ 500	\$ 315	\$ 500	\$ -	0.0%
		\$ 989,026	\$ 645,840	\$ 662,225	\$ 725,544	\$ 448,653	\$ 907,716	\$ 182,172	20.1%

24



<b>FUNCTION:</b> Public Safety	<b>DEPARTMENT:</b> Fire	<b>DIVISION:</b> Firefighting
-----------------------------------	----------------------------	----------------------------------

**SUMMARY:**

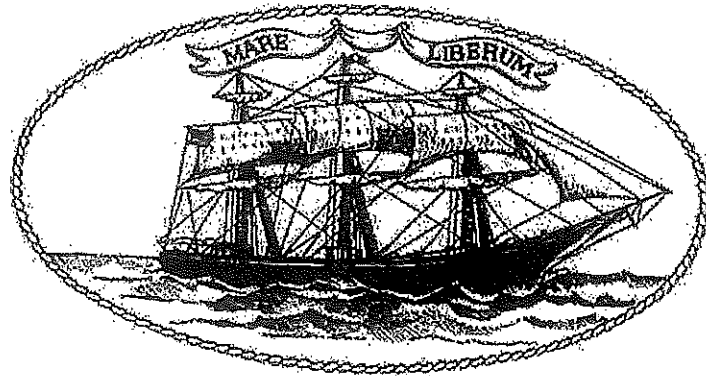
The Firefighting Division of the Fire Department has the primary responsibility for the immediate delivery of personnel and all lead resources throughout the City that are necessary to extinguish fires in structures, vehicles and other properties, to abate hazardous material incidents of any magnitude, to be the first responders to the effects of weapons of mass destruction, to provide for mass decontamination of the victims of weapons of mass destruction, to conduct heavy rescue operations, to provide for both cold water rescue and water rescue, to provide confined space and other technical rescue services, to respond to radiological incidents, to provide lead resources in support of the City Emergency Management Plan, Regional and State emergency plans and to respond to any other emergency situations requiring immediate intervention by the Fire Department to protect the lives of all visitors and citizens, as well as to protect and preserve all property within New London. The Fire Department is the only City agency that provides these specific emergency services, on demand, within New London.

This division provides First Responder Emergency Medical Services in support of the Ambulance Division. This division also provides basic maintenance to City equipment and buildings, conducts familiarization and pre-planning inspections, provides public education programs, participates in public safety demonstrations, as well as provides service calls such as water removals, utility shut-downs, etc.

4 Battalion Chiefs, 12 Lieutenants and 32 Firefighters, for a total of 48 employees, are authorized to staff the Firefighting Division.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
FIREFIGHTING	51510 REGULAR PAYROLL	\$ 6,880	\$ -	\$ 87,768	\$ -	\$ 25,291	\$ -	\$ -	0.0%
FIREFIGHTING	51511 UNIFORMED PAYROLL	\$ 2,917,241	\$ 3,059,377	\$ 2,857,969	\$ 2,984,127	\$ 1,881,461	\$ 3,156,734	\$ 172,607	5.5%
FIREFIGHTING	51531 SPECIAL EVENTS OVERTIME	\$ 19,362	\$ 19,366	\$ 13,021	\$ -	\$ -	\$ 15,000	\$ 15,000	0.0%
FIREFIGHTING	51533 UNIFORMED OVERTIME	\$ 1,106,734	\$ 862,315	\$ 1,092,177	\$ 1,150,000	\$ 846,117	\$ 1,135,000	\$ (15,000)	-1.3%
FIREFIGHTING	51540 LONGEVITY	\$ 30,824	\$ 28,676	\$ 27,600	\$ 27,400	\$ 15,000	\$ 26,950	\$ (450)	-1.7%
FIREFIGHTING	51550 HOLIDAY PREMIUM	\$ 116,032	\$ 126,582	\$ 126,026	\$ 100,000	\$ -	\$ 125,000	\$ 25,000	20.0%
FIREFIGHTING	51551 EMT INCENTIVE	\$ 500	\$ 500	\$ 500	\$ 500	\$ -	\$ 500	\$ -	0.0%
FIREFIGHTING	51554 EMT DIFFERENTIAL	\$ -	\$ -	\$ 349	\$ -	\$ -	\$ -	\$ -	0.0%
FIREFIGHTING	51603 PAYROLL-COVID-19-FF-OT	\$ -	\$ -	\$ 5,654	\$ -	\$ -	\$ 930	\$ -	0.0%
FIREFIGHTING	52101 HEALTH INSURANCE	\$ 941,948	\$ 1,081,738	\$ 1,014,608	\$ 1,288,486	\$ 882,328	\$ 1,231,466	\$ (57,020)	-4.6%
FIREFIGHTING	52102 LIFE INSURANCE	\$ 4,900	\$ -	\$ -	\$ 5,500	\$ -	\$ 5,568	\$ 68	1.2%
FIREFIGHTING	52103 POLICE/FIRE SURVIVOR'S INSURAN	\$ 47,176	\$ 64,908	\$ 61,726	\$ 49,760	\$ 39,603	\$ 45,142	\$ (4,618)	-10.2%
FIREFIGHTING	52200 FICA	\$ 50,189	\$ 52,322	\$ 56,933	\$ 47,664	\$ 36,986	\$ 45,766	\$ (1,898)	-4.1%
FIREFIGHTING	52302 CONTRIB TO FIRE CMERS	\$ 724,025	\$ 828,895	\$ 967,724	\$ 760,566	\$ 652,835	\$ 745,000	\$ (15,566)	-2.1%
FIREFIGHTING	52901 UNIFORM ALLOWANCE	\$ 18,520	\$ -	\$ -	\$ 18,865	\$ -	\$ 18,150	\$ (715)	-3.9%
FIREFIGHTING	52902 MEAL ALLOWANCE	\$ 574	\$ 511	\$ 1,557	\$ 800	\$ 833	\$ 1,000	\$ 200	20.0%
FIREFIGHTING	53300 OTHER PROF/TECH SVCS	\$ 3,812	\$ 9,714	\$ 4,095	\$ 5,000	\$ 1,200	\$ 5,000	\$ -	0.0%
FIREFIGHTING	53501 FIRE ACADEMY	\$ 20,055	\$ -	\$ -	\$ 21,000	\$ 6,685	\$ 21,000	\$ -	0.0%
FIREFIGHTING	54300 REPAIRS & MAINTENANCE	\$ 15,077	\$ 26,319	\$ 25,046	\$ 20,000	\$ 17,249	\$ 20,000	\$ -	0.0%
FIREFIGHTING	54400 RENTALS & LEASES	\$ 2,793	\$ 2,775	\$ 1,500	\$ 5,000	\$ 1,800	\$ 5,000	\$ -	0.0%
FIREFIGHTING	55011 GRANTS	\$ -	\$ 41,596	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
FIREFIGHTING	56100 OFFICE SUPPLIES	\$ 764	\$ 1,143	\$ -	\$ 2,000	\$ 1,865	\$ 2,000	\$ -	0.0%
FIREFIGHTING	56900 OTHER SUPPLIES	\$ 43,439	\$ 33,229	\$ 44,162	\$ 45,000	\$ 12,379	\$ 45,000	\$ -	0.0%
FIREFIGHTING	57500 IMPROVEMENTS OTHER THAN BLDGS	\$ 3,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
		\$ 6,074,620	\$ 6,239,963	\$ 6,388,414	\$ 6,531,668	\$ 4,422,562	\$ 6,649,276	\$ 117,608	1.8%

25



<b>FUNCTION:</b> Public Safety	<b>DEPARTMENT:</b> Fire	<b>DIVISION:</b> Fire Prevention
-----------------------------------	----------------------------	-------------------------------------

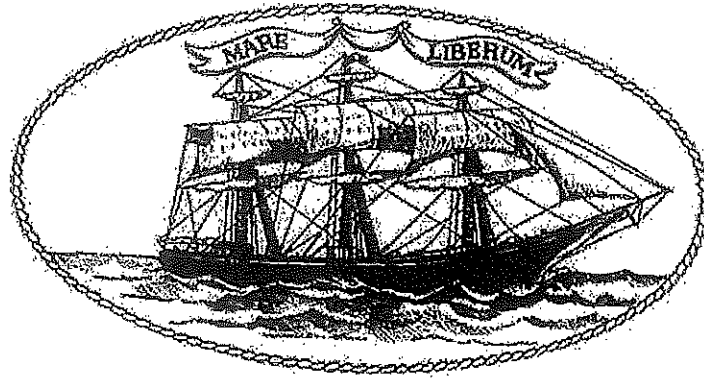
**SUMMARY:**

The Fire Prevention Division investigates fire causes and supervises the department's building inspection and fire safety program in accordance with the requirements of Connecticut General Statutes. In this assignment, the Fire Marshal integrates the division efforts with those of the Housing Code Enforcement team and various other federal, state and local agencies. Among the other assignments are issuances of various licenses and permits, such as gasoline pump and tank permits. Back-up personnel assistance for this division is provided by the Battalion Chiefs, whose duties include those of Deputy Fire Marshal, and other operational personnel assigned on a day-by-day basis provide inspection assistance. The Fire Marshal and two Fire Inspectors, for a total of three (3) employees are authorized to staff the Fire Prevention Division.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
FIRE PREVENTION	51511 UNIFORMED PAYROLL	\$ 145,391	\$ 145,795	\$ 146,448	\$ 148,402	\$ 92,787	\$ 216,956	\$ 68,554	31.6%
FIRE PREVENTION	51533 UNIFORMED OVERTIME	\$ 5,756	\$ 4,606	\$ 13,702	\$ 5,000	\$ 9,516	\$ 10,000	\$ 5,000	50.0%
FIRE PREVENTION	51540 LONGEVITY	\$ 600	\$ 600	\$ 600	\$ 600	\$ 300	\$ 700	\$ 100	14.3%
FIRE PREVENTION	51604 PAYROLL-COVID-19-FIRE INSP-PR	\$ -	\$ 3,480	\$ 321	\$ -	\$ 519	\$ -	\$ -	0.0%
FIRE PREVENTION	52101 HEALTH INSURANCE	\$ 35,852	\$ 33,383	\$ 32,361	\$ 35,911	\$ 26,583	\$ 67,239	\$ 31,328	46.6%
FIRE PREVENTION	52102 LIFE INSURANCE	\$ 200	\$ -	\$ -	\$ 220	\$ -	\$ 348	\$ 128	36.8%
FIRE PREVENTION	52103 POLICE/FIRE SURVIVOR'S INSURAN	\$ 1,789	\$ 2,608	\$ 2,353	\$ 2,279	\$ 1,510	\$ 3,103	\$ 824	26.6%
FIRE PREVENTION	52200 FICA	\$ 2,244	\$ 2,271	\$ 2,324	\$ 2,129	\$ 1,454	\$ 3,150	\$ 1,021	32.4%
FIRE PREVENTION	52302 CONTRIB TO FIRE CMERS	\$ 27,463	\$ 33,298	\$ 36,877	\$ 35,008	\$ 24,916	\$ 51,180	\$ 16,172	31.6%
FIRE PREVENTION	52901 UNIFORM ALLOWANCE	\$ 860	\$ -	\$ -	\$ 860	\$ -	\$ 1,300	\$ 440	33.8%
FIRE PREVENTION	56100 OFFICE SUPPLIES	\$ 1,873	\$ 1,372	\$ 1,977	\$ 2,000	\$ 727	\$ 2,000	\$ -	0.0%
FIRE PREVENTION	56900 OTHER SUPPLIES	\$ 506	\$ 2,041	\$ 1,958	\$ 2,000	\$ 1,561	\$ 2,000	\$ -	0.0%
		\$ 222,532	\$ 229,452	\$ 238,919	\$ 234,409	\$ 159,873	\$ 357,976	\$ 123,567	34.5%

26





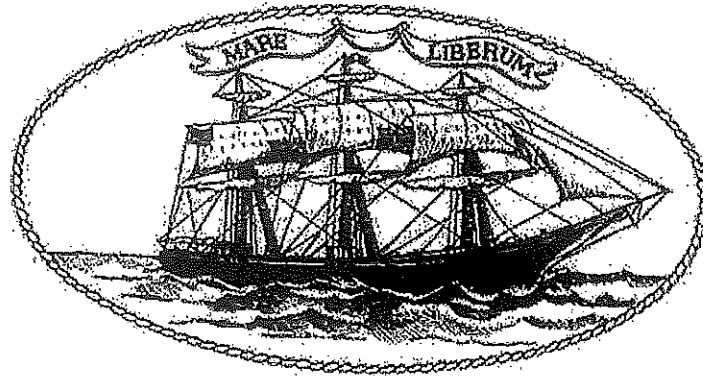
<b>FUNCTION:</b> Public Safety	<b>DEPARTMENT:</b> Fire	<b>DIVISION:</b> Ambulance
-----------------------------------	----------------------------	-------------------------------

**SUMMARY:**

The Ambulance Division primary duty is to provide Emergency Medical Services (EMS) to the citizens of New London. State certified Emergency Medical Technicians are assigned to this division and operate within the parameters and guidelines established by the Connecticut Office of Emergency Medical Services. In addition to providing a very active emergency medical service, ambulance crews secondary duty is to respond to fire and all other emergency calls, functioning as part of the teams involved in stabilizing those emergencies, effectively providing two distinct services to the city. This Division generates in excess of \$1,500,000 in annual revenue. 16 Firefighter/EMTs, manning two ambulances, are authorized to staff the Ambulance Division.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
AMBULANCE	51510 REGULAR PAYROLL	\$ 5,694	\$ -	\$ 15,969	\$ -	\$ 2,311	\$ -	\$ -	0.0%
AMBULANCE	51511 UNIFORMED PAYROLL	\$ 747,648	\$ 915,399	\$ 782,866	\$ 895,908	\$ 521,557	\$ 974,348	\$ 78,440	8.1%
AMBULANCE	51533 UNIFORMED OVERTIME	\$ 367,066	\$ 284,298	\$ 409,403	\$ 325,000	\$ 243,981	\$ 325,000	\$ -	0.0%
AMBULANCE	51540 LONGEVITY	\$ 4,450	\$ 3,200	\$ 2,500	\$ 2,500	\$ 1,250	\$ 1,800	\$ (700)	-38.9%
AMBULANCE	51550 HOLIDAY PREMIUM	\$ 17,574	\$ 19,623	\$ 11,324	\$ -	\$ -	\$ -	\$ -	0.0%
AMBULANCE	51554 EMT INCENTIVE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ -	0.0%
AMBULANCE	51554 EMT DIFFERENTIAL	\$ 35,584	\$ 43,783	\$ 34,181	\$ 50,000	\$ 28,864	\$ 50,000	\$ -	0.0%
AMBULANCE	52101 HEALTH INSURANCE	\$ 252,675	\$ 267,030	\$ 281,505	\$ 238,606	\$ 219,195	\$ 332,097	\$ 93,491	28.2%
AMBULANCE	52102 LIFE INSURANCE	\$ 1,600	\$ -	\$ -	\$ 1,430	\$ -	\$ 1,856	\$ 426	23.0%
AMBULANCE	52103 POLICE/FIRE SURVIVOR'S INSURAN	\$ 12,496	\$ 19,399	\$ 17,419	\$ 11,613	\$ 11,345	\$ 18,934	\$ 2,321	16.7%
AMBULANCE	52200 FICA	\$ 15,470	\$ 15,745	\$ 17,074	\$ 11,335	\$ 9,815	\$ 14,128	\$ 2,793	19.8%
AMBULANCE	52302 CONTRIB TO FIRE CMERS	\$ 191,747	\$ 247,779	\$ 273,309	\$ 191,274	\$ 187,435	\$ 229,850	\$ 38,576	16.8%
AMBULANCE	52901 UNIFORM ALLOWANCE	\$ 5,920	\$ -	\$ -	\$ 4,810	\$ -	\$ 5,920	\$ 1,110	18.8%
AMBULANCE	53300 OTHER PROF/TECH SVCS	\$ 106,555	\$ 109,304	\$ 94,270	\$ 110,000	\$ 63,716	\$ 110,000	\$ -	0.0%
AMBULANCE	54300 REPAIRS & MAINTENANCE	\$ 6,994	\$ 80,187	\$ 8,143	\$ 10,000	\$ 6,685	\$ 10,000	\$ -	0.0%
AMBULANCE	56900 OTHER SUPPLIES	\$ 21,933	\$ 20,782	\$ 19,348	\$ 25,000	\$ 11,419	\$ 25,000	\$ -	0.0%
		\$ 1,793,408	\$ 2,026,529	\$ 1,967,311	\$ 1,877,476	\$ 1,308,073	\$ 2,093,933	\$ 216,457	10.3%

27



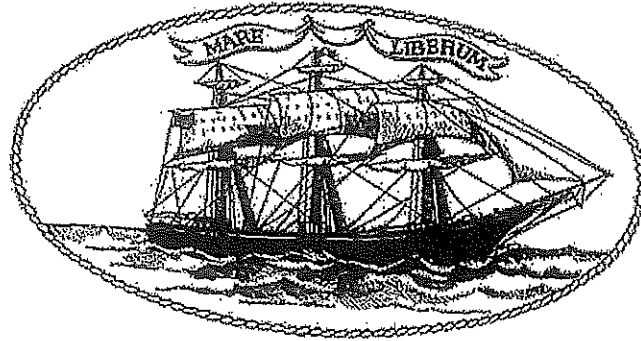
<b>FUNCTION:</b> Public Safety	<b>DEPARTMENT:</b> Fire	<b>DIVISION:</b> Emergency Management Division
-----------------------------------	----------------------------	---

**SUMMARY:**

The Emergency Management Agency concentrates on special training exercises in disaster mobilization. The Emergency Management Staff provide an administrative framework for meeting emergencies whether nuclear or natural disasters. The Chief Executive Officer/Elected Official (CEO) and his/her Emergency Management Director (EMD) are the core of a local Unified Command that may include fire, police, and Emergency Medical Services heads, public health, school superintendent, human resources, public works, and others, depending on the emergency. The Unit's responsibility centers upon the operation of the Emergency Operation Center, the City Shelter, the City's warning system, radiological monitoring, communication, and assistance of State and Federal agencies. Participate in drill throughout the year as required.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
EMERGENY MNGT	53300 OTHER PROF/TECH SVCS	\$ 21,875	\$ 23,431	\$ 24,056	\$ 22,500	\$ 11,250	\$ 22,500	\$ -	0.0%
EMERGENY MNGT	53990 OTHER PURCH PROF/TECH SVCS	\$ 1,377	\$ 1,633	\$ 1,745	\$ 1,500	\$ 1,254	\$ 2,000	\$ 500	25.0%
EMERGENY MNGT	56900 OTHER SUPPLIES	\$ 738	\$ 1,187	\$ 1,323	\$ 1,500	\$ 1,377	\$ 1,500	\$ -	0.0%
		\$ 23,990	\$ 26,251	\$ 27,123	\$ 25,500	\$ 13,881	\$ 26,000	\$ 500	1.9%

28



<b>FUNCTION:</b> Services	<b>DEPARTMENT:</b> Public Works	<b>DIVISION:</b> Administration
------------------------------	------------------------------------	------------------------------------

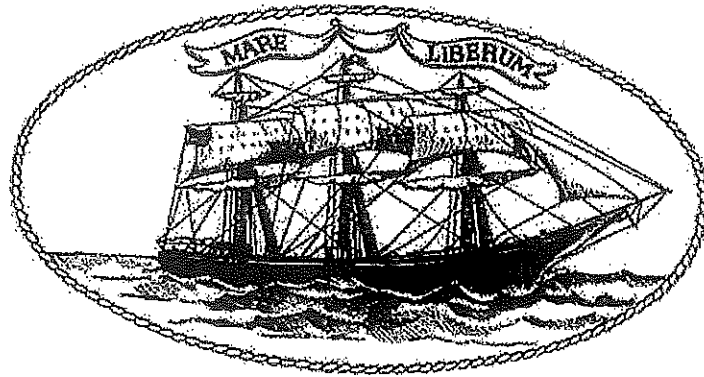
**SUMMARY:**

The Public Works Department is composed of ten divisions: Administration, Building Maintenance, Highway Maintenance, Solid Waste and Recycling, Mechanical Maintenance, Energy & Utilities, Parks and Engineering. The administration division is responsible for planning, management and accounting for all Public Works functions.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
PW ADMIN	51510 REGULAR PAYROLL	\$ 282,698	\$ 290,572	\$ 295,570	\$ 303,076	\$ 188,967	\$ 311,158	\$ 8,082	2.6%
PW ADMIN	51530 OVERTIME PAYROLL	\$ 4,477	\$ 2,779	\$ 735	\$ 2,980	\$ 548	\$ 2,000	\$ (980)	-49.0%
PW ADMIN	51532 SAILFEST OVERTIME	\$ 1,189	\$ 2,277	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
PW ADMIN	51540 LONGEVITY	\$ 1,500	\$ 1,500	\$ 1,850	\$ 1,900	\$ 950	\$ 1,900	\$ -	0.0%
PW ADMIN	52101 HEALTH INSURANCE	\$ 40,715	\$ 34,108	\$ 34,398	\$ 38,715	\$ 28,718	\$ 41,485	\$ 2,770	6.7%
PW ADMIN	52102 LIFE INSURANCE	\$ 300	\$ -	\$ -	\$ 330	\$ -	\$ 348	\$ 18	5.2%
PW ADMIN	52200 FICA	\$ 23,213	\$ 23,627	\$ 23,608	\$ 23,552	\$ 15,760	\$ 23,805	\$ 253	1.1%
PW ADMIN	52303 CONTRIB TO PW CMERS	\$ 7,629	\$ 9,081	\$ 9,991	\$ 10,556	\$ 7,475	\$ 11,000	\$ 444	4.0%
PW ADMIN	52304 CONTRIB TO CITY'S DEF BEN PLAN	\$ 10,689	\$ 11,192	\$ 11,198	\$ 14,028	\$ 7,317	\$ 14,308	\$ 280	2.0%
PW ADMIN	52305 CONTRIB TO CITY'S 401A PLAN	\$ 10,973	\$ 11,278	\$ 11,460	\$ 11,587	\$ 7,255	\$ 11,877	\$ 290	2.4%
PW ADMIN	52306 CONTRIB TO CITY'S 457 PLAN	\$ 250	\$ 250	\$ 250	\$ 750	\$ 250	\$ 250	\$ (500)	-200.0%
PW ADMIN	52307 RHS CONTRIBUTION	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.0%
PW ADMIN	52901 UNIFORM ALLOWANCE	\$ 110	\$ 110	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
PW ADMIN	52903 EYEGLOSS REIMBURSEMENT	\$ 67	\$ -	\$ 250	\$ 400	\$ 400	\$ 250	\$ (150)	-60.0%
PW ADMIN	52905 MEU EDUCATION INCENTIVE	\$ 750	\$ 750	\$ 750	\$ -	\$ -	\$ -	\$ -	0.0%
PW ADMIN	52907 OTHER BENEFIT - NON-PROF	\$ -	\$ 14	\$ 12	\$ -	\$ -	\$ -	\$ -	0.0%
PW ADMIN	53300 OTHER PROF/TECH SVCS	\$ 5,000	\$ 8,145	\$ 5,000	\$ 5,000	\$ -	\$ 5,000	\$ -	0.0%
PW ADMIN	54400 RENTALS & LEASES	\$ 3,623	\$ 3,460	\$ 2,653	\$ 6,000	\$ 1,894	\$ 6,000	\$ -	0.0%
PW ADMIN	55301 POSTAGE	\$ 104	\$ 56	\$ -	\$ 500	\$ -	\$ 100	\$ (400)	-400.0%
PW ADMIN	55400 ADVERTISING	\$ 527	\$ 720	\$ 197	\$ 1,000	\$ -	\$ 500	\$ (500)	-100.0%
PW ADMIN	56100 OFFICE SUPPLIES	\$ 1,698	\$ 892	\$ 791	\$ 3,000	\$ 566	\$ 3,000	\$ -	0.0%
		\$ 397,512	\$ 402,810	\$ 400,712	\$ 425,374	\$ 262,100	\$ 434,981	\$ 9,607	2.2%



29



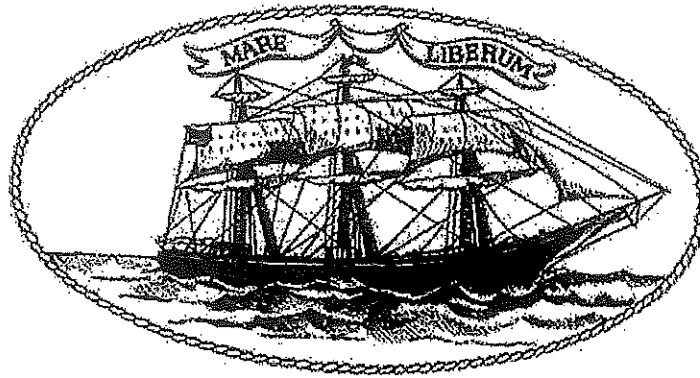
<b>FUNCTION:</b> Services	<b>DEPARTMENT:</b> Public Works	<b>DIVISION:</b> Buildings Maintenance
------------------------------	------------------------------------	--

**SUMMARY:**

The Buildings Maintenance Division is responsible for the maintenance of City public buildings. Maintenance includes carpentry, electrical, Plumbing, HVAC, roofing, elevators, ect. In addition to maintenance, Building Maintenance provides custodial services to City Hall, 15 Masonic St, the Stanton Building, the Martin Center/Senior Center and the Public Works Complex.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
BLDG MAINTENANCE	51510 REGULAR PAYROLL	\$ 449,752	\$ 516,698	\$ 520,096	\$ 527,876	\$ 336,671	\$ 496,836	\$ (31,040)	-6.2%
BLDG MAINTENANCE	51530 OVERTIME PAYROLL	\$ 116,180	\$ 108,272	\$ 123,322	\$ 80,000	\$ 109,276	\$ 110,000	\$ 30,000	27.3%
BLDG MAINTENANCE	51532 SAILFEST OVERTIME	\$ 7,189	\$ 6,406	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	0.0%
BLDG MAINTENANCE	51540 LONGEVITY	\$ 4,700	\$ 4,850	\$ 5,000	\$ 5,200	\$ 3,600	\$ 3,200	\$ (2,000)	-62.5%
BLDG MAINTENANCE	52101 HEALTH INSURANCE	\$ 92,785	\$ 115,502	\$ 119,431	\$ 126,879	\$ 95,519	\$ 175,132	\$ 48,253	27.6%
BLDG MAINTENANCE	52102 LIFE INSURANCE	\$ 800	\$ -	\$ -	\$ 880	\$ -	\$ 928	\$ 48	5.2%
BLDG MAINTENANCE	52200 FICA	\$ 43,800	\$ 49,755	\$ 48,738	\$ 41,222	\$ 31,934	\$ 38,010	\$ (3,212)	-8.5%
BLDG MAINTENANCE	52303 CONTRIB TO PW CMERS	\$ 69,709	\$ 92,675	\$ 100,024	\$ 86,782	\$ 71,875	\$ 98,120	\$ 11,338	11.6%
BLDG MAINTENANCE	52305 CONTRIB TO CITY'S 401A PLAN	\$ -	\$ 432	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
BLDG MAINTENANCE	52901 UNIFORM ALLOWANCE	\$ 1,580	\$ 1,779	\$ 1,054	\$ 2,440	\$ 2,573	\$ 2,440	\$ -	0.0%
BLDG MAINTENANCE	52903 EYEGLOSS REIMBURSEMENT	\$ -	\$ 650	\$ 150	\$ 1,200	\$ -	\$ 1,200	\$ -	0.0%
BLDG MAINTENANCE	52907 OTHER BENEFIT - NON-PROF	\$ 0	\$ 20	\$ 4	\$ -	\$ -	\$ -	\$ -	0.0%
BLDG MAINTENANCE	52908 AUTO STIPEND	\$ -	\$ (6)	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
BLDG MAINTENANCE	54300 REPAIRS & MAINTENANCE	\$ -	\$ 8,597	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
BLDG MAINTENANCE	54301 BUILDING MAINTENANCE	\$ 307,295	\$ 282,688	\$ 256,924	\$ 325,000	\$ 219,038	\$ 325,000	\$ -	0.0%
BLDG MAINTENANCE	54400 RENTALS & LEASES	\$ 1,164	\$ -	\$ -	\$ 1,200	\$ -	\$ 800	\$ (400)	-50.0%
BLDG MAINTENANCE	55010 TRAINING	\$ 773	\$ 212	\$ 946	\$ 1,000	\$ 5,370	\$ 1,000	\$ -	0.0%
BLDG MAINTENANCE	56900 OTHER SUPPLIES	\$ 113,330	\$ 105,597	\$ 91,356	\$ 110,000	\$ 72,978	\$ 110,000	\$ -	0.0%
		\$ 1,209,056	\$ 1,294,125	\$ 1,267,044	\$ 1,309,679	\$ 948,834	\$ 1,372,666	\$ 62,987	4.6%

30



<b>FUNCTION:</b> Services	<b>DEPARTMENT:</b> Public Works	<b>DIVISION:</b> Highway Maintenance
------------------------------	------------------------------------	--

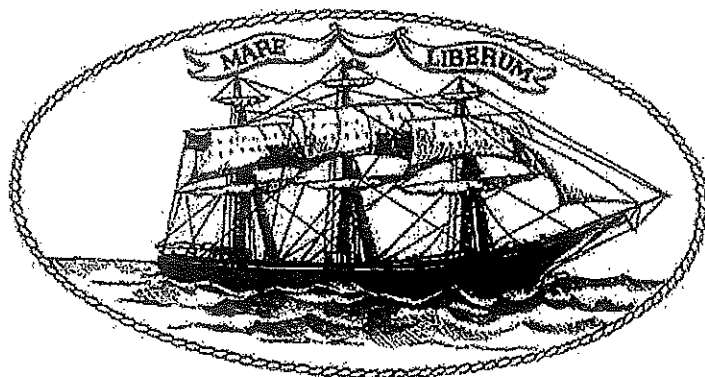
**SUMMARY:**

The Highway Maintenance Division is responsible for the maintenance of the 63 miles of City streets and signage. Work includes: street sweeping, pavement patching, snow and ice control, street tree maintenance, roadside brush control, bulk pick-ups, traffic/street sign maintenance, crosswalk and driving lane line painting and banner installations.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
HIGHWAY	51510 REGULAR PAYROLL	\$ 437,530	\$ 421,174	\$ 360,122	\$ 450,459	\$ 259,573	\$ 456,987	\$ 5,928	1.3%
HIGHWAY	51530 OVERTIME PAYROLL	\$ 63,254	\$ 21,969	\$ 30,092	\$ 35,130	\$ 38,348	\$ 37,500	\$ 2,370	6.3%
HIGHWAY	51532 SAILFEST OVERTIME	\$ 8,269	\$ 4,418	\$ -	\$ -	\$ -	\$ 8,000	\$ 8,000	0.0%
HIGHWAY	51540 LONGEVITY	\$ 5,400	\$ 5,000	\$ 4,127	\$ 5,250	\$ 2,350	\$ 4,700	\$ (550)	-11.7%
HIGHWAY	52101 HEALTH INSURANCE	\$ 100,626	\$ 103,150	\$ 88,716	\$ 124,224	\$ 90,348	\$ 130,928	\$ 6,704	5.1%
HIGHWAY	52102 LIFE INSURANCE	\$ 800	\$ -	\$ -	\$ 770	\$ -	\$ 812	\$ 42	5.2%
HIGHWAY	52200 FICA	\$ 40,521	\$ 35,004	\$ 30,964	\$ 35,083	\$ 24,832	\$ 34,914	\$ (169)	-0.5%
HIGHWAY	52303 CONTRIB TO PW CMERS	\$ 64,937	\$ 64,821	\$ 63,970	\$ 74,055	\$ 54,737	\$ 75,030	\$ 975	1.3%
HIGHWAY	52901 UNIFORM ALLOWANCE	\$ 1,699	\$ 1,753	\$ 1,848	\$ 2,135	\$ 1,338	\$ 2,135	\$ -	0.0%
HIGHWAY	52903 EYEGLOSS REIMBURSEMENT	\$ -	\$ -	\$ 320	\$ 1,050	\$ 400	\$ 1,050	\$ -	0.0%
HIGHWAY	54300 REPAIRS & MAINTENANCE	\$ 1,122	\$ 9,522	\$ 708	\$ 3,000	\$ -	\$ 3,000	\$ -	0.0%
HIGHWAY	55010 TRAINING	\$ 180	\$ 465	\$ 330	\$ 500	\$ 225	\$ 500	\$ -	0.0%
HIGHWAY	56600 STORM SUPPLIES	\$ -	\$ 22,993	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	0.0%
HIGHWAY	56900 OTHER SUPPLIES	\$ 24,927	\$ 6,858	\$ 8,544	\$ 40,000	\$ 5,316	\$ 30,000	\$ (10,000)	-33.3%
		\$ 749,266	\$ 697,126	\$ 589,741	\$ 796,656	\$ 477,467	\$ 809,956	\$ 13,300	1.6%

3

1



<b>FUNCTION:</b> Services	<b>DEPARTMENT:</b> Public Works	<b>DIVISION:</b> Solid Waste & Recycling
------------------------------	------------------------------------	---

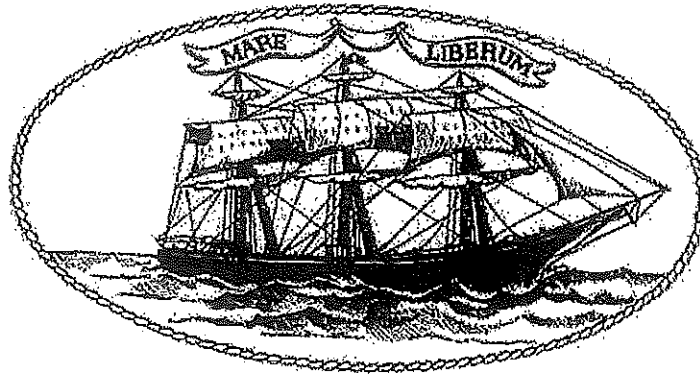
**SUMMARY:**

The Solid waste & Recycling division is responsible for the collection and processing of solid waste and recyclables generated in the City. Five vehicles are assigned five days per week to provide recycling and trash collection services for residences, small businesses and schools. The downtown area and commercial customers are serviced twice per week, with the rest of the City receiving service once a week. All waste collected by the City is delivered to the Transfer Station on Lewis Street where it is compacted for delivery to the Covanta Resource Recovery Facility in Preston. Recyclables are delivered to the single-stream recycling facility in Willimantic. Bulky Waste, motor oil, cooking oil, scrap metal, white goods, tires, paint, mattresses, electronics and yard waste is accepted at the City's Transfer Station.



DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
SOLID WASTE	51510 REGULAR PAYROLL	\$ 745,940	\$ 783,117	\$ 778,331	\$ 794,806	\$ 477,200	783,910	\$ (10,896)	-1.4%
SOLID WASTE	51530 OVERTIME PAYROLL	\$ 286,594	\$ 174,082	\$ 159,741	\$ 170,000	\$ 126,865	185,000	\$ 15,000	8.1%
SOLID WASTE	51532 SAILFEST OVERTIME	\$ 7,832	\$ 8,294	\$ 220	\$ -	\$ -	10,000	\$ 10,000	0.0%
SOLID WASTE	51540 LONGEVITY	\$ 6,900	\$ 6,952	\$ 6,700	\$ 5,150	\$ 2,600	2,900	\$ (2,250)	-77.6%
SOLID WASTE	52101 HEALTH INSURANCE	\$ 265,817	\$ 302,059	\$ 295,518	\$ 314,247	\$ 204,104	318,834	\$ 4,587	1.4%
SOLID WASTE	52102 LIFE INSURANCE	\$ 1,400	\$ -	\$ -	\$ 1,540	\$ -	1,624	\$ 84	5.2%
SOLID WASTE	52200 FICA	\$ 73,783	\$ 67,732	\$ 66,517	\$ 61,197	\$ 44,354	60,980	\$ (217)	-0.4%
SOLID WASTE	52303 CONTRIB TO PW CMERS	\$ 120,659	\$ 132,580	\$ 141,159	\$ 130,665	\$ 97,384	120,600	\$ (10,065)	-8.3%
SOLID WASTE	52901 UNIFORM ALLOWANCE	\$ 4,370	\$ 3,931	\$ 3,181	\$ 4,270	\$ 2,439	4,270	\$ -	0.0%
SOLID WASTE	52903 EYEGLOSS REIMBURSEMENT	\$ -	\$ -	\$ -	\$ 2,100	\$ -	2,100	\$ -	0.0%
SOLID WASTE	52907 OTHER BENEFIT - NON-PROF	\$ 13	\$ 20	\$ (8)	\$ -	\$ -	0	\$ -	0.0%
SOLID WASTE	52908 AUTO STIPEND	\$ -	\$ (13)	\$ -	\$ -	\$ -	0	\$ -	0.0%
SOLID WASTE	53300 OTHER PROF/TECH SVCS	\$ -	\$ -	\$ -	\$ -	\$ -	0	\$ -	0.0%
SOLID WASTE	53990 OTHER PURCH PROF/TECH SVCS	\$ 1,281,992	\$ 1,272,212	\$ 1,179,447	\$ 1,160,000	\$ 716,556	1,160,000	\$ -	0.0%
SOLID WASTE	54400 RENTALS & LEASES	\$ 24,000	\$ 14,500	\$ 4,795	\$ 20,000	\$ -	15,000	\$ (5,000)	-33.3%
SOLID WASTE	56900 OTHER SUPPLIES	\$ 15,506	\$ 17,047	\$ 15,706	\$ 20,000	\$ 7,797	20,000	\$ -	0.0%
		\$ 2,834,806	\$ 2,782,513	\$ 2,651,307	\$ 2,683,975	\$ 1,679,299	\$ 2,685,218	\$ 1,243	0.0%

32



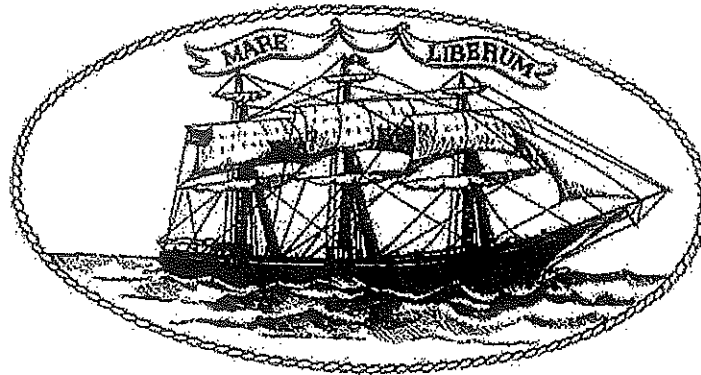
<b>FUNCTION:</b> Services	<b>DEPARTMENT:</b> Public Works	<b>DIVISION:</b> Mechanical Maintenance
------------------------------	------------------------------------	---

**SUMMARY:**

The Mechanical Maintenance division is responsible for the maintenance and repair of the City's fleet of vehicles and other motorized equipment. More than 200 pieces of equipment range from lawnmowers to trailer trucks, police cars, fire and ambulance, snow plows, weed eaters and generators. A broad range of skills are required to ensure priority equipment is available for emergency service. Staff performs a significant amount of work from sevice to major overhauls although some work is specialized and must be outsourced. For this work, staff makes necessary arrangements and inspects completed work for compliance with standards.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
MECHANICAL MAINT.	51510 REGULAR PAYROLL	\$ 266,603	\$ 300,522	\$ 302,424	\$ 305,894	\$ 190,639	\$ 317,982	\$ 6,088	2.0%
MECHANICAL MAINT.	51530 OVERTIME PAYROLL	\$ 41,685	\$ 31,278	\$ 38,070	\$ 35,560	\$ 22,802	\$ 33,500	\$ (2,060)	-6.1%
MECHANICAL MAINT.	51532 SAILFEST OVERTIME	\$ 1,280	\$ 814	\$ -	\$ -	\$ -	\$ 1,500	\$ 1,500	0.0%
MECHANICAL MAINT.	51540 LONGEVITY	\$ 1,050	\$ 1,300	\$ 1,300	\$ 1,300	\$ 650	\$ 1,300	\$ -	0.0%
MECHANICAL MAINT.	52101 HEALTH INSURANCE	\$ 59,084	\$ 59,972	\$ 55,399	\$ 58,614	\$ 42,694	\$ 69,248	\$ 10,634	15.4%
MECHANICAL MAINT.	52102 LIFE INSURANCE	\$ 400	\$ -	\$ -	\$ 330	\$ -	\$ 464	\$ 134	28.9%
MECHANICAL MAINT.	52200 FICA	\$ 23,657	\$ 24,690	\$ 26,372	\$ 18,107	\$ 17,295	\$ 23,870	\$ 5,763	24.1%
MECHANICAL MAINT.	52303 CONTRIB TO PW CMERS	\$ 37,937	\$ 46,443	\$ 53,586	\$ 38,224	\$ 38,464	\$ 51,290	\$ 13,066	25.5%
MECHANICAL MAINT.	52901 UNIFORM ALLOWANCE	\$ 315	\$ 525	\$ 105	\$ 915	\$ -	\$ 1,220	\$ 305	25.0%
MECHANICAL MAINT.	52903 EYEGLOSS REIMBURSEMENT	\$ -	\$ -	\$ 350	\$ 450	\$ -	\$ 600	\$ 150	25.0%
MECHANICAL MAINT.	52907 OTHER BENEFIT - NON-PROF	\$ (2)	\$ 19	\$ 1	\$ -	\$ -	\$ -	\$ -	0.0%
MECHANICAL MAINT.	52908 AUTO STIPEND	\$ -	\$ (7)	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
MECHANICAL MAINT.	53990 OTHER PURCH PROF/TECH SVCS	\$ 10,492	\$ 8,083	\$ 6,268	\$ 15,000	\$ 3,600	\$ 15,000	\$ -	0.0%
MECHANICAL MAINT.	54300 REPAIRS & MAINTENANCE	\$ 51,839	\$ 77,255	\$ 50,995	\$ 100,000	\$ 10,394	\$ 100,000	\$ -	0.0%
MECHANICAL MAINT.	54400 RENTALS & LEASES	\$ -	\$ 8,700	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
MECHANICAL MAINT.	56900 OTHER SUPPLIES	\$ 232,425	\$ 234,364	\$ 210,521	\$ 240,000	\$ 132,977	\$ 240,000	\$ -	0.0%
		\$ 726,763	\$ 793,958	\$ 745,393	\$ 814,394	\$ 459,515	\$ 849,974	\$ 35,580	4.2%

33



<b>FUNCTION:</b> Services	<b>DEPARTMENT:</b> Public Works	<b>DIVISION:</b> Energy & Utilities
------------------------------	------------------------------------	--

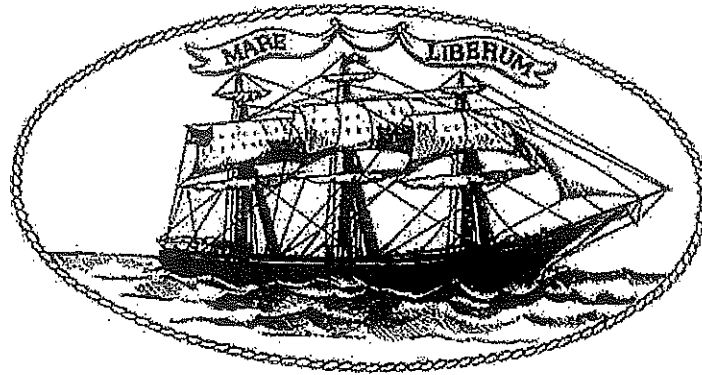
**SUMMARY:**

The Energy and Utilities division is responsible for all utility bills for the City, including electricity, water, natural gas, heating oil and fuel oil as well as the maintenance of streetlights. Staff performs ongoing efforts at identifying and implementing energy savings measures. Management of the division is a joint responsibility of the Finance Department and Public Works.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
ENERGY	53300 OTHER PROF/TECH SVCS	\$ 3,864	\$ -	\$ -	\$ 7,500	\$ 7,500	\$ 5,000	\$ (2,500)	0.0%
ENERGY	54300 REPAIRS & MAINTENANCE	\$ 4,916	\$ 33,123	\$ 1,797	\$ 5,000	\$ -	\$ 5,000	\$ -	0.0%
ENERGY	54411 WATER/SEWER/STORM WATER	\$ 78,024	\$ 61,380	\$ 67,285	\$ 50,000	\$ 18,659	\$ 50,000	\$ -	0.0%
ENERGY	56200 ENERGY	\$ -	\$ 22,777	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
ENERGY	56210 NATURAL GAS	\$ 170,468	\$ 152,704	\$ 174,465	\$ 140,000	\$ 72,561	\$ 140,000	\$ -	0.0%
ENERGY	56220 ELECTRICITY	\$ 682,621	\$ 603,723	\$ 618,224	\$ 570,000	\$ 379,485	\$ 570,000	\$ -	0.0%
ENERGY	56290 PETROLEUM	\$ 355,821	\$ 151,145	\$ 231,461	\$ 375,000	\$ 161,868	\$ 375,000	\$ -	0.0%
ENERGY	56900 OTHER SUPPLIES	\$ 29,757	\$ 7,678	\$ 4,499	\$ 15,000	\$ 3,407	\$ 15,000	\$ -	0.0%
ENERGY	57390 OTHER EQUIPMENT	\$ -	\$ (35,976)	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
		\$ 1,325,470	\$ 996,555	\$ 1,097,731	\$ 1,162,500	\$ 643,480	\$ 1,260,000	\$ (2,500)	-0.2%

**34**





**FUNCTION:**  
Services

**DEPARTMENT:**  
Public Works

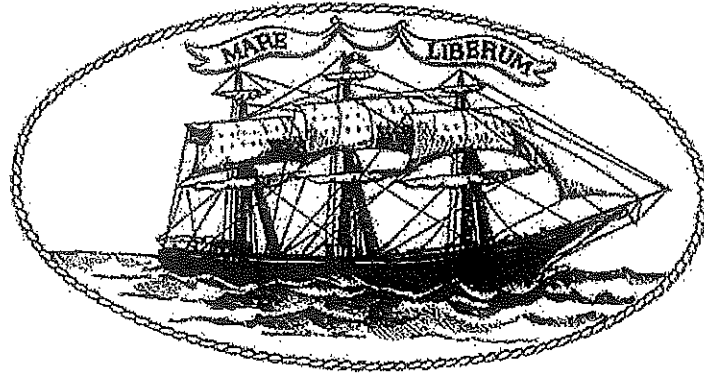
**DIVISION:**  
Parks

**SUMMARY:**

The Parks and Grounds Maintenance Division is responsible for creating, maintaining and repairing more than 370 acres of open space contained within the City's seventeen (17) parks, eight (8) schools and nine (9) green spaces.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
PARKS	51510 REGULAR PAYROLL	\$ 359,895	\$ 361,341	\$ 374,651	\$ 369,985	\$ 235,600	\$ 385,691	\$ 15,706	4.1%
PARKS	51530 OVERTIME PAYROLL	\$ 57,062	\$ 36,558	\$ 35,370	\$ 40,130	\$ 38,149	\$ 45,000	\$ 4,870	10.8%
PARKS	51532 SAILFEST OVERTIME	\$ 4,451	\$ 4,979	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	0.0%
PARKS	51540 LONGEVITY	\$ 4,000	\$ 4,400	\$ 3,750	\$ 2,900	\$ 1,700	\$ 3,500	\$ 600	17.1%
PARKS	52101 HEALTH INSURANCE	\$ 131,420	\$ 126,699	\$ 146,279	\$ 131,487	\$ 145,309	\$ 162,657	\$ 31,170	19.2%
PARKS	52102 LIFE INSURANCE	\$ 600	\$ -	\$ -	\$ 660	\$ -	\$ 696	\$ 36	5.2%
PARKS	52200 FICA	\$ 32,636	\$ 29,236	\$ 30,361	\$ 28,818	\$ 19,712	\$ 29,506	\$ 688	2.3%
PARKS	52303 CONTRIB TO PW CMERS	\$ 53,601	\$ 56,853	\$ 64,688	\$ 60,826	\$ 46,780	\$ 69,408	\$ 2,582	4.1%
PARKS	52901 UNIFORM ALLOWANCE	\$ 1,499	\$ 1,426	\$ 1,519	\$ 1,830	\$ 1,233	\$ 1,830	\$ -	0.0%
PARKS	52903 EYEGLOSS REIMBURSEMENT	\$ -	\$ 243	\$ -	\$ 900	\$ -	\$ 900	\$ -	0.0%
PARKS	52907 OTHER BENEFIT - NON-PROF	\$ (2)	\$ 17	\$ 7	\$ -	\$ -	\$ -	\$ -	0.0%
PARKS	52908 AUTO STIPEND	\$ -	\$ (9)	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
PARKS	53990 OTHER PURCH PROF/TECH SVCS	\$ 15,394	\$ 21,075	\$ 14,644	\$ 17,500	\$ 14,733	\$ 20,000	\$ 2,500	12.5%
PARKS	54300 REPAIRS & MAINTENANCE	\$ 46,537	\$ 39,785	\$ 62,767	\$ 100,000	\$ 49,985	\$ 50,000	\$ (50,000)	-100.0%
PARKS	54400 RENTALS & LEASES	\$ 2,500	\$ 52	\$ -	\$ 2,500	\$ -	\$ 1,000	\$ (1,500)	-150.0%
PARKS	55010 TRAINING	\$ 670	\$ 455	\$ -	\$ 750	\$ 630	\$ 750	\$ -	0.0%
PARKS	56900 OTHER SUPPLIES	\$ 28,318	\$ 22,401	\$ 28,701	\$ 35,000	\$ 16,694	\$ 95,000	\$ -	0.0%
PARKS	57300 EQUIPMENT	\$ 40,251	\$ -	\$ -	\$ -	\$ 9,351	\$ 10,000	\$ 10,000	100.0%
		\$ 778,832	\$ 705,511	\$ 762,736	\$ 793,286	\$ 579,876	\$ 814,938	\$ 21,652	2.7%

35



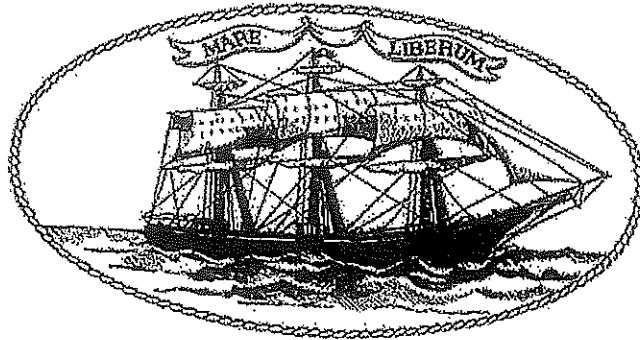
<b>FUNCTION:</b> Services	<b>DEPARTMENT:</b> Public Works	<b>DIVISION:</b> Engineering Services
------------------------------	------------------------------------	---

**SUMMARY:**

The Engineering Division oversees the planning and maintenance of the City's infrastructure including roadways, sidewalks, curbing and storm drainage. The division also provides project management for capital improvement projects from the design stage to the completion of the project. The division oversees the various methods of pavement management programs and also maintains and updates the City Wide Pavement Condition Survey/inventory. The Division also provides technical support to the other Divisions within the Department as needed.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
ENGINEERING	51510 REGULAR PAYROLL	\$ 167,068	\$ 93,924	\$ 79,438	\$ 81,113	\$ 50,539	\$ 82,736	\$ 1,623	2.0%
ENGINEERING	51530 OVERTIME PAYROLL	\$ 3,159	\$ 2,766	\$ 4,142	\$ 2,510	\$ 1,833	\$ 2,500	\$ (10)	-0.4%
ENGINEERING	51540 LONGEVITY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ 300	100.0%
ENGINEERING	52101 HEALTH INSURANCE	\$ 41,301	\$ 20,414	\$ 10,715	\$ 11,721	\$ 8,714	\$ 15,128	\$ 3,407	22.5%
ENGINEERING	52102 LIFE INSURANCE	\$ 100	\$ -	\$ -	\$ 110	\$ -	\$ 116	\$ 6	5.2%
ENGINEERING	52200 FICA	\$ 12,912	\$ 7,173	\$ 6,251	\$ 6,217	\$ 3,860	\$ 6,330	\$ 113	1.8%
ENGINEERING	52305 CONTRIB TO CITY'S 401A PLAN	\$ 15,873	\$ 8,920	\$ 7,555	\$ 7,706	\$ 4,793	\$ 7,860	\$ 154	2.0%
ENGINEERING	52306 CONTRIB TO CITY'S 457 PLAN	\$ -	\$ -	\$ -	\$ 250	\$ -	\$ -	\$ (250)	0.0%
ENGINEERING	52307 RHS CONTRIBUTION	\$ 1,000	\$ -	\$ -	\$ 1,000	\$ -	\$ -	\$ (1,000)	0.0%
ENGINEERING	52901 UNIFORM ALLOWANCE	\$ -	\$ 96	\$ 68	\$ 150	\$ 110	\$ 150	\$ -	0.0%
ENGINEERING	52903 EYEGLOSS REIMBURSEMENT	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ 100	\$ -	0.0%
ENGINEERING	52905 MEU EDUCATION INCENTIVE	\$ 500	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ -	0.0%
ENGINEERING	53012 CONSULTING	\$ 8,139	\$ 5,490	\$ 3,600	\$ 10,000	\$ 3,000	\$ 10,000	\$ -	0.0%
ENGINEERING	55990 OTHER PURCHASED SERVICES	\$ -	\$ 2,350	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
ENGINEERING	56900 OTHER SUPPLIES	\$ 742	\$ 373	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
		\$ 250,793	\$ 142,006	\$ 112,268	\$ 120,877	\$ 72,849	\$ 125,220	\$ 4,343	3.5%

36



<b>FUNCTION:</b> Community Services	<b>DEPARTMENT:</b> Health District	<b>DIVISION:</b> Administration
---	---------------------------------------	------------------------------------

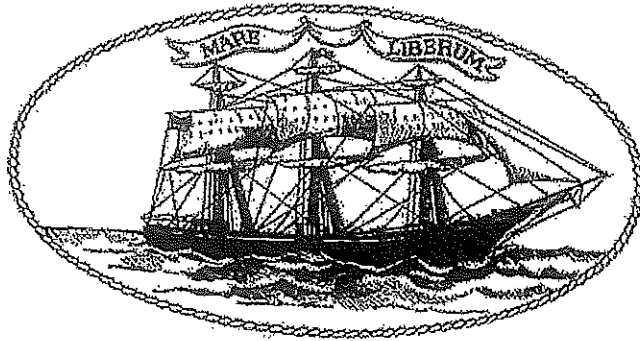
**SUMMARY:**

Ledge Light Health District (LLHD) is the local health department for East Lyme, Groton, Ledyard, New London, and Waterford, Connecticut. From restaurant inspectors to smoking cessation classes, we work hard to promote healthy communities and prevent disease, illness and injury. Collaboration is a cornerstone of our work - we pursue our mission by partnering with our colleagues in our member municipalities, the Connecticut Department of Public Health, local school districts and numerous community agencies. Most importantly, we grow our work through the feedback and involvement of the community residents we serve. We can't fulfill our promise to the community - to promote healthy communities and ensure healthy opportunities are in reach for everyone - without the help of community residents. \* This information was taken from the Ledge Light Health District website, [www.ledgelighthd.org](http://www.ledgelighthd.org)

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
LEDGE LIGHT	55990 OTHER PURCHASED SERVICES	\$ 198,872	\$ 199,348	\$ 198,540	\$ 203,852	\$ 203,852	\$ 207,784	\$ 3,932	1.9%
		\$ 198,872	\$ 199,348	\$ 198,540	\$ 203,852	\$ 203,852	\$ 207,784	\$ 3,932	1.9%



37



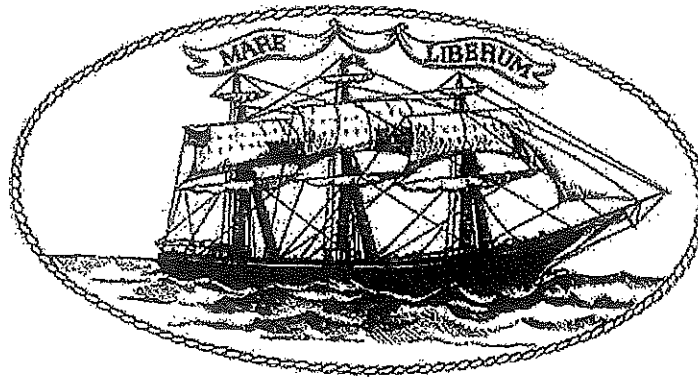
<b>FUNCTION:</b> Community Services	<b>DEPARTMENT:</b> Recreation	<b>DIVISION:</b> Administration
---	----------------------------------	------------------------------------

**SUMMARY:**

The Recreation Department is composed of two Divisions. 1) The Recreation Division serves residents from birth through seniors in sports, dance and gymnastics, swimming, enrichment, special events, exercise and fitness programs. The Recreation Division also directly supports the New London Public Schools by providing Extended Learning Time teachers as part of the children's enrichment activities during the regular day. Winthrop and Jennings Magnet Schools are the two current locations we provide services at. 2) The Youth Affairs Division receives many grants to support their programming in Early Childhood, Teen, NLCCC, teen employment, and other related programming.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
REC ADMINISTRATION	51510 REGULAR PAYROLL	\$ 133,099	\$ 140,988	\$ 138,824	\$ 140,616	\$ 93,468	\$ 152,826	\$ 12,210	8.0%
REC ADMINISTRATION	51530 OVERTIME PAYROLL	\$ 2,268	\$ 1,922	\$ 1,311	\$ 2,307	\$ 854	\$ 2,800	\$ 493	17.6%
REC ADMINISTRATION	51540 LONGEVITY	\$ 750	\$ 750	\$ 750	\$ 1,000	\$ 375	\$ 1,250	\$ 250	20.0%
REC ADMINISTRATION	52101 HEALTH INSURANCE	\$ 12,854	\$ 13,920	\$ 12,151	\$ 14,915	\$ 11,399	\$ 15,890	\$ 975	6.1%
REC ADMINISTRATION	52102 LIFE INSURANCE	\$ 200	\$ -	\$ -	\$ 220	\$ -	\$ 232	\$ 12	5.2%
REC ADMINISTRATION	52200 FICA	\$ 10,437	\$ 10,994	\$ 10,842	\$ 11,063	\$ 7,428	\$ 11,692	\$ 629	5.4%
REC ADMINISTRATION	52303 CONTRIB TO PW CMERS	\$ 5,916	\$ 7,475	\$ 7,872	\$ 8,399	\$ 6,969	\$ 10,040	\$ 1,641	16.3%
REC ADMINISTRATION	52304 CONTRIB TO CITY'S DEF BEN PLAN	\$ 8,776	\$ 9,156	\$ 9,162	\$ 10,743	\$ 5,643	\$ -	\$ (10,743)	0.0%
REC ADMINISTRATION	52306 CONTRIB TO CITY'S 457 PLAN	\$ 500	\$ 500	\$ 500	\$ 500	\$ -	\$ 500	\$ -	0.0%
REC ADMINISTRATION	52307 RHS CONTRIBUTION	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
REC ADMINISTRATION	52903 EYEGLOSS REIMBURSEMENT	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ 300	\$ -	0.0%
REC ADMINISTRATION	54400 RENTALS & LEASES	\$ 766	\$ -	\$ -	\$ 750	\$ -	\$ -	\$ (750)	0.0%
REC ADMINISTRATION	55301 POSTAGE	\$ 700	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ -	0.0%
REC ADMINISTRATION	55010 TRAINING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ 2,000	100.0%
REC ADMINISTRATION	56100 OFFICE SUPPLIES	\$ 2,000	\$ 1,811	\$ 1,717	\$ -	\$ 1,911	\$ 2,750	\$ 2,750	100.0%
REC ADMINISTRATION	58100 DUES & SUBSCRIPTIONS	\$ 445	\$ 500	\$ 450	\$ 500	\$ -	\$ 500	\$ -	0.0%
		\$ 180,711	\$ 189,516	\$ 185,079	\$ 192,313	\$ 129,047	\$ 201,780	\$ 9,467	4.7%

38



**FUNCTION:**  
Community  
Services

**DEPARTMENT:**  
Recreation

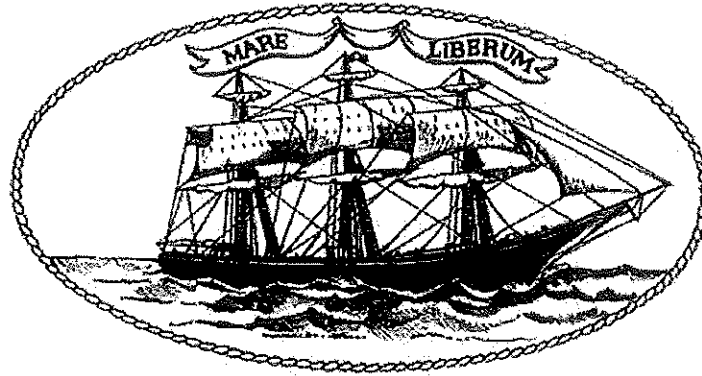
**DIVISION:**  
Programs

**SUMMARY:**

The Recreation Division serves residents from birth through seniors in sports, dance and gymnastics, swimming, enrichment, special events, exercise and fitness programs. The Recreation Division also directly supports the New London Public Schools by providing Extended Learning Time teachers as part of the children's enrichment activities during the regular day. Winthrop and Jennings Magnet Schools are the two current locations we provide services at. The Division also directly partners with the schools to increase student fitness and activity through the Mayor's Youth Fitness Initiative within the schools this year.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
REC PROGRAMS	51510 REGULAR PAYROLL	\$ 73,825	\$ 78,642	\$ 79,434	\$ 83,499	\$ 87,704	\$ 152,640	\$ 69,141	45.3%
REC PROGRAMS	51512 OCCASIONAL PAYROLL	\$ -	\$ -	\$ 34,236	\$ -	\$ 11,504	\$ 47,225	\$ 47,225	100.0%
REC PROGRAMS	51530 OVERTIME PAYROLL	\$ 1,761	\$ 3,269	\$ 2,118	\$ 5,000	\$ 1,200	\$ 5,000	\$ -	0.0%
REC PROGRAMS	51540 LONGEVITY	\$ 400	\$ 400	\$ 400	\$ 500	\$ 250	\$ 500	\$ -	0.0%
REC PROGRAMS	52101 HEALTH INSURANCE	\$ 25,226	\$ 28,139	\$ 28,849	\$ 30,860	\$ 30,154	\$ 46,252	\$ 15,392	33.3%
REC PROGRAMS	52102 LIFE INSURANCE	\$ 100	\$ -	\$ -	\$ 110	\$ -	\$ 232	\$ 122	52.6%
REC PROGRAMS	52200 FICA	\$ 5,302	\$ 5,670	\$ 7,414	\$ 6,426	\$ 7,154	\$ 11,680	\$ 5,254	45.0%
REC PROGRAMS	52304 CONTRIB TO CITY'S DEF BEN PLAN	\$ 7,422	\$ 7,902	\$ 7,980	\$ 10,020	\$ 5,347	\$ 10,510	\$ 490	4.7%
REC PROGRAMS	52305 COMNTRIB TO CITY'S 401A PLAN	\$ -	\$ -	\$ -	\$ -	\$ 3,380	\$ 6,182	\$ 6,182	100.0%
REC PROGRAMS	52306 CONTRIB TO CITY'S 457 PLAN	\$ 250	\$ 250	\$ -	\$ 250	\$ 250	\$ 500	\$ 250	50.0%
REC PROGRAMS	52307 RHS CONTRIBUTION	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
REC PROGRAMS	52903 EYEGLOSS REIMBURSEMENT	\$ -	\$ -	\$ 70	\$ 100	\$ -	\$ 200	\$ 100	50.0%
REC PROGRAMS	53300 OTHER PROF/TECH SVCS	\$ 1,150	\$ 3,891	\$ 3,975	\$ 4,000	\$ 3,829	\$ 6,000	\$ 2,000	33.3%
REC PROGRAMS	53990 OTHER PURCH PROF/TECH SVCS	\$ 8,205	\$ 5,616	\$ 4,142	\$ 8,000	\$ 7,351	\$ 10,000	\$ 2,000	20.0%
REC PROGRAMS	54400 RENTALS & LEASES	\$ 7,134	\$ 5,073	\$ 14,848	\$ 37,000	\$ 16,500	\$ 37,000	\$ -	0.0%
REC PROGRAMS	55300 COMMUNICATIONS	\$ 798	\$ 800	\$ 660	\$ 750	\$ 456	\$ 750	\$ -	0.0%
REC PROGRAMS	55400 ADVERTISING	\$ 2,500	\$ 2,500	\$ 2,057	\$ 2,500	\$ 2,500	\$ 6,000	\$ 3,500	58.3%
REC PROGRAMS	55800 TRAVEL & TRANSPORTATION	\$ 17,065	\$ 29	\$ 528	\$ 17,000	\$ 6,461	\$ 47,000	\$ -	0.0%
REC PROGRAMS	56300 FOOD	\$ 1,093	\$ 771	\$ 705	\$ 1,200	\$ 239	\$ 1,200	\$ -	0.0%
REC PROGRAMS	56900 OTHER SUPPLIES	\$ 5,195	\$ 5,462	\$ 5,383	\$ 5,500	\$ 3,996	\$ 5,500	\$ -	0.0%
REC PROGRAMS	58100 DUES & SUBSCRIPTIONS	\$ 605	\$ 690	\$ 705	\$ 750	\$ 530	\$ 750	\$ -	0.0%
REC PROGRAMS	58250 PAYMENTS TO OTHER ORGANIZATION	\$ 12,000	\$ 10,550	\$ 12,550	\$ 15,000	\$ -	\$ 15,000	\$ -	0.0%
		\$ 170,031	\$ 160,655	\$ 207,053	\$ 229,465	\$ 189,805	\$ 381,121	\$ 151,656	39.8%

39



<b>FUNCTION:</b> Community Services	<b>DEPARTMENT:</b> Recreation	<b>DIVISION:</b> Youth Affairs
---	----------------------------------	-----------------------------------

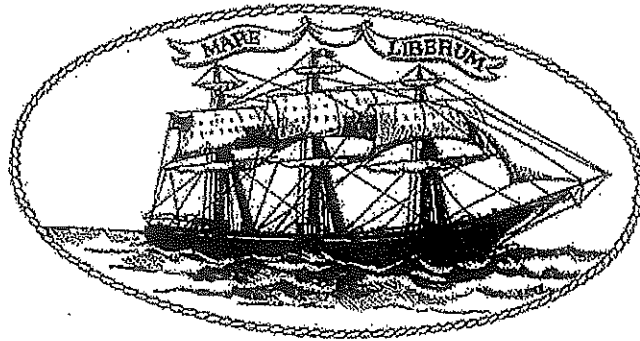
**SUMMARY:**

Salary and fringe are budgeted for the full-time Coordinator of Youth Services. This position is responsible for writing and administering the grants that fund all Youth Affairs and family programs, staffing, and program operations. Youth Affairs serves as New London's Youth Service Bureau. Programs include: Early Childhood Family Center, Whale's Tales Children's Book Bank, Teens in Action, Teen Employment, Careers of Our Lives, Parent Leadership Courses, Family & Community Vents, New London Community & Campus Coalition, Juvenile Review Board.



DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
YOUTH AFFAIRS	51510 REGULAR PAYROLL	\$ 75,100	\$ 79,156	\$ 80,299	\$ 78,727	\$ 117,754	\$ 211,716	\$ 132,989	62.8%
YOUTH AFFAIRS	51530 OVERTIME PAYROLL	\$ 3,769	\$ 2,669	\$ 2,912	\$ 2,000	\$ 3,030	\$ 6,000	\$ 4,000	66.7%
YOUTH AFFAIRS	51540 LONGEVITY	\$ 400	\$ 400	\$ 400	\$ 400	\$ 200	\$ 400	\$ -	0.0%
YOUTH AFFAIRS	52101 HEALTH INSURANCE	\$ 25,692	\$ 27,809	\$ 30,009	\$ 30,860	\$ 46,842	\$ 69,700	\$ 38,840	55.7%
YOUTH AFFAIRS	52102 LIFE INSURANCE	\$ 100	\$ -	\$ -	\$ 110	\$ -	\$ 348	\$ 238	68.4%
YOUTH AFFAIRS	52200 FICA	\$ 5,688	\$ 5,755	\$ 6,072	\$ 6,052	\$ 8,705	\$ 16,197	\$ 10,145	62.6%
YOUTH AFFAIRS	52304 CONTRIB TO CITY'S DEF BEN PLAN	\$ 7,544	\$ 7,895	\$ 8,333	\$ 9,447	\$ 4,865	\$ 9,640	\$ 193	2.0%
YOUTH AFFAIRS	52305 CONTRIB TO CITY'S 401A PLAN	\$ -	\$ -	\$ -	\$ -	\$ 6,527	\$ 12,485	\$ 12,485	100.0%
YOUTH AFFAIRS	52306 CONTRIB TO CITY'S 457 PLAN	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 500	\$ 250	50.0%
YOUTH AFFAIRS	52307 RHS CONTRIBUTION	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
YOUTH AFFAIRS	52903 EYEGLOSS REIMBURSEMENT	\$ -	\$ -	\$ 400	\$ 100	\$ -	\$ 300	\$ 200	66.7%
YOUTH AFFAIRS	53990 OTHER PURCH PROF/TECH SVCS	\$ -	\$ -	\$ -	\$ -	\$ 31,977	\$ 40,000	\$ 40,000	0.0%
YOUTH AFFAIRS	54400 RENTALS & LEASES	\$ -	\$ -	\$ 9,600	\$ 10,700	\$ 8,765	\$ 10,700	\$ -	0.0%
		\$ 119,544	\$ 124,933	\$ 139,275	\$ 139,646	\$ 229,915	\$ 378,986	\$ 239,340	63.2%

40



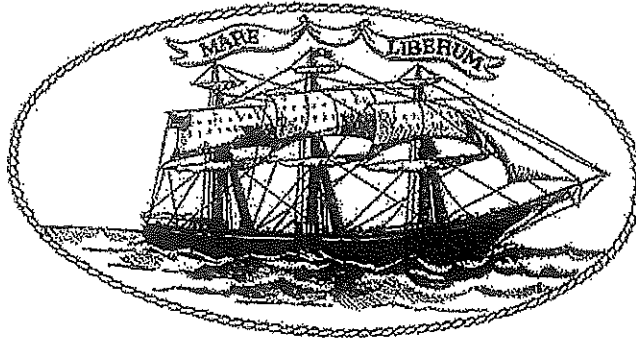
<b>FUNCTION:</b> Culture & Recreation	<b>DEPARTMENT:</b> Public Library	<b>DIVISION:</b> Administration
---	--------------------------------------	------------------------------------

**SUMMARY:**

The overall mission of the Public Library of New London is to ensure the informal educational opportunities to the public by effectively providing information. The Library provides the public with access to information, the ability to learn organizing and retrieving skills as well as strategies to enhance critical thinking. The Library provides access to its resources through various mediums such as books, films, videos, periodicals, etc. The effectiveness of the Library is achieved through the development of its collection to meet the public's varied demands and interests, and its cooperation with surrounding libraries with resource sharing.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
PUBLIC LIBRARY	55011 GRANTS	\$ 843,440	\$ 885,600	\$ 950,600	\$ 998,200	\$ 748,650	\$ 1,048,110	\$ 49,910	4.8%
		\$ 843,440	\$ 885,600	\$ 950,600	\$ 998,200	\$ 748,650	\$ 1,048,110	\$ 49,910	4.8%

41



<b>FUNCTION:</b> General Government	<b>DEPARTMENT:</b> Human Services	<b>DIVISION:</b> Administration
---	--------------------------------------	------------------------------------

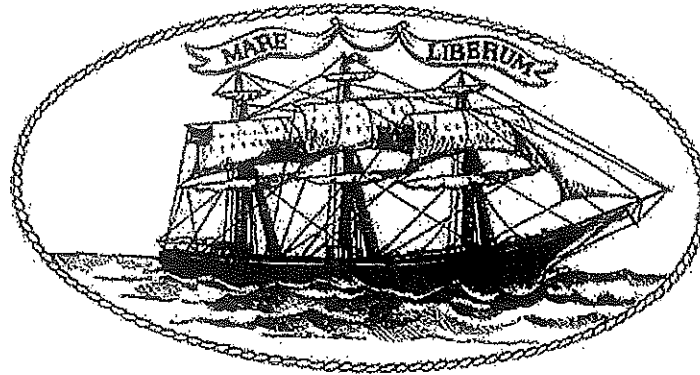
**SUMMARY:**

The Office of Human Services is responsible for overseeing the non-profit human services delivery system including children, youth and families, senior citizens, housing and homelessness, developmental services, behavioral health (includes mental health and substance abuse), veteran affairs, and hunger and quality of life issues.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
SENIOR CENTER	51510 REGULAR PAYROLL	\$ 274,259	\$ 233,091	\$ 231,481	\$ 237,674	\$ 151,703	\$ 246,866	\$ 9,192	3.7%
SENIOR CENTER-ADMIN	51530 OVERTIME PAYROLL	\$ 195	\$ -	\$ -	\$ 1,000	\$ 668	\$ 1,000	\$ -	0.0%
SENIOR CENTER-ADMIN	51540 LONGEVITY	\$ 1,300	\$ 800	\$ 700	\$ 1,100	\$ 550	\$ 600	\$ (500)	-83.3%
SENIOR CENTER-ADMIN	52101 HEALTH INSURANCE	\$ 56,935	\$ 49,411	\$ 58,204	\$ 48,071	\$ 54,181	\$ 52,857	\$ 4,786	9.1%
SENIOR CENTER-ADMIN	52102 LIFE INSURANCE	\$ 400	\$ -	\$ -	\$ 330	\$ -	\$ 348	\$ 18	5.2%
SENIOR CENTER-ADMIN	52200 FICA	\$ 20,863	\$ 17,597	\$ 17,233	\$ 18,687	\$ 11,685	\$ 18,900	\$ 213	1.1%
SENIOR CENTER-ADMIN	52303 CONTRIB TO PW CMERS	\$ 11,912	\$ 7,998	\$ 6,900	\$ 8,076	\$ 5,332	\$ 8,076	\$ -	0.0%
SENIOR CENTER-ADMIN	52304 CONTRIB TO CITY'S DEF BEN PLAN	\$ 6,203	\$ 6,963	\$ 7,740	\$ 9,447	\$ 5,157	\$ 10,220	\$ 773	7.6%
SENIOR CENTER-ADMIN	52305 CONTRIB TO CITY'S 401A PLAN	\$ 9,880	\$ 9,884	\$ 10,274	\$ 10,433	\$ 6,849	\$ 10,695	\$ 262	2.4%
SENIOR CENTER-ADMIN	52306 CONTRIB TO CITY'S 457 PLAN	\$ 500	\$ 500	\$ 500	\$ 750	\$ 500	\$ 500	\$ (250)	-50.0%
SENIOR CENTER-ADMIN	52307 RHS CONTRIBUTION	\$ 2,000	\$ 1,000	\$ 1,000	\$ 2,000	\$ 1,000	\$ 1,000	\$ (1,000)	-100.0%
SENIOR CENTER-ADMIN	52903 EYEGLOSS REIMBURSEMENT	\$ 230	\$ 489	\$ 267	\$ 450	\$ 117	\$ 400	\$ (50)	-12.5%
SENIOR CENTER-ADMIN	52905 MEU EDUCATION INCENTIVE	\$ 750	\$ 750	\$ 750	\$ -	\$ -	\$ -	\$ -	0.0%
SENIOR CENTER-ADMIN	53012 CONSULTING	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ 48,000	\$ (152,000)	-316.7%
SENIOR CENTER-ADMIN	53990 OTHER PURCH PROF/TECH SVCS	\$ 225	\$ 12,625	\$ -	\$ 500	\$ -	\$ 500	\$ -	0.0%
SENIOR CENTER-ADMIN	54300 REPAIRS & MAINTENANCE	\$ -	\$ -	\$ 190	\$ 1,500	\$ -	\$ -	\$ (1,500)	0.0%
SENIOR CENTER-ADMIN	54400 RENTALS & LEASES	\$ -	\$ -	\$ -	\$ 2,500	\$ -	\$ 1,000	\$ (1,500)	-150.0%
SENIOR CENTER-ADMIN	55400 ADVERTISING	\$ -	\$ -	\$ -	\$ 500	\$ 243	\$ 500	\$ -	0.0%
SENIOR CENTER-ADMIN	55500 PRINTING	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 250	\$ (250)	-100.0%
SENIOR CENTER-ADMIN	56100 OFFICE SUPPLIES	\$ -	\$ 175	\$ -	\$ 300	\$ -	\$ 300	\$ -	0.0%
SENIOR CENTER-ADMIN	56900 OTHER SUPPLIES	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 250	\$ (250)	-100.0%
		\$ 385,652	\$ 341,283	\$ 335,238	\$ 544,318	\$ 237,985	\$ 402,262	\$ (142,056)	-35.3%

42





**FUNCTION:**  
Cultur &  
Recreation

**DEPARTMENT:**  
Senior Center

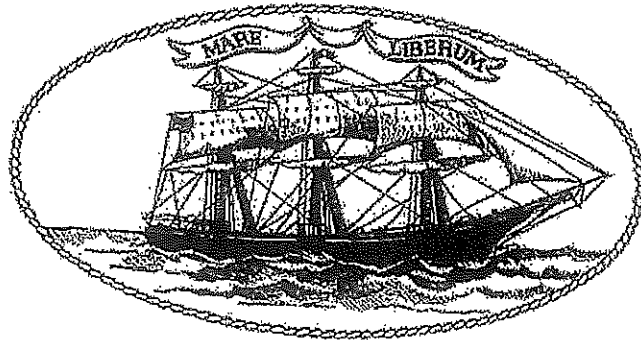
**DIVISION:**  
Senior Citizen  
Programs

**SUMMARY:**

This division provides all of the program activities based out of the Senior Citizen Center. This includes arts and crafts, exercise classes, dance instruction, and transportation to/from the center. The transportation portion of the Senior Citizen Center budget is responsible for a bus driver, escort driver, Meals-On-Wheels driver and any substitute drivers as necessary. Seniors are transported by bus to and from the center for meals, services, off-site programs such as shopping or day trips, doctor appointments, and Lawrence & Memorial Hospital for outpatient services or Lab tests. The Meals-On-Wheels driver is responsible for delivering TVCCA prepared meals to homebound and shut-in Senior Citizens everyday.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
SENIOR CENTER	51510 REGULAR PAYROLL	\$ 83,212	\$ 90,490	\$ 60,756	\$ 40,713	\$ 11,373	\$ 49,122	\$ 8,409	17.1%
SENIOR CENTER	51512 OCCASIONAL PAYROLL	\$ 5,072	\$ 4,918	\$ 4,544	\$ -	\$ 1,536	\$ -	\$ -	0.0%
SENIOR CENTER	51530 OVERTIME PAYROLL	\$ 598	\$ 1,129	\$ 679	\$ 2,000	\$ 348	\$ 1,000	\$ (1,000)	-100.0%
SENIOR CENTER	51540 LONGEVITY	\$ -	\$ -	\$ -	\$ 250	\$ -	\$ 500	\$ 250	0.0%
SENIOR CENTER	52101 HEALTH INSURANCE	\$ 28,024	\$ 30,581	\$ 11,870	\$ 2,010	\$ 3,989	\$ 15,128	\$ 13,118	86.7%
SENIOR CENTER	52102 LIFE INSURANCE	\$ 100	\$ -	\$ -	\$ 110	\$ -	\$ 106	\$ 6	5.2%
SENIOR CENTER	52200 FICA	\$ 6,346	\$ 6,839	\$ 5,087	\$ 3,744	\$ 947	\$ 3,760	\$ 16	0.4%
SENIOR CENTER	52303 CONTRIB TO PW CMERS	\$ 10,031	\$ 12,890	\$ 9,598	\$ 7,680	\$ 1,998	\$ 8,080	\$ 400	5.0%
SENIOR CENTER	52901 UNIFORM ALLOWANCE	\$ 611	\$ 483	\$ 181	\$ -	\$ 200	\$ 310	\$ 310	0.0%
SENIOR CENTER	52903 EYEGLOSS REIMBURSEMENT	\$ -	\$ 680	\$ 261	\$ 150	\$ 120	\$ 150	\$ -	0.0%
SENIOR CENTER	53990 OTHER PURCH PROF/TECH SVCS	\$ 15,005	\$ 10,486	\$ 10,835	\$ 21,000	\$ 16,768	\$ 21,000	\$ -	0.0%
SENIOR CENTER	56100 OFFICE SUPPLIES	\$ 293	\$ 366	\$ 445	\$ 500	\$ 120	\$ 500	\$ -	0.0%
SENIOR CENTER	56300 FOOD	\$ 2,112	\$ 3,074	\$ 573	\$ 4,000	\$ 1,656	\$ 4,000	\$ -	0.0%
SENIOR CENTER	56900 OTHER SUPPLIES	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000	\$ -	0.0%
		\$ 151,404	\$ 161,936	\$ 104,830	\$ 83,157	\$ 39,055	\$ 104,666	\$ 21,509	20.6%

**43**



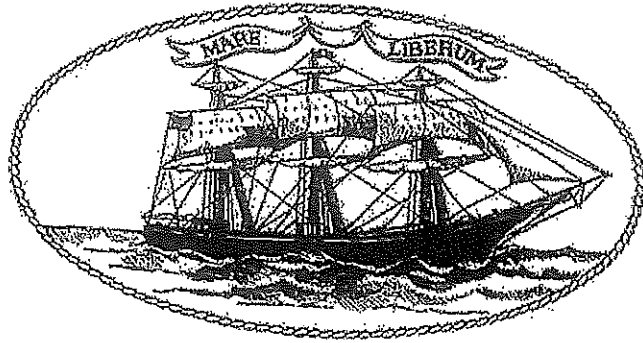
<b>FUNCTION:</b> Community Development	<b>DEPARTMENT:</b> ODP	<b>DIVISION:</b> Community Development Admin.
--	---------------------------	--

**SUMMARY:**

The Community Development Administration Division provides planning and analysis, budgeting, grant writing, census and demographic information and analysis and other administrative, technical and supervisory services for the Office of Development Planning including the Housing Conservation & Urban Renewal Divisions and Neighborhood Preservation. It ensures supervision, coordination, direction, and regulatory compliance of the City's Community Development Block Grant Program as well as a variety of other Federal and State funded programs i.e., Certified Local Government, etc. Also, prepare grant applications, contracts and budgets between the City and non-profit organizations. Provide demographic information, labor statistics and census data to City departments and the general public. The Community Development Program covers a broad spectrum of activities including, but not limited to, neighborhood development, human services, housing rehabilitation and citizen participation. This Division also provides staff assistance to the Mayor, Citizens Advisory Committee and the Historic District Commission, secretarial and administrative services for other boards and commissions as may be assigned from time to time.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
ODP	51510 REGULAR PAYROLL	\$ 441,772	\$ 504,823	\$ 498,866	\$ 538,456	\$ 338,976	\$ 532,267	\$ (6,189)	-1.2%
ODP	51530 OVERTIME PAYROLL	\$ 14,740	\$ 8,556	\$ 9,088	\$ 18,000	\$ 9,250	\$ 14,000	\$ (4,000)	-28.6%
ODP	51540 LONGEVITY	\$ 1,400	\$ 1,500	\$ 1,740	\$ 2,300	\$ 1,189	\$ 1,750	\$ (550)	-31.4%
ODP	52101 HEALTH INSURANCE	\$ 75,415	\$ 83,648	\$ 83,330	\$ 91,482	\$ 71,883	\$ 123,016	\$ 31,534	25.6%
ODP	52102 LIFE INSURANCE	\$ 510	\$ -	\$ -	\$ 770	\$ -	\$ 700	\$ (70)	-10.0%
ODP	52200 FICA	\$ 33,538	\$ 38,866	\$ 37,405	\$ 41,684	\$ 26,306	\$ 42,035	\$ 351	0.8%
ODP	52303 CONTRIB TO PW CMERS	\$ 8,311	\$ 9,979	\$ 11,204	\$ 1,056	\$ 7,784	\$ 10,768	\$ 9,712	90.2%
ODP	52304 CONTRIB TO CITY'S DEF BEN PLAN	\$ 3,224	\$ 8,009	\$ 6,868	\$ 7,631	\$ 5,920	\$ 11,064	\$ 3,433	31.0%
ODP	52305 CONTRIB TO CITY'S 401A PLAN	\$ 32,387	\$ 32,541	\$ 33,567	\$ 44,503	\$ 22,825	\$ 37,000	\$ (7,503)	-20.3%
ODP	52306 CONTRIB TO CITY'S 457 PLAN	\$ 250	\$ 500	\$ 200	\$ 1,250	\$ 212	\$ -	\$ (1,250)	0.0%
ODP	52307 RHS CONTRIBUTION	\$ 3,000	\$ 3,000	\$ 3,000	\$ 5,000	\$ 3,000	\$ 3,000	\$ (2,000)	-66.7%
ODP	52901 UNIFORM ALLOWANCE	\$ -	\$ 41	\$ 21	\$ 110	\$ -	\$ -	\$ (110)	0.0%
ODP	52903 EYEGLOSS REIMBURSEMENT	\$ 43	\$ 1,150	\$ 400	\$ 695	\$ -	\$ 500	\$ (195)	-39.0%
ODP	52905 MEU EDUCATION INCENTIVE	\$ 1,375	\$ 2,125	\$ 1,600	\$ -	\$ -	\$ -	\$ -	0.0%
ODP	53300 OTHER PROF/TECH SVCS	\$ -	\$ -	\$ -	\$ 25,000	\$ 10,163	\$ 10,000	\$ (15,000)	-150.0%
ODP	53325 MARKETING	\$ -	\$ 42,241	\$ 66,318	\$ 75,000	\$ 38,419	\$ 75,000	\$ -	0.0%
ODP	53327 HARBOR MANAGEMENT PLAN	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
ODP	54300 REPAIRS & MAINTENANCE	\$ 834	\$ -	\$ -	\$ 1,800	\$ -	\$ -	\$ (1,800)	#DIV/0!
ODP	54400 RENTALS & LEASES	\$ -	\$ 1,531	\$ 554	\$ 600	\$ 110	\$ 600	\$ -	0.0%
ODP	55010 TRAINING	\$ -	\$ 137	\$ 115	\$ 810	\$ 50	\$ 600	\$ (210)	-35.0%
ODP	55011 GRANTS	\$ 320	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
ODP	55301 POSTAGE	\$ 2,100	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200	\$ -	0.0%
ODP	55400 ADVERTISING	\$ 7,681	\$ 8,707	\$ -	\$ 10,000	\$ 9,947	\$ 15,000	\$ 5,000	33.3%
ODP	55500 PRINTING	\$ 496	\$ 65	\$ 750	\$ 1,500	\$ 241	\$ 250	\$ (1,250)	-500.0%
ODP	55800 TRAVEL & TRANSPORTATION	\$ 206	\$ 167	\$ -	\$ 500	\$ -	\$ -	\$ (500)	0.0%
ODP	55990 OTHER PURCHASED SERVICES	\$ 40,180	\$ 134	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
ODP	56100 OFFICE SUPPLIES	\$ 1,210	\$ 1,100	\$ 1,690	\$ 1,600	\$ 310	\$ 1,500	\$ (100)	-6.7%
ODP	56900 OTHER SUPPLIES	\$ 516	\$ -	\$ 893	\$ 1,550	\$ 61	\$ 1,000	\$ (550)	-55.0%
ODP	58100 DUES & SUBSCRIPTIONS	\$ 882	\$ 117	\$ 546	\$ 2,500	\$ 520	\$ 800	\$ (1,700)	-212.5%
ODP	58707 ECON DEVELOPMENT COMMITTEE	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000	\$ -	0.0%
		\$ 678,389	\$ 751,136	\$ 760,354	\$ 880,997	\$ 549,366	\$ 888,050	\$ 7,053	0.8%

**44**



<b>FUNCTION:</b> Services	<b>DEPARTMENT:</b> ODP	<b>DIVISION:</b> Building Inspection
------------------------------	---------------------------	---

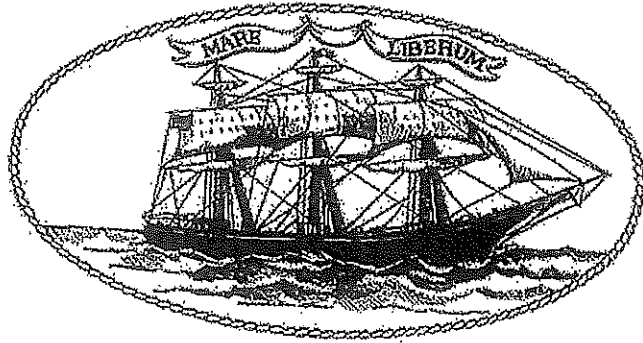
**SUMMARY:**

The Building Inspection Division is responsible for inspecting work on private properties that require building permits to ensure compliance with building codes. The Division also plays a critical role in enforcing the Property Maintenance Code in an effort to control visual blight and housing code violations.

DEPARTMENT	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
BUILDING	51510 REGULAR PAYROLL	\$ 313,467	\$ 332,362	\$ 332,279	\$ 338,989	\$ 210,761	\$ 360,292	\$ 21,303	5.9%
BUILDING	51530 OVERTIME PAYROLL	\$ 530	\$ 494	\$ 460	\$ 7,250	\$ 850	\$ 2,000	\$ (5,250)	-262.5%
BUILDING	51540 LONGEVITY	\$ 2,600	\$ 2,700	\$ 2,700	\$ 2,800	\$ 1,850	\$ 1,950	\$ (850)	-43.6%
BUILDING	52101 HEALTH INSURANCE	\$ 88,787	\$ 97,263	\$ 101,563	\$ 107,743	\$ 76,190	\$ 108,638	\$ 895	0.8%
BUILDING	52102 LIFE INSURANCE	\$ 400	\$ -	\$ -	\$ 440	\$ -	\$ 464	\$ 24	5.2%
BUILDING	52200 FICA	\$ 22,727	\$ 23,850	\$ 23,655	\$ 26,147	\$ 15,023	\$ 26,250	\$ 103	0.4%
BUILDING	52303 CONTRIB TO PW CMERS	\$ 6,210	\$ 8,687	\$ 8,985	\$ 9,842	\$ 5,069	\$ 9,600	\$ (242)	-2.5%
BUILDING	52304 CONTRIB TO CITY'S DEF BEN PLAN	\$ 8,998	\$ 9,378	\$ 9,406	\$ 11,451	\$ 5,976	\$ 11,680	\$ 229	2.0%
BUILDING	52305 CONTRIB TO CITY'S 401A PLAN	\$ 16,364	\$ 16,820	\$ 17,091	\$ 17,451	\$ 10,873	\$ 17,800	\$ 349	2.0%
BUILDING	52306 CONTRIB TO CITY'S 457 PLAN	\$ 500	\$ 500	\$ 500	\$ 750	\$ 500	\$ 750	\$ -	0.0%
BUILDING	52307 RHS CONTRIBUTION	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ -	0.0%
BUILDING	52901 UNIFORM ALLOWANCE	\$ 410	\$ 241	\$ 110	\$ 330	\$ -	\$ 300	\$ (30)	-10.0%
BUILDING	52903 EYEGLOSS REIMBURSEMENT	\$ 150	\$ -	\$ -	\$ 450	\$ -	\$ 450	\$ -	0.0%
BUILDING	54400 RENTALS & LEASES	\$ 598	\$ 504	\$ 169	\$ 1,000	\$ -	\$ 1,000	\$ -	0.0%
BUILDING	55010 TRAINING	\$ 89	\$ 367	\$ -	\$ 1,000	\$ 177	\$ 1,000	\$ -	0.0%
BUILDING	55400 ADVERTISING	\$ -	\$ -	\$ 109	\$ 250	\$ -	\$ 250	\$ -	0.0%
BUILDING	55500 PRINTING	\$ 1,215	\$ 576	\$ 801	\$ 1,200	\$ 607	\$ -	\$ (1,200)	0.0%
BUILDING	55990 OTHER PURCHASED SERVICES	\$ 110	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
BUILDING	56100 OFFICE SUPPLIES	\$ 4,436	\$ 1,609	\$ 879	\$ 2,000	\$ 507	\$ 2,000	\$ -	0.0%
BUILDING	57350 TECHNOLOGY - SOFTWARE	\$ 17,350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
BUILDING	58100 DUES & SUBSCRIPTIONS	\$ 2,153	\$ 150	\$ 110	\$ 3,000	\$ 150	\$ 3,000	\$ -	0.0%
		\$ 490,096	\$ 498,501	\$ 501,817	\$ 535,093	\$ 331,533	\$ 550,424	\$ 15,331	2.8%



**45**



<b>FUNCTION:</b> General Government	<b>DEPARTMENT:</b> Education	<b>DIVISION:</b> Administration
---	---------------------------------	------------------------------------

**SUMMARY:**

The Education system of the City of New London is managed by an elected seven member Board of Education. The Board of Education determines its own rules of procedure and is in charge of the City Schools and is responsible for conducting such schools as an educational system. The Board determines all educational policies including the establishment of courses of study, the fixing and maintenance of educational standards, the choice of all books and material used in instruction, the establishment and maintenance of discipline in the schools and the location, type, design, repair, and equipment of school buildings. The City Council appropriates annually a bottom line lump sum appropriation for school purposes. After the passage of the appropriation ordinance, the money appropriated by the City for school purposes is expended at the discretion of the Board of Education, however, all purchases by and for the City schools are made through the Purchasing Agent of the City.

BOE BUDGET	ACCOUNT DESCRIPTION	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 DEPT BUD	2022 YTD	2023 DEPT BUD	\$ CHANGE	% CHANGE
BOE BUDGET	58940 BOE EXPENDITURES	\$ 43,102,904	\$ 39,652,101	\$ 40,713,715	\$ 44,506,409	\$ 10,008,530	\$ 45,215,500	\$ 709,091	1.6%
		\$ 43,102,904	\$ 39,652,101	\$ 40,713,715	\$ 44,506,409	\$ 10,008,530	\$ 45,215,500	\$ 709,091	1.6%

46

BENEFITS (Early Retirement Health & Life - Long & Faithful Pension)		FY 2019		FY 2020		FY 2021		FY 2022		FY 2023		Increase/(Decrease) to FY20 Budget											
		Actual	Total	Budget	Total	Proposed	Total	Budget	Total	Proposed	Total												
HEALTH INSURANCE				\$ 50,814		\$ 104,790		\$ 93,656		\$ 68,352		\$ 48,488		\$	(19,864)								
	Valeria Kokoska (City pays 80% until 2022)	\$	4,408																				
	William Dittman (for life)	\$	22,040																				
	Michael Lacey (for life)	\$	22,040																				
		\$	48,488																				
LIFE INSURANCE				\$ 260		\$ 260		\$ 260		\$ 260		\$ 406		\$	146								
	Nurses before 7/1/01 (1 at 5.79)	\$	6																				
	Public Works (53 at 2.52)	\$	185																				
	Unaffiliated, MEU, & Nurses after 7/1/01 (31 at 6.95)	\$	215																				
		\$	406																				
LONG AND FAITHFUL PENSION				\$ 631,476		\$ 624,133		\$ 624,133		\$ 599,633		\$ 555,219		\$	(44,414)								
	Bauer, Brian	\$	31,749																				
	Boyd III, John C.	\$	12,000																				
	Burchfield, David	\$	35,881																				
	Cirioni, Frank	\$	12,500																				
	Dimaggio, Joseph R.	\$	27,042																				
	Edwards Sr., Kenneth W.	\$	39,303																				
	Felliciano, Robert	\$	25,818																				
	Gilmore, Peter	\$	27,559																				
	Jetmore, David P.	\$	12,500																				
	LaLima, Antonio, Jr.	\$	22,170																				
	Linicus, George	\$	29,400																				
	McCarthy, Thomas	\$	31,347																				
	McNally, B. James	\$	32,178																				
	Nott, Sr., Joseph L.	\$	30,250																				
	Pasqualini, Sr., David D.	\$	33,425																				
	Paulson, Naomi M.	\$	13,845																				
	Samul, Ronald	\$	61,453																				
	Spinnato, Victor	\$	37,567																				
	Strutt, Warren	\$	27,232																				
	Venditto Sr., Donald L.	\$	12,000																				
		\$	555,219																				
UNEMPLOYMENT COMPENSATION AWARDS				\$ 17,291		\$ 20,000		\$ 20,000		\$ 20,000		\$ 20,000		\$	-								
		\$	699,841	\$	-	\$	749,183	\$	-	\$	738,049	\$	-	\$	688,245	\$	-	\$	624,133	\$	-	\$	(64,132)

**47**

BENEFITS (Health & Life)			FY 2019	FY 2020	FY 2021	FY 2022	FY 2022	FY 2023	Increase/(Decrease)	
			Actual	Total	Actual	Total	Budget	Budget	Proposed	to FY20 Budget
<b>HEALTH INSURANCE</b>			\$ 317,924	\$ 494,950	\$ 494,950	\$ 509,970	\$ 509,970	\$ 480,567	\$ (29,403)	
Medicare Eligible Disabled Retirees 65+										
David	Burchfield	\$ 6,059								
Russell	Dinoto	\$ 12,119								
Nickie	Fantaxof	\$ 12,119								
Robert	Feliciano	\$ 11,574								
Raymond	Funaloil	\$ 6,059								
Gerard	Gaynor	\$ 12,119								
Peter	Gilmore	\$ 12,119								
George	Grimes	\$ 12,119								
Robert	Kansitas	\$ 12,119								
Odd	Krogru	\$ 6,059								
David	Lamoureux	\$ 6,059								
George	Linicus	\$ 11,574								
Theresa	Johnson	\$ 15,176								
Louis	Dickens	\$ 6,059								
James	Plowden	\$ 15,176								
John	Keating	\$ 30,211								
Joseph	Nott	\$ 6,059								
Victor	Spinnato	\$ 6,059								
Rocco	Musorofiti	\$ 6,059								
John	Sullivan	\$ 6,059								
		\$ 210,956								
Disabled Under 65 Years										
Margaret	Ackley	\$ 14,972								
John	Clark	\$ 15,751								
William	Lacey	\$ 29,899								
Ronald	Martel	\$ 16,292								
Christopher	Miller	\$ 29,899								
Walter	Morency	\$ 40,606								
Charles	Persi	\$ 40,606								
Chad	Stringer	\$ 40,606								
		\$ 228,631								
Spouses of disabled retirees under age 65										
Emilie	Kroguld	\$ 14,431								
Daniel	Mansfield	\$ 14,431								
Alfred	Serlucca	\$ 6,059								
Donna	Spinato	\$ 6,059								
		\$ 40,980								
		\$ 480,567								
<b>LIFE INSURANCE</b>			\$ 69,900	\$ 67,000	\$ 67,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	
Disability Retirees with City Paid Life Insurance (Value)										
Walter Morency	\$ 25,000									
John Keating	\$ 25,000									
James Plowden	\$ 25,000									
William Lacey	\$ 25,000									
John Sullivan	\$ 17,000									
Bernadette Welch	\$ 50,000									
Raymond Funaloil	\$ 17,000									
Odd Krogrud	\$ 25,000									
Robert Feliciano	\$ 25,000									
Joseph Nott	\$ 25,000									
Peter Gilmore	\$ 1,500									
	\$ 260,500									
<b>MEDICAL EMERGENCY AWARDS</b>			\$ 286,405	\$ 409,700	\$ 409,700	\$ 409,700	\$ 409,700	\$ 409,700	\$ -	
Monthly H&H Claims	\$ 400,000									
Cirma Service Fee	\$ 4,700									
RX Reimbursements	\$ 5,000									
	\$ 409,700									
			\$ 674,229	\$ -	\$ 971,650	\$ -	\$ 971,650	\$ -	\$ 969,670	\$ 969,670
								\$ 940,257	\$ (29,403)	

48



INTERFUND TRANSFERS	FY 2017		FY 2018		FY 2019		FY 2020		FY 2021		FY 2022		FY 2023		Increase/(Decrease) to FY20 Budget
	Actual	Total	Actual	Total	Actual	Total	Budget	Total	Budget	Total	Budget	Total	Proposed	Total	
CONTRIBUTION TO CAMP NEW LONDON	\$ -		\$ 169,090		\$ 110,000		\$ 110,000		\$ 100,000		\$ 50,000		\$ 100,000		\$ (50,000)
PENSION FUND	\$ -		\$ 579,000		\$ 701,200		\$ 684,000		\$ 1,011,009		\$ 969,174		\$ 994,275		\$ (41,835)
Annual Contribution required per actuary (General Fund)															
CONTRIBUTION TO GEN GOV MISC	\$ -		\$ -		\$ 103,200		\$ 117,875		\$ 465,158		\$ 902,993		\$ 250,000		\$ 437,835
Potential Grant Match requests	\$ 100,000														
Police Accountability measures	\$ 50,000														
Partial funding for reval	\$ 100,000														
	\$ 250,000														
CONTRIBUTION TO CAPITAL RESERVE	\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ 250,000		
Axon Body cameras															
CONTRIBUTION TO DEBT SERVICE	\$ 5,850,800		\$ 6,448,570		\$ 8,115,290		\$ 8,668,960		\$ 6,885,193		\$ 6,575,748		\$ 7,230,653		\$ (309,445)
CONTRIBUTION TO YOUTH INITIATIVES											\$ 242,013		\$ -		
NEW PROGRAM INITIATIVE											\$ 120,000		\$ -		
CONTRIBUTION FOR LODAL TRASH HAULER			\$ -		\$ -		\$ -		\$ 250,000		\$ 250,000		\$ 250,000		\$ -
CONTRIBUTION FOR LADDER TRUCK													\$ 208,933		\$ -
CONTRIBUTION TO OCEAN BEACH PARK	\$ 60,000		\$ 18,010		\$ 60,000		\$ 60,000		\$ 100,000		\$ 100,000		\$ 100,000		\$ -
CONTRIBUTION TO OPEB (Other Post Employment Retirement Benefits)	\$ -		\$ -		\$ -		\$ -		\$ 4,000		\$ 200,000		\$ 200,000		\$ 196,000
WORKERS COMPENSATION	\$ -		\$ 1,035,700		\$ 1,139,340		\$ 1,139,340		\$ 1,139,340		\$ 1,154,518		\$ 981,850		\$ 15,178
LIABILITY AUTO PROPERTY INSURANCE FUND	\$ -		\$ 1,000,000		\$ 1,000,000		\$ 1,000,000		\$ 835,000		\$ 835,000		\$ 640,000		\$ -
	\$ 5,910,800	\$ -	\$ 9,250,370	\$ -	\$ 11,229,030	\$ -	\$ 11,780,175	\$ -	\$ 10,789,700	\$ -	\$ 11,399,446	\$ -	\$ 11,205,717	\$ -	\$ 609,746

49

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Proposed	Increase/(Decrease) to FY22 Budget
<b>CITY CENTER DISTRICT</b>								
	Revenues from Special Tax	\$ 100,337	\$ 99,920	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -
	Expenses	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -
		\$ 337	\$ (80)	\$ -	\$ -	\$ -	\$ -	\$ -

50

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Proposed	Increase/(Decrease) to FY22 Budget
<b>POLICE PRIVATE PROTECTION</b>								
Revenues								
	Police Overtime		\$ 568,597	\$ 493,000	\$ 500,000	\$ 490,000	\$ 540,000	\$ 50,000
	Police Vehicles		\$ 262,987	\$ 210,000	\$ 210,000	\$ 200,000	\$ 225,000	\$ 25,000
	Board of Education		\$ 102,806	\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -
	Administrative Fees		\$ 162,328	\$ 120,000	\$ 120,000	\$ 110,000	\$ 135,000	\$ 25,000
			\$ 1,096,718	\$ 873,000	\$ 930,000	\$ 900,000	\$ 1,000,000	\$ 100,000
Expenditures								
	Uniformed Services		\$ 649,495	\$ 300,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ -
	Investigations		\$ -	\$ 48,000	\$ -	\$ -	\$ -	\$ -
	Contribution to General Fund		\$ 447,223	\$ 500,000	\$ 530,000	\$ 500,000	\$ 600,000	\$ 100,000
	Support Services		\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -
			\$ 1,096,718	\$ 873,000	\$ 930,000	\$ 900,000	\$ 1,000,000	\$ 100,000
General Fund Contribution from Police Priv Prot			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

51

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Proposed	Increase/(Decrease) to FY22 Budget
<b>WHEADON FUND</b>								
Revenues								
	Award estimate from Community Foundation	\$ 23,893	\$ 24,340	\$ 24,760	\$ 24,760	\$ 24,760	\$ 24,760	\$ -
Expenditures								
	Music Program	\$ 5,269	\$ 5,500	\$ 3,600	\$ 3,600	\$ 3,600	\$ 3,600	\$ -
	Arts/Crafts	\$ 7,155	\$ 11,531	\$ 17,900	\$ 17,900	\$ 17,900	\$ 17,900	\$ -
	Cooking	\$ 3,450	\$ 2,400	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ -
	Transportation	\$ 1,500	\$ 1,225	\$ 1,460	\$ 1,460	\$ 1,460	\$ 1,460	\$ -
	Life Enrichment	\$ 401	\$ 1,103	\$ -	\$ -	\$ -	\$ -	\$ -
	Awards for Seniors	\$ 371	\$ 750	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ 18,146	\$ 22,509	\$ 24,760	\$ 24,760	\$ 24,760	\$ 24,760	\$ -
Revenues over expenses		\$ 5,747	\$ 1,831	\$ -	\$ -	\$ -	\$ -	\$ -

**52**



SPECIAL REVENUE FUNDS		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Increase/(Decrease)
		Actual	Actual	Budget	Budget	Budget	Proposed	to FY22 Budget
<b>HOUSING CONSERVATION</b>								
Revenues								
	Interest on Loans	\$ 14,852	\$ 18,422	\$ 15,000	\$ 13,800	\$ 13,800	\$ 13,800	\$ -
	Principal Repayments on revolving loans	\$ 52,605	\$ 48,398	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ -
		\$ 67,457	\$ 66,820	\$ 70,000	\$ 68,800	\$ 68,800	\$ 68,800	\$ -
Expenditures								
	Bank Service Fees	\$ 3,115	\$ -	\$ 3,240	\$ 3,800	\$ 3,800	\$ 3,800	\$ -
	Loans	\$ 8,888	\$ 10,040	\$ 16,760	\$ 15,000	\$ 15,000	\$ 15,000	\$ -
	Deferred Loans	\$ 54,821	\$ 105,654	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -
		\$ 66,824	\$ 115,694	\$ 70,000	\$ 68,800	\$ 68,800	\$ 68,800	\$ -
	Revenues over expenses	\$ (51,972)	\$ (97,272)	\$ -	\$ -	\$ -	\$ -	\$ -

**53**

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Proposed	Increase/(Decrease) to FY22 Budget
<b>HOUSING AND COMMUNITY DEVELOPMENT</b>								
Revenues								
	Interest on Loans	\$ 10,535	\$ 11,761	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ -
	Principal Repayments	\$ 6,802	\$ 7,479	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ -
	Interest on Checking	\$ 238	\$ 238	\$ -	\$ -	\$ -	\$ -	\$ -
	Misc Revenues	\$ 2,124	\$ 6,844	\$ 8,500	\$ 8,500	\$ 8,500	\$ 8,500	\$ -
	Contribution from Community Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ 19,699	\$ 26,322	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000	\$ -
Expenditures								
	Overtime Payroll	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Other Professional Services	\$ 20,156	\$ 54,625	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ -
	Agent Operating Services	\$ 9,712	\$ 5,317	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ -
	CTNext	\$ -	\$ 19,063	\$ -	\$ -	\$ -	\$ -	\$ -
	Other Operating Services	\$ 7,588	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -
		\$ 37,456	\$ 79,005	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000	\$ -
	Revenues over expenses	\$ (17,757)	\$ (52,683)	\$ -	\$ -	\$ -	\$ -	\$ -

54

SPECIAL REVENUE FUNDS		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Increase/(Decrease)		
		Actual	Actual	Budget	Budget	Budget	Proposed	to FY22 Budget		
CDBG										
<b>Revenues</b>										
	Carryovers/Income	\$ -	\$ -	\$ -	\$ 110,000	\$ 100,000	\$ -	\$ (100,000)		
	CDBG Allocation	\$ -	\$ 910,471	\$ -	\$ 874,972	\$ 891,976	\$ 989,121	\$ 97,145		
	Budgeted Fund Balance (from HUD)	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -		
	Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
	Misc Revenues - Land	\$ 280,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -		
	Misc Revenue	\$ 8,380	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
	Misc Revenue	\$ 7,025	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
	Refund Current Year Expense	\$ -	\$ 160	\$ -	\$ -	\$ -	\$ -	\$ -		
	Refund Prior Years Expense	\$ 24,154	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
	Misc Revenue	\$ -	\$ 7,189	\$ -	\$ -	\$ -	\$ -	\$ -		
	<b>TOTAL CDBG REVENUES</b>	\$ 319,559	\$ 607,349	\$ 45,000	\$ 984,972	\$ 991,976	\$ 989,121	\$ (2,855)		
<b>ODP Administration</b>										
<b>Expenditures-Administration</b>										
	Salary Tax and Benefits	\$ 104,342	\$ 119,290	\$ 105,730	\$ 107,610	\$ 110,075	\$ 113,450	\$ 3,375		
	Overtime	\$ 1,884	\$ 2,699	\$ 3,500	\$ 3,500	\$ 3,505	\$ -	\$ (3,505)		
	Longevity	\$ 1,312	\$ 1,250	\$ 1,120	\$ 1,120	\$ 1,120	\$ -	\$ (1,120)		
	FICA	\$ 9,230	\$ 9,474	\$ 8,450	\$ 8,590	\$ 8,780	\$ 8,680	\$ (100)		
	Health Insurance	\$ 23,586	\$ 23,633	\$ 20,140	\$ 21,880	\$ 24,070	\$ 31,680	\$ 7,610		
	Life Insurance	\$ 144	\$ 154	\$ 220	\$ 220	\$ 220	\$ 220	\$ -		
	Pension	\$ 6,333	\$ 6,833	\$ 7,480	\$ 7,630	\$ 7,820	\$ 7,550	\$ (270)		
	457 Contribution	\$ 187	\$ 200	\$ 180	\$ 180	\$ 180	\$ 180	\$ -		
	RHS Contribution	\$ 1,000	\$ 800	\$ 700	\$ 700	\$ 700	\$ 800	\$ 100		
	Pension-MERS	\$ 6,932	\$ -	\$ 350	\$ 5,180	\$ 5,360	\$ 5,390	\$ 30		
	Workers Compensation	\$ 200	\$ 2,420	\$ 2,120	\$ 2,160	\$ 2,210	\$ 2,270	\$ 60		
	MEU/Unaff Eyeglass	\$ 225	\$ -	\$ 210	\$ -	\$ -	\$ -	\$ -		
	Disability Insurance	\$ -	\$ -	\$ 4,970	\$ -	\$ -	\$ -	\$ -		
	MERS-Public Works	\$ -	\$ 6,742	\$ 5,190	\$ -	\$ -	\$ -	\$ -		
	Education Incentive	\$ 500	\$ 400	\$ -	\$ 350	\$ -	\$ -	\$ -		
	Professional Services	\$ 251	\$ -	\$ 30,000	\$ 3,000	\$ 2,000	\$ 1,730	\$ (270)		
	Advertising	\$ 3,269	\$ 3,493	\$ 5,000	\$ 5,000	\$ 4,100	\$ 4,100	\$ -		
	Printing	\$ 165	\$ 231	\$ 500	\$ 500	\$ 500	\$ 500	\$ -		
	Dues and Subscriptions	\$ 550	\$ 700	\$ 700	\$ 700	\$ 700	\$ 700	\$ -		
	Travel	\$ -	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ -		
	Rentals/Leases	\$ 638	\$ 540	\$ 690	\$ 690	\$ 700	\$ 700	\$ -		
	Training	\$ 75	\$ -	\$ 200	\$ 200	\$ 200	\$ 200	\$ -		
	Other Operating Services	\$ 214	\$ 1,133	\$ 1,300	\$ 1,250	\$ 1,210	\$ 1,000	\$ (210)		
	Postage	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ -		
	Courier	\$ -	\$ -	\$ 100	\$ 90	\$ 100	\$ 100	\$ -		
	Maintenance and Repairs	\$ 389	\$ 265	\$ 750	\$ 750	\$ 750	\$ -	\$ (750)		
	Consumables	\$ 954	\$ 479	\$ 1,000	\$ 900	\$ 900	\$ 2,350	\$ 1,450		
		\$ 162,680	\$ 181,036	\$ 201,000	\$ 172,600	\$ 175,600	\$ 182,000	\$ 6,400		
<b>CDBG-Grants</b>										
<b>Expenditures-Programs</b>										
	Agent Operating Services-Womens Center		Domestic Violence Services	\$ 4,000	\$ 5,060	\$ 5,500	\$ 8,000	\$ 10,000	\$ -	\$ (10,000)
	Agent Operating Services-OIC		Training Programs	\$ -	\$ 13,480	\$ 15,452	\$ 20,000	\$ 21,000	\$ 14,000	\$ (7,000)
	Agent Operating Services-TVCCA		RSVP Southern NL County	\$ 1,600	\$ 1,350	\$ 2,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ -
	Agent Operating Services-TVCCA		NL Ed Nutrition/Meals on Wheels	\$ 20,840	\$ 17,970	\$ 18,000	\$ 20,000	\$ 30,000	\$ 28,000	\$ (2,000)
	Agent Operating Services-Drop In Learning Center			\$ 6,056	\$ 3,560	\$ 5,000	\$ 9,000	\$ 10,000	\$ 10,000	\$ -
	Agent Operating Services-Fresh NL			\$ 4,984	\$ 5,028	\$ 5,000	\$ 6,500	\$ 6,500	\$ -	\$ (6,500)
	Agent Operating Services-NL Recreation-Swimming			\$ 2,800	\$ 4,500	\$ 5,000	\$ 7,500	\$ 2,500	\$ 2,500	\$ -
	Agent Operating Services-Moran Food Center			\$ 8,000	\$ 6,740	\$ 7,000	\$ 9,000	\$ 20,000	\$ 18,000	\$ (2,000)
	Agent Operating Services-Public Library			\$ 6,000	\$ -	\$ 4,500	\$ 20,000	\$ 10,000	\$ 8,000	\$ (2,000)
	Agent Operating Services-SE Council on Alcohol and		Drug Dependency	\$ -	\$ 4,500	\$ 4,500	\$ 4,500	\$ 5,000	\$ -	\$ (5,000)
	Agent Operating Services-Community Health Center			\$ 800	\$ 900	\$ 1,000	\$ 10,000	\$ 10,000	\$ -	\$ (10,000)
	Agent Operating Services-Hygenic Art			\$ 3,200	\$ 2,700	\$ 5,000	\$ 7,000	\$ 3,000	\$ -	\$ (3,000)

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Proposed	Increase/(Decrease) to FY22 Budget
	Agent Operating Services-Jewish Federation	\$ -	\$ -	\$ 10,000	\$ -	\$ 7,312	\$ -	\$ (7,312)
	Agent Operating Services-NL Housing Authority	\$ 10,746	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ (5,000)
	Agent Operating Services-Façade Improvement	\$ 9,491	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ (15,000)
	Agent Operating Services-Homeless Hospitality Center	\$ 80,000	\$ 6,740	\$ 7,000	\$ 8,000	\$ 10,500	\$ 10,000	\$ (500)
	Agent Operating Services-NL Community Meal Center	\$ 80,000	\$ 6,740	\$ -	\$ 10,000	\$ -	\$ 15,000	\$ 15,000
	Agent Operating Services-Heavy Hitters	\$ -	\$ 4,500	\$ 5,000	\$ -	\$ 3,000	\$ -	\$ (3,000)
	Agent Operating Services-NL Park Conservancy	\$ -	\$ 750	\$ 949	\$ -	\$ -	\$ -	\$ -
	Agent Operating Services- Alliance For Living	\$ -	\$ 3,370	\$ 4,000	\$ 8,618	\$ 11,124	\$ 10,000	\$ (1,124)
	Agent Operating Services-IA5C	\$ -	\$ 3,930	\$ 5,000	\$ 5,000	\$ 7,000	\$ 6,000	\$ (1,000)
	Agent Operating Services- Area Food Coalition	\$ -	\$ 4,500	\$ 5,000	\$ 8,000	\$ 11,500	\$ 10,000	\$ (1,500)
	Agent Operating Services- Flock Theater	\$ -	\$ 3,370	\$ 5,000	\$ 7,000	\$ 4,000	\$ 6,000	\$ 2,000
	Agent Operating Services-Higher Edge	\$ -	\$ 3,370	\$ 4,000	\$ 6,500	\$ 8,000	\$ 7,000	\$ (1,000)
	Agent Operating Services-Hygenic Art	\$ -	\$ 2,700	\$ 3,000	\$ 7,000	\$ -	\$ -	\$ -
	Agent Operating Services- Lyman Allan	\$ -	\$ 1,690	\$ 2,500	\$ 4,000	\$ -	\$ 4,000	\$ 4,000
	Agent Operating Services- Recreation	\$ -	\$ 4,500	\$ -	\$ 1,500	\$ 2,000	\$ 8,597	\$ 6,597
	Agent Operating Services- Steps	\$ -	\$ 5,060	\$ 5,000	\$ 6,000	\$ 5,000	\$ 4,000	\$ (1,000)
	Agent Operating Services- Covenant Shelter	\$ -	\$ 4,054	\$ 6,000	\$ 5,000	\$ 5,000	\$ -	\$ (5,000)
	Agent Operating Services-NL Youth Affairs	\$ -	\$ 1,797	\$ 2,500	\$ 4,000	\$ 4,000	\$ 5,000	\$ 1,000
	Agent Operating Services- Rec Dept- Speical Needs Aides	\$ -	\$ 1,130	\$ 1,500	\$ 4,620	\$ 3,700	\$ -	\$ (3,700)
	Agent Operating Services- Historical Society	\$ -	\$ -	\$ -	\$ 7,000	\$ 5,000	\$ -	\$ (5,000)
	Agent Operating Services- NL Landmarks	\$ -	\$ 1,138	\$ -	\$ 7,000	\$ -	\$ -	\$ -
	Agent Operating Services-NL	\$ -	\$ 2,500	\$ 6,000	\$ -	\$ -	\$ -	\$ -
	Agent Operating Services-Garde	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 8,000	\$ (2,000)
	Agent Operating Services-ODP Farmers Market	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ -	\$ (3,000)
	Agent Operating Services- Riverside Park	\$ -	\$ 1,690	\$ -	\$ 2,567	\$ 3,340	\$ 3,024	\$ (316)
	Agent Operating Services-Recreation-ADA Park Imp	\$ -	\$ -	\$ -	\$ 10,067	\$ 5,000	\$ -	\$ (5,000)
	Agent Operating Services-Children in Placement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000	\$ 14,000
	Agent Operating Services-Third Sector New England	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000	\$ 6,000
	Agent Operating Services-SCADD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000	\$ 4,000
	Agent Operating Services-Safe Futures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
	Agent Operating Services-SCADD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000
	Agent Operating Services- Sunrise Northeast	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000
		\$ 238,517	\$ 129,317	\$ 150,401	\$ 236,372	\$ 259,476	\$ 220,121	\$ (39,355)
	<b>FAÇADE PROGRAM</b>							
	Façade and Building Improvement Program	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ (50,000)

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Proposed	Increase/(Decrease) to FY22 Budget
<b>URBAN RENEWAL</b>								
Expenditures								
	Payroll	\$ 15,669	\$ 16,937	\$ 21,410	\$ 17,990	\$ -	\$ -	\$ -
	Overtime	\$ 3,883	\$ 582	\$ 500	\$ 500	\$ -	\$ -	\$ -
	Longevity	\$ 188			\$ -	\$ -	\$ -	\$ -
	FICA	\$ 1,181	\$ 1,293	\$ 1,680	\$ 1,420	\$ -	\$ -	\$ -
	Health Insurance	\$ 2,588	\$ 568	\$ 4,800	\$ 4,170	\$ -	\$ -	\$ -
	Life Insurance		\$ -	\$ 30	\$ 30	\$ -	\$ -	\$ -
	Pension	\$ 1,589	\$ 1,572	\$ 2,040	\$ 1,710	\$ -	\$ -	\$ -
	Worker's Comp.	\$ 60	\$ 490	\$ 430	\$ 360	\$ -	\$ -	\$ -
	457 Contribution	\$ -	\$ -	\$ 70	\$ 50	\$ -	\$ -	\$ -
	RHS	\$ -	\$ -	\$ 250	\$ 200	\$ -	\$ -	\$ -
	MEU Incentive	\$ 125	\$ 125	\$ 130	\$ -	\$ -	\$ -	\$ -
	Eyeglass	\$ -	\$ -	\$ 80	\$ 100	\$ -	\$ -	\$ -
	Disability Insurance	\$ -	\$ -	\$ 1,010	\$ -	\$ -	\$ -	\$ -
	Engineering	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -
	Cons.	\$ -	\$ -	\$ 200	\$ 200	\$ -	\$ -	\$ -
	Legal Services	\$ 5,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -
	Professional Services	\$ 900	\$ 50,000	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -
	Advertising	\$ -	\$ -	\$ 1,000	\$ 500	\$ -	\$ -	\$ -
	Other Operating Services	\$ 300	\$ -	\$ 1,000	\$ 600	\$ -	\$ -	\$ -
	Postage	\$ 50	\$ 40	\$ 60	\$ 60	\$ -	\$ -	\$ -
	Cell Phone	\$ -	\$ -	\$ 610	\$ 610	\$ -	\$ -	\$ -
	Consumables	\$ -	\$ 272	\$ 300	\$ 500	\$ -	\$ -	\$ -
	Transfer to Capital Projects	\$ 76,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ 107,733	\$ 96,879	\$ 37,600	\$ 31,000	\$ -	\$ -	\$ -

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Proposed	Increase/(Decrease) to FY22 Budget
<b>ODP-Neighborhood Enhancement</b>								
Expenditures								
	Payroll Santos; Blight Officer	\$ 113,859	\$ 109,118	\$ 121,060	\$ 134,347	\$ 141,838	\$ 160,180	\$ 18,342
	Overtime	\$ 270	\$ 14	\$ 300	\$ 303	\$ 302	\$ -	\$ (302)
	FICA	\$ 8,226	\$ 7,875	\$ 9,290	\$ 10,310	\$ 10,880	\$ 12,260	\$ 1,380
	Health Insurance	\$ 34,564	\$ 27,781	\$ 2,438	\$ 13,290	\$ 14,620	\$ 22,110	\$ 7,490
	Life Insurance	\$ 162	\$ 187	\$ 35,550	\$ 220	\$ 220	\$ 220	\$ -
	Uniform Allowance	\$ 110	\$ 215	\$ 220	\$ 110	\$ 110	\$ 110	\$ -
	Pension (401)	\$ 10,817	\$ 10,258	\$ 110	\$ 12,770	\$ 13,480	\$ 15,220	\$ 1,740
	457 Contribution	\$ -	\$ 250	\$ 11,510	\$ 500	\$ 500	\$ 500	\$ -
	RHS Contribution	\$ 2,000	\$ 2,000	\$ 500	\$ 2,000	\$ 2,000	\$ 2,000	\$ -
	Eyeglass Reimbursement	\$ 200	\$ -	\$ 2,000	\$ 800	\$ 800	\$ 800	\$ -
	Worker's Comp.	\$ 400	\$ 2,370	\$ -	\$ 2,690	\$ 2,840	\$ 3,210	\$ 370
	Education Incentive	\$ 1,000	\$ 1,250	\$ 1,250	\$ 1,000	\$ -	\$ -	\$ -
	Other professional Services	\$ -	\$ 7	\$ -	\$ -	\$ -	\$ -	\$ -
	Printing	\$ 200	\$ 200	\$ 600	\$ 200	\$ 200	\$ 200	\$ -
	Dues	\$ -	\$ 50	\$ 5,690	\$ 50	\$ 50	\$ 50	\$ -
	Travel	\$ 35	\$ -	\$ 200	\$ 50	\$ 50	\$ 50	\$ -
	Training	\$ -	\$ -	\$ 50	\$ 230	\$ 230	\$ 300	\$ 70
	Operating Services	\$ 1,200	\$ 1,850	\$ 50	\$ 1,500	\$ 1,500	\$ 1,500	\$ -
	Postage	\$ 250	\$ 170	\$ 100	\$ 180	\$ 180	\$ 180	\$ -
	Consumables	\$ 400	\$ 241	\$ 1,500	\$ 1,250	\$ 1,000	\$ 1,000	\$ -
	Operating Supplies	\$ 735	\$ 417	\$ 170	\$ 1,200	\$ 1,200	\$ 1,110	\$ (90)
	Relocation	\$ 12,730	\$ 21,530	\$ 1,000	\$ 14,000	\$ 10,000	\$ 14,000	\$ 4,000
		\$ 187,158	\$ 185,783	\$ 193,580	\$ 197,000	\$ 202,000	\$ 235,000	\$ 33,000



SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Proposed	Increase/(Decrease) to FY22 Budget
ODP-Housing Conservation								
Expenditures								
	Payroll	\$ 167,018	\$ 165,370	\$ 75,990	\$ 77,505	\$ 79,443	\$ 90,580	\$ 11,137
	Overtime	\$ 300	\$ 2,500	\$ 2,500	\$ 2,505	\$ 2,507	\$ 20,000	\$ 17,493
	Longevity	\$ 1,337	\$ 1,300	\$ 620	\$ 620	\$ 620	\$ 850	\$ 230
	FICA	\$ 12,927	\$ 12,950	\$ 6,060	\$ 6,170	\$ 6,320	\$ 8,530	\$ 2,210
	Health Insurance	\$ 21,109	\$ 20,010	\$ 9,120	\$ 9,910	\$ 13,760	\$ 28,550	\$ 14,790
	Life Insurance	\$ 177	\$ 250	\$ 220	\$ 220	\$ 220	\$ 220	\$ -
	Uniform Allowance	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ -
	Worker's Compensation	\$ 250	\$ 250	\$ 1,520	\$ 1,550	\$ 1,550	\$ 2,230	\$ 680
	Pension	\$ 17,344	\$ 17,344	\$ 9,120	\$ 9,310	\$ 9,540	\$ 12,710	\$ 3,170
	RHS Contribution	\$ 2,000	\$ 2,000	\$ 950	\$ 950	\$ 950	\$ 1,800	\$ 850
	Eyeglass	\$ 36	\$ 36	\$ 290	\$ 300	\$ 300	\$ 800	\$ 500
	Education Incentive	\$ 1,000	\$ 1,000	\$ 420	\$ 420	\$ -	\$ -	\$ -
	Disability Insurance			\$ 3,580	\$ -	\$ -	\$ -	\$ -
	457 Contribution	\$ 562	\$ 562	\$ 240	\$ 240	\$ 240	\$ 580	\$ 340
	Legal Services	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ -	\$ (100)
	Professional Services	\$ 1,194	\$ 1,194	\$ 2,800	\$ 2,800	\$ 2,800	\$ 2,800	\$ -
	Advertising	\$ 4,166	\$ 4,166	\$ 2,200	\$ 2,200	\$ 1,880	\$ 1,000	\$ (880)
	Travel	\$ 346	\$ 346	\$ 60	\$ 90	\$ 90	\$ 90	\$ -
	Training	\$ 194	\$ 194	\$ 200	\$ 200	\$ 200	\$ 200	\$ -
	Environmental Testing	\$ 1,522	\$ 1,522	\$ 1,000	\$ 1,900	\$ 8,000	\$ 4,850	\$ (3,150)
	Other Operating Services	\$ 1,300	\$ 1,300	\$ 4,000	\$ 4,000	\$ -	\$ -	\$ -
	Postage	\$ 390	\$ 390	\$ 400	\$ 400	\$ 200	\$ 200	\$ -
	Courier	\$ 1,173	\$ 1,173	\$ 500	\$ 500	\$ 100	\$ 100	\$ -
	Consumables	\$ 667	\$ 667	\$ 1,000	\$ 1,000	\$ 970	\$ 800	\$ (170)
	Loans	\$ 16,415	\$ 16,415	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ -
	Deferred Loans	\$ 87,060	\$ 87,060	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -
		\$ 338,697	\$ 338,209	\$ 298,000	\$ 298,000	\$ 304,900	\$ 352,000	\$ 47,100
<b>TOTAL CDBG EXPENDITURES</b>		<b>\$ 1,034,785</b>	<b>\$ 931,224</b>	<b>\$ 880,581</b>	<b>\$ 984,972</b>	<b>\$ 991,976</b>	<b>\$ 989,121</b>	<b>\$ (2,855)</b>

55

SPECIAL REVENUE FUNDS		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Increase/(Decrease)
		Actual	Actual	Budget	Budget	Budget	Proposed	to FY22 Budget
<b>URBAN RENEWAL</b>								
Expenditures								
	Payroll	\$ 15,669	\$ 16,937	\$ 21,410	\$ 17,990	\$ -	\$ -	\$ -
	Overtime	\$ 3,883	\$ 582	\$ 500	\$ 500	\$ -	\$ -	\$ -
	Longevity	\$ 188						
	FICA	\$ 1,181	\$ 1,293	\$ 1,680	\$ 1,420	\$ -	\$ -	\$ -
	Health Insurance	\$ 2,588	\$ 568	\$ 4,800	\$ 4,170	\$ -	\$ -	\$ -
	Life Insurance		\$ -	\$ 30	\$ 30	\$ -	\$ -	\$ -
	Pension	\$ 1,589	\$ 1,572	\$ 2,040	\$ 1,710	\$ -	\$ -	\$ -
	Worker's Comp.	\$ 60	\$ 490	\$ 430	\$ 360	\$ -	\$ -	\$ -
	457 Contribution	\$ -	\$ -	\$ 70	\$ 50	\$ -	\$ -	\$ -
	RHS	\$ -	\$ -	\$ 250	\$ 200	\$ -	\$ -	\$ -
	MEU Incentive	\$ 125	\$ 125	\$ 130	\$ -	\$ -	\$ -	\$ -
	Eyeglass	\$ -	\$ -	\$ 80	\$ 100	\$ -	\$ -	\$ -
	Disability Insurance	\$ -	\$ -	\$ 1,010	\$ -	\$ -	\$ -	\$ -
	Engineering	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -
	Cons.	\$ -	\$ -	\$ 200	\$ 200	\$ -	\$ -	\$ -
	Legal Services	\$ 5,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -
	Professional Services	\$ 900	\$ 50,000	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -
	Advertising	\$ -	\$ -	\$ 1,000	\$ 500	\$ -	\$ -	\$ -
	Other Operating Services	\$ 300	\$ -	\$ 1,000	\$ 600	\$ -	\$ -	\$ -
	Postage	\$ 50	\$ 40	\$ 60	\$ 60	\$ -	\$ -	\$ -
	Cell Phone	\$ -	\$ -	\$ 610	\$ 610	\$ -	\$ -	\$ -
	Consumables	\$ -	\$ 272	\$ 300	\$ 500	\$ -	\$ -	\$ -
	Transfer to Capital Projects	\$ 76,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ 107,733	\$ 96,879	\$ 37,600	\$ 31,000	\$ -	\$ -	\$ -

56

SPECIAL REVENUE FUNDS		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Increase/(Decrease)
		Actual	Actual	Budget	Budget	Budget	Proposed	to FY22 Budget
ODP-Neighborhood Enhancement								
Expenditures								
	Payroll/Santos; Blight Officer	\$ 113,859	\$ 109,118	\$ 121,060	\$ 134,347	\$ 141,838	\$ 141,838	\$ -
	Overtime	\$ 270	\$ 14	\$ 300	\$ 303	\$ 302	\$ 302	\$ -
	FICA	\$ 8,226	\$ 7,875	\$ 9,290	\$ 10,310	\$ 10,880	\$ 10,880	\$ -
	Health Insurance	\$ 34,564	\$ 27,781	\$ 2,430	\$ 13,290	\$ 14,620	\$ 14,620	\$ -
	Life Insurance	\$ 162	\$ 187	\$ 35,550	\$ 220	\$ 220	\$ 220	\$ -
	Uniform Allowance	\$ 110	\$ 215	\$ 220	\$ 110	\$ 110	\$ 110	\$ -
	Pension (401)	\$ 10,817	\$ 10,258	\$ 110	\$ 12,770	\$ 13,480	\$ 13,480	\$ -
	457 Contribution	\$ -	\$ 250	\$ 11,510	\$ 500	\$ 500	\$ 500	\$ -
	RHS Contribution	\$ 2,000	\$ 2,000	\$ 500	\$ 2,000	\$ 2,000	\$ 2,000	\$ -
	Eyeglass Reimbursement	\$ 200	\$ -	\$ 2,000	\$ 800	\$ 800	\$ 800	\$ -
	Worker's Comp.	\$ 400	\$ 2,370	\$ -	\$ 2,690	\$ 2,840	\$ 2,840	\$ -
	Education Incentive	\$ 1,000	\$ 1,250	\$ 1,250	\$ 1,000	\$ -	\$ -	\$ -
	Other professional Services	\$ -	\$ 7	\$ -	\$ -	\$ -	\$ -	\$ -
	Printing	\$ 200	\$ 200	\$ 600	\$ 200	\$ 200	\$ 200	\$ -
	Dues	\$ -	\$ 50	\$ 5,690	\$ 50	\$ 50	\$ 50	\$ -
	Travel	\$ 35	\$ -	\$ 200	\$ 50	\$ 50	\$ 50	\$ -
	Training	\$ -	\$ -	\$ 50	\$ 230	\$ 230	\$ 230	\$ -
	Operating Services	\$ 1,200	\$ 1,850	\$ 50	\$ 1,500	\$ 1,500	\$ 1,500	\$ -
	Postage	\$ 250	\$ 170	\$ 100	\$ 180	\$ 180	\$ 180	\$ -
	Consumables	\$ 400	\$ 241	\$ 1,500	\$ 1,250	\$ 1,000	\$ 1,000	\$ -
	Operating Supplies	\$ 735	\$ 417	\$ 170	\$ 1,200	\$ 1,200	\$ 1,200	\$ -
	Relocation	\$ 12,730	\$ 21,530	\$ 1,000	\$ 14,000	\$ 10,000	\$ 10,000	\$ -
		\$ 187,158	\$ 185,783	\$ 193,580	\$ 197,000	\$ 202,000	\$ 202,000	\$ -

57

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Proposed	Increase/(Decrease) to FY22 Budget
<b>WORKERS COMP</b>								
Revenues								
	Budgeted Fund Balance		\$ -	\$ -	\$ -	\$ -	\$ 125,000	\$ 125,000
	Contribution from General Fund	\$ 1,035,700	\$ 1,139,340	\$ 1,243,100	\$ 1,139,340	\$ 1,154,518	\$ 981,850	\$ (172,668)
	CDBG Contribution	\$ 910	\$ 8,660	\$ 6,900	\$ 6,900	\$ 6,900	\$ 6,900	\$ -
	WPCA Contribution	\$ 340	\$ -	\$ -	\$ 350	\$ 350	\$ 500	\$ 150
	Water Contribution	\$ 340	\$ -	\$ -	\$ 350	\$ 350	\$ 500	\$ 150
	Refund Prior Year Expense	\$ 21,357	\$ 20,609	\$ -	\$ -	\$ -	\$ -	\$ -
	Workers Compensation	\$ 165,966	\$ 60,434	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ -
		\$ 1,224,613	\$ 1,229,043	\$ 1,380,000	\$ 1,276,940	\$ 1,292,118	\$ 1,244,750	\$ (47,368)
Expenditures								
	Consulting	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 45,000	\$ 15,000
	Premiums	\$ 526,399	\$ 509,199	\$ 550,000	\$ 577,500	\$ 560,175	\$ 529,960	\$ (30,215)
	Paid Losses	\$ 750,014	\$ 709,165	\$ 800,000	\$ 669,790	\$ 669,790	\$ 669,790	\$ -
		\$ 1,276,413	\$ 1,218,364	\$ 1,380,000	\$ 1,277,290	\$ 1,259,965	\$ 1,244,750	\$ (15,215)
	Revenues over expenses	\$ (51,800)	\$ 10,679	\$ -	\$ (350)	\$ 32,153	\$ (0)	\$ (32,153)

58



SPECIAL REVENUE FUNDS		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Increase/(Decrease)
		Actual	Actual	Budget	Budget	Budget	Proposed	to FY22 Budget
LAP								
	Revenues							
	Budgeted Fund Balance	\$ -	\$ -	\$ (365,000)	\$ -	\$ 125,000	\$ 325,000	\$ 200,000
	General Fund Contribution	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 835,000	\$ 835,000	\$ 640,000	\$ (195,000)
	Water Contribution	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ -
	Sewer Contribution	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ -
	Parking Authority Contribution	\$ 30,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ -
		\$ 1,245,000	\$ 1,280,000	\$ 915,000	\$ 1,115,000	\$ 1,240,000	\$ 1,245,000	\$ 5,000
	Expenditures							
	Consulting	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000
	Legal	\$ 1,523	\$ 3,403	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ -
	Claims & Judgements	\$ 17,382	\$ 40,395	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -
	Premiums	\$ 654,619	\$ 124,604	\$ 525,000	\$ 625,000	\$ 640,000	\$ 685,000	\$ 45,000
	Cybersecurity	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ 75,000
	Other Expense	\$ -	\$ 3,013	\$ 30,000	\$ 75,000	\$ 75,000	\$ 50,000	\$ (25,000)
	Insurance Claims	\$ 383,954	\$ 303,012	\$ 300,000	\$ 355,000	\$ 375,000	\$ 375,000	\$ -
		\$ 1,057,478	\$ 474,427	\$ 915,000	\$ 1,115,000	\$ 1,150,000	\$ 1,245,000	\$ 95,000
	Revenues over expenses	\$ 187,522	\$ 805,573	\$ -	\$ -	\$ 90,000	\$ -	\$ (90,000)

59

SPECIAL REVENUE FUNDS		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Increase/(Decrease)
		Actual	Actual	Budget	Budget	Budget	Proposed	to FY22 Budget
<b>CAMP NEW LONDON</b>								
Revenues								
	Program fees collected	\$ 166,389	\$ 168,066	\$ 140,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ -
	Misc Revenues	\$ 75,064	\$ 68,455	\$ 56,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ -
	General Fund Transfers	\$ -	\$ 110,000	\$ 110,000	\$ 100,000	\$ 50,000	\$ 100,000	\$ 50,000
	Grants, sponsorship, etc	\$ -	\$ -	\$ -	\$ 21,000	\$ -	\$ -	\$ -
	Fund Balance transfer	\$ -	\$ -	\$ -	\$ 35,000	\$ 100,000	\$ 50,000	\$ (50,000)
	Special Revenue	\$ 169,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ 410,543	\$ 346,521	\$ 306,000	\$ 331,000	\$ 325,000	\$ 325,000	\$ -
Expenditures								
	Payroll	\$ 240,815	\$ 232,761	\$ 186,360	\$ 222,018	\$ 246,000	\$ 246,000	\$ -
	Fica	\$ 18,348	\$ 17,806	\$ 13,070	\$ 14,382	\$ 17,000	\$ 17,000	\$ -
	Workers Comp	\$ -	\$ -	\$ 400	\$ -	\$ -	\$ -	\$ -
	Training	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -
	Other Professional Fees	\$ 7,677	\$ 2,731	\$ -	\$ 48,000	\$ -	\$ -	\$ -
	Other Operating Services	\$ -	\$ 2,909	\$ 3,000	\$ -	\$ -	\$ -	\$ -
	Operating Supplies	\$ 129,836	\$ 119,673	\$ 103,170	\$ 41,600	\$ 62,000	\$ 62,000	\$ -
		\$ 396,676	\$ 375,880	\$ 306,000	\$ 331,000	\$ 325,000	\$ 325,000	\$ -
	Revenues over expenses	\$ 13,867	\$ (29,359)	\$ -	\$ -	\$ -	\$ -	\$ -
	<i>Fund Balance was \$76,730.88 as of 6/30/2021</i>							

60

SPECIAL REVENUE FUNDS		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Increase/(Decrease)
		Actual	Actual	Budget	Budget	Budget	Proposed	to FY22 Budget
<b>PORT AUTHORITY</b>								
<b>Revenues</b>								
	Budgeted fund balance	\$ -	\$ -	\$ (5,470)	\$ -	\$ -	\$ -	\$ -
	Charges for services	\$ 370	\$ 2,400	\$ 2,000	\$ 3,000	\$ -	\$ -	\$ -
	Banners & Port Fees	\$ 400	\$ 4,800	\$ -	\$ -	\$ -	\$ -	\$ -
	Business Property Rental	\$ -	\$ -	\$ -	\$ -	\$ 22,600	\$ 8,000	\$ (14,600)
	Waterfront Rental	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ (500)
	Advertising	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -
	Mooring and Dockage Fees	\$ 12,284	\$ 19,675	\$ 20,000	\$ 20,000	\$ 40,000	\$ 26,000	\$ (14,000)
	Claim Beds	\$ 13,600	\$ 13,600	\$ 13,600	\$ 13,600	\$ 13,600	\$ 13,600	\$ -
	Miscellaneous Revenue	\$ 66	\$ 213	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ 26,720	\$ 40,838	\$ 30,130	\$ 36,600	\$ 76,700	\$ 47,600	\$ (29,100)
<b>Expenditures</b>								
	Consulting	\$ -	\$ 3,900	\$ 6,000	\$ -	\$ -	\$ -	\$ -
	Legal/Financial	\$ -	\$ 2,629	\$ 2,630	\$ -	\$ -	\$ -	\$ -
	Other Prof Svcs	\$ 4,076	\$ 1,500	\$ 1,500	\$ -	\$ -	\$ -	\$ -
	Marketing & Advertising	\$ 3,870	\$ 1,288	\$ 10,000	\$ 10,000	\$ 17,000	\$ 10,000	\$ (7,000)
	Operating Services	\$ 7,903	\$ 9,518	\$ 10,000	\$ 17,000	\$ 10,000	\$ 24,000	\$ 14,000
	Maintenance & Repairs	\$ 12,450	\$ 8,016	\$ 10,000	\$ 9,000	\$ 49,600	\$ 13,500	\$ (36,100)
	Operating Supplies	\$ 1,744	\$ 1,732	\$ -	\$ 600	\$ 100	\$ 100	\$ -
	Non Capital Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ 30,043	\$ 28,583	\$ 40,130	\$ 36,600	\$ 76,700	\$ 47,600	\$ (29,100)
	Revenues over expenses	\$ (3,323)	\$ 12,255	\$ (10,000)	\$ -	\$ -	\$ -	\$ -

61

SPECIAL REVENUE FUNDS		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Increase/(Decrease)
		Actual	Actual	Budget	Budget	Budget	Proposed	to FY22 Budget
<b>TOWN AID</b>								
Revenues								
	Budgeted fund balance	\$ -	\$ -	\$ 160,700	\$ 125,000	\$ 125,000	\$ 125,000	\$ -
	Intergovernmental Revenue	\$ 385,741	\$ 385,019	\$ 385,000	\$ 385,000	\$ 349,300	\$ 385,000	\$ 35,700
		\$ 385,741	\$ 385,019	\$ 545,700	\$ 510,000	\$ 474,300	\$ 510,000	\$ 35,700
Expenditures								
	Overtime	\$ 110,503	\$ 81,874	\$ 155,000	\$ 155,000	\$ 155,000	\$ 175,000	\$ 20,000
	Meal Allowance	\$ 3,781	\$ 2,859	\$ 6,000	\$ 6,000	\$ 6,000	\$ 7,400	\$ 1,400
	Rentals and Leases	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 40,000	\$ 10,000
	Operating Supplies	\$ 50,625	\$ 113,802	\$ 209,000	\$ 194,000	\$ 179,000	\$ 184,000	\$ 5,000
	Storm Supplies	\$ 144,803	\$ 140,489	\$ 145,700	\$ 125,000	\$ 104,300	\$ 103,600	\$ (700)
		\$ 339,712	\$ 369,024	\$ 545,700	\$ 510,000	\$ 474,300	\$ 510,000	\$ 35,700
	Revenues over expenses	\$ 46,029	\$ 15,995	\$ -	\$ -	\$ -	\$ -	\$ -

62



SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Budget	FY 2023 Proposed	Increase/(Decrease) to FY22 Budget
<b>YOUTH AFFAIRS</b>								
Revenues								
Budgeted fund balance							\$ -	
Grants							\$ 831,950	
Expenditures							\$ 831,950	
Programs								
Bodenwein				51512	52200	55990		
Chamber of Commerce						5,000.00	\$ 5,000	
Charter Oak						5,000.00	\$ 5,000	
Chelsea Groton						6,000.00	\$ 6,000	
Civic						6,000.00	\$ 6,000	
CDBG						20,000.00	\$ 20,000	
Community Foundation						10,000.00	\$ 10,000	
Comm Found special fund				20,000.00	1,600.00	20,000.00	\$ 41,600	
CT Office of Arts				10,000.00	800.00	10,000.00	\$ 20,800	
CYSADCF/JRB						5,000.00	\$ 5,000	
DCF/YSB Enhancement				18,000.00	1,400.00	18,000.00	\$ 37,400	
DCF/YSB Entitlement				15,000.00	1,200.00	12,000.00	\$ 28,200	
Dept of Ed/Parent Trust				20,000.00	1,600.00	16,000.00	\$ 37,600	
Dept of Ed/SBDI				15,000.00	1,200.00	12,000.00	\$ 28,200	
Dime				10,000.00	800.00	10,000.00	\$ 20,800	
Misc						10,000.00	\$ 10,000	
Eastconn/AT&T				10,000.00	800.00	10,000.00	\$ 20,800	
Eastconn/ARP						5,000.00	\$ 5,000	
Eastconn/CHEFA				15,000.00	1,200.00	20,000.00	\$ 36,200	
Eastconn/DCF						7,000.00	\$ 7,000	
Eastconn/DCF				18,000.00	1,400.00	12,000.00	\$ 31,400	
Eastconn/DEL-BRS				15,000.00	1,200.00	10,000.00	\$ 26,200	
Eastconn/DOL				30,000.00	2,300.00	10,000.00	\$ 42,300	
Eastconn/Foundations						7,000.00	\$ 7,000	
Eastconn/Juv Just				5,000.00	400.00	5,000.00	\$ 10,400	
Eastconn/Mystic Aquarium						6,000.00	\$ 6,000	
Eastconn/Mystic Seaport						6,000.00	\$ 6,000	
Eastconn/OSY				6,000.00	450.00	5,000.00	\$ 11,450	
Eastconn/WIOIA COOL				35,000.00	2,700.00	8,000.00	\$ 45,700	
EB				7,000.00	550.00	7,000.00	\$ 14,550	
Environmental				10,000.00	800.00	20,000.00	\$ 30,800	
Kitchings				10,000.00	800.00	10,000.00	\$ 20,800	
Liberty						5,000.00	\$ 5,000	
Neighbors for Neighbors				10,000.00	800.00	12,000.00	\$ 22,800	
NLPS				22,000.00	1,600.00	24,000.00	\$ 47,600	
Palmer				20,000.00	1,500.00	20,000.00	\$ 41,500	
Pfizer						10,000.00	\$ 10,000	
SEBRAC						10,000.00	\$ 10,000	
Shea				10,000.00	800.00	10,000.00	\$ 20,800	
United Way				20,000.00	1,500.00	25,000.00	\$ 46,500	
Veolia						7,000.00	\$ 7,000	
Women & Girls				7000	550	10,000.00	\$ 17,550	
				358,000.00	27,950.00	446,000.00		
							\$ 831,950	
Revenues over expenses							\$ -	

63

SPECIAL REVENUE FUNDS		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	(Increase)/(Decrease)
		Actual	Actual	Budget	Budget	Budget	Proposed	to FY22 Budget
<b>BP Learning Center</b>								
Revenues								
	Budgeted fund balance							
	General Fund Contribution						\$ -	\$ -
	Lease Payments						\$ 375,000	\$ 375,000
							\$ 375,000	\$ 375,000
Expenditures								
	Salary						\$ -	\$ -
	Building Maintenance						\$ 311,000	\$ 311,000
	Other						\$ 35,000	\$ 35,000
	Other						\$ 4,000	\$ 4,000
	Other						\$ 25,000	\$ 25,000
							\$ 375,000	\$ 375,000
Revenues over expenses							\$ -	\$ -

64

**WATER REVENUE - 2022- 2023**

<b>MUNIS ACCOUNTS</b>	<b>ACCOUNT DESCRIPTION</b>	<b>FY 2021 ACTUAL REVENUE</b>	<b>FY 2022 ADOPTED REVENUE</b>	<b>FY 2023 PROPOSED REVENUE</b>
60808001-44203	Fire Private Duty	\$ 269,623		
60808001-44751	N.L. Residential	\$ 5,031,865	\$ 4,800,000	\$ 5,000,000
60808001-44754	Waterford -- Residential			\$ -
60808001-44753	East Lyme Governmental	\$ 123,150	\$ 110,000	\$ 100,000
60808001-44755	Metered Sales/Surcharge Fund	\$ 302,802	\$ -	\$ 300,000
60808001-44216	Fire Services	\$ -	\$ -	\$ -
60808001-44207	Service Calls	\$ 857	\$ 8,460	\$ 1,000
60808001-44208	Connection Fees	\$ 116,264	\$ 250,000	\$ 125,000
60808001-44950	Hydrants	\$ 723,253	\$ 725,000	\$ 725,000
60808001-45107	Delinquent Accounts	\$ 48,038	\$ 106,210	\$ 100,000
60808001-45104	Insufficient Funds Check	\$ 780	\$ 720	\$ -
60808001-46101	General Investments	\$ 259,820	\$ -	\$ 129,910
60808001-46103	Prudential/Net Change In Value	\$ 622,675	\$ -	\$ 311,338
60808001-48990	Miscellaneous Revenue	\$ 10,220	\$ 8,000	\$ 5,000
	Revenue Total	\$ 7,239,724	\$ 6,008,389	\$ 6,797,248
	Water Rate Increase/Excess		\$ 735,702	\$ 441,332
	<b>TOTAL</b>	<b>\$ 7,239,724</b>	<b>\$ 6,744,091</b>	<b>\$ 7,238,580</b>

Rate Increase 6.5%

**WATER EXPENDITURES 2022- 2023**

<b>MUNIS ACCOUNTS</b>	<b>ACCOUNT DESCRIPTION</b>	<b>FY 2021 ACTUAL BUDGET</b>	<b>FY 2022 ADOPTED BUDGET</b>	<b>FY 2023 PROPOSED BUDGET</b>
60808001-51510	Regular Payroll	\$ 89,605	\$ 127,970	\$ 131,710
60808001-51530	Overtime	\$ 8,289	\$ 14,310	\$ 17,340
60808001-51540	Longevity	\$ 640	\$ 890	\$ 890
60808001-52101	Health Insurance	\$ 15,463	\$ 42,190	\$ 43,000
60808001-52102	Life Insurance	\$ 101	\$ 140	\$ 160
60808001-52104	Worker Comp Insurance	\$ 350	\$ 350	\$ 350
60808001-52200	FICA	\$ 6,859	\$ 10,960	\$ 11,470
60808001-52303	CMERS (Public Works)	\$ 6,140	\$ 5,990	\$ 6,500
60808001-52305	Employer Contribution 401a	\$ 4,558	\$ 4,810	\$ 6,040
60808001-52306	457 Contribution	\$ 5,801	\$ 8,670	\$ 9,020
60808001-52307	Retirement Health Services	\$ 1,000	\$ 1,000	\$ 1,000
60808001-52901	Uniform Allowance	\$ 180	\$ 220	\$ 220
60808001-52903	MEU/PW/ Unaff Eyeglass Reimbursement	\$ -	\$ 480	\$ 480
60808001-52904	Tuition Reimbursement	\$ -	\$ 1,000	\$ 1,000
60808001-52905	MEU Degrees	\$ -	\$ 750	\$ 750
60808001-53012	Consulting	\$ 80,945	\$ 100,000	\$ 100,000
60808001-53017	Property Taxes	\$ 65,280	\$ 70,680	\$ 71,130
60808001-53020	Legal/Financial	\$ 41,823	\$ 76,000	\$ 76,000
60808001-53300	Other Professional Services	\$ 74,129	\$ 100,000	\$ 65,000
60808001-54300	Repairs & Maintenance	\$ -	\$ 51,200	\$ 50,000
60808001-54400	Rentals & Leases	\$ 480	\$ 1,000	\$ 1,000
60808001-55010	Training	\$ -	\$ 2,600	\$ 2,600
60808001-55200	Liability & Fidelity Insurance	\$ 65,000	\$ 65,000	\$ 70,000
60808001-55300	Telephone (Cell) -Communications	\$ 377	\$ 800	\$ 800
60808001-55301	Postage	\$ 110	\$ 460	\$ 460
60808001-55400	Advertising	\$ -	\$ 6,800	\$ 6,800
60808001-55500	Printing	\$ 166	\$ 500	\$ 500
60808001-55800	Travel & Transportation	\$ 268	\$ 2,800	\$ 2,800
60808001-55950	Meter Cost Savings	\$ 79,902	\$ 150,000	\$ 150,000
60808001-55990	Other Op. Svcs/O&M Purchased Svce	\$ 4,184,206	\$ 3,740,854	\$ 4,594,880
60808001-55991	Other Purchase Svce/Small Projects	\$ -	\$ 500,000	\$ 250,000
60808001-56100	Office Supplies & Materials	\$ 2,228	\$ 4,976	\$ 4,980
60808001-56220	Electricity	\$ 606,890	\$ 610,000	\$ 617,630
60808001-57300	New Equipment	\$ -	\$ 50,000	\$ 25,000
60808001-58100	Dues & Subscriptions	\$ 3,706	\$ 4,000	\$ 4,000
60808001-58200	Claims & Judgments	\$ -	\$ 4,000	\$ 4,000
60808001-58310	Principal Redemption	\$ 551,039	\$ 515,006	\$ 510,080
60808001-58320	Interest - Perm Borrowing on Bond Payment	\$ 144,923	\$ 150,185	\$ 133,490
60808001-59081	Pension for Retirees	\$ 32,300	\$ 42,500	\$ 42,500
60808001-59140	Miscellaneous-Internal Transfer SCOD Misc	\$ 225,000	\$ 225,000	\$ 200,000
60808201-59550	Contingency	\$ -	\$ 50,000	\$ 25,000
	<b>TOTAL</b>	<b>\$ 6,297,757</b>	<b>\$ 6,744,091</b>	<b>\$ 7,238,580</b>

65

**SEWER REVENUE SEWER 2022-2023**

<b>MUNIS ACCOUNT #</b>	<b>ACCOUNT DESCRIPTION</b>	<b>FY 2021 ACTUAL REVENUE</b>	<b>FY 2022 ADOPTED REVENUE</b>	<b>FY 2023 PROPOSED REVENUE</b>
60828201-43383	Nitrogen Credit	\$ 36,039	\$ 31,995	\$ 36,000
60828201-44751	N.L. Residential	\$ 3,417,351	\$ 3,450,000	\$ 3,400,000
60828201-44752	Waterford Governmental	\$ 1,525,233	\$ 1,350,000	\$ 1,500,000
60828201-44753	East Lyme Governmental	\$ 699,034	\$ 600,000	\$ 650,000
60828201-44208	Connection Fees	\$ -	\$ 35,000	\$ 35,000
60828201-44209	Nite Soils	\$ 283,094	\$ 275,000	\$ 275,000
60828201-45107	Delinquent Accounts	\$ 30,805	\$ 100,000	\$ 100,000
60828201-46101	Interest - General Investments	\$ 101,387		\$ 50,693
60828201-46103	Prudential-Net Change in Value	\$ 249,274		\$ 124,637
60828201-48975	Completed Capital Project	\$ -	\$ 60,000	\$ 60,000
60828201-48990	Miscellaneous Revenue	\$ 2,000	\$ -	\$ -
	Revenue Total	\$ 6,344,217	\$ 5,901,995	\$ 6,231,330
	Deferred Rate Increase/Investments	\$ (643,215)	\$ 355,000	
	Sewer Rate Increase Contribution		\$ 418	\$ 418,422
	<b>TOTAL</b>	<b>\$ 6,344,217</b>	<b>\$ 6,257,413</b>	<b>\$ 6,649,752</b>

Rate Increase 6.7%



**SEWER EXPENDITURES 2022-2023**

<b>MUNIS ACCOUNT #</b>	<b>ACCOUNT DESCRIPTION</b>	<b>FY 2021 ACTUAL BUDGET</b>	<b>FY 2022 ADOPTED BUDGET</b>	<b>FY 2023 PROPOSED BUDGET</b>
Division 1 Admin				
60828201-51510	Regular Payroll	\$ 106,176	\$ 144,430	\$ 148,830
60828201-51530	Overtime	\$ 8,288	\$ 14,310	\$ 17,340
60828201-51540	Longevity	\$ 680	\$ 930	\$ 890
60828201-52200	Fringe Benefits/FICA	\$ 7,954	\$ 12,220	\$ 12,780
60828201-52104	Fringe Benefits/Worker Comp	\$ 350	\$ 350	\$ 350
60828201-52101	Fringe Benefits/Health Insurance	\$ 18,333	\$ 46,300	\$ 43,000
60828201-52102	Fringe Benefits/Life Insurance	\$ 101	\$ 150	\$ 170
60828201-52305	Fringe Benefits/401a Contribution	\$ 3,729	\$ 5,140	\$ 6,040
60828201-52306	Fringe Benefits/457 Contribution	\$ 7,458	\$ 11,140	\$ 11,590
60828201-52307	Retirement Health Services	\$ -	\$ 1,000	\$ 1,000
60828201-52903	Fringe Ben PW/MEU/Unaff Eyeglass Reim	\$ -	\$ 480	\$ 480
60828201-52303	CMERS (Public Works)	\$ 6,140	\$ 5,990	\$ 6,500
60828201-53012	Professional Svces/Consulting	\$ -	\$ 100,000	\$ 50,000
60828201-53020	Legal/Financial	\$ 34,845	\$ 60,000	\$ 60,000
60828201-53300	Professional Svces/Other Professional	\$ 8,655	\$ 76,000	\$ 35,000
60828201-55400	Operating Svces/Advertising	\$ -	\$ 2,000	\$ 2,000
60828201-55800	Operating Svces/Travel & Transportation	\$ 268	\$ 2,800	\$ 2,800
60828201-55200	Operating Svces/Liability & Fidelity Ins.	\$ 150,000	\$ 150,000	\$ 160,000
60828201-55990	Operating Svces/OtherPurchased Svces	\$ 4,122,085	\$ 4,107,140	\$ 4,514,732
60828201-55300	Telephone (Cell) Communications	\$ 377	\$ 800	\$ 800
60828201-56220	Electricity	\$ 606,890	\$ 650,000	\$ 658,130
60828201-59140	Internal Transfer - SCOD Misc.	\$ 225,000	\$ 250,000	\$ 225,000
60828201-56900	Operating Supplies	\$ -	\$ 5,000	\$ 5,000
60828203-58200	Claims & Judgments	\$ -	\$ 25,000	\$ 25,000
60828201-58320	Interest - Perm Borrowing	\$ 105,664	\$ 96,530	\$ 88,740
60828201-58310	Principal Capital Redemption	\$ 255,709	\$ 171,785	\$ 256,080
60828201-59081	Pension for Retirees	\$ 32,300	\$ 42,500	\$ 42,500
60828204-54300	Repairs & Maintenance	\$ -	\$ 25,000	\$ 25,000
60828204-55991	Small Projects	\$ -	\$ 250,000	\$ 250,000
	<b>Total</b>	<b>\$ 5,701,002</b>	<b>\$ 6,256,995</b>	<b>\$ 6,649,752</b>

66

**STORMWATER REVENUE 2022-2023**

<b>MUNIS ACCOUNT #</b>	<b>ACCOUNT DESCRIPTION</b>	<b>FY 2021 ACTUAL REVENUE</b>	<b>FY 2022 ADOPTED REVENUE</b>	<b>FY 2023 PROPOSED REVENUE</b>
60838301-44106	Lien Preparation	\$ -	\$ -	\$ -
60838301-44207	Service Calls	\$ -	\$ -	\$ -
60838301-44751	New London Residential	\$ 1,258,725	\$ 1,300,000	\$ 1,275,000
60838301-45107	Delinquent Accts (Interest Penalty)	\$ 14,843	\$ 17,000	\$ 17,000
60838301-48990	Miscellaneous Revenue	\$ -	\$ 1,000	\$ 1,000
<b>TOTAL</b>				
		\$ 1,273,567	\$ 1,318,000	\$ 1,293,000

**STORMWATER EXPENDITURES 2022-2023**

<b>MUNIS ACCOUNT #</b>	<b>ACCOUNT DESCRIPTION</b>	<b>FY 2021 ACTUAL BUDGET</b>	<b>FY 2022 ADOPTED BUDGET</b>	<b>FY 2023 PROPOSED BUDGET</b>
Division 1 Admin				
60838301-51510	Regular Payroll	\$ 33,146	\$ 32,930	\$ 34,260
60838301-51530	Overtime	\$ 1,077	\$ 11,010	\$ 8,430
60838301-51540	Longevity	\$ 80	\$ 80	\$ 80
60838301-52101	Fringe Benefits/Health Insurance	\$ 5,768	\$ 8,230	\$ 8,250
60838301-52102	Fringe Benefits/Life Insurance	\$ -	\$ 20	\$ 30
60838301-52104	Fringe Benefits/Worker Comp	\$ -	\$ 350	\$ 350
60838301-52200	Fringe Benefits/FICA	\$ 2,191	\$ 3,370	\$ 3,280
60838301-52303	CMERS (Public Works)	\$ -	\$ 1,520	\$ 1,160
60838301-52305	Fringe Benefits/401a Contribution	\$ -	\$ 660	\$ -
60838301-52306	Fringe Benefits/457 Contribution	\$ 3,315	\$ 4,960	\$ 5,150
60838301-53012	Professional Svces/Consulting	\$ 16,000	\$ 175,000	\$ 115,000
60838301-53300	Professional Svces/Other Professional	\$ -	\$ 60,000	\$ 10,000
60838301-54300	Purchased Property Svces/Maint & Repair	\$ -	\$ 50,000	\$ 50,000
60838301-55200	Operating Svces/Liability & Fidelity Ins.	\$ -	\$ 10,000	\$ 10,000
60838301-55400	Operating Svces/Advertising	\$ -	\$ 15,000	\$ 15,000
60838301-55800	Operating Svces/Travel & Transportation	\$ 164	\$ 4,000	\$ 4,000
60838301-55990	Operating Svces/Other Operating Svces	\$ 652,352	\$ 552,000	\$ 794,638
60838301-55991	Other Purc Svces-Small Projects	\$ -	\$ 260,000	\$ 61,452
60838301-56100	Office Supplies	\$ 40	\$ 1,000	\$ 1,000
60838301-56220	Electricity	\$ -	\$ 10,000	\$ 10,000
60838301-57340	Technology-Hardware-computer equipment	\$ -	\$ 2,307	\$ 2,100
60838301-57900	Depreciation (see bottom)			
60838301-58200	Other Op Exp/Claims & Judgements	\$ -	\$ 3,000	\$ 3,000
60838301-58310	Principal Capital Redemption	\$ -	\$ -	\$ 70,000
60838301-58320	Interest - Perm Borrowing	\$ 46,401	\$ 62,563	\$ 60,820
60838301-59021	TXF out - Fund 2841-Gen Gov't	\$ 50,000	\$ -	\$ -
60838301-59140	Miscellaneous-Internal Transfer SCODD	\$ 25,000	\$ 50,000	\$ 25,000
	<b>TOTAL</b>	\$ 835,532	\$ 1,318,000	\$ 1,293,000

67

PROPOSED FY'23 OPERATING BUDGET - 441.3301.433			FY 2022	FY 2023	Change
<b>NEW LONDON PARKING AUTHORITY</b>					
<b>REVENUES</b>					
	Water Street Garage Operations		\$597,000	\$654,561	\$57,561
	Fort Trumbull Lot Operations		\$140,000	\$128,560	(\$11,440)
	Green Harbor, O'Neill-Tilley & Marina Lots Operations		\$88,037	\$88,037	\$0
	Julian Lot Operations		\$40,600	\$63,579	\$22,979
	Citation, Fines, On-street Parking, etc.		\$63,046	\$62,505	(\$541)
	<b>TOTAL REVENUE</b>		<b>\$928,683</b>	<b>\$997,242</b>	<b>\$68,559</b>
<b>EXPENSES</b>					
	<b>51000 PERSONNEL</b>				
	62852501 / 51510 - Regular Payroll	Carey E. Redd, II, CAPP	\$94,340	\$105,121	\$10,781
	62852501 / 51530 - Overtime Payroll	Lori's NLPA Admin. Duties	\$4,929	\$5,174	\$245
	Public Works Staff		\$0	\$0	\$0
	<b>TOTAL CODE ACCT # 2852501/51500</b>		<b>\$99,269</b>	<b>\$110,295</b>	<b>\$11,026</b>
	<b>5200 FRINGE BENEFITS</b>				
	62852501 / 52200 - FICA	Total 100 x 7.65%	\$7,218	\$7,579	\$361
	Longevity		\$0	\$150	\$150
	62852501 / 52101 - Health Insurance		\$10,200	\$10,170	(\$30)
	62852501 / 52102 - Life Insurance		\$110	\$116	\$6
	62852501 / 52305 - Pension Contribution (401A)	9.5% of budgeted salary Dir. only	\$8,963	\$9,411	\$448
	62852501 / 52306 - 457 Contribution	Unaffiliated \$500 per person	\$500	\$500	\$0
	62852501 / 52307 - RHS Contribution	Annual amount	\$1,000	\$1,000	\$0
	20-18 Eyeglass Reimbursement		\$150	\$150	\$0
	<b>TOTAL CODE 62852501 / 52000</b>		<b>\$28,141</b>	<b>\$29,076</b>	<b>\$935</b>
	<b>53000 PURCHASED SERVICES</b>				
	62852501 / 53011 - Engineering/Architect	Arch & Engineering Services (BUILDGrant)	\$40,000	\$20,000	(\$20,000)
	62852501 / 53020 Legal & Other Prof Services	2021 Reconciliations	\$50,000	\$15,000	(\$35,000)
	62852501 / 53300 Professional Services	Civil, Geo & Tech Services (BUILDGrant)	\$30,000	\$16,891	(\$13,109)
	<b>TOTAL CODE 62852501 / 53000</b>		<b>\$120,000</b>	<b>\$51,891</b>	<b>(\$68,109)</b>
	<b>58000 DUES, PUBLICATIONS &amp; SUBSCRIPTIONS</b>				
	62852501 / 58100 Dues & Subscriptions	IPMI, NEPC, NPA, PIE & The Day	\$2,100	\$4,600	\$2,500
	<b>TOTAL CODE 62852501 / 58000</b>		<b>\$2,100</b>	<b>\$4,600</b>	<b>\$2,500</b>
	<b>55000 TRAINING, TRANSPORTATION &amp; TRAVEL</b>				
	62852501 / 55800 Travel & Transportation				
	62852501 / 55010 Training -		\$0	\$7,200	\$7,200
	<b>TOTAL CODE 62852501 / 55000</b>		<b>\$0</b>	<b>\$7,200</b>	<b>\$7,200</b>
	<b>59000 REIMBURSEMENT FOR SERVICES</b>				
	62852501 / 59073 Charge for Services	Finance Department will post	\$56,600	\$56,600	\$0
	<b>TOTAL CODE 62852501 / 59000</b>		<b>\$56,600</b>	<b>\$56,600</b>	<b>\$0</b>

PROPOSED FY'23 OPERATING BUDGET - 441.3301.433		FY 2022	FY 2023	\$ change
<b>NEW LONDON PARKING AUTHORITY</b>				
<b>58200 AGENT MANAGEMENT FEES</b>				
62852501 / 58250 Agent Operating Services	Mgmt., Maintenance, Ops, Misc., & Bank Fees	\$290,224	\$313,222	\$22,998
<b>TOTAL CODE 62852501 / 58200</b>		<b>\$290,224</b>	<b>\$313,222</b>	<b>\$22,998</b>
<b>53900 AGENT OPERATIONS SERVICES</b>				
62852501 / 53990 Agent Operating Services	Landscaping, Misc., etc.	\$0	\$0	\$0
62852501 / 53991 Other Operating Services	CCD \$20K, SCCOG \$12K, bank fees, etc.	\$34,000	\$50,000	\$16,000
<b>TOTAL CODE 62852501 / 53900</b>		<b>\$34,000</b>	<b>\$50,000</b>	<b>\$16,000</b>
<b>55300 OPERATIONS SERVICES</b>				
62852501 / 55301 Postage, printing, etc	Replenish meter/P.O. Box fee	\$200	\$200	\$0
62852501 / 55302 Telephone	\$300 x 12 Mths.	\$2,600	\$2,000	(\$600)
<b>TOTAL CODE 62852501 / 55300</b>		<b>\$2,800</b>	<b>\$2,200</b>	<b>(\$600)</b>
<b>54300 BLDG MAINTENANCE &amp; UTILITIES</b>				
62852501 / 54301 Maintenance & Repair-Buildings	ADA improvements, line striping, etc.	\$38,000	\$38,000	\$0
<b>TOTAL CODE 62852501 / 54300</b>		<b>\$38,000</b>	<b>\$38,000</b>	<b>\$0</b>
<b>56200 BLDG UTILITIES</b>				
62852501 / 56220 Electricity	Garage, Municipal Lots & Parade Plaza	\$30,000	\$30,000	\$0
<b>TOTAL CODE 62852501 / 56200</b>		<b>\$30,000</b>	<b>\$30,000</b>	<b>\$0</b>
<b>56100 PROPERTY INSURANCE</b>				
62852501 / 56100 Property Insurance	Finance Department will post	\$65,000	\$65,000	\$0
<b>TOTAL CODE 62852501 / 56100</b>		<b>\$65,000</b>	<b>\$65,000</b>	<b>\$0</b>
<b>56000 SUPPLIES &amp; MATERIALS</b>				
62852501 / 56100 Consumables	Copy paper, envelopes, binders, etc.	\$1,500	\$0	(\$1,500)
	Water (Violia)	\$0	\$24,000	\$24,000
62852501 / 56900 Consumables	Ops supplies, paint, carpet, snow salt, etc.	\$11,049	\$5,758	(\$5,291)
<b>TOTAL CODE 62852501 / 56000</b>		<b>\$12,549</b>	<b>\$29,758</b>	<b>\$17,209</b>
<b>57000 BUILDING &amp; TECHNOLOGY</b>				
62852501 / 57200 Building Improvements	Ft. Trumbull Lot lighting improvements	\$50,000	\$62,000	\$12,000
	Computers & Equipment	\$0	\$35,000	\$35,000
	Technology/Hardware	\$0	\$62,400	\$62,400
62852501 / 57340 Parking Meters & PARCS		\$50,000	\$0	(\$50,000)
<b>TOTAL CODE 62852501 / 57000</b>		<b>\$100,000</b>	<b>\$159,400</b>	<b>\$59,400</b>
<b>57900 DEPRECIATION</b>				
62852501 / 57900 General Fund Transfer	Finance Department will post	\$50,000	\$50,000	\$0
<b>TOTAL CODE 62852501 / 57900</b>		<b>\$50,000</b>	<b>\$50,000</b>	<b>\$0</b>
<b>TOTAL EXPENSES</b>		<b>\$928,683</b>	<b>\$997,242</b>	<b>\$68,559</b>
<b>INCOME OVER EXPENSES</b>		<b>\$0</b>	<b>(\$0)</b>	<b>(\$0)</b>

68



Object Description	FY 2020		FY 2021		FY 2022		FY 2023		Increase/(Decrease)
	Budget	Total	Budget	Total	Budget	Total	Proposed	Total	to FY20 Budget
<b>PENSION TRUST FUND</b>									
<b>REVENUES</b>									
Budgeted Fund Balance		\$ 1,510,600		\$ 1,312,776		\$ 612,327		\$ 601,428	\$ (700,449)
Interest on checking		\$ -		\$ -		\$ -		\$ -	\$ -
General Investments		\$ -		\$ -		\$ -		\$ -	\$ -
Net Change in value of Investments		\$ 1,260,000		\$ 1,163,501		\$ 1,300,000		\$ 1,300,000	\$ 136,499
General Fund share of employees in Pension		\$ 109,000		\$ 111,223		\$ 113,951		\$ 116,747	\$ 2,728
General Fund/Education DB Pension		\$ 330,700		\$ 348,312		\$ 386,477		\$ 394,207	\$ 38,165
12% Contributions for Clerical, Custodian, and Unaffiliated									
ADEC per Consultants	FY 2021 Actual	FY 2021	FY 2022	FY 2023					
(Actuarial Defined Employer Contribution)	\$ 684,000 70%	\$ 1,011,009	969,174	994,275	City	\$ 981,000	\$ 1,011,009	\$ 969,174	\$ 994,275
	\$ 237,000 24%	\$ 350,306	\$ 335,810	344,508	BOE			\$ 335,810	\$ 344,508
	\$ 60,000 6%	\$ 88,685	\$ 85,015	87,217	Utility			\$ 85,015	\$ 87,217
	\$ 981,000 100%	\$ 1,450,000	\$ 1,390,000	\$ 1,426,000					
Unaffiliated Gen Govt Employee Contribution (6%)		\$ 5,398		\$ 5,189		\$ 5,292		\$ 5,000	\$ 103
Tom Major		\$ 5,398		\$ 5,189		\$ 5,292		\$ 5,000	\$ -
MEU Local Employee Contribution (6%)		\$ 48,900		\$ 50,423		\$ 51,683		\$ 52,975	\$ 1,260
Tom Bombria		\$ 5,722							
Sharon Bousquet		\$ 4,842							
Judy Cox		\$ 4,988							
Dave Denoia		\$ 6,896							
Ellen Kleckner		\$ 4,842							
Patrick Maurice		\$ 5,869							
Elizabeth Nocera		\$ 4,699							
Dan Pabon		\$ 5,429							
Eileen Tedford		\$ 4,988							
Marina Vracevic		\$ 4,701							
		\$ 52,975							
Public Works		\$ -		\$ -		\$ -		\$ -	\$ -
Unaffiliated Education		\$ 8,100		\$ 8,331		\$ 8,668		\$ 8,841	\$ 337
Clerical Education		\$ 96,100		\$ 98,091		\$ 100,053		\$ 102,058	\$ 1,962
Custodial Education		\$ 66,400		\$ 67,734		\$ 84,518		\$ 86,208	\$ 16,784
MEU		\$ -		\$ -		\$ -		\$ -	\$ -
Refund Prior year expense		\$ -		\$ -		\$ -		\$ -	\$ -
		\$ 4,415,800		\$ 4,176,589		\$ 4,052,970		\$ 4,093,859	\$ 156,004
<b>EXPENDITURES</b>									
Consulting money managers		\$ 445,800		\$ 450,000		\$ 400,000		\$ 400,000	\$ (50,000)
Pension Role		\$ 3,950,000		\$ 3,726,589		\$ 3,632,970		\$ -	\$ (93,619)
General Government	\$ 2,541,285	70%							
BOE	\$ 909,442	25%							
Utilities	\$ 182,243	5%							
	\$ 3,632,970	100%							
Member Contributions Returns		\$ 20,000		\$ -		\$ 20,000		\$ 20,000	\$ (20,000)
		\$ 4,415,800		\$ 4,176,589		\$ 4,052,970		\$ 420,000	\$ (239,211)

Current Gen. Govt. Emplees. In City's Defined Benefit Plan	FY 2020	Increase	FY 2021	2.5% Increase	FY 2022	2.5% Increase	FY 2023	City Contribution 12%	Employee Contribution 6%
<b>Unaffiliated</b>									
Tommie Major	\$ 84,780	\$ 1,696	\$ 86,476	\$ 1,730	\$ 88,205	\$ 1,764	\$ 89,969	\$ 10,796	\$ 5,398
<b>MEU</b>									
Tom Bombria	\$ 88,991	\$ 1,780	\$ 90,771	\$ 2,269	\$ 93,040	\$ 2,326	\$ 95,366	\$ 11,444	\$ 5,722
Sharon Bousquet	\$ 75,301	\$ 1,506	\$ 76,807	\$ 1,920	\$ 78,727	\$ 1,968	\$ 80,695	\$ 9,683	\$ 4,842
Judilyn Cox	\$ 77,583	\$ 1,552	\$ 79,135	\$ 1,978	\$ 81,113	\$ 2,028	\$ 83,141	\$ 9,977	\$ 4,988
Dave Denoia	\$ 107,247	\$ 2,145	\$ 109,392	\$ 2,735	\$ 112,127	\$ 2,803	\$ 114,930	\$ 13,792	\$ 6,896
Ellen Kleckner	\$ 75,301	\$ 1,506	\$ 76,807	\$ 1,920	\$ 78,727	\$ 1,968	\$ 80,695	\$ 9,683	\$ 4,842
Patrick Maurice	\$ 91,273	\$ 1,825	\$ 93,098	\$ 2,327	\$ 95,426	\$ 2,386	\$ 97,812	\$ 11,737	\$ 5,869
Elizabeth Nocera	\$ 73,087	\$ 1,462	\$ 74,549	\$ 1,864	\$ 76,412	\$ 1,910	\$ 78,323	\$ 9,399	\$ 4,699
Daniel Pabon	\$ 84,428	\$ 1,689	\$ 86,117	\$ 2,153	\$ 88,269	\$ 2,207	\$ 90,476	\$ 10,857	\$ 5,429
Eileen Tedford	\$ 77,583	\$ 1,552	\$ 79,135	\$ 1,978	\$ 81,113	\$ 2,028	\$ 83,141	\$ 9,977	\$ 4,988
Marina Vraceute	\$ 73,108	\$ 1,462	\$ 74,570	\$ 1,864	\$ 76,434	\$ 1,911	\$ 78,345	\$ 9,401	\$ 4,701
	\$ 823,902	\$ 16,478	\$ 840,380	\$ 21,010	\$ 861,390	\$ 21,535	\$ 882,924	\$ 105,951	\$ 52,975
								\$ 116,747	\$ 58,374

NAME	RETIREMENT	ANNUAL	
	DATE	PENSION	
Appleby, Marie D.	12/15/91	\$ 6,641.04	BOE
Bassell, John	09/22/12	\$ 4,338.96	BOE
Beebe, Deborah M.	06/07/08	\$ 12,818.04	BOE
Bowman, Joann D.	09/20/03	\$ 13,653.96	BOE
Bremmer-McLain, Norma	01/01/13	\$ 9,668.64	BOE
Brunner, Martin	03/17/20	\$ 22,218.96	BOE
Burdick, Ann	10/01/16	\$ 25,008.00	BOE
Carr, Vonice M.	07/01/12	\$ 14,622.00	BOE
Clarke, Carrie W.	09/01/13	\$ 3,971.04	BOE
Colon, Ana	06/04/16	\$ 14,934.96	BOE
Costa, Claudette	01/29/09	\$ 5,057.04	BOE
Crane, Vera J.	10/01/91	\$ 6,656.04	BOE
Daley, Paul	05/17/16	\$ 20,541.96	BOE
Devine, Paula C.	12/30/05	\$ 18,438.00	BOE
Duggan, Deborah	09/03/16	\$ 35,724.00	BOE
Ewing, Shirley J.	09/02/01	\$ 12,902.04	BOE
Ferino, Thomas	06/09/20	\$ 15,332.04	BOE
Gibson, Carol P.	08/21/04	\$ 17,102.04	BOE
Green, Patricia A.	09/27/03	\$ 15,128.04	BOE
Haurilak, Laura J.	11/15/02	\$ 3,489.00	BOE
Hudson, Ollie F.	07/01/00	\$ 13,453.92	BOE
Jennings, Linda	07/01/08	\$ 13,008.00	BOE
Jermar, Etnah	10/20/20	\$ 19,323.96	BOE
Johnson, Emigdia	07/30/09	\$ 8,202.24	BOE
Kannenberg, Patricia A.	08/23/02	\$ 9,473.04	BOE
Kauffmann, Thomas	07/01/10	\$ 9,945.00	BOE
Lawrence, Elais	07/26/02	\$ 7,521.00	BOE
McCulley, Marjorie J.	08/03/95	\$ 16,073.04	BOE
Miceli, Maureen	01/01/00	\$ 15,114.96	BOE
O'Bern, Douglas	11/01/13	\$ 12,977.04	BOE
Ortiz, Joseph	10/01/18	\$ 16,556.04	BOE
Pasqualini, Carol A.	03/05/05	\$ 15,573.00	BOE
Reed, Janis	12/30/05	\$ 24,734.04	BOE
Rocco, Mary Ann	07/07/18	\$ 19,937.04	BOE
Roman, Juan	11/30/04	\$ 4,617.00	BOE
Ross, Nola	12/30/05	\$ 21,954.00	BOE
Rossette, Christine	09/16/10	\$ 32,598.00	BOE
Sadowski, Carol	08/20/04	\$ 17,097.96	BOE
Sanabria, Evelyn	12/22/16	\$ 19,166.04	BOE
Sgandurra, Charles	12/30/05	\$ 15,033.00	BOE
Shannon, Vincenza E.	02/20/98	\$ 9,899.04	BOE
Smith, Mary	08/28/17	\$ 36,962.04	BOE
Smith, Neil	08/05/10	\$ 10,209.96	BOE
Soares, Joseph E.	12/08/05	\$ 4,070.04	BOE
Stedford, Aubrey	01/12/21	\$ 39,526.80	BOE
Stevens, Carol	07/01/09	\$ 3,583.92	BOE
Synodi, Zoe	12/30/05	\$ 13,413.00	BOE
Tamano, Valerie	07/01/14	\$ 52,919.04	BOE
Valentin, Terri	04/11/15	\$ 20,402.04	BOE
Velez, Julio	06/30/07	\$ 5,810.04	BOE
Walton, Donna	07/01/09	\$ 5,272.56	BOE

Whalen, Maria	10/08/13	\$ 78,990.00	BOE
Worobey, Viola Ann	10/06/93	\$ 12,881.04	BOE
Zauner, Stephanie	02/28/18	\$ 24,897.96	BOE
Aguirre, Maggie T.	10/16/98	\$ 6,524.04	GG
Ballestrini, Janice	11/30/98	\$ 28,871.04	GG
Barclay, Jr., William J.	12/26/99	\$ 19,143.00	GG
Baude, Thomas	09/23/15	\$ 40,413.96	GG
Benvenuti, Jr., Richard A.	10/02/90	\$ 13,389.96	GG
Bolles, Patricia M.	03/26/97	\$ 24,354.00	GG
Bonanno, Dominic	07/05/89	\$ 21,866.04	GG
Bostick, Virginia	01/15/16	\$ 15,549.96	GG
Brett, Bruce	07/01/12	\$ 31,733.04	GG
Brodaski, James	07/09/12	\$ 5,365.44	GG
Brown, Loretta C.	11/01/93	\$ 17,661.12	GG
Brownlee, Heather	09/01/10	\$ 8,640.96	GG
Butler, Eleanor J.	07/05/89	\$ 9,282.00	GG
Butler, James C.	04/22/19	\$ 16,120.68	GG
Cabral, Nancy	06/27/15	\$ 16,555.32	GG
Cannon, John	09/25/08	\$ 13,245.96	GG
Cavanaugh, Jeanette M.	03/25/88	\$ 8,250.96	GG
Chiappone Sr., Harry	12/03/93	\$ 25,988.40	GG
Ciofi, Andrew J.	08/05/09	\$ 13,047.96	GG
Cipriano, Juackino	07/01/12	\$ 32,030.04	GG
Colangelo, Gail L.	09/12/94	\$ 10,053.00	GG
Collins, Kathryn	9/3/2019	\$ 21,350.04	GG
Coveney, Juliet	1/9/2019	\$ 22,761.96	GG
Cyr, Susan	12/02/11	\$ 26,256.00	GG
Dela Cruz, Crisostomo C.	01/11/95	\$ 12,229.92	GG
Delmonte, Lucille M.	11/09/99	\$ 9,221.04	GG
Dipollina, Kathleen	01/02/91	\$ 8,388.96	GG
Donbrosky, Steven	3/13/2019	\$ 10,734.00	GG
Driscoll, Caroline K.	08/09/03	\$ 32,253.96	GG
Eghianruwa, Machpherson	07/01/12	\$ 14,592.00	GG
Epps, James L.	09/08/82	\$ 8,257.92	GG
Fantacci, Nickie C.	07/01/95	\$ 14,928.00	GG
Fargo, John	09/25/11	\$ 5,425.44	GG
Flanagan, Robert J.	10/13/92	\$ 34,121.04	GG
Fletcher, Charles	07/01/10	\$ 6,380.04	GG
Foley, Ina J.	08/11/88	\$ 8,601.00	GG
Franke, Kay E.	09/27/05	\$ 10,328.04	GG
Frankewicz, Rosalie	07/18/98	\$ 9,190.56	GG
Funaioli, Raymond	07/25/80	\$ 16,607.04	GG
Galante, Carol P.	12/01/05	\$ 9,711.96	GG
Gambro, Michael	10/01/07	\$ 32,919.96	GG
Glover, Diana	07/02/01	\$ 5,532.96	GG
Gravell, Marie A.	07/01/05	\$ 29,421.96	GG
Gray Jr., Donald E.	11/07/03	\$ 93,666.96	GG
Grimes, George	07/19/14	\$ 23,590.08	GG
Grohocki, Richard	12/01/89	\$ 14,778.00	GG
Hamilton, Jr., Franklin E.	01/05/88	\$ 12,813.96	GG
Hammond, Edward	01/19/18	\$ 65,922.00	GG
Hatfield, Gloria A.	09/01/05	\$ 16,556.04	GG
Hyde, Bruce	10/09/09	\$ 49,466.04	GG

Irizarry, Francisco	05/07/19	\$	9,623.04	GG
Jullarine, Theresa	10/01/93	\$	8,783.04	GG
Kane, Linda	05/27/13	\$	7,050.96	GG
Kelly, Eugenie B.	03/13/94	\$	4,733.04	GG
Kimes, David	09/12/85	\$	10,190.04	GG
Knapp, Beverly E.	04/05/05	\$	13,271.04	GG
Knapp, James H.	07/10/99	\$	24,270.00	GG
Kobelski, Gary	07/02/05	\$	17,097.96	GG
Kokoska, Valerie	10/27/17	\$	42,059.04	GG
Lamoureux, Catherine	11/05/05	\$	12,981.96	GG
Lamoureux, David	07/01/10	\$	35,234.64	GG
Lancaster, Albert L.	07/01/10	\$	12,062.04	GG
Lanteri, Nancy	08/23/18	\$	7,530.36	GG
Lathrop II, Donald C.	01/17/04	\$	33,062.04	GG
Leone, Mark	05/16/17	\$	13,197.96	GG
Lewis, Cameron	10/09/13	\$	23,021.04	GG
Linicus, Donald	07/01/10	\$	24,315.00	GG
Mansfield, Daniel	12/12/08	\$	27,239.04	GG
Manville, John	01/03/14	\$	28,347.96	GG
Marshall-Baker, Debra Lyn	10/01/13	\$	21,623.04	GG
Matthews, Karen	12/30/05	\$	15,855.00	GG
McDermott, James R.	06/06/99	\$	35,184.00	GG
McKenna, Carol L.	07/20/02	\$	23,871.96	GG
McKissick, Gail	07/01/13	\$	48,665.04	GG
Mercado, Leocadio	07/10/01	\$	16,413.00	GG
Mitchell, Marjane	12/15/06	\$	15,365.04	GG
Morrison, Leroy	08/29/15	\$	28,932.96	GG
Musorofiti, Rocco	06/14/96	\$	27,718.68	GG
Nunes, Patricia	10/01/11	\$	20,349.00	GG
Olsen, Patricia E.	07/01/05	\$	26,864.04	GG
Paskewich, Gloria D.	10/04/03	\$	14,682.00	GG
Paskewich, Joan	07/20/10	\$	14,010.96	GG
Paskewich, Joseph S. Gloria)	08/04/88	\$	9,985.08	GG
Paskewich, Maude	07/29/89	\$	6,318.00	GG
Paul, Edward W.	03/24/97	\$	27,618.96	GG
Peabody, Jr., George	04/05/88	\$	12,813.96	GG
Peabody, Ruth	12/29/04	\$	2,690.04	GG
Peltier, Fred J.	03/10/89	\$	9,950.04	GG
Perry, Barbara	01/01/12	\$	60,803.04	GG
Perry, Robert A.	11/14/92	\$	23,218.62	GG
Petty, James	07/01/12	\$	14,777.04	GG
Plowden, James P.	02/18/02	\$	23,558.04	GG
Pockl, Joni	09/04/12	\$	16,746.96	GG
Polimeni, Joseph R.	09/26/87	\$	12,526.92	GG
Rahilly, Dawn	12/05/11	\$	21,303.00	GG
Rinehart, Bruce	06/27/09	\$	66,057.36	GG
Roger, Julio	08/26/15	\$	21,951.96	GG
Rossetti, Jr., Joseph F.	09/18/99	\$	26,255.04	GG
Santacroce, Patrick E.	08/24/89	\$	9,555.96	GG
Sawicki III, Paul W.	12/29/86	\$	12,039.96	GG
Serluca, Alfred	04/09/15	\$	38,496.00	GG
Serluca, Patricia	07/01/09	\$	32,183.04	GG
Shick, Mary Ann	10/24/03	\$	8,463.00	GG

Sloan, Donald R.	10/01/87	\$ 24,779.04	GG
Smith, Arlene	07/17/10	\$ 10,125.00	GG
Sommers, Debra	07/01/12	\$ 29,051.04	GG
Spencer, Kathleen	03/28/13	\$ 19,482.00	GG
Spicer, William C.	11/17/88	\$ 18,780.96	GG
Sullivan, James H.	03/24/97	\$ 18,405.00	GG
Sullivan, John F.	06/11/05	\$ 19,937.04	GG
Taylor, Howard	06/28/15	\$ 19,812.00	GG
Thorpe, Michael	01/01/15	\$ 12,814.20	GG
Topliff, Mark	07/01/12	\$ 15,063.00	GG
Tranchida, Michael	12/05/11	\$ 42,525.00	GG
Traynor, Susan	07/01/10	\$ 11,927.04	GG
Varella, Raymond	07/15/06	\$ 16,857.96	GG
Vessells, Richard	08/01/07	\$ 26,243.04	GG
Videll, Vickie V.	10/03/05	\$ 39,986.04	GG
Weinberg, Elizabeth	02/23/12	\$ 13,478.04	GG
Welch, Bernadette	07/01/12	\$ 25,752.00	GG
Willoughby, Bertha E.	02/05/98	\$ 26,487.00	GG
Witter, Elizabeth	08/08/15	\$ 24,768.96	GG
Alger, Francis	01/26/07	\$ 20,943.96	WATER
Alger, Sr., Michael J.	09/18/07	\$ 14,655.96	WATER
Cristofaro, Angelo R.	3/24/97	\$ 21,252.96	WATER
Etienne, Gwendolyn Y.	11/17/03	\$ 9,660.00	WATER
Frazier, Stanley B.	02/04/91	\$ 11,978.04	WATER
Grillo, Gail	11/09/13	\$ 8,704.08	WATER
Keating, John T.	11/18/02	\$ 22,440.00	WATER
LoPresto, James F.	04/09/98	\$ 9,372.00	WATER
Lorking, Bruce R.	03/24/97	\$ 18,255.00	WATER
Sherman, Richard A.	10/16/03	\$ 11,814.00	WATER
Spinnato, Joseph V.	04/13/03	\$ 15,161.04	WATER
Sullivan, Kevin R.	09/29/01	\$ 18,006.00	WATER
Forecasted Decreased		\$ -	
<b>TOTAL</b>		<b>\$ 3,632,969.70</b>	
Agrees with 01/2021 Pension Payroll.			
Distribution of Actuarially Determined funding by Pension Roll			
General Government	2,541,285	70%	
BOE	909,442	25%	
Utilities	182,243	5%	
	<b>3,632,970</b>	<b>100%</b>	

69

**DEBT SERVICE RESERVE FUND**

	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Budget</b>	<b>FY 2023 Proposed</b>	<b>Increase/(Decrease) to FY21 Budget</b>
<b>Revenues</b>						
Use of Debt Service fund balance	\$ 800,000	\$ -	\$ 1,000,000	\$ 750,000	\$ 1,500,000	\$ 750,000
General Purpose Schools	\$ 159,550	\$ -	\$ -	\$ -	\$ -	\$ -
General Fund	\$ 8,115,290	\$ 9,608,560	\$ 6,885,193	\$ 6,575,748	\$ 7,480,653	\$ 904,905
	<u>\$ 9,074,840</u>	<u>\$ 9,608,560</u>	<u>\$ 7,885,193</u>	<u>\$ 7,325,748</u>	<u>\$ 8,980,653</u>	<u>\$ 1,654,905</u>
<b>Expenditures</b>						
General Government - Interest & Principle	\$ -	\$ -	\$ 5,086,960	\$ 4,605,654	\$ 5,216,498	\$ 610,845
BOE - Interest & Principle	\$ -	\$ -	\$ 2,798,233	\$ 2,720,094	\$ 3,764,155	\$ 1,044,061
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<u>\$ 9,074,840</u>	<u>\$ 9,608,560</u>	<u>\$ 7,885,193</u>	<u>\$ 7,325,748</u>	<u>\$ 8,980,653</u>	<u>\$ (559,446)</u>
<b>Revenues over expenses</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



STATEMENT OF DEBT INCURRED, OUTSTANDING INTEREST & MATURITIES  
GENERAL GOVERNMENT - EDUCATION - OCEAN BEACH PARK - WATER - WATER POLLUTION CONTROL

TEMP. AUTHORIZED FIN.	SERIES ID #	PRESENT DESCRIPTION	AMOUNT OF ISSUE	DATE OF MATURITY	AMT OUT-STANDING	BUDGET YEAR COSTS INTEREST AMORTIZATION 2022-2023	PRINCIPAL PAYMENTS 2022-2023
<b>GENERAL GOVERNMENT</b>							
	2022	General Purpose	3,800,000		3,800,000	138,427	
	2020C	General Purpose	3,895,000		3,786,000	65,561	65,000
	2020C	Taxable Bonds	3,100,000		3,100,000	70,650	
	2020B	New Money	3,200,000		3,200,000	118,250	150,000
	2020B	Refunding General Purpose	3,553,000		3,069,000	123,925	503,000
	2020A	General Purpose	2,200,000		2,200,000	64,163	100,000
	2019A	New Money	4,300,000		3,655,000	143,513	215,000
	2019A	Refunding	3,285,000		2,685,000	120,850	300,000
	GO15	General Purpose	5,350,000	6/30	3,225,000	92,000	425,000
	GO15	MERS	4,000,000	6/36	3,145,000	131,770	170,000
	GO 2016	Refunding	5,271,000	6/30	3,567,000	152,515	455,000
	GO 2017	General Purpose	7,165,000		5,590,000	212,025	275,000
	GO 2018	General Purpose	4,195,000	06/38	3,360,000	114,713	210,000
	Mers						500,000
	BANS					300,136	
<b>SUB-TOTAL GENERAL GOVERNMENT</b>			<b>53,314,000</b>		<b>44,382,000</b>	<b>1,848,498</b>	<b>3,368,000</b>
	2021	General Purpose	13,300,000		13,300,000	311,000	
	2022	School Projects	10,000,000		10,000,000	367,250	
	2020c	School Projects	4,455,000		4,359,000	73,016	220,000
	2020B	School Projects	1,882,000		1,580,000	68,450	298,000
	2020A	School Projects	7,000,000		7,000,000	209,500	275,000
	GO2019A	School Projects	7,000,000		5,950,000	233,625	350,000
	GO 2016	School Projects	4,349,000		2,943,000	125,835	375,000
	GO 2017	School Projects	505,000		375,000	14,313	25,000
	GO 2018	School Projects	600,000	06/38	480,000	16,388	30,000

STATEMENT OF DEBT INCURRED, OUTSTANDING INTEREST & MATURITIES  
 GENERAL GOVERNMENT - EDUCATION - OCEAN BEACH PARK - WATER - WATER POLLUTION CONTROL

TEMP. AUTHORIZED FIN.	SERIES ID #	PRESENT DESCRIPTION	AMOUNT OF ISSUE	DATE OF MATURITY	AMT OUT-STANDING	BUDGET YEAR COSTS INTEREST AMORTIZATION 2022-2023	PRINCIPAL PAYMENTS 2022-2023
BANS							
SUB-TOTAL EDUCATION			49,091,000		45,987,000	2,191,155	1,573,000
<u>OBP</u>							
	2019B	Gam	600,000		240,000	5,700	120,000
	2020C	Refunding-Gam	55,000		45,000	349	15,000
TOTAL OBP FUND			655,000		285,000	6,049	135,000
<u>WATER FUND</u>							
X	2020b	Latimer Brook Refunding	1,525,000	06/27	1,261,000	56,700	254,000
		Clean Water Drinking Fund	5,534,628	1/31/36	3,956,366	76,789	256,072
TOTAL WATER FUND			7,059,628		5,217,366	133,489	510,072
<u>WATER POLLUTION CONTROL</u>							
		GO 2017 Filtration Plant	3,100,000		2,325,000	88,738	155,000
TOTAL WPC			3,100,000		2,325,000	88,738	155,000
<u>STORMWATER</u>							
		2020B Water Pumps	1,650,000		1,650,000	60,813	70,000
TOTAL STORMWATER			1,650,000		1,650,000	60,813	70,000
TOTAL ENTERPRISE FUNDS			12,464,628		9,477,366	289,089	870,072
<u>TOTAL CITY</u>							
GENERAL GOVERNMENT			53,314,000		44,382,000	1,848,498	3,368,000
EDUCATION			49,091,000		45,987,000	2,191,155	1,573,000
TOTAL GENERAL FUND			102,405,000		90,369,000	4,039,653	4,941,000
OCEAN BEACH PARK			655,000		285,000	6,049	135,000
WATER			7,059,628		5,217,366	133,489	510,072
WATER POLLUTION CONTROL			3,100,000		2,325,000	88,738	155,000
STORMWATER			1,650,000		1,650,000	60,813	70,000
TOTAL CITY			114,869,628		99,846,366	4,328,742	5,811,072

70

**ESTIMATED TAX WARRANT AND LEVY  
FY 2023**

		<b>Tax Warrant Computation</b>
<b>Proposed Budget</b>		
City General Fund	\$ 53,458,701	
Board of Education	\$ 45,215,500	
Total	<u>\$ 98,674,201</u>	\$ <b>98,674,201</b>
<b>Non tax related items</b>		
Non-Tax Revenues	\$ (39,249,266)	
Funds not needed from tax revenues	\$ (39,249,266)	\$ (39,249,266)
Amount to Raise by Taxes (current levy)		\$ <b>59,424,935</b>
<b>Other amounts needed to raise</b>		
Elderly Programs	\$ 75,000	
Veterans Exemptions	\$ 10,000	
	<u>\$ 85,000</u>	
Tax Warrant		\$ <b>59,509,935</b>
<b>Mill Rate Computation</b>		
Tax Warrant	\$ 59,509,935	
Taxable Grand List	\$ 1,595,439,971	
Calculated Mill Rate	37.3000	
Proposed Mill Rate	<u>37.3100</u>	
Current Mill Rate	37.9500	
Increase (Decrease)	(0.640)	
Percent Increase (Decrease)	-1.72%	

71

COPY

## City of New London

### Fund Balance Policy for the General Fund

#### Background

The term "Fund Balance" is used to describe the net position of the City's General Fund calculated in accordance with generally accepted accounting principles (GAAP). It is essential that the City maintain an adequate level of fund balance to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures), to ensure stable tax rates and to reduce the potential impact on the City's bond rating and the corresponding increased cost of borrowed funds.

#### Authority

The City Council of the City of New London is responsible for the legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of the City of New London. The Mayor is responsible for carrying out the policy directives of the City Council and managing the day-to-day operations of the City. This policy shall be administered on behalf of the City Council; by the Mayor and Director of Finance of the City of New London.

#### Purpose

The City desires to maintain a prudent level of financial resources to guard its taxpayers against service disruption in the event of unexpected temporary revenue shortfalls or unpredicted one-time expenditures. In addition, this policy is intended to document the appropriate level to protect the City's credit worthiness. The General Fund, Fund Balance is accumulated and maintained to provide stability and flexibility to respond to unexpected adversity and/or opportunities.

This policy establishes the amounts the City will strive to maintain in its General Fund Operating Fund Balance and how the fund balance will be funded.

#### Fund Balance Level

The City shall maintain a minimum unallocated general fund balance of 8.3% of the total general fund budgeted appropriations of the fiscal year just ended (Fiscal year 2017) to be used for cash flow purposes, unanticipated expenditures of a non-recurring nature, or to meet unexpected increases in service delivery costs.

RECEIVED FOR RECORD AT NEW LONDON, CT

ON 5/22/18 AT 11:35 AM

Attest: Jonathan Ayala, City Clerk

*Jonathan Ayala*  
Jonathan Ayala, City Clerk



Beginning with Fiscal year 2018, the General Fund, Fund Balance shall increase by 1% each year until the Undesignated Fund Balance reaches the level of two months of the current years adopted budget which equates to 16.67%.

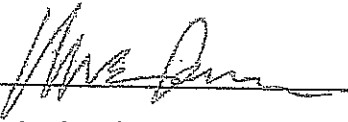
The GFOA (Government Finance Officers Association of the United States and Canada) recommends at a minimum, that general-purpose governments, regardless of size, maintain an undesignated fund balance of no less than two months of regular general fund operating revenues or regular general fund expenditures.

Annual operating surplus will be used to increase the City's unallocated fund balance to its target percentage of 16.67% over an eight year period. Any operating surplus in excess of the amount needed to increase the fund balance to the desired level shall be transferred to the Capital and Other Non-recurring Expense Fund for future capital expenditures.

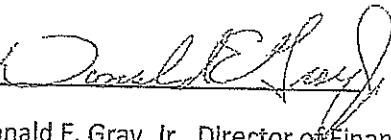
Funds within the Capital and Other Non-recurring Expense Fund may not be transferred for expenditure without the written recommendation of the Mayor and approval of the City Council of the City of New London by a majority vote of the members of Council.

NO EXPENDITURES MAY BE MADE OUT OF THE CAPITAL AND OTHER NON-RECURRING EXPENSE FUND, TRANSFERS ONLY, THEN APPROPRIATED IN THE FUND WHERE TRANSFERRED

If there is an operating deficit or the operating surplus is not sufficient to increase the undesignated fund balance to the required level for any particular year, the City Council shall raise the required amount needed to enforce this policy by raising tax revenue in the next succeeding adopted budget.

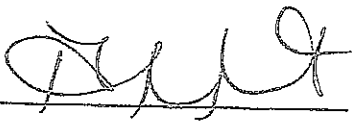
Recommended by:   
Michael E. Passero, Mayor

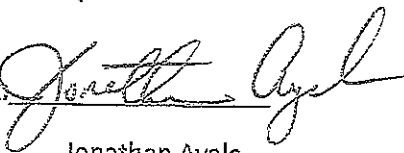
Date: 5-3-2018

by:   
Donald E. Gray, Jr., Director of Finance

Date: May 1, 2018

Approved by New London City Council at its meeting of: May 21, 2018

Signed by:   
Anthony Nolan

City Clerk:   
Jonathan Ayala

**72**



The City of New London  
 Finance Department  
 Capital Reserve Fund Balance

As of March 22, 2022

	FY 2020	FY 2021	FY 2022
<b>Beginning Balance</b>	<b>\$ 442,127</b>	<b>\$ 1,185,573</b>	<b>\$ 866,244</b>
Transfers into Capital Reserve Fund	\$ 1,800,000	\$ -	\$ -
Public Work Trash Hauler	\$ (249,132)	\$ -	\$ -
Fire Dept Grant (stretchers, etc)	\$ (41,600)	\$ -	\$ -
Fire Dept Ambulance	\$ (302,500)	\$ -	\$ -
21st Century Paydown	\$ (155,000)	\$ -	\$ -
Direct payment to leasing company	\$ (206,948)	\$ -	\$ -
Purchase of Backhoe	\$ (101,374)	\$ -	\$ -
CISCO Hyperflex Server	\$ -	\$ (75,908)	\$ -
Police Cruisers (project PDC21)	\$ -	\$ (214,196)	\$ -
Fuel System Maintenance Upgrades	\$ -	\$ (29,225)	\$ -
Transfer into Repairs & Maint for Customs House	\$ -	\$ -	\$ -
Pier Water Heater-Emergency Repair (txf)	\$ -	\$ -	\$ (39,300)
Installation of equip to repl ladder truck (080221-04)	\$ -	\$ -	\$ (10,000)
Public Works Vehicles (080221-02)	\$ -	\$ -	\$ (270,000)
Fire Dept Equip and Vehicles (081621-05)	\$ -	\$ -	\$ (283,000)
Police Cruisers (project PDC22) (081621-02)	\$ -	\$ -	\$ (213,360)
Transfer In from add'l PILOT Funding	\$ -	\$ -	\$ 900,000
Rosenbauer Pumper Engine (emergency) (txf)	\$ -	\$ -	\$ (48,000)
Axon Body Cameras	\$ -	\$ -	\$ (324,049)
Add'l PILOT funding (122021-03)	\$ -	\$ -	\$ 589,983
City Hall Renovations (090721-07)	\$ -	\$ -	\$ (380,000)
Add'l City Hall Renovations funding	\$ -	\$ -	\$ (120,000)
<b>Current Balance</b>	<b>\$ 1,185,573</b>	<b>\$ 866,244</b>	<b>\$ 668,518</b>

**73**

RESOLUTION 030220-1

A RESOLUTION OF THE CITY OF NEW LONDON ESTABLISHING AN  
UNEXPENDED EDUCATION FUNDS ACCOUNT PURSUANT TO GENERAL  
STATUTE §10-248a

WHEREAS, Connecticut General Statutes Section 10-248a provides, in relevant part, that the City Council, as the authority making appropriations for the City of New London School District, may deposit into a nonlapsing account any unexpended funds from the prior fiscal year from the budgeted appropriation for education for the City, provided such amount does not exceed two percent (2%) of the total budgeted appropriation for education for such prior fiscal year; and provided that each expenditure from such account shall be made only for educational purposes; and provided that each such expenditure shall be authorized by the Board of Education; and,

WHEREAS, the City Council wishes to establish such an account along with a process and procedure for implementing said account; and,

WHEREAS, the City of New London Fund Balance Policy, dated May 21, 2018, provides, *inter alia*, that any annual operating surplus exceeding any amount needed to increase the fund balance to the desired level shall be transferred to a Capital and Other Non-recurring Expense Fund for future capital expenditures.

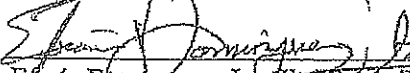
NOW THEREFORE, BE IT RESOLVED that the New London City Council hereby establishes an Education Capital and Other Non-recurring Expense Fund as follows:

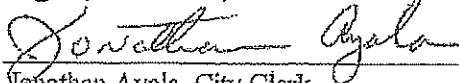
- 1) Pursuant to its authority under General Statute Section 10-248a, the City Council hereby establishes an account named the "Education Capital and Other Non-recurring Expense Fund" (hereinafter "Education Capital Account"), which shall be maintained by the City's Finance Director and audited as any other City account. Funds in said Education Capital Account shall only be used for capital expenses for, or maintenance of, school buildings and educational facilities.
- 2) If, pursuant to, and only after completion of, the City's audit, funds appropriated to the Board of Education for its operating budget by the City remain unexpended at the end of a fiscal year, and there are no debts or obligations owed by the Board of Education to the City, subject to the City Council approval, the Board of Education may annually submit a request to the City Council that such unexpended funds, up to a maximum of two percent (2%) of the amount appropriated to the Board of Education for its operating budget by the City for said prior fiscal year, shall be deposited into the Education Capital Account. Said request shall be made to the City Council within 30 days of the completion of the city's audit.
- 3) Notwithstanding any language to the contrary, the City Council shall only approve a deposit request into the Education Capital Account upon written confirmation by the City's Finance Director that said monies are not needed to satisfy the City's Fund Balance policy.

- 4) Pursuant to Article XI, Section 85 of the City Charter, amounts from the Education Capital Account shall be released only upon an appropriation request from the Board of Education to the City Council specifying the proposed use. Moreover, any proposed purchase made out of the Education Capital Account must be done in conformance with the City's purchasing ordinances.
- 5) If at any time in a fiscal year, the amount in the Education Capital Account is in excess of four percent (4%) of the funds appropriated to the Board of Education for its operating budget by the City for such fiscal year, such excess shall be released to the General fund of the City.
- 6) Should the Education Capital Account be terminated at some future date, the balance of such Education Capital Account shall be dedicated to support the capital needs of the school district.
- 7) Amounts deposited into and amounts released from the Education Capital Account shall not decrease or increase, respectively, any amount considered as the budgeted appropriation for education for a fiscal year for the purpose of considering a minimum budgeted appropriation requirement under Connecticut law for a subsequent fiscal year.
- 8) A condition precedent to the City Council acting on any request in year two and thereafter to deposit funds into the Education Capital Account shall be that the Board of Education has submitted its Capital Improvement Plan (the "Plan") in writing to the Council. Said Plan shall be submitted and updated annually on or before the Council's second meeting in January, and shall include, but not be limited to, a detailed description of each project along with estimated costs for each project.

Date Approved by City Council: March 2, 2020

Effective Date: March 2, 2020

Signed:   
Efraín Domínguez, Jr., City Council President

Countersigned:   
Jonathan Ayala, City Clerk

74

UNION	POSITION	EMPLOYEE NAME	FY23 PROPOSED BUDGET
	City Council		
Unaffiliated	Admin. Asst to City Council	Startz, Jennifer	\$ 59,033
<b>1</b>	<b>COUNCIL</b>	<b>C</b>	<b>\$ 59,033</b>
Unaffiliated	Mayor	Passero, Michael	\$ 110,000
Unaffiliated	Chief Administrative Officer	Fields Steven	\$ 101,316
Unaffiliated	Exec. Assistant to the Mayor	Meneses, Richelle	\$ 66,300
<b>3</b>	<b>MAYORS OFFICE</b>		<b>\$ 277,616</b>
Unaffiliated	Personnel Administrator	Collins, Tina	\$ 104,095
Unaffiliated	Personnel Assistant I	Pruett, Victoria	\$ 52,020
<b>2</b>	<b>PERSONNEL</b>		<b>\$ 156,115</b>
Unaffiliated	Registrar of Voters	Martin, Richard	\$ 28,090
Unaffiliated	Registrar of Voters	Brenneck, Shannon	\$ 14,045
Unaffiliated	Registrar of Voters	Pero, Rob	\$ 14,045
<b>3</b>	<b>REGISTRAR OF VOTERS</b>		<b>\$ 56,180</b>
Unaffiliated	Director of Finance	McBride, David	\$ 150,798
PW	Benefits and Pension Admin	Perkins, Raquel	\$ 64,210
PW	Finance Department Assistant	Valencia, Kevin	\$ 51,161
MEU	Deputy Director/Treasurer	Rinehart, Donna	\$ 119,234
MEU	Project and Accounting Manager	Sylvia, Ann	\$ 112,126
MEU	Purchasing Agent	Montague, Joshua	\$ 85,146
PW	Payroll System Administrator	Baez, Brenda	\$ 54,910
PW	Accounting Technician	Cahfee, Susan	\$ 53,632
<b>8</b>	<b>FINANCE ADMINISTRATION</b>		<b>\$ 691,217</b>
MEU	Tax Collector/Collector of Rev.	Krakowiak, Samantha	\$ 92,198
PW	Collection Technician	Mendez, Suzette	\$ 53,625
PW	Collection Technician	James, Jennifer	\$ 53,625
<b>3</b>	<b>TAX COLLECTIONS</b>		<b>\$ 199,448</b>
MEU	Assessor	Ralston, Donna	\$ 102,201
MEU	Commercial and Property Appraiser	Driscoll, Christian	\$ 70,000
PW	Assessment Technician II	Bocachiaca, Valeria	\$ 50,160
PW	Assessment Technician II	Vacant	\$ 50,160
<b>4</b>	<b>TAX ASSESSMENT</b>		<b>\$ 272,521</b>
Unaffiliated	IT Director	Genovese, Richard	\$ 113,656
MEU	Senior Systems Analyst	Kurcinik, Steven	\$ 90,035
MEU	Senior Systems Analyst	Pabon, Daniel	\$ 90,035
MEU	Systems Analyst	Adams, Shaun	\$ 74,229
MEU	Senior Systems Analyst	Dires, Getachew	\$ 90,035
<b>5</b>	<b>INFORMATION RECHNOLOGY</b>		<b>\$ 457,990</b>

UNION	POSITION	EMPLOYEE NAME	FY23 PROPOSED BUDGET
Unaffiliated	City Clerk	Jonathan Ayala	\$ 80,912
PW	Records Technician	Pamela Longo	\$ 43,698
PW	Records Technician	Tamika Coppedge	\$ 43,698
<b>3</b>	<b>CITY CLERK</b>		<b>\$ 168,308</b>
Unaffiliated	Assistant City Clerk	Krystal Alexander	\$ 60,000
Unaffiliated	Registrar of Voters	Richard Martin	\$ 28,090
Unaffiliated	Registrar of Voters	Robert Pero	\$ 14,045
Unaffiliated	Registrar of Voters	Shannon Brenneck	\$ 14,045
<b>3</b>	<b>REGISTRAR OF VOTERS</b>		<b>\$ 56,180</b>
Unaffiliated	Director of ODP	Felix Reyes	\$ 126,970
MEU	Vacant		\$ 53,624
MEU	Grants-Coordinator	Adrianna Reyes	\$ 66,785
MEU	Asst Planner/Zoning Wetlands	Michelle Johnson-Scovish	\$ 97,335
MEU	Economic Dev Coordinator	Elizabeth Nocera	\$ 94,042
PW	Land Use Coordinator	Shelly Briscoe	\$ 65,494
MEU	Housing Community Outreach Coordinator (5%)	Judy Cox	\$ 4,502
MEU	Community Development & Econ Proj Coord (20%)	Tom Bombria	\$ 14,238
PW	Admin Acct Technician (15%)	Lori Barberi	\$ 9,277
<b>9</b>	<b>OFFICE OF DEVELOPMENT &amp; PLANNING</b>		<b>\$ 532,267</b>
MEU	Building Official	Kirk Kripas	\$ 104,634
MEU	Asst Building Official	Patrick Maurice	\$ 97,335
MEU	Bldgs Housing Code Inspector	Noel Salmon	\$ 82,735
MEU	Blight Enforcement Officer (25%)	Orni Morales	\$ 17,202
PW	Asst to the Building Official	Dixie Woods	\$ 58,386
<b>5</b>	<b>BUILDING DEPT</b>		<b>\$ 360,292</b>
Unaffiliated	Police Chief	Brian Wright	\$ 139,520
PW	Asst to the Police Chief	Lori Robinson	\$ 65,494
PW	Police Secretary II	Bethany Huntley	\$ 54,000
<b>3</b>	<b>POLICE ADMINISTRATION</b>		<b>\$ 259,014</b>
Police	Police Captain	Todd Bergeson	\$ 121,673
Police	Police Lieutenant	Robert Pickett	\$ 107,151
Police	Police Lieutenant	Lawrence Keating	\$ 107,151
Police	Police Sergeant	Tyrone Baskett	\$ 94,109
Police	Police Sergeant	Joshua Bergeson	\$ 94,109

UNION	POSITION	EMPLOYEE NAME	FY23 PROPOSED BUDGET
Police	Police Sergeant	Matthew Cassiere	\$ 94,109
Police	Police Sergeant	Russell Cavanaugh	\$ 94,109
Police	Police Sergeant	Charles Flynn	\$ 94,109
Police	Police Sergeant	Jeffrey Kaolo	\$ 94,109
Police	Police Sergeant	Brian Laurie	\$ 94,109
Police	Police Sergeant	Gregory Moreau	\$ 94,109
Police	Police Sergeant	Cornelius Rodgers	\$ 94,109
Police	Police Sergeant	Ryan Linderson	\$ 89,625
Police	Master Patrol Officer	Richard Cable	\$ 79,700
Police	Master Patrol Officer	Anthony Nolan	\$ 79,700
Police	Master Patrol Officer	Deana Nott	\$ 79,700
Police	Master Patrol Officer	James Suarez	\$ 79,700
Police	Police Officer	Dustin Adkins	\$ 79,070
Police	Police Officer	Brendan Benway	\$ 79,070
Police	Police Officer	Doreen Coe	\$ 79,070
Police	Police Officer	Lucas Delgrosso	\$ 79,070
Police	Police Officer	David Diogo	\$ 79,070
Police	Police Officer	Alexander Dyer	\$ 79,070
Police	Police Officer	Eric Hulland	\$ 79,070
Police	Police Officer	Ashley James	\$ 79,070
Police	Police Officer	Zacariah Kelley	\$ 79,070
Police	Police Officer	Joseph Komdash	\$ 79,070
Police	Police Officer	Jeremiah Lamont	\$ 79,070
Police	Police Officer	Micheal Lewis	\$ 79,070
Police	Police Officer	Michaud	\$ 79,070
Police	Police Officer	Nichols	\$ 79,070
Police	Police Officer	Northrup	\$ 79,070
Police	Police Officer	Cruz	\$ 79,070
Police	Police Officer	Rood	\$ 79,070
Police	Police Officer	Rivera	\$ 79,070
Police	Police Officer	Micheal Jarvis	\$ 76,397
Police	Police Officer	Joseph Hajj	\$ 76,397
Police	Police Officer	Vacant	\$ 76,397
Police	Police Officer	Kaisea Caramante	\$ 74,119
Police	Police Officer	Roland Desnoyers	\$ 74,119
Police	Police Officer	Bolduc	\$ 74,119
Police	Probationary Police Officer	Sadowski	\$ 69,025
Police	Probationary Police Officer	Stuckey	\$ 69,025
Police	Probationary Police Officer	Vacant	\$ 69,025
Police	Probationary Police Officer	Vacant	\$ 69,025
Police	Probationary Police Officer	Vacant	\$ 69,025
Police	Probationary Police Officer	Probationary Officer	\$ 65,673
Police	Probationary Police Officer	Probationary Officer	\$ 65,673
Police	Probationary Police Officer	Probationary Officer	\$ 65,673
Police	Probationary Police Officer	Probationary Officer	\$ 65,673
Police	Probationary Police Officer	Probationary Officer	\$ 65,673
Police	Probationary Police Officer	Probationary Officer	\$ 65,673



UNION	POSITION	EMPLOYEE NAME	FY23 PROPOSED BUDGET
Police	Probationary Police Officer	Probationary Officer	\$ 65,673
53	<b>UNIFORMED SERVICES</b>		\$ 4,271,025
Police	Police Officer	Anna Agnew	\$ 71,478
Police	Police Officer	Dexter Johnson	\$ 71,478
Police	Police Officer	Samuel Lindblom	\$ 71,478
Police	Police Officer	Nicholas Munsch	\$ 71,478
Police	Police Officer	Christina Nocito	\$ 71,478
Police	Police Officer	Richard Perez	\$ 71,478
6	<b>COPS 21 GRANT</b>		\$ 428,868
PW	Police Secretary	Joyce Brown	\$ 52,111
Police	Captain	Vacant	\$ 121,673
Police	Police Detective	Richard Curcuro	\$ 84,597
Police	Police Detective	Ryan Griffin	\$ 84,597
Police	Police Detective	Justin Lawrie	\$ 84,597
Police	Police Detective	Willam Pero	\$ 84,597
Police	Police Detective	Melissa Schafranski	\$ 84,597
Police	Police Detective	Vacant	\$ 84,597
Police	Police Investigator	Joseph Buzzelli	\$ 83,838
Police	Police Investigator	Jorden Salas	\$ 83,838
Police	Police Investigator	Christopher Valerio	\$ 83,838
Police	Police Investigator	Marco Zandri	\$ 83,838
Police	Police Seargent	Vacant	\$ 130,000
Police	Police Detective	Vacant	\$ 120,000
14	<b>INVESTIGATIONS</b>		\$ 1,266,718
PW	Police Recors Clerk	Andersen	\$ 50,643
PW	Police Records Clerk	Yvonne Taylor	\$ 50,643
PW	Police Records Clerk	Darnell Robinson	\$ 43,298
3	<b>POLICE RECORDS</b>		\$ 144,584
Police	Captain	Matthew Galante	\$ 121,673
Police	Sergeant Support Services	Joseph Pelchat	\$ 94,110
Police	Sergeant Support Services	Max Bertsch	\$ 94,110
Police	Police Officer-Evidence	John Green	\$ 79,040
Police	Police Officer-Traffic	Christopher White	\$ 79,040
5	<b>POLICE RECORDS</b>		\$ 467,973
PW	Dispatcher	Mitchell Clapsdale	\$ 61,402
PW	Dispatcher	Jamie Degunia	\$ 66,365
PW	Dispatcher	Timothy Deveau	\$ 66,365
PW	Dispatcher	Robert Cook	\$ 56,722

UNION	POSITION	EMPLOYEE NAME	FY23 PROPOSED BUDGET	
PW	Dispatcher	Marie Egerton	\$	56,722
PW	Dispatcher	Rachel Lewis	\$	59,031
PW	Dispatcher	Kerry Lynch	\$	66,365
PW	Dispatcher	Nicholas Alvarado	\$	56,722
PW	Dispatcher	Katelin Greatsinger	\$	66,373
9	<b>POLICE RECORDS</b>		\$	556,067
PW	Asst Animal Control Officer	Tonya Kloiber	\$	62,948
PW	Asst Animal Control Officer	Kelly Duso	\$	58,200
2	<b>ANIMAL CONTROL</b>		\$	121,148
PW	Assistant to the Fire Chief	Mary Santos	\$	65,494
Fire	Fire Chief	Thomas Curcio	\$	134,764
Fire	Deputy Chief	Vacant	\$	105,000
3	<b>FIRE ADMINISTRATION</b>		\$	305,258

Fire	Battalion Chief	Micheal Leonard	\$	77,361
Fire	Battalion Chief	Jonathan Paige	\$	77,361
Fire	Battalion Chief	Jeffrey Rheauume	\$	77,361
Fire	Battalion Chief	Mark Waters	\$	77,361
Fire	Fire Lieutenant	Michael Coleman	\$	71,555
Fire	Fire Lieutenant	Gregory Cormier	\$	71,555
Fire	Fire Lieutenant	Justin Curcio	\$	71,555
Fire	Fire Lieutenant	Reginald Hansen	\$	71,555
Fire	Fire Lieutenant	Jeremy Hynek	\$	71,555
Fire	Fire Lieutenant	Alfred Mayo	\$	71,555
Fire	Fire Lieutenant	Timothy O'Reilly	\$	71,555
Fire	Fire Lieutenant	Gregory Samul	\$	71,555
Fire	Fire Lieutenant	Bruce Sawyer	\$	71,555
Fire	Fire Lieutenant	Daniel Sawyer	\$	71,555
Fire	Fire Lieutenant	John Telford	\$	71,555
Fire	Fire Lieutenant	Vacant	\$	70,173
Fire	Firefighter	Diego Barboza	\$	65,843
Fire	Firefighter	Kevin Costello	\$	65,843
Fire	Firefighter	Thomas Feliciano	\$	65,843
Fire	Firefighter	Kurt Fetzer	\$	65,843
Fire	Firefighter	Eric Foster	\$	65,843
Fire	Firefighter	Barry Fuller	\$	65,843
Fire	Firefighter	Evan Giesing	\$	65,843
Fire	Firefighter	Andres Gonzalez	\$	65,843
Fire	Firefighter	Kevin Iannantuono	\$	65,843
Fire	Firefighter	Timothy Jeffrey	\$	65,843
Fire	Firefighter	Kevin Johnson	\$	65,843

UNION	POSITION	EMPLOYEE NAME	FY23 PROPOSED BUDGET
Fire	Firefighter	Todd Johnson	\$ 65,843
Fire	Firefighter	Michael Kuchyt	\$ 65,843
Fire	Firefighter	John Lincus	\$ 65,843
Fire	Firefighter	Knute Mallinowsky	\$ 65,843
Fire	Firefighter	Joseph Nott	\$ 65,843
Fire	Firefighter	Todd Patton	\$ 65,843
Fire	Firefighter	Andrew Rozek	\$ 65,843
Fire	Firefighter	Jordan Strelle	\$ 65,843
Fire	Firefighter	Gregory Stott	\$ 65,843
Fire	Firefighter	Emile Tackling	\$ 65,843
Fire	Firefighter	Stephen Wargo	\$ 65,843
Fire	Firefighter	Liam Davis	\$ 60,746
Fire	Firefighter	Benjamin Marcus	\$ 59,138
Fire	Firefighter	Charles Maxson	\$ 59,138
Fire	Firefighter	Nicholas Friday	\$ 57,125
Fire	Firefighter	Jason Erban	\$ 53,368
Fire	Firefighter	Kevin Fifield	\$ 53,368
Fire	Firefighter	Jose Vasquez	\$ 53,368
Fire	Firefighter	Vacant	\$ 48,405
Fire	Firefighter	Vacant	\$ 48,405
Fire	Firefighter	Vacant	\$ 48,405
<b>48</b>	<b>FIREFIGHTERS</b>		<b>\$ 3,156,734</b>

Fire	Fire Marshall	Vernon Skau	\$ 80,061
Fire	Fire Inspector	David Heiney	\$ 69,073
Fire	Fire Inspector	Vacant	\$ 67,822
<b>3</b>	<b>INSPECTIONS</b>		<b>\$ 216,956</b>

Fire	Firefighter	Nicholas Brown	\$ 65,843
Fire	Firefighter	Christopher Bunkley	\$ 65,843
Fire	Firefighter	Phillip Burgess	\$ 65,843
Fire	Firefighter	Steven Joly	\$ 65,843
Fire	Firefighter	Patrick Leonard	\$ 65,843
Fire	Firefighter	Brian Desilva	\$ 62,757
Fire	Firefighter	Markeno Grant	\$ 62,757
Fire	Firefighter	Nicholas Petrizzi	\$ 62,757
Fire	Firefighter	Izzy Davila	\$ 60,746
Fire	Firefighter	Nicholas Donovan	\$ 60,746
Fire	Firefighter	Patrick Lincus	\$ 60,746
Fire	Firefighter	Nicholas Bozym	\$ 58,601
Fire	Firefighter	Timothy Joseph	\$ 57,125
Fire	Firefighter	Louis Racirot	\$ 57,125
Fire	Firefighter	David Skau	\$ 51,893
Fire	Firefighter	Jean Paul Valenzuela	\$ 49,880

UNION	POSITION	EMPLOYEE NAME	FY23 PROPOSED BUDGET	
16	<b>AMBULANCE</b>		\$	974,348
Unaffiliated	Public Works Director	Brian Sear	\$	125,021
MEU	PW Supt/Deputy Dir of PW	David Denoia	\$	119,234
PW	Admin Acct Tech/Public Works	Sue Mercado	\$	61,058
PW		Second Rate	\$	5,845
4	<b>PUBLIC WORKS ADMINISTRATION</b>		\$	311,158
PW	Bldg Maintenance Crew Leader	Thomas Ferino	\$	81,183
PW	Facilities Maintainer	James Hall	\$	57,878
PW	Fac Maint Electrician Main II	Donal York	\$	74,850
PW	Lead Electrician	Zbigniew Duer	\$	71,456
PW	Custodian	Rinaldo Drayton	\$	57,878
PW	Custodian	Lori Coates	\$	42,765
PW	Carpenter	George Frankewicz	\$	68,061
PW	Custodian	Vacant	\$	42,765
8	<b>MAINTENANCE</b>		\$	496,836
PW	Highway Crew Leader	Ramon Mercado	\$	92,502
PW	PW Maintainer III	Matthew Jullarino	\$	61,295
PW	PW Maintainer III	Peter Mercuri	\$	61,295
PW	PW Maintainer III	Okoi Tucker	\$	61,295
PW	PW Maintainer III	Richard Richmond	\$	63,303
PW	Traffic Sign Maintainer	Bruce Tackling	\$	63,303
PW	PW Maintainer III	Mark Holeman	\$	53,394
7	<b>HIGHWAY</b>		\$	456,387
PW	Solid Waste Crew Leader	Quincy Jones	\$	92,502
PW	PW Refuse Collect Maintainer	Reynaldo Green	\$	64,624
PW	Recycling Maintainer	Abel Guzman	\$	63,357
PW	Transfer Station Maintainer	Mounir Hage	\$	66,364
PW	PW Recycling Maintainer	Shane Donahey	\$	60,944
PW	Transfer Station Maintainer	Robert Taitague	\$	55,620
PW	PW Maintainer III	Jude Joseph	\$	51,335
PW	PW Maintainer III	Raymond Logan	\$	51,335
PW	PW Maintainer I	Anthony Greco	\$	42,765
PW	PW Maintainer I	Matthew Tio	\$	42,765
PW	PW Maintainer I	Alex Asse	\$	51,046
PW	PW Maintainer I	Shaun Cunha	\$	48,152
PW	PW Maintainer I	Eddie Reyes-Suarez	\$	42,765
PW	PW Maintainer III	Vacant	\$	50,336
14	<b>SOLID WASTE</b>		\$	783,910
PW	Master Mechanic/Crew Leader	Wayne Burroughs	\$	92,502

UNION	POSITION	EMPLOYEE NAME	FY23 PROPOSED BUDGET	
PW	Equipment Mechanic II/(Heavy)	Allen Coates	\$	74,850
PW	Equipment Mechanic III	James Jewett	\$	74,850
PW	Equipment Mechanic II/(Heavy)	Matthew Joslyn	\$	69,780
4	<b>MECHANICAL &amp; MAINTENANCES</b>		\$	311,982
PW	Parks Crew Leader	George Brosofske	\$	92,502
PW	Parks Maintainer I	Corey Elmore	\$	59,555
PW	Parks Maintainer I	Joseph Johnson	\$	59,555
PW	Parks Maintainer I	Christopher Startz	\$	59,555
PW	Parks Maintainer I	Brian Spader	\$	57,262
Pw	Parks Maintainer I	Corey Williams	\$	57,262
6	<b>PARKS</b>		\$	385,691
MEU	Engineering Technician	Thomas Quintin	\$	82,736
1	<b>ENGINEERING SERVICES</b>		\$	82,736
Unaffiliated	Director of Human Services	Jeanne Milstein	\$	112,574
MEU	Senior Citizens Coordinator	Marina Vracevic	\$	85,170
PW	Secretary	Penny Braun	\$	49,122
3	<b>HUMAN SERVICES ADMINISTRATION</b>		\$	246,866
PW	Senior Bus Driver	Dawn Tucker	\$	49,122
1	<b>SENIOR SERVICES</b>		\$	49,122
Unaffiliated	Recreation Director	Tommie Major	\$	91,770
PW	Asst to the Rec Director	Lori DeLuca	\$	61,056
2	<b>RECREATION ADMINISTRATION</b>		\$	152,826
MEU	Asst Director of Recreation	Sharon Bousquet	\$	85,170
MEU	Playground Site Inspector	Sharon Bousquet	\$	2,400
MEU	Aquatics and Recreation Leader	Thomas Podeszwa	\$	65,070
2	<b>RECREATION PROGRAMS</b>		\$	152,640
MEU	Coordinator of Youth Services	Ellen Kleckner	\$	80,302
MEU	Team Dev and Employment Leader	Josefina Alvarez	\$	65,707
Meu	Early Childhood & Family Prog	Christine Salcedo	\$	65,707
3	<b>YOUTH SERVICES</b>		\$	211,716

75