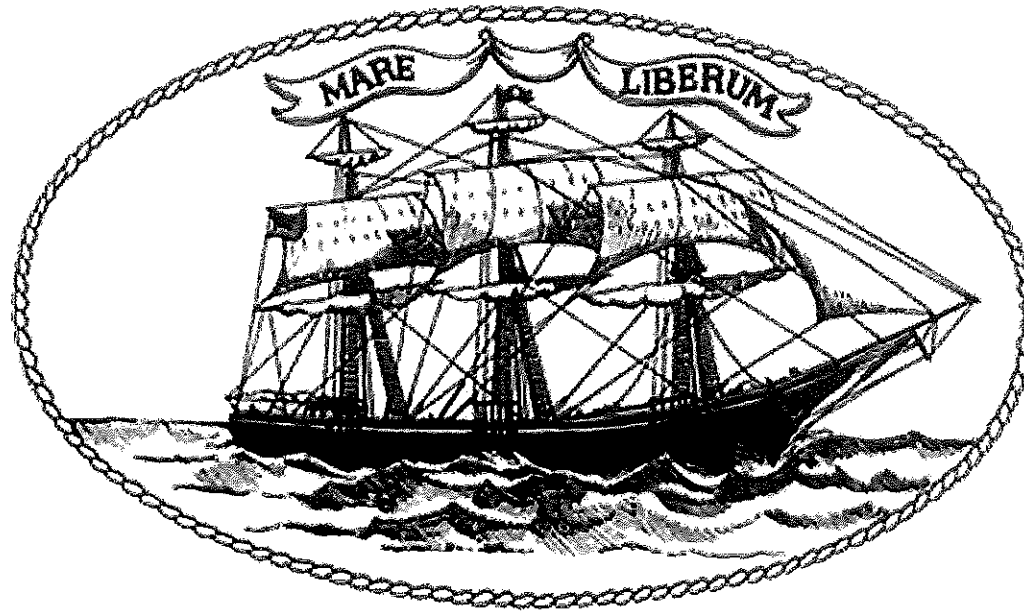


City of New London Connecticut



Annual Adopted Budget Fiscal Year 2020

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Description of the City

The City of New London, founded in 1659, is Connecticut's sixteenth largest city by population. The City was incorporated in May, 1784. New London is located 50 miles southeast of Hartford and covers an area of 5.5 square miles and is surrounded by the Town of Waterford on the north and west, the Thames River on the east, and Long Island Sound on the south. The City is centrally located approximately 120 miles northeast of New York City and approximately 100 miles southwest of Boston, Massachusetts.

The City is about two and one-half hours from New York City by rail or highway transportation. Providence, Rhode Island is approximately an hour from the City and Boston is approximately two hours away. The City is served by interstate, intrastate, and local bus lines. The City is served by Interstate 95 to Boston and New York. Routes 82, 32 and 2 link the City with Hartford. Rail transportation and freight service are available to major points including New York, Boston, Providence and Montreal. Air service is available at T.F. Green Airport (Providence) to the east and Bradley International Airport (Hartford) to the north. The City has one of the finest natural harbors on the eastern seaboard and the State Pier in New London is a noted cargo port. The port has two ferry terminals that provide services to Fishers Island, New York, Orient Point, Long Island, New York and Block Island, Rhode Island.

The City is rich in historical significance. Throughout the City there are hundreds of historical and architecturally significant structures, including a central business district which is a registered historic district containing some of the oldest structures in Connecticut.

The City school system includes eight public schools, a regional magnet school, an interdistrict school for arts and communications and a special needs preschool at Connecticut College. The City is also home of the United States Coast Guard Academy, Connecticut College and Mitchell College.

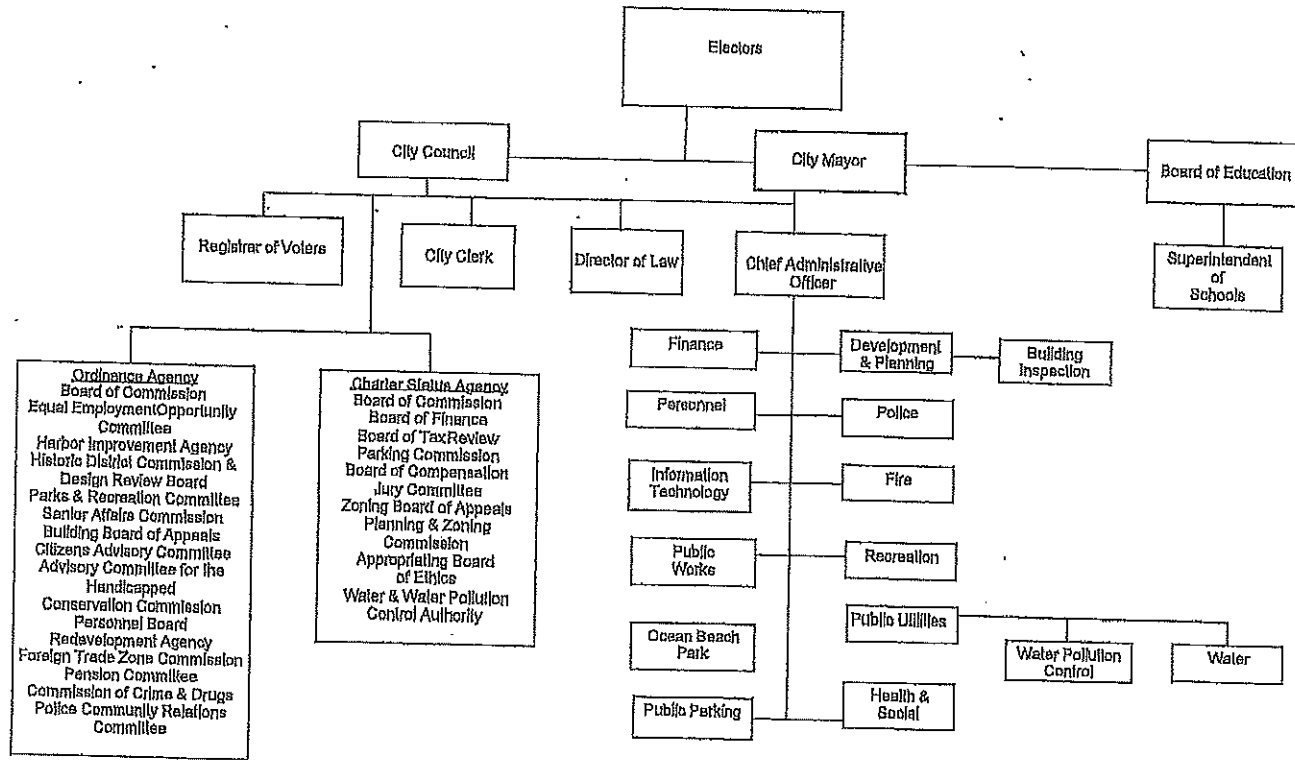
Form of Government

The City of New London (the "City") has a Mayor-Council form of government and operates under a Charter adopted in 1927, which was most recently revised in 2010. The amendment to the City Charter approved in 2010 instituted a strong mayor form of government that took effect with the local election held in November 2011. Elections are held on the first Tuesday following the first Monday in November of each odd calendar year as provided by state statute.

Summary of Municipal Services

Police: The New London Police Department, the City's most visible provider of public services, provides public safety service to the estimated 75,000 individuals who live in, work in or visit the City each day. The department has an authorized staff consisting of eighty (80) sworn and fourteen (15) civilian staff. The Police Department is working to reintegrate community policing in the City of New London, regionalizing public safety dispatching services and replacing aging information technology including the dispatch computer-aided design ("CAD") system and report management system to a total paperless system.

Table of Organization



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Fire: The New London Fire Department operates three fire stations, strategically located within the City. The department is authorized for 80 people consisting of a Fire Chief, a Fire Marshal, 4 Battalion Chiefs, 12 Fire Lieutenants, 32 Fire Fighters, 1 Fire Inspector, 16 EMTs, and 1 Administrative Assistant. Services provided by the Fire Department are categorized in three general groups: Fire Inspection, Prevention and Code Enforcement; Fire Suppression and Hazardous Materials Response/Abatement; and Emergency Medical Services.

Water: The City has hired Veolia Water to operate the water supply system utilizing five reservoirs, which are located in neighboring towns. The present use of the reservoirs is 5.4 million gallons per day with a capacity of 6.4 million gallons per day. Veolia Water serves customers in the City of New London and parts of the Towns of Waterford and Montville. Major replacements are contained in a 20-year capital plan that is on-going. Additional planned projects include sealing of the Lake Konomoc Dam and lowering of the Filtration Plant intake to access an additional 500,000 gallons of water.

Water Pollution Control: The City also uses Veolia Water to operate its own water pollution control plant which serves the City of New London as well as parts of East Lyme and Waterford. The daily flow is 8 million gallons per day with a capacity of 10 million gallons per day, which is expandable to 20 million gallons per day. Construction was recently completed on an \$11 million sewer system repair and rehabilitation project. Construction has also recently been completed for the Wastewater Treatment Plant modification, which includes nitrification/denitrification and electrical and process upgrades.

Recreation: The Department of Recreation administers a multitude of recreation programs. These programs include sports leagues, arts and leisure activities for adults; also sports leagues, after-school, weekend and summer playgrounds for children. The Senior Citizen Center is also administered by the Department of Recreation. It is responsible for serving in excess of two hundred lunches per day, distribution of surplus food commodities, providing escort services for visits to doctors, bus trips for shopping, the Rental Rebate Program, Medicare counseling, dissemination of information on available state and federal programs, and a variety of recreational programs and events.

Human Services: The Department of Human Services oversees and coordinates the non-profit human services delivery system to safeguard and improve the general wellbeing of City residents in New London. The Department, in partnership with first responders, Ledge Light Health District and Alliance for Living has developed and implemented a comprehensive initiative to prevent opioid overdose deaths and increase coordinated access to treatment and recovery support services. The Department oversees a system to reduce frequent transports to the emergency room for individuals who have overdosed. The Department operates the New London Senior Center and provides support for neighborhood groups and directs residents who are looking for rental assistance, utility assistance, food, homeless resources, mental health resources, domestic violence assistance, transportation assistance, etc. to resources available in the New London area.

Public Parking: This past May the City Council dissolved the Parking Commission and constituted it as a Parking Authority. The Parking Authority oversees the City's off-street public parking facilities, which consist of a total of 1,716 parking spaces. The Parking Authority is composed of six members; five are appointed by the City Council to five-year terms, and the sixth is

the Mayor. The City parking facilities include a downtown multi-level parking garage at Water Street, which has a capacity of 930 parking spaces. The garage is operated by a private parking company through a parking management agreement with the City. In addition, a series of surface lots augment the parking garage. The three downtown surface lots located at Tilley and Golden Streets provide a combined capacity of 250 spaces, and the Pequot Avenue lot, which serves a series of marinas and restaurants, contains 100 spaces.

Public Works: The Public Works Department is responsible for the administration, care, and management of all public highways, beaches, parks, athletic fields, playgrounds, sidewalks, trees and brooks as well as litter control throughout the City. The Department is responsible for the Solid Waste Collection and Disposal Division, Recycling Program (see below), and collection of Hazardous Waste. It also maintains all of the City's public buildings. It is responsible for the maintenance of all street signs, streetlights, traffic lights, and the mechanical maintenance of all City-owned vehicles and equipment.

Inspection: The Building Inspection Division of the Office of Development and Planning is the City's regulatory authority for the Connecticut Building Code, the City's Demolition Ordinance, the City's Housing Code and the City's Flood Plain Management Ordinance. It provides all required inspection services for new construction, repairs, alterations and additions, issues demolition permits, inspects existing structures, and issues abatement orders for Housing Code compliance.

Solid Waste: The City operates under a Municipal Solid Waste Management Services Contract, as amended, (the "Services Contract") with the Southeastern Connecticut Regional Resources Recovery Authority (the "Authority") where it participates with twelve other municipalities in the Southeastern Connecticut System (the "System"). One additional area municipality, Fishers Island, New York, has contracted with the System for solid waste disposal services. The System consists of a massburn solid waste disposal and electric generation facility which is located in Preston, Connecticut. Under the Services Contract, the City is required to deliver all solid waste generated within its boundaries, and to pay a uniform per ton disposal service payment (the "Service Payment") at the current rate of \$58.00 per ton. Service Payments are payable so long as the System is accepting solid waste delivered by or on behalf of the City, whether or not such solid waste is processed at the Facility. The City's obligation to pay the Service Payment, so long as the System is so accepting the City's solid waste, is absolute and unconditional, is not subject to any setoff, counterclaim, recoupment, defense (other than payment itself) or other right which the City may have against the System or any person for any reason whatsoever, and is not to be affected by any defect in title, design, fitness for use, loss or destruction of the System. The City has pledged its full faith and credit to the payment of Service Payments and has also agreed to enforce or levy and collect all taxes, cost sharing or other assessments or charges and take all such other action as may be necessary to provide for the payment of the Service Payments.

Recycling Program: The City operates three refuse compactors and two recycling vehicles full-time with supplemental assistance for leaves, yard waste, and commercial recycling. The City's goal of recycling 25% of its waste is close to being achieved; office paper, backyard composting, and the recycling of food waste from public schools and restaurants offer potential

for even more expansion.

Educational System

New London Public Schools ("NLPS") is designated as an All Magnet District per Legislation (CT P.A. 14-90, Sec. 37, (a)) and is currently transitioning to become Connecticut's first and only all-magnet school district. NLPS serves more than 3,500 resident and non-resident students annually, in preschool – 12th grade. NLPS consists of four elementary schools (of the four elementary schools, three successfully completed new construction) and one Multi-Magnet Secondary School that operates across two 6-12 campuses (set to begin new construction). The district offers the choice of three comprehensive magnet pathways, including International Education (IB Candidacy), Science, Technology, Engineering, Mathematics (STEM) and Visual & Performing Arts. The fully transitioned all-magnet district project will offer completed K-12 pathways as a viable, high-quality school choice option for all Connecticut residents.

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Revenue Summary

	FY-2017	FY-2018	FY-2019	FY-2020	Increase
	Actuals	Actuals	Adjusted	Mayor's	(Decrease)
			Budget	Recommendation	from FY-2019
Budgeted Fudc Balance	\$ -	\$ -	\$ -	\$ (182,100)	\$ (182,100)
Real Estate Taxes	\$ 43,212,320	\$ 46,324,642	\$ 47,758,100	\$ 47,751,000	\$ (7,100)
Personal Property Taxes	\$ 4,366,648	\$ 5,027,588	\$ 4,977,620	\$ 4,883,460	\$ (94,160)
Other than RE & PP	\$ 4,595,941	\$ 4,062,228	\$ 4,150,000	\$ 4,323,000	\$ 173,000
Permits & Licenses	\$ 578,426	\$ 517,119	\$ 457,980	\$ 531,300	\$ 73,320
Intergovernmental	\$ 32,217,775	\$ 30,962,110	\$ 30,276,020	\$ 30,701,980	\$ 425,960
Charges for Services	\$ 4,554,386	\$ 4,522,241	\$ 3,557,750	\$ 3,670,020	\$ 112,270
Fines & Penalties	\$ 434,124	\$ 461,557	\$ 425,200	\$ 417,900	\$ (7,300)
Miscellaneous	\$ 850,612	\$ 358,117	\$ 275,790	\$ 755,000	\$ 479,210
Transfers In	\$ 25,000	\$ -	\$ 700,000	\$ 700,000	\$ -
	\$ 90,835,232	\$ 92,235,602	\$ 92,578,460	\$ 93,551,560	\$ 973,100

General and
State Aid History

331		Actual 2017	Actual 2018	Expected 2019	Budgeted * 2020	Increase (Decrease)
0101	Colleges & Hospitals	\$ 4,710,585	\$ 4,620,940	\$ 4,620,940	\$ 4,620,940	\$ -
0102	State Owned Property	\$ 295,665	\$ 295,665	\$ 397,802	\$ 397,800	\$ (2)
0104	Elderly Exempt Freeze			\$ -	\$ -	\$ -
0105	Elderly Exempt (C. Breaker)	\$ 83,854	\$ -	\$ -	\$ -	\$ -
0106	Disability Exempt	\$ 2,677	\$ 2,902	\$ 2,982	\$ -	\$ (2,982)
0107	PILOT-Mach. & Equip.			\$ -	\$ -	\$ -
0109	Add'l Veterans Exemption	\$ 6,525	\$ 6,435	\$ 5,920	\$ -	\$ (5,920)
0110	Boat Registration			\$ -	\$ -	\$ -
0111	Telephone Access Lines	\$ 122,771	\$ 96,686	\$ 94,000	\$ 94,000	\$ -
0112	Distressed Municipality	\$ -	\$ -	\$ -	\$ -	\$ -
0115	Pequot/Mashentucket	\$ 1,737,694	\$ 1,737,694	\$ 1,667,887	\$ 1,667,830	\$ (7)
0147	Revenue Sharing	\$ -	\$ -	\$ -	\$ -	\$ -
0148	Muni. Stabilization Grant	\$ -	\$ 1,463,068	\$ 1,112,913	\$ 1,112,910	\$ (3)
0150	MRSA-Bonded Distribution	\$ 33,169	\$ 33,169	\$ 33,000	\$ 33,160	\$ 160
0151	MRSA-PILOT	\$ 1,297,919	\$ -	\$ -	\$ -	\$ -
0152	MRSA-Sales Tax Sharing	\$ 750,249	\$ -	\$ -	\$ -	\$ -
0153	MRSA-Motor Vehicle	\$ -	\$ -	\$ -	\$ -	\$ -
0154	OTB Share	\$ 32,422	\$ 25,240	\$ 16,000	\$ 25,000	\$ 9,000
		<u>\$ 9,073,530</u>	<u>\$ 8,281,799</u>	<u>\$ 7,951,394</u>	<u>\$ 7,951,640</u>	<u>\$ 246</u>
0202	Education Cost Sharing	\$ 22,964,886	\$ 22,234,384	\$ 22,340,762	\$ 22,481,750	\$ 140,988
0143	Non-Pub. Hlth. Grt.	35348	47959	0	0	\$ -
0205	Public School Trans.	0	0	0	0	\$ -
0242	Non-Pub. Trans.	0	0	0	0	\$ -
0290	Magnet School Trans.	0	0	0	0	\$ -
		<u>\$ 23,000,234</u>	<u>\$ 22,282,343</u>	<u>\$ 22,340,762</u>	<u>\$ 22,481,750</u>	<u>\$ 140,988</u>
	Total	<u>\$ 32,073,764</u>	<u>\$ 30,564,142</u>	<u>\$ 30,292,156</u>	<u>\$ 30,433,390</u>	<u>\$ 141,234</u>

* Governors Proposal

Intergovernmental Revenue
Other than
State Aid

	Actual 2017	Actual 2018	Expected 2019	Budgeted 2020	Increase (Decrease)
333-0100 Town of Waterford (Probate Cost Share)	\$ 28,022	\$ 28,664	\$ 28,500	\$ 28,000	\$ (500)
334-0102 Federal Low Income (Housing Authority)	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -
334-6703 State Port Authority Agreement on St. Pier)	\$ -	\$ -	\$ -	\$ 125,000	\$ 125,000
331-2701 Court Vehicle Misdemeanor	\$ 21,829	\$ 22,539	\$ 18,000	\$ 15,000	\$ (3,000)
331-1206 Emergency Management	\$ 2,677	\$ 9,428	\$ 13,570	\$ 13,590	\$ 20
334-0302 MSW Transport Subsidy	\$ 64,208	\$ -	\$ -	\$ 62,000	\$ 62,000
	\$ 141,736	\$ 85,626	\$ 85,070	\$ 268,590	\$ 183,520

Expenditures
by
Category

	FY-2017 Actuals	FY-2018 Actuals	FY-2019 Adj. Budget	FY-2020 Recommended	
Personnel Services	\$ 20,105,587	\$ 19,943,290	\$ 19,868,305	\$ 20,632,560	\$ 764,255
Fringe Benefits	\$ 9,587,798	\$ 8,617,028	\$ 9,550,960	\$ 9,293,850	\$ (257,110)
Purchased Services	\$ 6,280,463	\$ 4,911,982	\$ 4,835,975	\$ 5,028,300	\$ 192,325
Supplies & Materials	\$ 946,008	\$ 1,034,850	\$ 1,044,885	\$ 1,033,230	\$ (11,655)
Capital Purchases	\$ 33,526	\$ 91,098	\$ 329,045	\$ -	\$ (329,045)
Grants/Benefits/ Interfund Transfers	\$ 44,437,093	\$ 44,508,223	\$ 45,495,580	\$ 45,706,310	\$ 210,730
	\$ 5,910,800	\$ 9,389,262	\$ 11,466,340	\$ 11,857,310	\$ 390,970
	<u>\$ 87,301,275</u>	<u>\$ 88,495,733</u>	<u>\$ 92,591,090</u>	<u>\$ 93,551,560</u>	<u>\$ 960,470</u>

Regular Salary Information

	FY-2017 Actual	FY-2018 Actual	FY-2019 Budgeted	FY-2020 Budgeted *	% Increase	% Increase w/o New Positions
Regular Salaries	\$ 6,467,583	\$ 6,440,438	\$ 6,605,070	\$ 6,865,990	3.95%	2.79%
Dispatchers	\$ 423,298	\$ 456,467	\$ 463,630	\$ 463,630	0.00%	0.00%
Police	\$ 5,184,470	\$ 5,276,966	\$ 5,515,870	\$ 5,816,880	5.46%	3.08%
Fire	\$ 3,839,700	\$ 3,859,979	\$ 3,892,115	\$ 4,010,060	3.03%	3.03%
	<u>\$ 15,915,051</u>	<u>\$ 16,033,850</u>	<u>\$ 16,476,685</u>	<u>\$ 17,156,560</u>	<u>4.13%</u>	<u>2.46%</u>

* Public Works Currently in Negotiations

Requested Position	Accountant	\$ 76,765
	System Analyst	\$ 66,924
	Police Officer	\$ 65,518
	Police Officer	\$ 65,518
		<u>\$ 274,725</u>

Without requested Positions, Salary Increase equals: \$ 16,881,835 2.46%

General Fund
Overtime Analysis

	FY-2017 Actual	FY-2018 Actual	FY-2019 Budgeted	FY-2020 Budgeted *	% Increase	Amount of Increase
General Overtime	\$ 466,347	\$ 476,468	\$ 389,750	\$ 414,580	6.37%	\$ 24,830
Dispatchers OT	\$ 181,045	\$ 161,374	\$ 180,000	\$ 170,000	-5.56%	\$ (10,000)
Police OT	\$ 1,008,006	\$ 788,963	\$ 855,000	\$ 855,000	0.00%	\$ -
Fire OT	\$ 1,418,077	\$ 1,475,213	\$ 1,420,000	\$ 1,455,000	2.46%	\$ 35,000
	<u>\$ 3,073,475</u>	<u>\$ 2,897,018</u>	<u>\$ 2,844,750</u>	<u>\$ 2,894,580</u>	<u>1.75%</u>	<u>\$ 49,830</u>

Main Increase

Recreation	Custodian Hours	\$ 5,210
Youth Affairs		\$ 2,980
Development and Planning		\$ 2,600
Building Officials		\$ 6,250
Fire		\$ 35,000
		<u>\$ 52,040</u>

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Health/Rx/Dental/Vision Insurance

	Current Monthly Health Premium	Current Monthly Dental Premium	Current Monthly Vision Premium	Current Total Monthly Premium	Current Total Annual Premium	Anticipated 3% Increase	Projected Total Annual Premium	Number Employees on Current Invoice	
Single Coverage	\$ 918	\$ 47	\$ 6	\$ 970	\$ 11,641	\$ 11,990	\$ 12,000	95	\$ 1,140,000
Employee + 1	\$ 1,835	\$ 85	\$ 10	\$ 1,930	\$ 23,164	\$ 23,859	\$ 23,960	67	\$ 1,605,320
Family Coverage	\$ 2,476	\$ 135	\$ 17	\$ 2,628	\$ 31,537	\$ 32,483	\$ 32,430	110	\$ 3,567,300
Employee Co-Pay									\$ 6,312,620
Estimated Cost								20%	\$ 1,262,524
									<u>\$ 5,050,096</u>
<u>Budgeted</u>									
General Fund									\$ 5,019,260
CDBG									\$ 64,810
Water Enterprise									\$ 27,420
WPC Enterprise									\$ 30,180
Parking									\$ 10,200
Storm Water									\$ 5,250
									<u>\$ 5,157,120</u>

Costs for Funding Retirement
for Current Employees

	FY-2017 Actual	FY-2018 Actual	FY-2019 Budgeted	FY-2020 Budgeted *	% Increase	Amount of Increase
City's DB Plan	\$ 85,851	\$ 74,857	\$ 93,220	\$ 79,230	-15.01%	\$ (13,990)
Police/Fire Survivors	\$ 105,801	\$ 100,399	\$ 119,310	\$ 134,350	12.61%	\$ 15,040
City's 401a DC Plan	\$ 193,630	\$ 193,089	\$ 209,070	\$ 246,370	17.84%	\$ 37,300
Police CMERS Plan	\$ 1,043,652	\$ 1,153,304	\$ 1,198,650	\$ 1,168,030	-2.55%	\$ (30,620)
Fire CMERS Plan	\$ 862,216	\$ 959,832	\$ 1,009,770	\$ 975,200	-3.42%	\$ (34,570)
Public Works Union CMERS Plan	\$ 1,008,006	\$ 783,963	\$ 855,000	\$ 855,000	0.00%	\$ -
Fire OT	\$ 534,095	\$ 557,526	\$ 578,720	\$ 567,830	-1.88%	\$ (10,890)
	<u>\$ 3,833,251</u>	<u>\$ 3,822,970</u>	<u>\$ 4,063,740</u>	<u>\$ 4,026,010</u>	<u>-0.93%</u>	<u>\$ (37,730)</u>

**ANNUAL FINANCIAL PLAN
NEW LONDON, CONNECTICUT
FISCAL YEAR 2019-2020**

ANNUAL APPROPRIATION ORDINANCE FOR THE CITY OF NEW LONDON FOR THE FISCAL YEAR
BEGINNING JULY 1, 2019 AND ENDING ON JUNE 30, 2020

Be It Ordained By The City Council of New London:

Section 1: That the following appropriations be and they hereby made to meet the General Fund (110) expenditures of the City for the Fiscal Year beginning July 1, 2019 and ending June 30, 2020 to wit:

GENERAL FUND (110)			
Administration and Finance			
11		City Council	\$ 281,570
12		Probate Court	\$ 30,000
13		Mayor/Personnel	\$ 818,520
14		Registrar of Voters	\$ 110,260
15		Finance	\$ 3,234,840
16		City Clerk	\$ 288,930
17		Law	\$ 340,000
19		Contingency	\$ 10,000
Public Safety			
21		Police	\$ 11,566,350
22		Fire	\$ 9,017,240
29		Emergency Management	\$ 27,000
Public Works			
31		Public Works	\$ 6,302,290
Utilities			
3106		Electric, Water, Heat	\$ 1,138,400

Health			
41		Ledge Light Health District	\$ 199,600
Recreation and Culture			
51		Recreation	\$ 474,310
55		Library	\$ 885,600
56		Human Services/Sr. Center	\$ 499,020
Community Development			
65		Office of Development & Planning	\$ 1,179,890
Benefits			
81		Employees, Retirees, Disability, etc	\$ 1,731,665
Interfund Transfers			
91		Transfers to Other Funds	\$ 11,830,175

TOTAL GENERAL FUND (110) CITY APPROPRIATIONS: \$ 49,965,660

Section 2: That the following appropriations be and they hereby made to meet the Special Revenue Funds (200's) expenditures of the City for the Fiscal Year beginning July 1, 2019 and ending June 30, 2020 to wit:

CITY CENTER DISTRICT (201-1510)

General Government			
1510		City Center District	\$ 100,000
TOTAL CITY CENTER DISTRICT (201-1510) APPROPRIATIONS			\$ 100,000

POLICE PRIVATE PROTECTION (201-2101)

Public Safety			
2101		Police Private Protection	\$ 873,000
TOTAL POLICE PRIVATE PROTECTION (201-2101) APPROPRIATIONS			\$ 873,000

WHEADON FUND (201-5603)

Human Services

5603	Wheadon Fund	\$	24,760
TOTAL WHEADON FUND (201-5603) APPROPRIATIONS		<u>\$</u>	<u>24,760</u>

HOUSING CONSERVATION FUND (205)

Home & Community

6592	Community Development	\$	70,000
TOTAL HOUSING CONSERVATION FUND (205) APPROPRIATIONS		<u>\$</u>	<u>70,000</u>

HOUSING & COMMUNITY DEVELOPMENT FUND (206)

Home & Community

6593	Community Development	\$	26,000
TOTAL HOUSING & COMMUNITY DEVELOPMENT FUND (206) APPROPRIATIONS		<u>\$</u>	<u>26,000</u>

COMMUNITY DEVELOPMENT BLOCK GRANT FUND (221)

Home & Community

6301	Urban renewal	\$	37,600
6501	Office of Development & Planning-Administration	\$	201,000
6504	Safe Futures	\$	5,500
6505	Employability Skills Training	\$	15,450
6511	TVCCA-RSVP-Southern NL County	\$	2,000
6511	TVCCA-NL Elderly Nutrition/Meals on Wheels	\$	18,000
6515	Drop-In Learning Center	\$	5,000
6517	Fresh Crew Youth Program	\$	5,000
6523	Moran UW Food Center	\$	7,000
6324	Public Library renovation	\$	4,500
6527	Fatherhood Initiative	\$	4,500
6530	Community Health Center Facility	\$	1,000
6536	Hygenic Art, Inc.	\$	3,000
6547	Homeless Hospitality Center	\$	7,000
6552	ODP-Neighborhoods Enhancement	\$	208,600
6553	ODP-Housing Conservation	\$	298,000
6580	Covenant Shelter	\$	6,000
6589	Flock Theater Company	\$	5,000

6599	9902	Heavy Hitters-Boxing & Wrestling Program	\$	5,000
	9903	Lyman Allyn Art Museum Children's Education Program	\$	2,500
	9905	STEPS-Youth Leadership Development Program	\$	5,000
	9911	Handicapped Access	\$	6,000
	9913	Early Childhood Family Center	\$	2,500
	9919	Higher Edge-College Access Program	\$	4,000
	9938	Alliance for Living	\$	4,000
	9940	Rec-Swimming Lessons NL	\$	5,000
	9943	Rec.-1:1 Aides Playground	\$	1,500
	9948	Church of the City	\$	5,000
	9949	NL Parks Conservancy	\$	950
	9954	NL Area Food Coalition	\$	5,000
	9958	Hygienic Facility Improvements	\$	5,000
	9959	Jewish Federation of Eastern Ct.	\$	10,000
TOTAL CDBG FUND (221) APPROPRIATIONS			\$	895,600

WORKER'S COMP. FUND (230)

Employee Benefits

8103	Fringe Benefits	\$	1,380,000
TOTAL WORKER'S COMP.FUND (230) APPROPRIATIONS		\$	1,380,000

LAP INSURANCE FUND (240)

Employee Benefits

8107	Liability, Auto & Property Insurance	\$	915,000
TOTAL LAP INSURANCE FUND (240) APPROPRIATIONS		\$	915,000

CANP NEW LONDON (251)

Recreation

5186	Camp Programs	\$	306,000
TOTAL CANP NEW LONDON FUND (251) APPROPRIATIONS		\$	306,000

PORT AUTHORITY FUND (260)

Public Works

3160	Port Authority	\$	40,130
TOTAL PORT AUTHORITY FUND (260) APPROPRIATIONS		<u>\$</u>	<u>40,130</u>

Town Aid FUND (283)

Public Works

31	Public Works	\$	545,700
TOTAL TOWN AID ROAD FUND (283) APPROPRIATIONS		<u>\$</u>	<u>545,700</u>

Section 3: That the following appropriations be and they hereby are made to meet the expenses of the City's Enterprise Funds (400's) activities for the Fiscal Year beginning July1, 2019 and ending June 30, 2020:

ENTERPRISE FUNDS (400)

Home & Community

421.68	Water Fund	\$	7,377,500
431.69	Water Pollution Control Fund	\$	6,585,000
451.68	Storm Water Fund	\$	1,280,000
441.31	Parking Fund	\$	1,126,520
TOTAL ENTERPRISE FUNDS (400'S) APPROPRIATIONS		<u>\$</u>	<u>16,369,020</u>

Section 4: That the following appropriations be and they hereby are made to meet the expenses of the City's Pension trust Funds (523) activities for the Fiscal Year beginning July1, 2019 and ending June 30, 2020:

PENSION TRUST FUND (523)

Employee Benefits

523	Pension Trust Fund	\$	4,415,800
TOTAL PENSION TRUST FUND (523) APPROPRIATIONS		<u>\$</u>	<u>4,415,800</u>

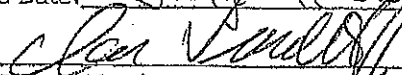
Section 5:

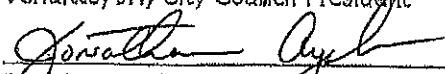
That the following appropriations be and they hereby are made to meet the expenses of the City's debt Service Fund (307) activities for the Fiscal Year beginning July1, 2019 and ending June 30, 2020;

<u>DEBT SERVICE FUND (307)</u>			
<u>Debt Service</u>			
307	Debt Service Fund	\$	9,608,560
TOTAL DEBT SERVICE FUND (307) APPROPRIATIONS		\$	9,608,560

Date Approved by City Council: May 28, 2019

Effective Date: July 1, 2019

Signed: 
Donald Venditto, Jr., City Council President

Countersigned: 
Jonathan Ayala, City Clerk

Ordinance 05-28-19-4

ANNUAL FINANCIAL PLAN
NEW LONDON, CONNECTICUT
FISCAL YEAR 2019-2020

ANNUAL APPROPRIATION ORDINANCE FOR THE CITY OF NEW LONDON FOR THE FISCAL YEAR
BEGINNING JULY 1, 2019 AND ENDING ON JUNE 30, 2020

Be It Ordained By The City Council of New London:

Section 11: That the following appropriations be and they hereby made to meet the
Board of Education (110) expenditures of the City for the Fiscal Year
beginning July 1, 2019 and ending June 30, 2020 to wit:

GENERAL FUND (110)			
Education			
66		Board of Education	\$ 43,585,900

TOTAL GENERAL FUND (110) APPROPRIATIONS: \$ 43,585,900

Date Approved by City Council: May 28, 2019

Effective Date: July 1, 2019

Signed: [Signature]
Donald Venditto, Jr., City Council President

Countersigned: [Signature]
Jonathan Ayala, City Clerk

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General Fund Revenue

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Fund Balance							
110-1501-301.01-00	Budgeted Fund Balance	0	0	0	0	182,100-	182,100-
* Fund Balance		0	0	0	0	182,100-	182,100-
Taxes Ad Valorem							
110-1501-311.01-00	Real Estate	43,212,320	46,332,380	47,758,100	46,583,881	47,751,000	7,100-
110-1501-311.02-00	Personal Property	4,366,648	4,927,813	4,977,620	5,013,417	4,883,460	94,160-
110-1501-311.03-00	Motor Vehicle	2,958,500	3,148,684	3,300,000	3,470,015	3,385,000	85,000
110-1501-311.04-00	Supplemntal Motor Vehicle	598,446	552,444	300,000	575,340	400,000	100,000
110-1501-311.05-00	Collections on suspense	113,786	89,315	100,000	58,649	82,000	18,000-
110-1501-311.06-00	Prior List Years	925,209	582,240	450,000	550,916	456,000	6,000
* Taxes Ad Valorem		52,174,909	55,632,876	56,885,720	56,252,218	56,957,460	71,740
Permits & Licenses							
110-1301-321.32-00	Itinerant Vending Permit	1,025	0	0	0	0	0
110-1601-322.01-00	Dog Licenses - City Share	1,043	865	1,050	458	1,100	50
110-1601-322.03-00	Marriage Licen-City Share	3,096	2,882	3,000	1,650	3,000	0
110-1601-322.04-00	Itinerant Vendor	0	381	50	1,700	300	250
110-1601-322.05-00	Dog & Kennel	3,062	2,767	3,200	1,017	3,000	200-
110-1801-321.09-00	Construction Trailers	54	0	0	0	0	0
110-2101-321.11-00	Hand Guns	9,310	6,020	8,000	3,855	6,000	2,000-
110-2101-321.12-00	Bingo	43	42	0	0	0	0
110-2101-321.13-00	Raffles	110	20	250	125	100	150-
110-2101-321.31-00	Segway License	100	0	100	0	0	100-
110-2101-322.08-00	Annual Vendor	1,275	1,575	1,000	225	900	100-
110-2101-322.09-00	Gold/Precious Metal Dealr	50	100	350	0	100	250-
110-2101-322.10-00	Second Hand Dealer	75	150	0	150	100	100

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Permits & Licenses							
110-2101-322.12-00	Other Amusements	115	0	100	0	0	100-
110-2101-322.17-00	Junk Dealer	25	0	200	0	0	200-
110-2201-321.15-00	Gasoline Storage Tank	5,639	5,905	5,600	1,040	5,900	300
110-2201-321.16-00	Blasting	180	60	100	0	100	0
110-2201-321.17-00	Oil Burner Installation	0	0	30	0	0	30-
110-2201-321.25-00	Fireworks Barge Operation	0	300	300	0	300	0
110-2201-321.28-00	Propane Tank Use @ Events	760	965	600	580	800	200
110-3101-321.01-00	Demolition	1,242	1,656	0	0	0	0
110-3101-321.02-00	Building	15,066	0	0	0	0	0
110-3101-321.03-00	Electrical	2,448	0	0	0	0	0
110-3101-321.04-00	Heating	1,872	0	0	0	0	0
110-3101-321.05-00	Plumbing	20,844	0	0	0	0	0
110-3101-321.10-00	Sprinkler	4,608	5,952	0	11,580	5,000	5,000
110-3101-321.20-00	Excavation	8,574	13,662	15,000	3,058	10,000	5,000-
110-3101-321.24-00	Bldg Permit Admin Fees	23	0	0	0	0	0
110-3101-322.13-00	Private Garbage Collect.	0	0	2,750	0	0	2,750-
110-6501-321.01-00	Demolition	1,422	1,620	600	0	700	100
110-6501-321.02-00	Building	338,906	281,623	250,000	348,902	300,000	50,000
110-6501-321.03-00	Electrical	52,883	72,257	40,000	32,300	60,000	20,000
110-6501-321.04-00	Heating	43,317	0	70,000	0	50,000	20,000-
110-6501-321.05-00	Plumbing	38,700	25,917	40,000	25,956	30,000	10,000-
110-6501-321.10-00	Sprinkler	11,898	75,911	10,000	23,092	40,000	30,000
110-6501-321.22-00	Wall Mount Signs	6,750	6,825	5,000	3,525	6,000	1,000

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Permits & Licenses							
110-6501-321.24-00	Bldg Permit Admin Fees	411	264	0	262	300	300
110-6501-322.15-00	Zoning Certification	800	2,450	700	1,000	1,600	900
110-6501-323.01-00	Occupancy	2,700	6,950	0	2,300	6,000	6,000
* Permits & Licenses		578,426	517,119	457,980	462,775	531,300	73,320
Intergovernmental Revenue							
110-1201-331.33-01	Children's Court	680	0	0	0	0	0
110-1201-333.01-00	Town of Waterford	28,022	28,664	30,000	0	28,000	2,000-
110-1501-331.01-01	PILOT: Colleges/Hospitals	4,710,585	4,620,940	4,450,000	4,620,940	4,620,940	170,940
110-1501-331.01-02	State Owned Property	295,665	295,665	250,000	397,802	397,800	147,800
110-1501-331.01-05	Elderly Exempt(C Breaker)	83,854	0	0	0	0	0
110-1501-331.01-06	Disability Exempt	2,677	2,902	0	2,982	0	0
110-1501-331.01-09	Add'l Veterans Exemption	6,525	6,435	0	5,920	0	0
110-1501-331.01-11	Telephone Access Lines	122,771	96,686	94,630	0	94,000	630-
110-1501-331.01-15	Pequot Grt 1114-9802-701	1,737,694	1,737,694	1,625,000	555,946	1,667,830	42,830
110-1501-331.01-48	Muni. Stabilization Grt	0	1,463,068	1,000,000	1,112,913	1,112,910	112,910
110-1501-331.01-50	MRSA Bonded Distribution	33,169	33,169	30,000	0	33,160	3,160
110-1501-331.01-51	MRSA-PILOT	1,297,919	0	0	0	0	0
110-1501-331.01-52	MRSA-Sales Tax Sharing	750,249	0	0	0	0	0
110-1501-331.09-01	OTB Share	32,422	25,760	25,000	8,998	25,000	0
110-1501-331.09-99	Miscellaneous Revenue	244	0	0	0	0	0
110-1501-334.01-01	Elderly State Pilot	0	45,008	0	0	0	0
110-1501-334.01-02	Federal Low Income	25,000	25,000	25,000	18,750	25,000	0
110-1501-334.67-03	Port Authority	0	0	0	0	125,000	125,000
110-2101-331.27-01	Court/Vehicle Misdemeanor	21,829	29,518	0	3,425	15,000	15,000

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Intergovernmental Revenue							
110-2901-331.12-06	Emergency ManagementReimb	0	9,423	13,570	0	13,590	20
110-3101-331.01-55	Ye Antientist Burial	0	0	2,500	0	0	2,500-
110-3101-334.03-02	MSW Transport Subsidy	64,208	66,119	62,000	0	62,000	0
110-6601-331.01-43	Non-Public Health ST Grnt	35,348	0	0	0	0	0
110-6601-331.02-02	Education Cost Sharing	22,964,886	22,234,384	22,668,320	11,285,084	22,481,750	186,570-
110-6601-331.02-09	Bldg Grant - Sch. Proj #1	3,884	259,801	0	0	0	0
110-6601-331.02-11	Non-Public Sch Health Grt	0	47,959	0	0	0	0
110-6601-331.02-23	Int Subsidy - BDJMS	144	7,013	0	0	0	0
*	Intergovernmental Revenue	32,217,775	31,035,208	30,276,020	18,012,760	30,701,980	425,960
Charges for Services							
110-1301-346.99-01	Xerox Copies	46	0	0	0	0	0
110-1301-348.01-01	Foreign Trade Zone	15,500	0	0	0	0	0
110-1501-341.01-01	Center for the Blind	6,020	5,518	6,020	2,408	0	6,020-
110-1501-341.01-05	Water/Water Pollution	61,668	61,668	61,660	0	61,660	0
110-1501-341.99-16	Richard Humphreville	4,560	4,940	4,560	2,660	4,560	0
110-1501-341.99-19	Peter S Turello	8,100	7,425	8,100	4,725	7,500	600-
110-1501-341.99-21	M & T Parking	6,213	0	6,210	0	0	6,210-
110-1501-341.99-24	Loring & Son Contracting	4,800	0	0	0	0	0
110-1501-341.99-36	Sweetwater Boatworks	3,245	3,540	5,500	2,045	0	5,500-
110-1501-341.99-38	American Tower	41,774	38,851	35,000	0	35,000	0
110-1501-341.99-40	T-Mobile-Fire House	27,152	25,891	25,000	19,421	24,000	1,000-
110-1501-341.99-42	T Mobile - High School	27,173	25,870	25,000	19,443	24,000	1,000-
110-1501-341.99-56	String Theory Schl/Music	0	7,500	0	12,000	25,000	25,000

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Charges for Services							
110-1501-342.01-03	Tilley/Pearl Lot	19,500	14,678	0	0	0	0
110-1501-342.02-01	Liens	0	40	0	0	0	0
110-1501-344.03-01	Water Department	200,000	200,000	200,000	200,000	200,000	0
110-1501-344.03-02	Water Pollution Control	200,000	200,000	200,000	200,000	200,000	0
110-1501-344.03-07	Parking Authority	0	0	56,600	56,600	56,600	0
110-1501-346.99-01	Xerox Copies	2,017	2,111	1,700	1,152	2,000	300
110-1601-342.02-01	Liens	2,698	1,580	5,500	1,008	2,500	3,000-
110-1601-342.02-02	Conveyance Tax	296,212	417,735	230,000	208,193	300,000	70,000
110-1601-342.02-03	Recordings	73,033	69,782	75,000	44,876	75,000	0
110-1601-342.02-05	Mort Elec Reg Sys-CitySha	11,635	8,350	10,500	4,840	8,500	2,000-
110-1601-342.11-00	Preservation Fee City	0	0	8,500	0	0	8,500-
110-1601-346.99-01	Xerox Copies	20,430	44,741	23,000	36,240	35,000	12,000
110-2101-342.08-01	Police Overtime	520,817	658,678	0	0	0	0
110-2101-342.08-04	Police Vehicles	271,079	290,296	0	0	0	0
110-2101-344.04-04	Board of Education	147,297	80,608	0	0	0	0
110-2101-346.02-01	Administrative Fees	141,778	181,592	0	0	0	0
110-2101-346.99-01	Xerox Copies	10,560	8,311	9,000	4,957	8,000	1,000-
110-2101-346.99-22	Background Checks	660	1,240	1,500	1,020	900	600-
110-2101-346.99-23	FingerPrints	270	565	900	350	600	300-
110-2201-341.05-01	Fire Equipment	0	2,200	0	0	0	0
110-2201-342.08-02	Fire Dept - New London	26,001	36,819	5,000	49,845	43,000	38,000
110-2201-346.99-01	Xerox Copies	49,486-	133	250	83	300	50
110-2201-346.99-07	Ambulance Service	1,560,815	1,590,622	1,500,000	961,827	1,650,000	150,000
110-2201-346.99-19	Fire & Rescue Services	38,015	0	0	7,348-	500	500

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Charges for Services							
110-3101-341.99-32	Telecommunication Royalty	83,982	71,892	75,000	53,215	70,000	5,000-
110-3101-343.02-01	Private Haulers	546,345	585,246	760,000	321,200	600,000	160,000-
110-3101-343.02-04	Single Stream Recycling	14,885	15,470	13,000	5,617	15,000	2,000
110-3101-343.02-06	Brush & Leaves	196-	0	0	0	0	0
110-3101-343.02-08	Transfer Station	164,477	172,574	170,000	86,748	170,000	0
110-3101-343.02-11	MSW-Solid Waste	500	0	0	0	0	0
110-3101-344.02-04	Board of Education	4,312	0	4,000	0	4,000	0
110-3101-346.99-01	Xerox Copies	360	37	0	0	0	0
110-5101-345.05-00	Recreation Dept	25,312	12,705	0	10,643	13,000	13,000
110-6501-343.01-01	Variance/Zoning/MV C.O.A.	3,200	1,850	1,400	700	3,000	1,600
110-6501-343.03-02	Facade	150	300	500	0	150	350-
110-6501-343.03-03	Site Plan	0	0	4,000	0	0	4,000-
110-6501-343.03-04	S.Plan Modification/exten	2,400	5,005	100	2,200	3,000	2,900
110-6501-343.03-05	Special Permit	6,600	12,895	8,000	8,925	10,000	2,000
110-6501-343.03-07	Subdivision/Resubdivision	0	0	500	800	500	0
110-6501-343.04-01	Maps/Regulations/Subdiv	1,200	600	600	1,800	600	0
110-6501-343.05-01	Application Fees	190	1,000	200	85	200	0
110-6501-346.01-02	Poster Deposits	700	500	300	300	300	0
110-6501-346.01-03	Public Act 92-235	90	92	50	58	50	0
110-6501-346.99-01	Xerox Copies	297	353	100	123	100	0
110-6501-348.01-01	Foreign Trade Zone	0	15,500	15,500	0	15,500	0
110-6601-345.04-00	New London High School	0	28,000	0	0	0	0
* Charges for Services		4,554,386	4,915,303	3,557,750	2,318,759	3,670,020	112,270

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Charges for Services							
110-1501-351.01-00	Delinquent Taxes-Interest	467,980	446,151	400,000	308,511	400,000	0
110-1501-352.01-00	Tax Warrant Preparation	1,122	996	800	600	1,000	200
110-1501-352.02-00	Lien Preparation	464	292	400	168	400	0
110-1501-352.03-00	Insufficient Funds Check	662	420	400	180	400	0
110-2101-352.05-00	Canine Redemption - Sheit	1,095	490	400	15	1,000	600
110-2101-352.06-00	Canine Redemption - Adver	83	21	200	0	100	100--
110-3101-351.03-00	Solid Waste	37,282-	13,304	23,000	9,948	15,000	8,000-
* Fines & Penalties		434,124	461,674	425,200	319,422	417,900	7,300--
Miscellaneous Revenues							
110-1101-369.03-99	Miscellaneous Revenue	25	0	0	0	0	0
110-1301-369.03-02	Refund Current Yr Expense	0	81	0	0	0	0
110-1301-369.03-99	Miscellaneous Revenue	44	143	0	112	0	0
110-1501-361.04-00	Budget Books	40	0	0	0	0	0
110-1501-361.20-00	Real Property	2,500	0	0	0	0	0
110-1501-362.02-01	Interest Income	5	98,737	0	25,284	400,000	400,000
110-1501-362.02-13	Prudential	0	1,096	0	0	0	0
110-1501-362.02-99	Miscellaneous	107,619	38,692	0	0	0	0
110-1501-363.06-01	Connecticut College	12,500	12,500	12,500	0	0	12,500-
110-1501-369.03-01	Refund Prior Yr Expense	1,082	0	0	0	0	0
110-1501-369.03-02	Refund Current Yr Expense	0	0	0	699	0	0
110-1501-369.03-99	Miscellaneous Revenue	35,396	211,546-	0	125,866	0	0
110-1501-369.06-00	Payment in Lieu of Taxes	25,586	51,684	0	31,194	31,000	31,000
110-1601-361.21-00	Recordings	50-	300	0	0	0	0

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Miscellaneous Revenues							
110-1601-361.32-00	Vitals	165,560	136,653	161,000	59,150	160,000	1,000-
110-1601-361.99-00	Miscellaneous	33,802	6,249	0	20,432	10,000	10,000
110-1601-369.03-99	Miscellaneous Revenue	900	0	1,000	90	0	1,000-
110-1701-369.03-02	Refund Current Yr Expense	1,750	0	0	0	0	0
110-2101-361.13-00	Impounded Animals	1,959	1,967	1,000	1,740	1,900	900
110-2101-363.05-99	Miscellaneous	0	0	2,240	2,244	0	2,240-
110-2101-369.03-01	Refund Prior Yr Expense	0	1,334	3,240	3,246	0	3,240-
110-2101-369.03-02	Refund Current Yr Expense	15,884	1,176	3,560	3,563	0	3,560-
110-2101-369.03-99	Miscellaneous Revenue	1,901	5,048	0	674	1,000	1,000
110-2201-363.05-99	Miscellaneous	0	0	0	420	0	0
110-2201-369.03-01	Refund Prior Yr Expense	0	79	0	0	0	0
110-2201-369.03-02	Refund Current Yr Expense	26	0	0	0	0	0
110-2201-369.03-99	Miscellaneous Revenue	65	0	0	0	0	0
110-3101-361.08-00	Equipment	0	0	0	30,975	30,000	30,000
110-3101-361.26-00	Scrap Metal	7,188	11,187	19,000	0	12,000	7,000-
110-3101-361.45-01	Winthrop Solar	7,211	81,042	75,000	0	80,000	5,000
110-3101-364.01-00	Claims, Property Damage	24,779	6,129	4,000	5,573	10,000	6,000
110-3101-369.03-01	Refund Prior Yr Expense	103	0	0	62	0	0
110-3101-369.03-02	Refund Current Yr Expense	11,283	3,432	12,630	13,632	4,000	8,630-
110-3101-369.03-99	Miscellaneous Revenue	300	789	0	0	0	0
110-3106-369.03-99	Miscellaneous Revenue	350,469	6,181	0	4,738	0	0
110-5601-363.05-99	Miscellaneous	1,250	0	0	0	0	0
110-6501-361.14-00	Inland/Wetland Regulation	0	950	0	75	15,000	15,000
110-6501-361.34-00	Zoning Maps	0	17	0	0	0	0

REVENUES
 BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Miscellaneous Revenues							
110-6501-369.03-01	Refund Prior Yr Expense	4	0	0	0	0	0
110-6501-369.03-02	Refund Current Yr Expense	0	100	0	0	0	0
110-6501-369.03-99	Miscellaneous Revenue	137	1,547	50	87	100	50
110-6601-369.03-01	Refund Prior Yr Expense	5,668	0	0	27,307	0	0
110-6601-369.03-02	Refund Current Yr Expense	7,099	0	0	0	0	0
110-6602-369.03-01	Refund Prior Yr Expense	28,527	15,122	0	3,002	0	0
* Miscellaneous Revenues		850,612	270,689	295,220	360,165	755,000	459,780
Transfers In							
110-5601-371.04-00	Contrib from Comm Dev	25,000	0	0	0	0	0
110-9101-371.02-21	Police Private Protection	0	0	700,000	0	500,000	200,000-
110-9101-371.44-00	Parking Garage	0	0	0	0	200,000	200,000
* Transfers In		25,000	0	700,000	0	700,000	0
		90,835,232	92,832,869	92,597,890	77,726,099	93,551,560	953,670

General Fund Expenditures

<u>Department</u>	<u>FY 19</u>	<u>Mayor's Budget</u>	<u>Difference</u>
City Council	\$ 291,720	\$ 281,570	\$ (10,150)
Probate	\$ 35,000	\$ 30,000	\$ (5,000)
Personnel	\$ 316,030	\$ 248,960	\$ (67,070)
Mayor	\$ 526,840	\$ 569,560	\$ 42,720
Elections	\$ 107,410	\$ 110,260	\$ 2,850
Finance	\$ 3,025,160	\$ 3,234,840	\$ 209,680
City Clerk	\$ 288,410	\$ 288,930	\$ 520
Law	\$ 340,000	\$ 340,000	\$ -
Contingency	\$ 5,000	\$ 10,000	\$ 5,000
Police	\$ 11,151,090	\$ 11,566,350	\$ 415,260
Fire	\$ 9,127,960	\$ 9,017,240	\$ (110,720)
Emergency Mgmt	\$ 27,540	\$ 27,000	\$ (540)
Public Works	\$ 7,800,180	\$ 7,440,690	\$ (359,490)
Health	\$ 198,900	\$ 199,600	\$ 700
Recreation	\$ 460,180	\$ 474,310	\$ 14,130
Library	\$ 843,440	\$ 885,600	\$ 42,160
Sr. Center	\$ 484,730	\$ 499,020	\$ 14,290
ODP	\$ 1,171,430	\$ 1,179,890	\$ 8,460
Education	\$ 43,133,020	\$ 43,585,900	\$ 452,880
Benefits	\$ 1,778,090	\$ 1,731,665	\$ (46,425)
Interfund Trns	\$ 11,466,330	\$ 11,830,175	\$ 363,845
	\$ 92,578,460	\$ 93,551,560	\$ 973,100

Detail of Major Increases
FY-2020
General Fund

Finance			Net Health		401a		Education	Eyeglass	
	Salary	Fica	Insurance	Life Ins.	9.50%	RHS	Incentive	Reimb.	
Accountant	\$ 76,765	\$ 5,873	\$ 25,944	\$ 110	\$ 7,293	\$ 1,000	\$ 750	\$ 150	\$ 117,885
System Analyst	\$ 66,924	\$ 5,120	\$ 25,944	\$ 110	\$ 7,857				\$ 105,955
					11.74%				\$ 223,840
	Salary	Medicare	Net Health		Uniform	Police			
Police	\$ 65,518	\$ 950	Insurance	Life Ins.	Allow.	Survivor	CMERS		\$ 106,181
	\$ 65,518	\$ 950	\$ 25,944	\$ 60	\$ 1,850	\$ 767	\$ 11,092		\$ 106,181
			\$ 25,944	\$ 60	\$ 1,850	\$ 767	\$ 11,092		\$ 212,362
Education	FY-2019	FY-2020							
	Appropriation	Proposed	Increase	%					
	\$ 43,133,020	\$ 43,585,900	\$ 452,880	1.05%					
ECS Grant	\$ 22,799,574	\$ 22,481,750	\$ (317,824)	-1.39%					
Tax Support	\$ 20,333,446	\$ 21,104,150	\$ 770,704	3.79%					
Interfund Transfers	Debt Service								\$ 553,670

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General Administration

ACCOUNT CODE:			FUNCTION: General Government	DEPARTMENT: City Council	DIVISION: Administration
Fund: 110	Dept.: 11	Div: 01			

SUMMARY:

The City Council is the City's legislative body. It consists of seven Council, including the President of the Council. They are elected at large and serve for two-year terms. A majority of all the members elected to the Council shall constitute a quorum to do business. The President of the Council is selected by vote of the members of the Council. The President of the Council presides over the meeting of the Council. The Council meets the first and third Monday of each month at 7:00 PM in the City Council Chambers of City Hall unless otherwise specified.

REGULAR POSITIONS:

Actual FY18	Adopted FY19	Projected FY19		Requested FY20	Adopted FY20
1	1	1	President City Council	1	1
6	6	6	City Counselor	6	6
1	1	1	Administrative Assistant to Council	1	1
<u>8</u>	<u>8</u>	<u>8</u>		<u>8</u>	<u>8</u>

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-1101-411.10-01	Regular Payroll	52,379	52,164	51,107	34,121	54,830	3,723
110-1101-411.10-04	Longevity	0	0	150	150	300	150
110-1101-411.20-01	Fica	3,679	3,639	3,577	2,395	4,200	623
110-1101-411.20-04	Health Insurance	26,320	26,029	25,156	16,829	26,430	1,274
110-1101-411.20-05	Life Insurance	120	120	100	0	110	10
110-1101-411.20-11	Employer Contrib 401A	4,976	4,956	4,960	3,242	5,210	250
110-1101-411.20-12	Pension-457	0	0	500	0	0	500-
110-1101-411.20-13	RHS Contribution	0	1,000	1,000	0	1,000	0
110-1101-411.20-18	MEU/Unaff Eyeglass Reimb	0	150	150	0	150	0
110-1101-411.32-02	Consulting	11,000	11,000	11,000	11,000	18,000	7,000
110-1101-411.32-99	Other Professional Servcs	56,901	63,400	90,700	61,356	86,200	4,500-
110-1101-411.33-03	Dues & Subscriptions	19,309	19,309	0	0	0	0
110-1101-411.33-27	SPARK	13,150	0	0	0	0	0
110-1101-411.33-99	Other Operating Services	564	308	500	69	500	0
110-1101-411.34-01	Postage	0	250	250	0	250	0
110-1101-411.34-03	Telephone	0	0	150	0	150	0
110-1101-411.35-02	Maint & Repair-Equipment	2,171	2,501	3,000	0	3,000	0
110-1101-411.41-10	Office Supp & Materials	667	774	1,850	369	2,000	150
110-1101-411.41-41	Non-Capital Equipment	0	893	0	0	0	0
110-1101-411.50-42	C/O-Replacement Equipment	0	6,185	11,000	3,998	0	11,000-
110-1101-411.62-01	Grants	0	0	10,000	10,000	0	10,000-
110-1101-411.66-04	Beautification Committee	4,566	4,131	5,000	305	5,000	0
110-1101-411.66-08	Board of Tax Review	0	0	2,100	0	2,100	0
110-1101-411.66-24	DNLS-Waterfront Park	44,000	34,000	42,430	28,250	44,000	1,570
110-1101-411.66-27	NL Main ST Program	13,140	13,140	13,140	9,855	13,140	0
110-1101-411.66-28	VFW Post 189 (Flags)	2,755	2,890	3,000	0	3,000	0
110-1101-411.66-41	Waterfront Activity	0	10,000	10,000	10,000	10,000	0
110-1101-411.66-49	Veteran's Advisory Comm	0	721	1,000	172	2,000	1,000
* Administration		255,697	257,560	291,820	192,111	281,570	10,250-
** City Council		255,697	257,560	291,820	192,111	281,570	10,250-

ACCOUNT CODE:			FUNCTION: Judicial	DEPARTMENT: Probate Court	DIVISION: Administration
Fund: 110	Dept.: 12	Div: 01			
<p>SUMMARY: The Probate Court is operated under the General Statutes of the State of Connecticut. The Judge is elected while his office staff is appointed by him. The operating cost of the Probate Court is shared by New London and Waterford on a proportionate basis of respective taxable grand lists.</p>					

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-1201-412.33-09	Agent Operating Services	22,781	23,650	35,000	14,723	30,000	5,000-
*	Administration	22,781	23,650	35,000	14,723	30,000	5,000-
**	Probate Court	22,781	23,650	35,000	14,723	30,000	5,000-

ACCOUNT CODE:			FUNCTION:	DEPARTMENT:	DIVISION:
			General Government	Mayor	Personnel
Fund: 110	Dept.: 13	Div: 02			

SUMMARY:

The Personnel Department of the Mayor's Office is responsible for a wide range of duties for all City employees and pensioners at the Board of Education. Within this framework, the Personnel Department functions include but are not limited to: conducting employee relations activities (handling all of the complaints made by employees to resolve personnel issues); maintaining historical personnel records (keeping past and current records); maintaining municipal guidelines by preparing, updating, and recommending personnel policies and procedures; providing information and assisting with the preparation of reports; ensuring legal compliance by monitoring and implementing applicable human resource federal and state requirements; conducting contract negotiations, recruitment and retention; overseeing health insurance, billing, employee benefits and pension administration; preparing and reviewing job descriptions; producing all forms regarding a change in status for employees (salary increases, promotions, new hires, terminations); organizing trainings (prevention of sexual harassment and workplace violence), and coordinating staff performance reviews.

The Personnel Board, which is responsible for Personnel Management and Merit Systems for the City, is serviced by this Division in accordance with the Code of Ordinances. The Pension Committee and EEO Committee are also assigned to the Personnel Department.

GOALS AND OBJECTIVES

To continue to resolve personnel issues; to continue the administration of employee benefits; to systematically fill all vacant positions expeditiously; and the compilation and maintenance of Personnel records.

REGULAR POSITIONS:

Actual FY18	Adopted FY19	Projected FY19		Requested FY20	Adopted FY20
1	1	1	Personnel Administrator	1	1
1	1	1	Benefits and Pension Administrator	0	0
1	1	1	Chief Examiner/ Labor Assistant	1	0
0	0	0	Administrative Assistant	1	1
3	3	3		3	2

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-1302-413.10-01	Regular Payroll	181,577	139,414	190,680	120,534	139,410	51,270-
110-1302-413.10-02	Occasional Payroll	2,311	0	0	0	0	0
110-1302-413.10-03	Overtime Payroll	0	733	400	366	400	0
110-1302-413.10-04	Longevity	450	300	300	150	300	0
110-1302-413.20-01	Fica	14,163	11,149	14,150	10,122	10,680	3,470-
110-1302-413.20-04	Health Insurance	32,440	19,355	45,970	19,200	19,560	26,410-
110-1302-413.20-05	Life Insurance	350	232	300	0	220	80-
110-1302-413.20-11	Employer Contrib 401A	16,979	13,065	17,530	11,623	13,240	4,290-
110-1302-413.20-12	Def Comp 457 Contribution	0	500	1,500	0	1,000	500-
110-1302-413.20-13	RHS Contribution	0	2,000	3,000	0	2,000	1,000-
110-1302-413.20-18	MEU/Unaff Eyeglass Reimb	150	0	450	100	300	150-
110-1302-413.32-02	Consulting	7,131	28,297	16,000	0	20,000	4,000
110-1302-413.32-99	Other Professional Servcs	19,362	23,255	23,600	13,200	20,000	3,600-
110-1302-413.33-01	Advertising	10,171	9,159	10,000	0	10,000	0
110-1302-413.33-02	Printing	103	193	0	0	300	300
110-1302-413.33-03	Dues & Subscriptions	583	190	0	0	250	250
110-1302-413.33-04	Travel & Transportation	176	208	500	0	500	0
110-1302-413.33-07	Training Expense	681	0	1,500	0	1,500	0
110-1302-413.33-08	Business Meal Reimbursemt	280	482	550	306	500	50-
110-1302-413.33-99	Other Operating Services	4,193	45	600	0	6,000	5,400
110-1302-413.41-10	Office Supp & Materials	1,063	1,414	2,500	170	2,500	0
110-1302-413.41-20	Operating Supplies & Mat	106	10	0	0	300	300
* Personnel		292,269	250,001	329,530	175,771	248,960	80,570-

ACCOUNT CODE:				FUNCTION: Executive	DEPARTMENT: Mayor	DIVISION: Administration
Fund:	1.10	Dept.: 13	Div: 10			

SUMMARY:

The Department of the Mayor, encompassing the Office of the Mayor, Personnel, and Human Services, is responsible for the executive and administrative work of the City. The responsibilities include annually presenting a budget for City Council's review and adoption; ensuring that the City does not run a deficit except in the case of an unforeseeable emergency; directing and controlling all municipal departments; establishing schools and procedures to be followed by all departments; making recommendations concerning the nature and location of municipal improvements; conducting labor negotiations; hiring and retaining employees; resolving personnel issues; administering benefits; compiling and maintaining personnel records; overseeing non-profit human services delivery system including children, youth and families, senior citizens, housing and homelessness, developmental services, behavioral health (includes mental health and substance abuse), veterans affairs; working with State and local officials to lobby for and advance the City's interests.

GOALS AND OBJECTIVES

To ensure that the City balances its budget and meets the responsibilities outlined above; to increase revenues to the City by growing the grand list and working with State officials for the passage of legislation which would increase State funding.

REGULAR POSITIONS:

Actual <u>FY18</u>	Adopted <u>FY19</u>	Projected <u>FY19</u>		Requested <u>FY20</u>	Adopted <u>FY20</u>
1	1	1	Mayor	1	1
1	1	1	Chief Administrative Officer	1	1
1	1	1	Executive Assistant to the Mayor	1	1
3	3	3		3	3

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-1310-413.10-01	Regular Payroll	203,104	226,385	233,000	147,637	258,440	25,440
110-1310-413.10-03	Overtime Payroll	0	69	100	0	100	0
110-1310-413.10-04	Longevity	750	750	750	375	750	0
110-1310-413.20-01	Fica	9,020	12,951	17,300	12,066	17,940	640
110-1310-413.20-04	Health Insurance	33,040	22,543	24,260	24,765	28,530	4,270
110-1310-413.20-05	Life Insurance	350	350	300	0	330	30
110-1310-413.20-11	Employer Contrib 401A	13,552	18,027	18,250	12,367	19,390	1,140
110-1310-413.20-12	Def Comp 457 Contribution	500	500	500	500	500	0
110-1310-413.20-13	RHS Contribution	0	2,000	3,000	0	3,000	0
110-1310-413.20-18	MEU/Unaff Eyeglass Reimb	0	0	450	0	450	0
110-1310-413.20-22	MERS-Fire	13,045	14,719	14,690	9,303	14,690	0
110-1310-413.32-02	Consulting	0	0	5,000	0	5,000	0
110-1310-413.32-99	Other Professional Servcs	55,366	2,523	10,000	371	10,000	0
110-1310-413.33-03	Dues & Subscriptions	365	16,056	193,190	192,895	197,390	4,200
110-1310-413.33-04	Travel & Transportation	0	2,140	2,500	17	2,500	0
110-1310-413.33-08	Business Meal Reimbursmt	0	87	0	0	0	0
110-1310-413.33-30	Special Events	518	949	5,000	1,050	5,000	0
110-1310-413.33-99	Other Operating Services	2,483	2,178	3,150	2,355	3,150	0
110-1310-413.34-01	Postage	32	400	400	0	400	0
110-1310-413.41-10	Office Supp & Materials	3,397	272	2,000	863	2,000	0
110-1310-413.66-08	Board of Tax Review	2,100	2,100	0	0	0	0
* Mayor's Office		337,622	324,999	533,840	404,564	569,560	35,720
** Mayor		629,891	575,000	863,370	580,335	818,520	44,850-

ACCOUNT CODE:			FUNCTION:	DEPARTMENT:	DIVISION:
Fund: 110 Dept.: 14 Div: 01			General Government	Elections	Administration

SUMMARY:

"The Office of Registrar of Voters is an elected two year municipal office mandated by, and operated under, state statute. The Registrar of Voters work closely with, and under, the Secretary of The State of Connecticut in developing methods and procedures to insure the voting rights of citizens and to administer all Elections (Federal, state, Municipal, Primaries, and Referenda), and in assuring compliance with current Election law. Registrars of Voters are responsible , voter education, for conducting the annual Canvass of Voters each Spring, maintaining the accuracy of the voter registry list, updating voter records, preparing departmental budgets, soliciting and training all election officials. the storage, maintenance, and set up of all election and polling place equipment, Maintaining regular office hours, responding to public or candidate inquiries."

GOALS AND OBJECTIVES

To maintain state and local mandated services. Working to improve voter experience at the polling places and in voter registration.

REGULAR POSITIONS:

Actual <u>FY18</u>	Adopted <u>FY19</u>	Projected <u>FY19</u>		Requested <u>FY20</u>	Adopted <u>FY20</u>
2	2	2	Registrar of Voters	2	2

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-1401-414.10-01	Regular Payroll	52,200	52,000	55,100	34,269	54,000	1,100-
110-1401-414.20-01	Fica	3,993	3,978	4,080	2,622	4,130	50
110-1401-414.32-99	Other Professional Servcs	0	480	500	225	5,000	4,500
110-1401-414.33-02	Printing	7,481	6,336	13,000	2,737	7,900	5,100-
110-1401-414.33-03	Dues & Subscriptions	130	130	130	130	130	0
110-1401-414.33-04	Travel & Transportation	691	533	700	308	900	200
110-1401-414.33-99	Other Operating Services	29,535	28,087	39,150	29,100	29,800	9,350-
110-1401-414.34-01	Postage	1,838	1,927	2,000	26	2,000	0
110-1401-414.35-02	Maint & Repair - Equip	3,234	3,200	3,200	3,200	3,200	0
110-1401-414.41-10	Office Supp & Materials	1,179	1,121	2,000	1,347	2,000	0
110-1401-414.41-20	Operating Supplies & Mate	423	1,171	1,200	676	1,200	0
* Administration		100,704	98,963	121,060	74,640	110,260	10,800-
** Elections		100,704	98,963	121,060	74,640	110,260	10,800-

ACCOUNT CODE:			FUNCTION:	DEPARTMENT:	DIVISION:
Fund: 110	Dept.: 15	Div: 01	General Government	Finance	Administration

SUMMARY:

Finance Administration provides centralized financial management services for the City of New London. It includes the accounting, purchasing, payroll and accounts payable departments. Duties include financial reporting, budget preparation, capital improvement projects, and treasury management.

GOALS AND OBJECTIVES

The primary goals over the coming year will be getting the BOE and City Finance staffs together and begin the implementation of MUNIS. Other goals include training and implementation of the City's new software package as well as accurate and efficient service.

REGULAR POSITIONS:

Actual FY18	Adopted FY19	Projected FY19		Requested FY20	Adopted FY20
1	1	1	Director of Finance	1	1
1	1	1	Finance Department Assisant	1	1
1	1	1	Risk Manager	1	1
1	1	1	Deputy Finance Director/Treasurer	1	1
1	1	1	Accountant/ Purchasing Agent	1	1
1	1	1	Payroll System Administrator	1	1
1	1	1	Accounting Technician	1	1
0	0	1	Benefits & Pension Administrator	1	1
0	0	1	Special Assistant for Munis Implementation	1	1
0	0	0	Accounting Supervisor	1	0
0	0	0	Accountant	1	1
7	7	9		11	10

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-1501-415.10-01	Regular Payroll	710,869	699,912	743,090	444,749	822,560	79,470
110-1501-415.10-03	Overtime Payroll	16,924	10,318	24,900	13,258	6,000	18,900-
110-1501-415.10-04	Longevity	750	750	1,050	525	1,050	0
110-1501-415.20-01	Fica	52,478	50,979	52,080	33,335	63,930	11,850
110-1501-415.20-04	Health Insurance	122,210	117,294	121,190	72,078	173,640	52,450
110-1501-415.20-05	Life Insurance	940	928	800	0	1,100	300
110-1501-415.20-08	Employer Defined Benefit	5,208	26,190	26,190	3,935	0	26,190-
110-1501-415.20-11	Employer Contrib 401A	35,000	30,784	28,080	21,342	62,660	34,580
110-1501-415.20-12	Def Comp 457 Contribution	15,305	15,250	15,500	9,085	2,250	13,250-
110-1501-415.20-13	RHS Contribution	0	6,000	5,000	0	7,000	2,000
110-1501-415.20-17	MEU Education Incentive	2,500	2,500	2,000	2,000	2,000	0
110-1501-415.20-18	MEU/Unaff Eyeglass Reimb	0	0	1,200	0	1,350	150
110-1501-415.20-23	MERS-Public Works	17,877	18,447	18,320	10,721	19,840	1,520
110-1501-415.20-28	MERS ADMIN. FEES-PW	0	0	9,750	9,750	9,750	0
110-1501-415.32-02	Consulting	0	0	34,000	10,000	10,000	24,000-
110-1501-415.32-99	Other Professional Svcs	8,153	1,500	6,000	4,244	5,000	1,000-
110-1501-415.33-01	Advertising	206	0	1,500	351	1,500	0
110-1501-415.33-03	Dues & Subscriptions	791	567	1,050	810	1,730	680
110-1501-415.33-04	Travel & Transportation	180	803	1,000	348	800	200-
110-1501-415.33-05	Rentals & Leases	2,089	1,567	3,100	1,078	4,600	1,500
110-1501-415.33-07	Training Expense	200	250	250	120	200	50-
110-1501-415.33-09	Agent Operating Services	65	0	0	0	0	0
110-1501-415.33-99	Other Operating Services	6,037	971	100	0	500	400
110-1501-415.34-01	Postage	0	5,070	4,000	0	5,020	1,020
110-1501-415.35-02	Maint & Repair-Equipment	1,602	1,590	2,500	0	4,050	1,550
110-1501-415.41-10	Office Supp & Materials	6,375	7,254	11,000	5,789	12,000	1,000
110-1501-415.69-03	Depreciation	23,657	24,439	0	0	0	0
* Administration		1,029,416	1,023,363	1,113,650	643,518	1,218,530	104,880

ACCOUNT CODE:			FUNCTION: General Government	DEPARTMENT: Finance	DIVISION: Tax & Revenue Collection
Fund: 110	Dept.: 15	Div: 02			

SUMMARY:

The Tax Division is responsible for the creation and collection of tax bills and maintaining and updating tax rate books and accounts. It reviews outstanding accounts and prepares requests for transfer to suspense and makes recommendation on allowance for bad debts. It prepares liens and releases for recording on the New London Land Records and files UCC liens with the Secretary of State. It initiates foreclosure or tax sale and other legal actions in the processing of collection of delinquent tax receivables. The Tax Division hears and investigates tax issues and provides information regarding tax matters to the citizens. The Division is also responsible for the deposit of all miscellaneous revenues and collectibles, state grants and user fees.

GOALS AND OBJECTIVES

To maintain a high rate of collections and provide courteous customer service.

REGULAR POSITIONS:

Actual <u>FY18</u>	Adopted <u>FY19</u>	Projected <u>FY19</u>		Requested <u>FY20</u>	Adopted <u>FY20</u>
1	1	1	Tax Collector/Collector of Revenues	1	1
0	1	1	Deputy Tax Collector	1	0
1	2	2	Tax Collection Technician	2	2
<u>2</u>	<u>4</u>	<u>4</u>		<u>4</u>	<u>3</u>

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-1502-415.10-01	Regular Payroll	165,252	173,137	205,670	118,906	167,320	38,350-
110-1502-415.10-03	Overtime Payroll	6,006	163	250	204	2,000	1,750
110-1502-415.10-04	Longevity	1,250	750	750	375	150	600-
110-1502-415.10-09	Vacation Payout	0	0	36,600	0	0	36,600-
110-1502-415.20-01	Fica	12,223	12,372	19,000	8,622	12,870	6,130-
110-1502-415.20-04	Health Insurance	40,500	55,036	78,710	30,921	47,940	30,770-
110-1502-415.20-05	Life Insurance	350	350	400	0	330	70-
110-1502-415.20-11	Employer Contrib 401A	8,407	8,543	12,400	6,066	7,370	5,030-
110-1502-415.20-12	Def Comp 457 Contribution	250	250	500	250	250	250-
110-1502-415.20-13	RHS Contribution	0	1,000	26,000	0	1,000	25,000-
110-1502-415.20-18	MEU/Unaff Eyeglass Reimb	0	300	600	0	400	200-
110-1502-415.20-23	MERS-Public Works	8,514	9,776	10,150	6,479	10,600	450
110-1502-415.33-01	Advertising	2,171	2,316	2,800	1,217	2,800	0
110-1502-415.33-03	Dues & Subscriptions	20	0	150	0	150	0
110-1502-415.33-04	Travel & Transportation	19	0	470	0	1,100	630
110-1502-415.33-05	Rentals & Leases	375	76	100	82	100	0
110-1502-415.33-07	Training Expense	0	0	500	200	700	200
110-1502-415.33-09	Agent Operating Services	7,248	7,804	7,000	4,190	7,000	0
110-1502-415.33-99	Other Operating Services	31	1,027	1,500	0	1,500	0
110-1502-415.34-01	Postage	8,130	10,549	11,530	2,437	12,000	470
110-1502-415.35-02	Maint & Repair-Equipment	535	495	1,100	0	1,100	0
110-1502-415.41-10	Office Supp & Materials	1,676	1,591	2,300	652	2,300	0
* Tax Office		262,957	285,535	418,480	180,601	278,980	139,500-

ACCOUNT CODE:				FUNCTION: General Government	DEPARTMENT: Finance	DIVISION: Assessment
Fund:	110	Dept.:	15			

SUMMARY:

The Assessment Division is responsible for establishing the value of all real estate, business personal property and motor vehicles for advalorem tax purposes; for discovering, listing and valuing all taxable and tax-exempt properties and to ensure that all assessments are equitable. The Assessor's Office plans, directs, organizes and implements an ongoing city-wide program of real and personal property assessment, maintains an updated mapping and database system and is responsible for administering both local and state exemption programs for the Elderly, Blind, Disabled, Veterans, Disabled Veterans and for qualifying properties located within the city's enterprise zone. The Assessor's office also prepares numerous reports for the State Office of Policy and Management and provides technical assistance to the Board of Assessment Appeals as required.

GOALS AND OBJECTIVES

1. To implement a comprehensive ongoing personal property audit program in conjunction with Tax Management Associates.
2. To implement an online web-hosted GIS mapping platform allowing for updated parcel information to be more publicly accessible.
3. To expand unregistered motor vehicle discovery program.

REGULAR POSITIONS:

Actual <u>FY18</u>	Adopted <u>FY19</u>	Projected <u>FY19</u>		Requested <u>FY20</u>	Adopted <u>FY20</u>
1	1	1	Assessor	1	1
2	2	2	Assessment Technician II	2	2
3	3	3		3	3

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-1503-415.10-01	Regular Payroll	164,152	189,012	192,870	119,769	195,830	2,960
110-1503-415.10-03	Overtime Payroll	276	80	2,340	49	2,380	40
110-1503-415.10-04	Longevity	500	500	500	250	500	0
110-1503-415.20-01	Fica	11,795	13,650	14,510	8,672	15,210	700
110-1503-415.20-04	Health Insurance	48,280	53,133	55,760	32,863	38,780	16,980--
110-1503-415.20-05	Life Insurance	350	350	300	0	330	30
110-1503-415.20-11	Employer Contrib 401A	8,612	8,751	8,750	5,665	9,110	360
110-1503-415.20-12	Def Comp 457 Contribution	250	250	250	0	250	0
110-1503-415.20-13	RHS Contribution	0	1,000	1,000	0	1,000	0
110-1503-415.20-17	MEU Education Incentive	0	500	500	500	500	0
110-1503-415.20-18	MEU/Unaff Eyeglass Reimb	0	260	300	0	300	0
110-1503-415.20-23	MERS-Public Works	8,495	11,383	11,780	7,062	11,890	110
110-1503-415.32-99	Other Professional Servcs	13,393	12,277	13,500	10,940	116,840	103,340
110-1503-415.33-01	Advertising	461	180	700	634	600	100-
110-1503-415.33-02	Printing	1,793	1,992	1,900	1,718	2,850	950
110-1503-415.33-03	Dues & Subscriptions	2,430	625	500	382	500	0
110-1503-415.33-04	Travel & Transportation	407	0	400	0	500	100
110-1503-415.33-05	Rentals & Leases	73	76	80	0	80	0
110-1503-415.33-07	Training Expense	500	230	700	0	700	0
110-1503-415.33-99	Other Operating Services	0	0	200	0	200	0
110-1503-415.34-01	Postage	605	3,200	2,000	0	2,000	0
110-1503-415.35-02	Maint & Repair-Equipment	1,164	1,498	1,200	0	1,200	0
110-1503-415.41-10	Office Supp & Materials	1,789	2,414	2,000	497	2,000	0
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* Assessment		265,325	301,361	312,040	189,001	403,550	91,510

ACCOUNT CODE:			FUNCTION: Information Technology	DEPARTMENT: Finance	DIVISION: Information Technology
Fund: 110	Dept: 15	Div: 04			

SUMMARY:

The IT Division maintains the information systems infrastructure including application software, servers, and associated local and wide area networks. Additionally the IT Division maintains mobile data browsers in all public safety vehicles as well as mobile camera systems in all of the police line vehicles.

GOALS AND OBJECTIVES

1. Continue to maintain reliable communications and network infrastructure
2. Provide prompt and comprehensive problem resolution
3. Continue to streamline operations
4. Increase network performance through the deployment of fiber optic connections
5. Update Server Operating systems - Budgets permitting
6. Update Office applications - Budgets permitting

REGULAR POSITIONS:

Actual FY18	Adopted FY19	Projected FY19
1	1	1
2	2	2
1	1	1
4	4	4

IT Director
Senior Systems Analyst
Systems Analyst

Requested FY20	Adopted FY20
1	1
2	2
2	2
5	5

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-1504-415.10-01	Regular Payroll	259,405	233,391	356,870	195,112	418,370	61,500
110-1504-415.10-03	Overtime Payroll	8,025	7,660	8,000	4,075	7,600	400-
110-1504-415.10-04	Longevity	1,450	1,100	1,300	650	1,300	0
110-1504-415.10-34	Sailfest Overtime	0	1,118	1,120	1,115	1,260	140
110-1504-415.20-01	Fica	20,087	18,058	27,920	14,804	32,790	4,870
110-1504-415.20-04	Health Insurance	54,160	45,870	72,540	46,835	97,040	24,500
110-1504-415.20-05	Life Insurance	470	470	400	0	550	150
110-1504-415.20-08	Employer Defined Benefit	7,576	7,949	9,460	5,265	10,140	680
110-1504-415.20-11	Employer Contrib 401A	16,666	14,808	25,250	13,628	31,720	6,470
110-1504-415.20-12	Def Comp 457 Contribution	250	250	500	0	500	0
110-1504-415.20-13	RHS Contribution	0	3,000	4,000	0	5,000	1,000
110-1504-415.20-17	MEU Education Incentive	2,250	1,750	1,750	1,750	1,750	0
110-1504-415.20-18	MEU/Unaff Eyeglass Reimb	0	600	1,050	0	1,350	300
110-1504-415.32-02	Consulting	0	0	4,000	515	15,000	11,000
110-1504-415.32-50	Computer Consulting	2,204	2,154	3,000	2,370	5,000	2,000
110-1504-415.33-03	Dues & Subscriptions	330	135	670	0	670	0
110-1504-415.33-04	Travel & Transportation	0	60	400	83	1,000	600
110-1504-415.33-07	Training Expense	8,000	0	6,250	6,248	10,000	3,750
110-1504-415.34-06	Cellular Telephones	57,710	52,988	62,000	35,708	50,000	12,000-
110-1504-415.34-07	Radios	102,547	106,138	113,230	113,230	120,000	6,770
110-1504-415.34-08	VOIP Phone Service	30,701	31,047	35,000	19,837	40,000	5,000
110-1504-415.34-09	Analog Lines	44,702	61,592	70,000	43,290	76,000	6,000
110-1504-415.34-11	T-1 Lines	13,592	13,679	13,840	8,296	13,020	820-
110-1504-415.34-13	Telephones - Police Dept	1,133	1,236	1,320	927	1,320	0
110-1504-415.35-02	Maint & Repair-Equipment	142,803	151,221	294,320	259,102	370,000	75,680
110-1504-415.41-10	Office Supp & Materials	13	544	1,000	562	1,000	0
110-1504-415.41-11	Computer Supplies	2,554	4,251	24,500	504	3,500	21,000-
110-1504-415.41-12	Software	0	98	10,000	5,598	16,400	6,400
110-1504-415.41-20	Operating Supplies & Mat	0	0	1,100	0	1,500	400
110-1504-415.50-41	C/O-New Equipment	0	0	25,000	0	0	25,000-
110-1504-415.50-42	C/O-Replacement Equipment	13,158	0	0	0	0	0
110-1504-415.50-72	Replacemnt Computer Equip	0	13,965	0	0	0	0
* IT Department		789,786	775,132	1,175,790	779,504	1,333,780	157,990
** Finance		2,347,484	2,385,391	3,019,960	1,792,624	3,234,840	214,880

ACCOUNT CODE:				FUNCTION:	DEPARTMENT:	DIVISION:
				General Government	City Clerk & Registrar of vital Statistics	Administration
Fund:	110	Dept:	16	Div:	01	

SUMMARY:

The duties and responsibilities of the Department of the City Clerk / Registrar of Vital Statistics are mandated by Connecticut General Statutes, Connecticut State Library, the City Charter and local ordinances. The City Clerk is the Clerk of Council and is responsible for the administration of Vital Records, Public Records, including land records and Elections as directed by, but not limited to, Chapter 92, Sec. 7-16 to 7-35, Chapter 93, Sec. 7-36 to Sec. 7-76, Sec. 46 and other duties as functions of the department. As a department head and city official, the City Clerk manages staff, creates and maintains a budget for department, and is the city's point of contact regarding compliance for vault storage and records management. The City Clerk is responsible for all municipal elections but not limited to, acting liaison for the city regarding Department of Public Health, Connecticut State Library, Elections Enforcement Commission, FOI Commission, and other duties.

GOALS AND OBJECTIVES

1. To maintain state and locally mandated services within the revenues generated by fees designed to support department costs associated with the processing of births, deaths, marriage's, vital record corrections & amendments, name changes and paternity & adoption confidential filing and all aspects of the land recording process.
2. Sufficiently staff the office to maintain mandated functions and provide the City of New London and the public the best possible service.
3. Reduce or eliminate non-mandated processes and develop new methods or strategies to improve recording and storage of records.
4. Identify and legislate equitable user driven fees.
5. Identify and legislate to reduce or eliminate redundant, archaic or unnecessary procedures that negatively impact the City Clerk's office.
6. Develop a more streamline process for the municipality to access the council records to include minutes, agendas, and notices.
7. Install new vault systems that better secure, preserve, and maintain the city records and improve accessibility to the public and meet compliance requirements from the Connecticut State Library. Transport and transfer the City Clerk's office to a temporary location effectively maintaining and meeting privacy requirements, storage requirements, and approval from the Connecticut State Library.

REGULAR POSITIONS:

Actual	Adopted	Projected		Requested	Adopted
<u>FY18</u>	<u>FY19</u>	<u>FY19</u>		<u>FY20</u>	<u>FY20</u>
1	1	1	City Clerk	1	1
1	1	0	Assistant City Clerk	0	0
2	2	2	Records Technician	2	2
4	4	3		3	3

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-1601-416.10-01	Regular Payroll	184,409	157,726	154,000	95,696	156,930	2,930
110-1601-416.10-02	Occasional Payroll	0	0	500	0	2,880	2,380
110-1601-416.10-03	Overtime Payroll	0	0	500	18	500	0
110-1601-416.10-04	Longevity	150	150	0	0	300	300
110-1601-416.20-01	Fica	13,759	11,734	11,450	7,194	13,500	2,050
110-1601-416.20-04	Health Insurance	62,440	31,356	55,970	32,820	40,410	15,560-
110-1601-416.20-05	Life Insurance	470	470	300	0	330	30
110-1601-416.20-11	Employer Contrib 401A	11,158	7,535	6,180	4,507	7,200	1,020
110-1601-416.20-12	Def Comp 457 Contribution	500	500	500	0	500	0
110-1601-416.20-13	RHS Contribution	0	2,000	1,000	0	1,000	0
110-1601-416.20-18	MEU/Unaff Eyeglass Reimb	0	0	150	0	150	0
110-1601-416.20-23	MERS-Public Works	8,271	9,192	10,260	6,144	9,530	730-
110-1601-416.32-99	Other Professional Servcs	843	907	1,000	0	1,000	0
110-1601-416.33-01	Advertising	776	1,872	2,000	1,603	3,000	1,000
110-1601-416.33-02	Printing	444	248	400	160	400	0
110-1601-416.33-03	Dues & Subscriptions	615	0	0	0	300	300
110-1601-416.33-04	Travel & Transportation	286	0	300	0	300	0
110-1601-416.33-05	Rentals & Leases	1,744	1,604	1,900	1,410	2,200	300
110-1601-416.33-07	Training Expense	1,055	0	0	0	500	500
110-1601-416.33-99	Other Operating Services	36,138	39,258	37,000	23,168	40,000	3,000
110-1601-416.34-01	Postage	29	3,000	3,000	0	3,000	0
110-1601-416.35-02	Maint & Repair-Equipment	371	354	700	369	1,000	300
110-1601-416.41-10	Office Supp & Materials	3,121	2,218	2,500	1,284	4,000	1,500
* Administration		326,579	270,124	289,610	174,373	288,930	680-
** City Clerk		326,579	270,124	289,610	174,373	288,930	680-

ACCOUNT CODE:			FUNCTION:	DEPARTMENT:	DIVISION:
Fund: 110	Dept.: 17	Div: 01	General Government	Law	Administration
SUMMARY: The Director of Law is appointed by the Mayor. He is the legal advisor in all matter affecting the interest of the City for the City Council, Mayor, and all departments, officers, boards, commissions, and agencies of the City.					

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-1701-417.32-02	Consulting	8,863	610	25,000	10,007	25,000	0
110-1701-417.32-04	Legal	106,380	121,319	110,000	67,527	110,000	0
110-1701-417.32-99	Other Professional Servcs	149,298	193,234	200,000	113,742	200,000	0
110-1701-417.69-02	Claims & Judgments	83	558	5,000	0	5,000	0
* Administration		264,624	315,721	340,000	191,276	340,000	0
** Law Department		264,624	315,721	340,000	191,276	340,000	0

ACCOUNT CODE:	FUNCTION:	DEPARTMENT:	DIVISION:
Fund: 110 Dept.: 19 Div: 01	General Government	Contingency	Administration
<p>SUMMARY: This contingency account is created as an imprest account to meet urgent or unforeseen expenditures of the government. Any use of these appropriations must be approved by the City Council by authorization of a transfer to the appropriate department and line item for which the funds are to be used.</p>			

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-1901-419.69-01	Contingency	0	0	5,000	0	10,000	5,000
*	Administration	0	0	5,000	0	10,000	5,000
**	Contingency	0	0	5,000	0	10,000	5,000

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Public Safety

ACCOUNT CODE:				FUNCTION: Public Safety	DEPARTMENT: Police	DIVISION: Administration
Fund: 110	Dept.: 21	Div: 01				

SUMMARY:

Police Administration consists of the offices of the Chief and the Deputy Chief along with their support staff. Administration is responsible for the strategic planning of police services, fiscal management, policy review, oversight of management/personnel systems and the efficiency and effectiveness of services.

GOALS AND OBJECTIVES

1. Continue to use risk management strategy to improve the safety conditions of the detention facility and booking area and to improve the overall conditions of the police facility.
2. Ensure accurate reporting of statistics to State of Connecticut and maintain the agency's POST accreditation audit.
3. Fill open positions within the supervisor ranks and provide management training for agency supervisors.
4. Continue with an on-going process to hire police officers to reach the department goal of 80 sworn.
5. Create a Body Worn Camera (BWC) Program where all Uniformed Personnel will deploy a BWC.
6. Restructure of the police administration staffing.

Actual FY18	Adopted FY19	Projected FY19		Requested FY20	Adopted FY20
1	1	1	Chief of Police	1	1
0	0	0	Deputy Chief	0	0
1	1	1	Assistant to the Police Chief	1	1
1	1	1	Police Secretary	1	1
<u>3</u>	<u>3</u>	<u>3</u>		<u>3</u>	<u>3</u>

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-2101-421.10-01	Regular Payroll	67,793	106,311	107,730	69,064	105,730	2,000-
110-2101-421.10-03	Overtime Payroll	7,080	4,229	5,000	6,252	5,000	0
110-2101-421.10-04	Longevity	2,025	500	630	250	750	120
110-2101-421.10-11	Uniformed Payroll	159,289	125,127	126,990	80,645	126,990	0
110-2101-421.10-99	Overtime-PCR Secretary	3,315	0	0	0	0	0
110-2101-421.20-01	Fica	14,096	17,787	12,030	11,888	18,270	6,240
110-2101-421.20-04	Health Insurance	56,630	35,120	34,340	31,675	45,280	10,940
110-2101-421.20-05	Life Insurance	350	470	300	0	280	20-
110-2101-421.20-07	Uniform Allowance	2,000	1,050	1,050	1,050	1,050	0
110-2101-421.20-09	Police Survivor	1,863	1,347	2,870	926	1,490	1,380-
110-2101-421.20-11	Employer Contrib 401A	9,547	11,645	11,830	7,883	12,060	230
110-2101-421.20-12	Def Comp 457 Contribution	500	500	500	500	500	0
110-2101-421.20-13	RHS Contribution	0	1,000	1,000	0	1,000	0
110-2101-421.20-16	Contributions to MERF	18,021	0	0	0	0	0
110-2101-421.20-18	MEU/Unaff Eyeglass Reimb	300	150	300	150	150	150-
110-2101-421.20-23	MERS-Public Works	7,389	12,928	14,290	8,608	13,000	1,290-
110-2101-421.20-28	MERS ADMINISTRATION FEES	0	0	14,950	14,950	14,950	0
110-2101-421.32-99	Other Professional Servcs	31,447	34,466	36,290	25,688	36,290	0
110-2101-421.33-02	Printing	978	974	1,500	0	1,500	0
110-2101-421.33-03	Dues & Subscriptions	1,197	1,490	1,680	1,680	2,100	420
110-2101-421.33-04	Travel & Transportation	412	370	500	0	500	0
110-2101-421.33-05	Rentals & Leases	5,859	4,970	12,010	4,547	15,000	2,990
110-2101-421.33-07	Training Expense	10,239	17,627	15,000	14,458	15,000	0
110-2101-421.33-99	Other Operating Services	7,405	7,938	5,600	1,233	5,600	0
110-2101-421.35-06	Computer Maint Agreements	7,998	8,340	18,820	11,940	20,820	2,000
110-2101-421.41-60	Training Supplies	11,115	14,209	20,000	8,712	20,000	0
110-2101-421.41-74	Software Maintenance	12,499	12,126	16,140	11,321	16,140	0
* Administration		439,347	420,674	461,350	313,420	479,450	18,100

Account Code:			FUNCTION: Public Safety	DEPARTMENT: Police	DIVISION: Uniformed Services
Fund: 110	Dept.: 21	Div: 02			

SUMMARY:

The Uniformed Services Division is the largest of the Police Department. This division is responsible for preventive patrol, criminal apprehension, call response services and motor vehicle accident investigation. The division consists of three shifts of patrol officers and supervisors. Each of the three main squads is supervised by a Lieutenant/Sergeant. The officers bid for shifts and remain on that shift for a four-month period. Officers in this division may be utilized on one of several special assignments. Some officers patrol the city using specially equipped police mountain bikes or motorcycles. Other special assignments within the Uniformed Services Division include School Resource Officer, K-9, and Crisis Intervention Team (CIT). All personnel are involved in community policing. In New London all officers are expected to engage in activities that improve the quality of life in the neighborhoods. New London is fortunate to have strong neighborhood associations and alliances throughout the city. Beat offices know and interact with neighborhood organizers on an almost daily basis; this type of relationship increases the flow of information and sensitizes officers to concerns. This division also is tasked with the operation of the School Resource Officer (SRO) program which is partially funded through the Board of Education and responsible for maintaining an integrated approach to youth crime prevention, intervention and enforcement; also maintaining relationships among police, faculty and students.

GOALS AND OBJECTIVES

1. Continue with Quality of Life patrols throughout the City and form community policing beats within neighborhoods.
2. Work with Regional Law Enforcement to participate in Shoreline Traffic Accident Reconstruction Team (START).
3. Formation of a Regional Emergency Response Team within the patrol division.
4. Deployment of additional less lethal firearms and replacement of outdated tasers to officers.
5. Increase the number of Crisis Intervention Team (CIT) officers in the Patrol Division.
6. Continue to develop the School Resource Officer program to enhance the safety of our schools and students.
7. Creation of a "compt stat" type of crime analysis program that identifies crime trends/patterns and develops a deployment strategy.

Actual FY18	Adopted FY19	Projected FY19		Requested FY20	Adopted FY20
1	1	1	Police Captain	1	1
3	3	3	Police Lieutenant	3	3
9	8	8	Police Sergeant	9	9
36	37	40	Police Officer	42	41
1	1	1	Police Secretary	0	0
50	50	53		55	54

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-2102-421.10-01	Regular Payroll	42,101	6,940	310	18,640	0	310-
110-2102-421.10-03	Overtime Payroll	2,134	3,885	0	0	0	0
110-2102-421.10-04	Longevity	17,400	17,975	18,500	9,275	19,600	1,100
110-2102-421.10-06	Holiday Premium	44,877	44,666	49,830	31,096	50,000	170
110-2102-421.10-07	Private Protection Duty	365,934	433,300	0	421	0	0
110-2102-421.10-08	Retirement Payout	121,128	492	0	0	0	0
110-2102-421.10-11	Uniformed Payroll	3,825,955	3,834,441	3,989,910	2,537,558	4,161,160	171,250
110-2102-421.10-13	Uniformed Overtime	822,592	633,932	706,800	414,793	700,000	6,800-
110-2102-421.10-27	Personnel-Settlement	2,500	0	0	0	0	0
110-2102-421.10-30	Special Events Overtime	64,317	18,191	8,500	3,946	0	8,500-
110-2102-421.10-34	Sailfest Overtime	553	47,376	51,500	51,492	49,500	2,000-
110-2102-421.20-01	Fica	70,493	66,715	79,150	42,738	83,420	4,270
110-2102-421.20-04	Health Insurance	865,380	937,919	1,007,950	606,196	1,133,240	125,290
110-2102-421.20-05	Life Insurance	3,660	3,310	2,650	0	3,180	530
110-2102-421.20-07	Uniform Allowance	57,350	53,292	55,650	54,450	65,700	10,050
110-2102-421.20-09	Police Survivor	45,265	42,212	50,470	37,524	49,750	720-
110-2102-421.20-16	Contributions to MERF	798,434	865,877	888,260	577,737	867,010	21,250-
110-2102-421.20-23	MERS-Public Works	5,192	790	0	0	0	0
110-2102-421.32-99	Other Professional Servcs	654	2,418	0	0	0	0
110-2102-421.33-02	Printing	155	0	0	0	0	0
110-2102-421.33-07	Training Expense	399	0	0	0	0	0
110-2102-421.33-08	Oper. Services/Prot Equip	4,678	1,058	6,100	823	6,100	0
110-2102-421.33-99	Other Operating Services	0	0	0	0	2,100	2,100
110-2102-421.34-01	Postage	2,343	1,100	1,500	1,000	1,500	0
110-2102-421.34-02	Courier Services	62	64	100	60	100	0
110-2102-421.41-10	Office Supp & Materials	6,444	4,543	5,000	284	5,000	0
110-2102-421.41-20	Operating Supplies & Mat	19,063	14,853	15,000	5,900	15,000	0
110-2102-421.41-30	Food Supplies	13,677	7,270	11,000	1,184	11,000	0
110-2102-421.41-41	Non-capital Equipment	5,075	0	8,200	6,547	5,960	2,240-
110-2102-421.41-43	Consumables-Recruits	130	0	0	0	0	0
110-2102-421.50-42	C/O-Replacement Equipment	0	12,742	5,000	0	0	5,000-
110-2102-421.50-52	C/O-Replacement Vehicle	0	5,200	0	0	0	0
110-2102-421.91-99	Grant Match	0	7,612	0	0	0	0
* Uniformed Services		7,207,945	7,068,173	6,961,380	4,401,664	7,229,320	267,940

ACCOUNT CODE:			FUNCTION: Public Safety	DEPARTMENT: Police	DIVISION: Investigative Services
Fund: 110	Dept.: 21	Div: 03			

SUMMARY:

The Investigative Services Division is charged with the investigation and prosecution of all major crimes. Often these investigations take the form of follow-ups based on preliminary investigations performed by Uniformed Services. It is also responsible for narcotics investigations, bad check cases and pistol permit applications. The work of this division is often of a highly sensitive nature, significantly complex or of a long duration, requiring specialized skills, knowledge and abilities. The staff management function of Animal Control falls under the Investigative Services Division.

GOALS AND OBJECTIVES

1. Creation of a Forensic Evidence Processing Laboratory within the Investigation Division Office. Providing a sterile safe location to process physical evidence.
2. Develop the capabilities of the Investigative personnel through continued training in specialized areas, including Crime Scene Processing, interview and interrogation, cellular and computer forensics.
3. Addition of a supervisor to the V.I.S. / Narcotics Unit to reduce agency liability and increase oversight.
4. Work with State and Federal counterparts to combat narcotics, firearms, violent crimes and computer related crimes in the region.
5. Formation of a Regional Violent Crimes/Narcotics Investigative Unit with several neighboring agencies.
6. Acquire a narcotics detection K-9 assigned to the Investigation Division's V.I.S. / Narcotics Unit.

<u>Actual</u> <u>FY18</u>	<u>Adopted</u> <u>FY19</u>	<u>Projected</u> <u>FY19</u>		<u>Requested</u> <u>FY20</u>	<u>Adopted</u> <u>FY20</u>
1	1	1	Police Captain	1	1
0	0	0	Police Lieutenant	1	0
2	1	1	Police Sergeant	2	1
4	5	5	Police Officer	5	5
6	5	5	Police Detectives	6	6
1	1	1	Police Secretary	1	1
14	13	13		16	14

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-2103-421.10-01	Regular Payroll	36,771	46,426	47,430	28,007	47,430	0
110-2103-421.10-03	Overtime Payroll	2,833	997	1,000	958	1,000	0
110-2103-421.10-04	Longevity	5,000	5,250	5,450	2,825	5,300	150-
110-2103-421.10-06	Holiday Premium	10,050	11,367	18,780	7,712	15,000	3,780-
110-2103-421.10-07	Private Protection Duty	8,074	38,978	0	327	0	0
110-2103-421.10-11	Uniformed Payroll	831,609	935,637	1,042,510	655,727	1,084,490	41,980
110-2103-421.10-13	Uniformed Overtime	155,317	109,640	125,000	54,131	125,000	0
110-2103-421.20-01	Fica	17,867	19,233	25,770	14,394	21,700	4,070-
110-2103-421.20-04	Health Insurance	200,410	209,538	190,660	141,781	221,190	30,530
110-2103-421.20-05	Life Insurance	760	870	650	0	890	240
110-2103-421.20-07	Uniform Allowance	10,600	11,550	14,700	11,700	14,700	0
110-2103-421.20-09	Police Survivor	9,638	10,349	13,410	9,886	12,690	720-
110-2103-421.20-16	Contributions to MERF	159,399	204,279	218,410	152,160	209,040	9,370-
110-2103-421.20-23	MERS-Public Works	6,932	5,819	6,310	4,198	5,760	550-
110-2103-421.33-11	Covert Investigations	6,500	6,500	6,500	5,010	6,500	0
110-2103-421.41-20	Operating Supplies & Mat	0	1,368	1,400	711	2,400	1,000
* Investigative Services		1,461,760	1,617,801	1,717,980	1,089,527	1,773,090	55,110

ACCOUNT CODE:	FUNCTION: Public Safety	DEPARTMENT: Police	DIVISION: Support Services
Fund: 110 Dept.: 21 Div: 04			

SUMMARY:

The Support Services Division enables the Uniformed and Investigative Services Divisions to accomplish their missions through management of the Emergency Communications Center, Records/Management Information Systems, Property Custodian, Fleet Management, Training and Crime Prevention. Through the above mentioned sections this division provides radio and telephone communications between and among members of the department and with the public; the maintenance, security, release and destruction of all police records the management of property and the evidence functions for department; the oversight and maintenance of our fleet of police vehicles, the implementation and oversight of employee training and record thereof; assigning a liaison to community groups and businesses for the purposes of crime prevention and interagency cooperation towards the elimination of physical conditions in the community that attract and house nuisances associated with drug activity.

GOALS AND OBJECTIVES

1. Replace agency Computer Aided Dispatch (CAD)/Report Management System (RMS)
2. Continue to work with our Regional partners to create a Regional Emergency Police/Fire/EMS Dispatch Center
3. Enhance record room potential through addition of a civilian records room supervisor.
4. Add two full time dispatchers to offset the workload and extended hours worked by current staff.
5. Acquire new Emergency Medical Dispatch (EMD) System.
6. Enhance agency I.T. and video capabilities through the addition of an IT/Video Specialist to oversee the BWC program.
7. Community outreach through the work of the Crime Prevention Officer (CPO)
8. Replace aging fleet vehicles including Crown Victoria's, prisoner conveyance van, and CPO vehicle.

Actual <u>FY18</u>	Adopted <u>FY19</u>	Projected <u>FY19</u>		Requested <u>FY20</u>	Adopted <u>FY20</u>
1	1	1	Police Captain	1	1
1	2	2	Police Sergeant	2	2
3	1	1	Police Officer	2	2
3	3	3	Police Records Clerks	4	3
8	8	8	Public Safety Dispatchers	10	8
<u>16</u>	<u>15</u>	<u>15</u>		<u>19</u>	<u>16</u>

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-2104-421.10-01	Regular Payroll	129,511	133,206	134,790	85,534	134,790	0
110-2104-421.10-02	Occasional Payroll	6,633	16,962	0	0	0	0
110-2104-421.10-03	Overtime Payroll	7,406	4,390	5,000	2,222	5,000	0
110-2104-421.10-04	Longevity	6,775	6,200	6,100	3,075	6,150	50
110-2104-421.10-06	Holiday Premium	3,554	4,727	8,460	3,086	7,280	1,180-
110-2104-421.10-07	Private Protection Duty	2,318	32,847	0	0	0	0
110-2104-421.10-11	Uniformed Payroll	367,617	381,761	362,450	229,577	444,240	81,790
110-2104-421.10-13	Uniformed Overtime	30,097	40,391	30,000	36,991	30,000	0
110-2104-421.10-14	Dispatchers Payroll	423,298	456,467	463,630	293,876	463,630	0
110-2104-421.10-15	Dispatchers Overtime	181,045	161,374	180,000	100,087	170,000	10,000-
110-2104-421.10-26	Dispatchers Holiday Premi	9,477	9,446	11,160	7,380	11,150	10-
110-2104-421.10-30	Special Events Overtime	157	371	0	0	0	0
110-2104-421.20-01	Fica	58,981	61,130	79,980	40,181	67,320	12,660-
110-2104-421.20-04	Health Insurance	278,100	280,227	290,610	151,870	258,320	32,290-
110-2104-421.20-05	Life Insurance	1,630	1,740	1,400	0	1,840	440
110-2104-421.20-07	Uniform Allowance	5,471	5,419	8,300	4,528	8,300	0
110-2104-421.20-09	Police Survivor	4,656	4,252	4,240	3,767	5,200	960
110-2104-421.20-16	Contributions to MERF	67,798	83,148	91,980	57,977	91,980	0
110-2104-421.20-23	MERS-Public Works	88,665	90,563	106,460	57,346	105,260	1,200-
110-2104-421.34-06	Cellular Telephones	0	0	0	0	32,300	32,300
110-2104-421.35-02	Maint & Repair-Equipment	115,676	181,340	52,580	27,629	64,720	12,140
110-2104-421.50-41	C/O-New Equipment	0	0	12,140	0	0	12,140-
110-2104-421.50-42	C/O-Replacement Equipment	0	9,682	0	0	0	0
110-2104-421.50-72	Replacemnt Computer Equip	0	3,559	0	0	0	0
* Support Services		1,788,865	1,969,202	1,849,280	1,105,126	1,907,480	58,200

Account Code:				FUNCTION: Public Safety	DEPARTMENT: Police	DIVISION: Animal Control
Fund: 110	Dept.: 21	Div: 05				

SUMMARY:

Animal Control is responsible for the daily operation of the City Animal Pound, enforcement of the laws and regulations pertaining to animals and their owners and the control of stray animals in the community.

GOALS AND OBJECTIVES:

The primary objective of the New London Animal Control Officers is to provide quality service, while dedicating themselves to improving the co-existence of animals and humans. Our fundamental goals are to:

1. Maintain the highest quality of services to the community
2. Promote the adoption of animals in the care of the Animal Control Division.
3. Promote responsible pet ownership
4. Increase public awareness of animal issues.
5. Work to create a regional Animal Control Facility at the Bates Woods facility, including the expansion of the current facility.

<u>Actual</u> <u>FY18</u>	<u>Adopted</u> <u>FY19</u>	<u>Projected</u> <u>FY19</u>		<u>Requested</u> <u>FY20</u>	<u>Adopted</u> <u>FY20</u>
2	2	2	Assistant Animal Control Officers	2	2
0	0	0	Kennel Worker-Part Time	1	0
<u>2</u>	<u>2</u>	<u>2</u>		<u>3</u>	<u>2</u>

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-2105-421.10-01	Regular Payroll	112,843	94,945	106,900	66,558	106,900	0
110-2105-421.10-02	Occasional Payroll	0	3,999	4,040	231	5,000	960
110-2105-421.10-03	Overtime Payroll	17,736	10,247	15,000	5,068	15,000	0
110-2105-421.10-04	Longevity	1,100	1,400	600	300	600	0
110-2105-421.20-01	Fica	9,327	8,246	8,540	5,318	9,230	690
110-2105-421.20-04	Health Insurance	17,630	15,818	19,570	12,055	19,200	370-
110-2105-421.20-05	Life Insurance	240	0	200	0	220	20
110-2105-421.20-07	Uniform Allowance	600	0	600	0	0	600-
110-2105-421.20-20	Disability Insurance	0	0	280	0	0	280-
110-2105-421.20-23	MERS-Public Works	15,282	12,601	13,560	8,444	14,950	1,390
110-2105-421.32-99	Other Professional Servcs	0	1,456	2,000	391	2,000	0
110-2105-421.33-01	Advertising	0	536	700	535	700	0
110-2105-421.41-20	Operating Supplies & Mat	0	2,214	3,410	261	2,410	1,000-
110-2105-421.41-30	Food Supplies	0	392	800	245	800	0
* Animal Control		174,758	151,854	176,200	99,406	177,010	810
** Police Department		11,072,675	11,227,704	11,166,190	7,009,143	11,566,350	400,160

ACCOUNT CODE:			FUNCTION:	DEPARTMENT:	DIVISION:
Fund: 110	Dept.: 22	Div: 01	Public Safety	Fire	Administration

SUMMARY:

The Administration Division of the Fire Department is responsible for carrying out the managerial functions of planning, organizing, staffing, leading and controlling for the entire Fire Department. For budget purposes, the Fire Department budget is broken into functional divisions: Administration, Firefighting, Fire Prevention, Ambulance Service and Training/Safety (Training/Safety being proposed for the FY 19-20 budget).

GOALS AND OBJECTIVES

- Appoint and maintain a Training/Safety Officer.
- This Training/Safety Officer position would also keep us in compliance with all Federal, State and Local health and safety regulations. The Training/Safety Officer would be at the rank of Assistant Chief appointed from within the ranks of the New London Fire Department. This employee will remain within the Fire Department Union. See Training Division Objectives.
- Replace Fire Headquarters with a Public Safety Complex.
- Provide annual capital equipment replacement, new equipment purchases and vehicle replacement funding.
- Continue to support the Regional Dispatching Center process.
- Continue to acquire training and equipment from Federal and State Homeland Security in preparation for large scale, long-term regional emergencies.
- Continue to make full use of the Assistance to Firefighters Grant (AFG), requiring a 10% local match, to implement personnel and infrastructure improvements within the Fire Department. Acquire a tower ladder through this grant.
- Conduct timely promotional examinations.
- Conduct timely entry-level examinations and filling vacant positions.
- Update current software to allow Fire Department personnel to enter pre plans, hazards and special needs information.
- Fill vacant Fire Inspectors Position.

REGULAR POSITIONS:

Actual FY18	Adopted FY19	Projected FY19		Requested FY20	Adopted FY20
1	1	1	Fire Chief	1	1
0	0	0	Deputy Fire Chief	0	0
0	0	0	Training Officer/Safety Officer	1	0
1	1	1	Assistant to the Fire Chief	1	1
<u>2</u>	<u>2</u>	<u>2</u>		<u>3</u>	<u>2</u>

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-2201-422.10-01	Regular Payroll	60,737	59,623	59,630	37,838	59,630	0
110-2201-422.10-03	Overtime Payroll	5,587	1,469	11,500	8,387	15,000	3,500
110-2201-422.10-04	Longevity	2,000	2,000	2,000	2,000	2,000	0
110-2201-422.10-09	Vacation Payout	0	0	20,910	20,901	0	20,910-
110-2201-422.10-11	Uniformed Payroll	94,628	100,500	118,500	72,616	124,500	6,000
110-2201-422.20-01	Fica	4,940	4,800	6,280	3,352	7,610	1,330
110-2201-422.20-04	Health Insurance	24,860	31,381	36,650	22,877	38,700	2,050
110-2201-422.20-05	Life Insurance	0	350	200	0	220	20
110-2201-422.20-07	Uniform Allowance	1,000	2,000	1,000	1,000	1,000	0
110-2201-422.20-09	Fire Survivor	1,180	1,104	1,230	909	1,460	230
110-2201-422.20-12	Def Comp 457 Contribution	500	500	500	500	500	0
110-2201-422.20-13	RHS Contribution	0	1,000	1,000	0	1,000	0
110-2201-422.20-18	MEU/Unaff Eyeglass Reimb	150	0	300	136	150	150-
110-2201-422.20-22	MERS-Fire Department	15,452	17,222	18,030	13,986	21,250	3,220
110-2201-422.20-23	MERS-Public Works	7,985	7,785	7,550	5,558	8,880	1,330
110-2201-422.20-28	MERS ADMINISTRATION FEES	0	0	8,970	8,970	9,100	130
110-2201-422.32-02	Consulting	18,000	17,262	30,000	24,677	24,000	6,000-
110-2201-422.33-03	Dues & Subscriptions	182	0	390	270	390	0
110-2201-422.33-07	Training Expense	6,705	4,335	7,950	5,145	11,000	3,050
110-2201-422.34-06	Cellular Telephones	0	0	0	0	6,480	6,480
110-2201-422.35-02	Maint & Repair-Equipment	14,796	17,501	29,400	7,558	16,000	13,400-
110-2201-422.35-04	Water	276,885	276,387	236,600	207,047	280,000	43,400
110-2201-422.35-06	Computer Maint Agreements	7,438	4,543	4,485	2,207	5,000	515
110-2201-422.41-10	Office Supp & Materials	3,907	3,088	3,500	1,675	3,500	0
110-2201-422.41-20	Operating Supplies & Mat	6,366	6,349	11,685	5,106	6,500	5,185-
110-2201-422.62-01	Grants	15,164	50,000	322,700	322,700	102,760	219,940-
* Administration		568,462	609,199	940,960	775,415	746,630	194,330-

ACCOUNT CODE:			FUNCTION:	DEPARTMENT:	DIVISION:
Fund: 110	Dept: 22	Div: 02	Public Safety	Fire	Firefighting

SUMMARY:

The Firefighting Division of the Fire Department has primary responsibility for the immediate delivery of personnel and all lead resources throughout the city that are necessary to extinguish fires in structures, vehicles and other properties, to abate hazardous material incidents of any magnitude, to be the first responders to the effects of weapons of mass destruction, to provide for mass decontamination of the victims of weapons of mass destruction, to conduct heavy rescue operations, to provide for both cold water rescue and water rescue, to provide confined space and other technical rescue services, to respond to radiological incidents, to provide lead resources in support of the City Emergency Management Plan, Regional and State emergency plans and to respond to any other emergency situations requiring immediate intervention by the Fire Department to protect the lives of all visitors and citizens, as well as to protect and preserve all property within New London. The Fire Department is the only City agency that provides these specific emergency services, on demand, within New London.

This division provides First Responder Emergency Medical Services in support of the Ambulance Division. This division also provides basic maintenance to city equipment and buildings, conducts familiarization and pre-planning inspections, provides public education programs, participates in public safety demonstrations, as well as provides service calls such as water removals, utility shut-downs, etc.

4 Battalion Chiefs, 12 Lieutenants and 32 Firefighters, for a total of 48 employees, are authorized to staff the Firefighting Division.

GOALS AND OBJECTIVES

- obtain equipment and provide training to enhance water rescue capabilities for the Fire Department by applying for a grant for a fire boat.
- assist the council with establishing a policy/procedure to replace front line Engine (pumper) and place them in reserve status on a 8-10 year (maximum) basis
- assist the council with establishing a policy/procedure to replace front line trucks (aerial/ladders) and place them in reserve status on a 10-15 years (maximum) basis
- continue annual improvements to radio communications equipment. Refer to Capitol Improvement Plan Quote.
- conducting timely promotional examinations
- conduct timely entry level examinations and filling vacant positions
- Apply for the Safer Grant to increase staffing to 18 Firefighters per shift, allowing the Fire Department to cross man the second ladder truck with the ambulance

REGULAR POSITIONS:

Actual <u>FY18</u>	Adopted <u>FY19</u>	Projected <u>FY19</u>		Requested <u>FY20</u>	Adopted <u>FY20</u>
4	4	4	Fire Battalion Chiefs	4	4
12	12	12	Fire Lieutenants	12	12
32	32	32	Firefighters	32	32
<u>48</u>	<u>48</u>	<u>48</u>		<u>48</u>	<u>48</u>

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-2202-422.10-01	Regular Payroll	6,420	0	0	6,955	0	0
110-2202-422.10-04	Longevity	29,700	32,050	32,150	15,650	31,900	250-
110-2202-422.10-05	EMT Incentive	889	0	500	500	500	0
110-2202-422.10-06	Holiday Pay	98,187	120,369	100,000	4,446	100,000	0
110-2202-422.10-09	Vacation Payout	0	0	0	0	100,000	100,000
110-2202-422.10-11	Uniformed Payroll	2,724,153	2,838,934	2,911,125	1,857,016	2,907,320	3,805-
110-2202-422.10-13	Uniformed Overtime	981,087	1,072,226	1,100,000	723,591	1,100,000	0
110-2202-422.10-30	Special Events Overtime	9,906	24,130	20,000	17,415	23,500	3,500
110-2202-422.10-33	EMT Differential	6,213	411	0	0	0	0
110-2202-422.20-01	Fica	42,000	47,040	59,730	30,599	61,410	1,680
110-2202-422.20-04	Health Insurance	909,000	970,464	1,062,700	600,590	1,024,740	37,960-
110-2202-422.20-05	Life Insurance	6,500	5,570	4,900	0	4,800	100-
110-2202-422.20-07	Uniform Allowance	19,592	18,150	18,520	18,520	18,150	370-
110-2202-422.20-09	Fire Survivor	31,297	31,006	35,020	28,671	49,440	14,420
110-2202-422.20-10	Meal Allowance	546	399	800	385	800	0
110-2202-422.20-22	MERS-Fire Department	595,612	693,225	752,770	441,193	708,460	44,310-
110-2202-422.32-10	CT Fire Academy	18,225	0	18,055	20,055	20,060	5
110-2202-422.32-99	Other Professional Servcs	10,274	9,757	5,000	1,196	10,000	5,000
110-2202-422.33-04	Travel & Transportation	84	0	0	0	0	0
110-2202-422.33-05	Rentals & Leases	4,907	4,584	3,200	1,605	5,600	2,400
110-2202-422.35-02	Maint & Repair-Equipment	14,585	14,197	16,000	12,753	20,000	4,000
110-2202-422.41-10	Office Supp & Materials	2,335	962	2,000	0	3,500	1,500
110-2202-422.41-20	Operating Supplies & Mat	15,572	33,957	44,885	40,398	40,000	4,885-
110-2202-422.50-30	Other Improvements	0	0	3,775	3,775	0	3,775-
110-2202-422.50-42	C/O-Replacement Equipment	0	16,763	0	0	0	0
* Firefighting		5,527,084	5,934,194	6,193,130	3,825,313	6,230,180	37,050

ACCOUNT CODE:			FUNCTION: Public Safety	DEPARTMENT: Fire	DIVISION: Fire Prevention
Fund: 110	Dept: 22	Div: 03			

SUMMARY:

The Fire Prevention Division investigates fire causes and supervises the department's building inspection and fire safety program in accordance with the requirements of Connecticut General Statutes. In this assignment, the Fire Marshal integrates the division efforts with those of the Housing Code Enforcement team and various other federal, state and local agencies. Among the other assignments are issuances of various licenses and permits, such as gasoline pump and tank permits. Back-up personnel assistance for this division is provided by the Battalion Chiefs, whose duties include those of Deputy Fire Marshal, and other operational personnel assigned on a day-by-day basis provide inspection assistance. The Fire Marshal and two Fire Inspectors, for a total of three (3) employees are authorized to staff the Fire Prevention Division.

GOALS AND OBJECTIVES

- To meet the mandated requirements set forth in Connecticut General Statutes 29-305. The current staffing will only allow for the Fire Prevention Division to comply with approximately 30 percent of the required inspections set forth in this statute.
- To develop/train and equip the Deputy Fire Marshal's to assist in the inspection process when available
- Replace assigned vehicles on a 10 year basis
- To provide a 10 percent cost share to support the Fire Prevention and Safety Grant application
- To integrate the fire prevention trailer into the fire prevention education at all the public/private schools in New London
- To integrate CodPal Inspeccion Software and MDB in the two Fire Prevention vehicles

REGULAR POSITIONS:

Actual <u>FY18</u>	Adopted <u>FY19</u>	Projected <u>FY19</u>		Requested <u>FY20</u>	Adopted <u>FY20</u>
1	1	1	Fire Marshal	1	1
1	1	1	Fire Inspector	2	1
1	1	1	Secretary	0	0
3	3	3		3	2

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-2203-422.10-01	Regular Payroll	46,705	46,845	2,380	0	0	2,380-
110-2203-422.10-03	Overtime Payroll	642	0	0	0	0	0
110-2203-422.10-04	Longevity	1,100	1,350	600	300	600	0
110-2203-422.10-11	Uniformed Payroll	137,652	140,864	147,780	93,992	143,350	4,430-
110-2203-422.10-13	Uniformed Overtime	1,636	4,477	5,000	2,994	5,000	0
110-2203-422.10-28	Fire Investigations	4,345	184	0	0	0	0
110-2203-422.20-01	Fica	5,397	5,600	2,080	1,455	2,160	80
110-2203-422.20-04	Health Insurance	79,690	44,548	36,940	23,022	36,200	740-
110-2203-422.20-05	Life Insurance	470	350	200	0	200	0
110-2203-422.20-07	Uniform Allowance	1,445	860	860	860	860	0
110-2203-422.20-09	Fire Survivor	1,580	1,524	1,620	1,154	1,750	130
110-2203-422.20-16	Contribution to MERS	960-	0	0	0	0	0
110-2203-422.20-22	MERS-Fire Department	22,096	25,473	24,280	17,761	25,210	930
110-2203-422.20-23	MERS-Public Works	5,607	5,645	0	0	0	0
110-2203-422.41-10	Office Supp & Materials	3,303	2,110	3,000	612	3,000	0
110-2203-422.41-20	Operating Supplies & Mat	2,977	1,948	1,000	354	3,000	2,000
* Fire Prevention		313,685	281,778	225,740	142,504	221,330	4,410-

ACCOUNT CODE:			FUNCTION:	DEPARTMENT:	DIVISION:
Fund: 110	Dept: 22	Div: 04	Public Safety	Fire	Ambulance

SUMMARY:

The Ambulance Division primary duty is to provide Emergency Medical Services (EMS) to the citizens of New London. State certified Emergency Medical Technicians are assigned to this division and operate within the parameters and guidelines established by the Connecticut Office of Emergency Medical Services.

In addition to providing a very active emergency medical service, ambulance crews secondary duty is to respond to fire and all other emergency calls, functioning as part of the teams involved in stabilizing those emergencies, effectively providing two distinct services to the city.

This Division generates in excess of \$1,500,000 in annual revenue.

16 Firefighter/EMTs, manning two ambulances, are authorized to staff the Ambulance Division.

GOALS AND OBJECTIVES

- annually invest a fixed portion of revenue for vehicle and equipment replacement
- replace one (1) ambulance at its third, or no more than its fourth year of service in frontline use and utilize a trade-in to reduce the replacement cost somewhat
- continue to upgrade the certification levels of the Ambulance service where possible
- Place a third ambulance in service with the help of the Safer Grant.
- Replace Ambulance laptops

REGULAR POSITIONS:

Actual FY18	Adopted FY19	Projected FY19		Requested FY20	Adopted FY20
12	16	16	Firefighter/EMT	16	16
12	16	16		16	16

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-2204-422.10-01	Regular Payroll	8,560	0	0	19,658	0	0
110-2204-422.10-04	Longevity	4,900	2,800	4,900	1,800	3,800	1,100-
110-2204-422.10-06	Holiday Pay	16,711	11,698	20,000	0	13,030	6,970-
110-2204-422.10-11	Uniformed Payroll	883,267	779,681	714,710	455,600	834,890	120,180
110-2204-422.10-13	Uniformed Overtime	435,354	398,510	315,000	234,325	350,000	35,000
110-2204-422.10-30	Special Events Overtime	0	1,132	0	0	0	0
110-2204-422.10-33	EMT Differential	38,073	46,225	44,470	23,655	46,450	1,980
110-2204-422.20-01	Fica	20,074	15,582	20,470	9,388	18,050	2,420-
110-2204-422.20-04	Health Insurance	285,510	215,543	294,840	155,422	171,200	123,640-
110-2204-422.20-05	Life Insurance	1,860	1,860	1,600	0	1,600	0
110-2204-422.20-07	Uniform Allowance	8,478	5,920	5,920	5,920	5,920	0
110-2204-422.20-09	Fire Survivor	10,325	8,605	10,450	7,570	12,570	2,120
110-2204-422.20-16	Contribution to MERS	960	0	0	0	0	0
110-2204-422.20-22	MERS-Fire Department	216,011	209,193	200,000	116,598	205,590	5,590
110-2204-422.32-99	Other Professional Servcs	104,114	104,912	105,000	72,395	120,000	15,000
110-2204-422.35-02	Maint & Repair-Equipment	8,453	8,519	8,770	5,272	10,000	1,230
110-2204-422.41-20	Operating Supplies & Mat	26,091	25,205	22,000	13,178	26,000	4,000
110-2204-422.50-42	C/O-Replacement Equipment	0	2,902	0	0	0	0
* Ambulance		2,068,741	1,838,287	1,768,130	1,120,781	1,819,100	50,970
** Fire Department		8,477,972	8,663,458	9,127,960	5,864,013	9,017,240	110,720-

ACCOUNT CODE:			FUNCTION:	DEPARTMENT:	DIVISION: Emergency
Fund: 110	Dept: 29	Div: 01	Public Safety	Fire	Management Division

SUMMARY:

The Emergency Management Agency concentrates on special training exercises in disaster mobilization. The Emergency Management Staff endeavors to provide an administrative framework for meeting emergencies whether nuclear or natural disasters. The Chief Executive Officer/Elected Official (CEO) and his/her Emergency Management Director (EMD) are the core of a local Unified Command that may include fire, police, and Emergency Medical Services heads, public health, school superintendent, human resources, public works, and others, depending on the emergency. The Unit's responsibility centers upon the operation of the Emergency Operation Center, the City Shelter, the city's warning system, radiological monitoring, communication, and assistance of State and Federal agencies. Participate in drill throughout the year as required.

GOALS AND OBJECTIVES

- *Update the Millstone Local Community Plan
- * Train Staff as needed
- * Keep all Emergency Management equipment operational and in safe working conditions.
- *Continue to apply for the Nuclear Safety Emergency Fund Grant annually.

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-2901-429.32-99	Other Professional Servcs	0	10,000	20,000	10,625	22,500	2,500
110-2901-429.33-99	Other Operating Services	0	1,467	2,000	872	2,000	0
110-2901-429.41-20	Operating Supplies & Mat	0	3,112	5,540	326	2,500	3,040-
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*	Administration	0	14,579	27,540	11,823	27,000	540-
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**	Office of Emergency Mgmt	0	14,579	27,540	11,823	27,000	540-

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Public Works

ACCOUNT CODE:	FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Administration
Fund: 110 Dept.: 31 Div: 01			

SUMMARY:

The Public Works Department is composed of ten divisions: Administration, Building Maintenance, Highway Maintenance, Solid Waste and Recycling, Mechanical Maintenance, Energy & Utilities, Parks and Engineering. The administration division is responsible for planning, management and accounting for all Public Works functions.

GOALS AND OBJECTIVES

- Research and provide greater training opportunities to improve safety and professionalism within the department.
- Further develop internal departmental policies to improve operational efficiency and output.
- Continue to identify opportunities for cost savings without sacrificing service quality across the department.

REGULAR POSITIONS:

Actual <u>FY18</u>	Adopted <u>FY19</u>	Projected <u>FY19</u>		Requested <u>FY20</u>	Adopted <u>FY20</u>
1	1	1	Director of Public Works	1	1
2	2	1	Public Works Superintendent	1	1
1	1	0	Public Works Administrative Manager	0	0
1	1	1	Public Works Administrative Account Technician	1	1
<u>5</u>	<u>5</u>	<u>3</u>		<u>3</u>	<u>3</u>

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-3101-431.10-01	Regular Payroll	415,935	339,942	279,170	178,673	280,740	1,570
110-3101-431.10-03	Overtime Payroll	5,811	3,803	3,000	3,010	2,980	20-
110-3101-431.10-04	Longevity	2,650	2,450	1,500	750	1,500	0
110-3101-431.10-30	Special Events Overtime	31,238	99	0	0	0	0
110-3101-431.10-34	Sailfest Overtime	0	5,541	3,600	1,189	3,600	0
110-3101-431.20-01	Fica	34,411	27,557	21,200	14,763	22,100	900
110-3101-431.20-04	Health Insurance	83,380	50,727	41,350	27,029	41,940	590
110-3101-431.20-05	Life Insurance	700	580	300	0	330	30
110-3101-431.20-07	Uniform Allowance	134	110	110	0	110	0
110-3101-431.20-08	Employer Defined Benefit	27,363	17,751	12,370	6,968	12,620	250
110-3101-431.20-11	Employer Contrib 401A	8,487	9,975	9,980	6,963	10,980	1,000
110-3101-431.20-12	Def Comp 457 Contribution	750	250	750	250	750	0
110-3101-431.20-13	RHS Contribution	0	28,000	2,000	0	2,000	0
110-3101-431.20-14	Auto Stipend	41-	23-	0	0	0	0
110-3101-431.20-17	MEU Education Incentive	1,000	1,000	750	750	750	0
110-3101-431.20-18	MEU/Unaff Eyeglass Reimb	150	1,035	450	0	300	150-
110-3101-431.20-23	MERS-Public Works	6,687	7,103	8,170	4,991	7,950	220-
110-3101-431.32-99	Other Professional Servcs	0	0	5,000	0	5,000	0
110-3101-431.33-01	Advertising	0	948	1,000	177	1,000	0
110-3101-431.33-03	Dues & Subscriptions	457	0	0	0	0	0
110-3101-431.33-05	Rentals & Leases	5,580	5,516	6,500	2,162	6,500	0
110-3101-431.33-07	Training Expense	500	0	0	0	0	0
110-3101-431.33-30	Special Events & Sailfest	0	0	2,000	0	0	2,000-
110-3101-431.33-34	Sailfest	0	0	0	0	2,000	2,000
110-3101-431.33-99	Other Operating Services	62	0	0	0	0	0
110-3101-431.34-01	Postage	0	48	500	104	500	0
110-3101-431.41-10	Office Supp & Materials	2,500	1,710	3,000	1,656	3,000	0
110-3101-431.91-30	Contrib to Gen Cap Reserv	0	0	10	0	10	0
* Administration		627,754	504,122	402,710	249,435	406,660	3,950

ACCOUNT CODE:	FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Buildings Maintenance
Fund: 110 Dept.: 31 Div: 02			

SUMMARY:

The Buildings Maintenance Division is responsible for the maintenance of City public buildings. Maintenance includes carpentry, electrical, plumbing, HVAC, roofing, elevators, etc. In addition to maintenance, Building Maintenance provides custodial services to City Hall, 15 Masonic St, the Police Department, the Stanton Building, the Martin Center/Senior Center and the Public Works Complex.

GOALS AND OBJECTIVES:

- Maximize effectiveness of helping the City streamline and consolidate its Public Buildings.

REGULAR POSITIONS:

Actual FY18	Adopted FY19	Projected FY19		Requested FY20	Adopted FY20
1	1	1	Building Maintaince Crew Leader	1	1
1	1	1	Lead Electrician	1	1
1	1	1	Maintenance Electrician/Maintainer II	1	1
1	1	1	Carpenter	1	1
1	1	1	Facilities Maintainer	1	1
3	3	3	Custodian	3	3
8	8	8		8	8

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-3102-431.10-01	Regular Payroll	474,121	458,398	446,930	277,619	484,930	38,000
110-3102-431.10-03	Overtime Payroll	88,762	82,693	90,000	75,250	80,020	9,980-
110-3102-431.10-04	Longevity	5,700	5,700	4,950	2,350	4,950	0
110-3102-431.10-30	Special Events Overtime	0	1,180	0	0	0	0
110-3102-431.10-34	Sailfest Overtime	0	4,903	7,190	7,189	7,250	60
110-3102-431.20-01	Fica	42,392	42,094	43,420	27,545	44,160	740
110-3102-431.20-04	Health Insurance	79,920	85,357	116,290	56,898	114,230	2,060-
110-3102-431.20-05	Life Insurance	930	1,050	800	0	880	80
110-3102-431.20-07	Uniform Allowance	2,573	2,524	2,440	1,421	2,440	0
110-3102-431.20-14	Auto Stipend	22-	1-	0	6-	0	0
110-3102-431.20-23	MERS-Public Works	69,618	65,223	68,970	43,658	67,760	1,210-
110-3102-431.33-05	Rentals & Leases	0	418	1,200	0	1,200	0
110-3102-431.33-07	Training Expense	517	367	600	373	600	0
110-3102-431.35-01	Maint & Repair - Building	332,783	348,727	289,630	218,350	277,000	12,630-
110-3102-431.41-20	Operating Supplies & Mat	109,742	104,396	105,000	64,379	105,000	0
110-3102-431.50-20	C/O-Buildings & Improvemt	0	0	10	0	0	10-
* Bldg Maint & Operations		1,207,036	1,203,029	1,177,430	775,026	1,190,420	12,990

ACCOUNT CODE:			FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Highway Maintenance
Fund: 110	Dept.: 31	Div: 03			

SUMMARY:

The Highway Maintenance Division is responsible for the maintenance of the 63 miles of city streets and signage. Work includes: street sweeping, pavement patching, snow and ice control, street tree maintenance, roadside brush control, bulk pick-ups, traffic/street sign maintenance, crosswalk and driving lane line painting and banner installations.

GOALS AND OBJECTIVES:

- Continue to increase the safety, efficiency and appearance of the City's roads through the effective use of training and equipment.

REGULAR POSITIONS:

Actual <u>FY18</u>	Adopted <u>FY19</u>	Projected <u>FY19</u>		Requested <u>FY20</u>	Adopted <u>FY20</u>
1	1	1	Highway Crew Leader	1	1
2	2	2	Public Works Maintainer IV	2	2
1	1	1	Traffic Sign Maintainer	1	1
4	4	4	Public Works Maintainer III	4	4
8	8	8		8	8

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-3103-431.10-01	Regular Payroll	405,287	477,020	437,560	275,605	490,060	52,500
110-3103-431.10-03	Overtime Payroll	25,338	20,138	45,600	35,240	30,130	15,470-
110-3103-431.10-04	Longevity	5,050	5,750	6,200	2,700	5,200	1,000-
110-3103-431.10-34	Sailfest Overtime	0	6,915	8,270	8,269	8,250	20-
110-3103-431.20-01	Fica	32,771	41,322	40,880	24,918	40,830	50-
110-3103-431.20-04	Health Insurance	146,940	109,519	111,750	64,324	139,040	27,290
110-3103-431.20-05	Life Insurance	930	930	800	0	880	80
110-3103-431.20-07	Uniform Allowance	2,096	2,577	2,440	1,634	2,440	0
110-3103-431.20-14	Auto Stipend	27-	3	0	11-	0	0
110-3103-431.20-23	MERS-Public Works	54,631	65,365	64,920	39,857	62,650	2,270-
110-3103-431.33-05	Rentals & Leases	20,000	0	0	0	0	0
110-3103-431.33-07	Training Expense	470	0	500	125	500	0
110-3103-431.35-02	Maint & Repair-Equipment	1,550	2,225	3,000	4	3,000	0
110-3103-431.41-20	Operating Supplies & Mat	12,470	9,000	15,000	3,237	15,000	0
110-3103-431.41-61	Storm Supplies	12,300	38,272	25,000	4,359	25,000	0
* Highway Maintenance		719,806	779,036	761,920	460,261	822,980	61,060

ACCOUNT CODE:			FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Solid Waste & Recycling
Fund: 110	Dept.: 31	Div: 04			

SUMMARY:

The Solid Waste & Recycling division is responsible for the collection and processing of solid waste and recyclables generated in the City. Five vehicles are assigned five days per week to provide recycling and trash collection services for residences, small businesses and schools. The downtown area and commercial customers are serviced twice per week, with the rest of the city receiving service once a week. All waste collected by the city is delivered to the Transfer Station on Lewis Street where it is compacted for delivery to the Covanta Resource Recovery Facility in Preston. Recyclables are delivered to the single-stream recycling facility in Willimantic. Bulky Waste, motor oil, cooking oil, scrap metal, white goods, tires, paint, mattresses, electronics and yard waste is accepted at the City's Transfer Station.

GOALS AND OBJECTIVES

- Work to study collection options to improve operational efficiency
- Work with the State's guidance to progress toward stated goals of increasing recycling and reducing the waste stream
- Continue to work toward an injury-free workplace

REGULAR POSITIONS:

Actual FY18	Adopted FY19	Projected FY19		Requested FY20	Adopted FY20
1	1	1	Solid Waste Crew Leader	1	1
1	1	1	Transfer Station Maintainer	1	1
2	2	2	Public Works Recycling Maintainer	2	2
1	1	1	Public Works Refuse Collection Maintainer	1	1
0	1	1	Public Works Maintainer IV	1	1
3	3	3	Public Works Maintainer III	3	3
6	5	5	Public Works I	5	5
14	14	14		14	14

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-3104-431.10-01	Regular Payroll	740,006	723,538	753,560	482,581	762,220	8,660
110-3104-431.10-03	Overtime Payroll	126,685	246,677	157,500	176,663	126,260	31,240-
110-3104-431.10-04	Longevity	6,375	5,850	6,700	3,600	7,050	350
110-3104-431.10-34	Sailfest Overtime	0	10,529	7,920	7,832	10,000	2,080
110-3104-431.20-01	Fica	62,254	69,864	70,030	46,964	69,280	750-
110-3104-431.20-04	Health Insurance	268,680	239,120	275,980	171,720	261,150	14,830-
110-3104-431.20-05	Life Insurance	1,320	1,630	1,400	0	1,540	140
110-3104-431.20-07	Uniform Allowance	4,032	3,895	4,270	4,099	4,270	0
110-3104-431.20-14	Auto Stipend	24-	9-	0	0	0	0
110-3104-431.20-23	MERS-Public Works	105,829	113,649	111,230	76,628	106,310	4,920-
110-3104-431.33-05	Rentals & Leases	4,200	10,000	17,100	8,400	10,000	7,100-
110-3104-431.33-99	Other Operating Services	1,201,518	1,225,730	906,940	833,734	906,940	0
110-3104-431.35-02	Maint & Repair-Equipment	0	285	500	0	500	0
110-3104-431.41-20	Operating Supplies & Mat	13,589	19,735	20,000	8,525	20,000	0
110-3104-431.41-41	Non-capital Equipment	0	0	10	0	10	0
110-3104-431.50-42	C/O-Replacement Equipment	0	0	242,900	0	0	242,900-
* Solid Waste & Recycling		2,534,464	2,670,493	2,576,040	1,820,746	2,285,530	290,510-

ACCOUNT CODE:			FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Mechanical Maintenance
Fund: 110	Dept.: 31	Div: 05			

SUMMARY:

The Mechanical Maintenance division is responsible for the maintenance and repair of the City's fleet of vehicles and other motorized equipment. More than 200 pieces of equipment range from lawnmowers to trailer trucks, police cars, fire and ambulance, snow plows, weed eaters and generators. A broad range of skills are required to ensure priority equipment is available for emergency service. Staff performs a significant amount of work from service to major overhauls although some work is specialized and must be outsourced. For this work, staff makes necessary arrangements and inspects completed work for compliance with standards.

GOALS AND OBJECTIVES

- Continue to identify cost savings through modified maintenance practices.
- Continue to identify and sell surplus fleet to reduce fleet inventory in a manner that does not impact day-to-day operations of the City.
- Implement vehicle maintenance software system.
- Contribute to increase the safety of the City's entire fleet.

REGULAR POSITIONS:

<u>Actual</u> <u>FY18</u>	<u>Adopted</u> <u>FY19</u>	<u>Projected</u> <u>FY19</u>		<u>Requested</u> <u>FY20</u>	<u>Adopted</u> <u>FY20</u>
1	1	1	Master Mechanic/Crew Leader	1	1
2	2	2	Equipment Mechanic II	2	2
0	1	1	Equipment Mechanic III	1	1
<u>3</u>	<u>4</u>	<u>4</u>		<u>4</u>	<u>4</u>

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-3105-431.10-01	Regular Payroll	208,503	215,828	265,510	160,053	286,510	21,000
110-3105-431.10-03	Overtime Payroll	54,628	35,595	40,600	28,240	35,560	5,040-
110-3105-431.10-04	Longevity	850	850	1,050	525	1,200	150
110-3105-431.10-34	Sailfest Overtime	0	737	1,280	1,280	1,500	220
110-3105-431.20-01	Fica	19,426	19,198	24,340	14,504	24,850	510
110-3105-431.20-04	Health Insurance	42,240	45,197	74,840	37,181	79,650	4,810
110-3105-431.20-05	Life Insurance	470	350	400	0	440	40
110-3105-431.20-07	Uniform Allowance	920	915	320	315	420	100
110-3105-431.20-14	Auto Stipend	15-	0	0	9-	0	0
110-3105-431.20-23	MERS-Public Works	31,744	30,678	38,660	23,197	38,130	530-
110-3105-431.33-99	Other Operating Services	13,702	14,939	15,000	4,197	15,000	0
110-3105-431.35-02	Maint & Repair-Equipment	149,236	142,902	60,000	40,783	100,000	40,000
110-3105-431.41-20	Operating Supplies & Mat	300,318	263,922	240,000	162,445	200,000	40,000-
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*	Mechanical Maintenance	822,022	771,111	762,000	472,711	783,260	21,260

ACCOUNT CODE:	FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Energy & Utilities
Fund: 110 Dept.: 31 Div: 06			

SUMMARY:

The Energy and Utilities division is responsible for all utility bills for the City, including electricity, water, natural gas, heating oil and fuel oil as well as the maintenance of streetlights. Staff performs ongoing efforts at identifying and implementing energy savings measures. Management of the division is a joint responsibility of the Finance Department and Public Works.

GOALS AND OBJECTIVES

- Continue to work to identify and track energy efficiency upgrades.
- Identify further electricity and fuel savings measures.
- Implement energy savings initiatives through targeted programs, while maximizing opportunities for development and implementation of alternative energy sources.

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-3106-431.32-99	Other Professional Servcs	7,728	7,728	7,500	3,864	7,500	0
110-3106-431.35-02	Maint & Repair-Equipment	3,336	7,500	7,500	4,916	7,500	0
110-3106-431.35-03	Electricity	680,756	679,469	650,000	451,944	560,000	90,000-
110-3106-431.35-04	Water	30,566	25,005	20,000	19,468	33,390	13,390
110-3106-431.35-19	Natural Gas	166,496	155,881	140,000	100,557	140,000	0
110-3106-431.41-20	Operating Supplies & Mat	5,438	15,000	15,000	1,977	15,000	0
110-3106-431.41-41	Non-capital Equipment	0	0	10	0	10	0
110-3106-431.41-42	Petroleum	235,750	429,172	375,000	207,158	375,000	0
110-3106-431.41-44	Diesel Fuel	0	46,372-	0	0	0	0
110-3106-431.41-45	Gasoline	0	17,220-	0	0	0	0
* Energy & Utilities		1,130,070	1,256,163	1,215,010	789,884	1,138,400	76,610-

ACCOUNT CODE:	FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Parks
Fund: 110 Dept.: 31 Div: 07			

SUMMARY:

The Parks and Grounds Maintenance Division is responsible for creating, maintaining and repairing more that 370 acres of open space contained within the City's seventeen (17) parks, eight (8) schools and nine (9) green spaces.

GOALS AND OBJECTIVES

- Implement an Urban Forestry Program to document the condition of trees in the City rights of way and schedule routine maintenance and replacement.
- Develop a tree replacement program for street trees.
- Perform significant tree maintenance in City parks to improve the health and aesthetics of well-established trees.
- Maximize effectiveness of Turf and Landscaping care through effective communication with the Board of Education and the Parks and Recreation Commission.

REGULAR POSITIONS:

Actual <u>FY18</u>	Adopted <u>FY19</u>	Projected <u>FY19</u>		Requested <u>FY20</u>	Adopted <u>FY20</u>
1	1	1	Parks Crew Leader	1	1
1	1	1	Parks Maintainer II	1	1
4	4	4	Parks Maintainer I	4	4
<u>6</u>	<u>6</u>	<u>6</u>		<u>6</u>	<u>6</u>

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-3107-431.10-01	Regular Payroll	346,920	353,242	358,810	226,819	359,310	500
110-3107-431.10-03	Overtime Payroll	45,606	24,753	40,000	26,358	40,130	130
110-3107-431.10-04	Longevity	3,200	3,800	4,000	2,000	4,000	0
110-3107-431.10-34	Sailfest Overtime	0	4,883	5,000	4,451	4,500	500-
110-3107-431.20-01	Fica	28,345	30,450	31,050	19,839	0	31,050-
110-3107-431.20-04	Health Insurance	127,460	129,417	135,210	83,251	132,550	2,660-
110-3107-431.20-05	Life Insurance	700	700	600	0	660	60
110-3107-431.20-07	Uniform Allowance	1,569	1,596	1,830	1,427	1,830	0
110-3107-431.20-14	Auto Stipend	41-	11	0	11-	0	0
110-3107-431.20-23	MERS-Public Works	48,172	50,012	49,310	32,540	47,900	1,410-
110-3107-431.33-04	Travel & Transportation	0	1,182	0	0	0	0
110-3107-431.33-05	Rentals & Leases	0	1,318	2,500	0	2,500	0
110-3107-431.33-07	Training Expense	1,140	0	500	470	500	0
110-3107-431.33-99	Other Operating Services	16,343	5,775	20,000	4,943	20,000	0
110-3107-431.35-02	Maint & Repair-Equipment	35,180	55,670	52,500	27,589	50,000	2,500-
110-3107-431.41-20	Operating Supplies & Mat	35,773	37,677	30,000	18,064	30,000	0
110-3107-431.41-41	Non-capital Equipment	0	0	0	0	10	10
110-3107-431.50-15	Land Improvements	0	0	10	0	0	10-
110-3107-431.50-42	C/O-Replacement Equipment	20,368	0	40,250	40,251	0	40,250-
* Parks Maintenance		710,735	700,486	771,570	487,991	693,890	77,680-

ACCOUNT CODE:	FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Engineering Services
Fund: 110 Dept.: 31 Div: 23			

SUMMARY:

The Engineering Division oversees the planning and maintenance of the City's infrastructure including roadways, sidewalks, curbing and storm drainage. The division also provides project management for capital improvement projects from the design stage to the completion of the project. The division oversees the various methods of pavement management programs and also maintains and updates the City Wide Pavement Condition Survey/inventory. The Division also provides technical support to the other Divisions within the Department as needed.

GOALS AND OBJECTIVES

- Continue to develop designs and specifications to support future roadway improvement projects.
- Develop a roadway maintenance program to extend the service life of newer roadways already improved by recent Bond projects.
- Develop a project management protocol that will allow various departments to track the development and construction of various City projects.
- Oversee roadway improvements and other capital projects.

REGULAR POSITIONS:

Actual <u>FY18</u>	Adopted <u>FY19</u>	Projected <u>FY19</u>		Requested <u>FY20</u>	Adopted <u>FY20</u>
1	0	0	Assistant Director for Engineering Services	0	0
1	1	0	Civil Engineer	0	0
1	1	1	Engineering Technician	1	1
<u>3</u>	<u>2</u>	<u>1</u>		<u>1</u>	<u>1</u>

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-3123-431.10-01	Regular Payroll	133,646	159,936	166,580	106,040	76,070	90,510-
110-3123-431.10-03	Overtime Payroll	1,335	2,398	2,500	2,036	2,510	10
110-3123-431.20-01	Fica	10,136	12,067	5,910	8,232	6,020	110
110-3123-431.20-04	Health Insurance	41,550	33,047	37,790	26,019	9,600	28,190-
110-3123-431.20-05	Life Insurance	190	240	100	0	110	10
110-3123-431.20-07	Uniform Allowance	0	60	110	0	110	0
110-3123-431.20-11	Employer Contrib 401A	12,690	15,198	7,090	10,073	7,230	140
110-3123-431.20-12	Def Comp 457 Contribution	500	0	250	0	250	0
110-3123-431.20-13	RHS Contribution	0	1,000	1,000	0	1,000	0
110-3123-431.20-17	MEU Education Incentive	500	1,000	500	500	500	0
110-3123-431.20-18	MEU/Unaff Eyeglass Reimb	0	0	300	0	150	150-
110-3123-431.32-02	Consulting	8,193	12,998	13,000	6,965	13,000	0
110-3123-431.41-20	Operating Supplies & Mat	1,270	2,363	3,000	417	3,000	0
* Engineering Services		210,010	240,307	238,130	160,282	119,550	118,580-
** Public Works		8,473,821	8,124,747	7,904,810	5,216,336	7,440,690	464,120-

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Health

ACCOUNT CODE:			FUNCTION: Community Services	DEPARTMENT: Health District	DIVISION: Administration
Fund: 110	Dept.: 41	Div: 01			

SUMMARY:
 Ledge Light Health District (LLHD) is the local health department for East Lyme, Groton, Ledyard, New London, and Waterford, Connecticut. From restaurant inspectors to smoking cessation classes, we work hard to promote healthy communities and prevent disease, illness and injury. Collaboration is a cornerstone of our work - we pursue our mission by partnering with our colleagues in our member municipalities, the Connecticut Department of Public Health, local school districts and numerous community agencies. Most importantly, we grow our work through the feedback and involvement of the community residents we serve. We can't fulfill our promise to the community - to promote healthy communities and ensure healthy opportunities are in reach for everyone - without the help of community residents. * This information was taken from the Ledge Light Health District website, www.ledgelighthd.org

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-4101-441.33-99	Other Operating Services	199,556	200,309	198,900	49,718	199,600	700
*	Administration	199,556	200,309	198,900	49,718	199,600	700
**	Health District	199,556	200,309	198,900	49,718	199,600	700

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Recreation

ACCOUNT CODE:			FUNCTION: Community Services	DEPARTMENT: Recreation	DIVISION: Administration & Programs
Fund: 110	Dept.: 51	Div: 01			

SUMMARY:

The Recreation Department is composed of two Divisions. 1) The Recreation Division serves residents from birth through seniors in sports, dance and gymnastics, swimming, enrichment, special events, exercise and fitness programs. The Recreation Division also directly supports the New London Public Schools by providing Extended Learning Time instructors as part of the children's enrichment activities during the regular day. Winthrop and Jennings Magnet Schools are the two current locations where we provide services. 2) The Youth Affairs Division receives many grants to support their programming in Early Childhood, Teen, NLCCC, teen employment, and other related programming.

GOALS AND OBJECTIVES

Highlights- 1) New London Recreation Department continues to be the only accredited agency in the State of Connecticut and one of four in New England. One of 166 in the United States to reach this prestigious level. 2) Partnership with New London Public Schools to provide programs in the school system on a daily basis. 3) Improved playground inspection procedures/outcomes in partnership with Risk Management and Public Works 4) improved signage at all parks.

FY 20 Major Initiatives- 1) working on joint use of agreement for school gym use 2) Increased communication to community members 3) Facility improvements 4) Increase job training opportunities

REGULAR POSITIONS:

Actual FY18	Adopted FY19	Projected FY19		Requested FY20	Adopted FY20
1	1	1	Recreation Director	1	1
1	1	1	Secretary	1	1
2	2	2		2	2

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-5101-451.10-01	Regular Payroll	118,195	120,227	130,440	82,776	130,390	50-
110-5101-451.10-03	Overtime Payroll	1,935	2,776	2,000	1,250	2,370	370
110-5101-451.10-04	Longevity	750	750	750	375	1,000	250
110-5101-451.10-09	Vacation Payout	0	0	4,260	0	10	4,250-
110-5101-451.20-01	Fica	8,950	9,362	9,610	6,719	10,610	1,000
110-5101-451.20-04	Health Insurance	21,280	10,891	11,790	9,489	11,780	10-
110-5101-451.20-05	Life Insurance	240	0	200	0	220	20
110-5101-451.20-08	Employer Defined Benefit	7,476	7,306	8,850	5,560	10,180	1,330
110-5101-451.20-12	Def Comp 457 Contribution	500	500	500	500	500	0
110-5101-451.20-13	RHS Contribution	0	1,000	1,000	0	1,000	0
110-5101-451.20-18	MEU/Unaff Eyeglass Reimb	0	0	150	0	150	0
110-5101-451.20-23	MERS-Public Works	5,236	5,677	5,790	3,916	5,640	150-
110-5101-451.33-03	Dues & Subscriptions	80	360	500	0	500	0
110-5101-451.33-05	Rentals & Leases	1,306	1,535	1,000	0	600	400-
110-5101-451.33-07	Training Expense	510	0	0	0	0	0
110-5101-451.34-01	Postage	721	700	700	700	500	200-
110-5101-451.41-10	Office Supp & Materials	2,500	2,500	2,000	860	2,000	0
* Administration		169,679	163,584	179,540	112,145	177,450	2,090-

ACCOUNT CODE:			FUNCTION: Community Services	DEPARTMENT: Recreation	DIVISION: Administration & Programs
Fund: 110	Dept.: 51	Div: 02			

SUMMARY:

The Recreation Division serves residents from birth through seniors in sports, dance and gymnastics, swimming, enrichment, special events, exercise and fitness programs. The Recreation Division also directly supports the New London Public Schools by providing Extended Learning Time teachers as part of the children's enrichment activities during the regular day. Winthrop and Jennings Magnet Schools are the two current locations we provide services at. The Division also directly partners with the schools to increase student fitness and activity through the Mayor's Youth Fitness Initiative within the schools this year.

GOALS AND OBJECTIVES

1) New London continues to be the only accredited agency in the State of Connecticut and one of four in New England. One of 166 in the United States to reach this prestigious level. 2) Partnership with New London Public Schools to provide enrichment programs in the school system on a daily basis. Classes are provided by the Recreation Department as part of the regular school day. 3) Youth "Triple Crown" series promoting youth fitness and reducing childhood obesity. Children ages 5-17 participate in up to three events. Partnership with other Recreation Departments in southeastern CT to make this possible.

REGULAR POSITIONS:

Actual FY18	Adopted FY19	Projected FY19		Requested FY20	Adopted FY20
1	1	1	Recreation Program Coordinator	1	1
1	1	1		1	1

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-5102-451.10-01	Regular Payroll	71,230	72,377	72,380	46,850	75,310	2,930
110-5102-451.10-02	Occasional Payroll	156,165	330	0	0	0	0
110-5102-451.10-03	Overtime Payroll	3,067	1,767	2,100	977	7,310	5,210
110-5102-451.10-04	Longevity	400	400	400	200	400	0
110-5102-451.10-09	Vacation Payout	0	0	0	0	1,530	1,530
110-5102-451.20-01	Fica	17,514	5,301	5,740	3,383	6,470	730
110-5102-451.20-04	Health Insurance	25,810	25,236	26,490	16,305	25,950	540-
110-5102-451.20-05	Life Insurance	120	0	100	0	110	10
110-5102-451.20-08	Employer Defined Benefit	7,238	7,353	8,690	4,705	9,040	350
110-5102-451.20-12	Def Comp 457 Contribution	250	250	250	0	250	0
110-5102-451.20-13	RHS Contribution	0	1,000	1,000	0	1,000	0
110-5102-451.20-17	MEU Education Incentive	750	750	750	750	750	0
110-5102-451.20-18	MEU/Unaff Eyeglass Reimb	0	289	300	0	150	150-
110-5102-451.32-99	Other Professional Servcs	5,800	4,763	0	0	4,000	4,000
110-5102-451.33-01	Advertising	0	2,500	2,500	2,500	2,500	0
110-5102-451.33-03	Dues & Subscriptions	690	0	690	425	690	0
110-5102-451.33-04	Travel & Transportation	13,551	13,057	12,000	11,631	10	11,990-
110-5102-451.33-05	Rentals & Leases	10,754	9,800	9,000	3,567	9,000	0
110-5102-451.33-09	Agent Operating Services	14,120	14,300	14,300	0	14,300	0
110-5102-451.33-99	Other Operating Services	16,420	15,440	6,280	8,205	6,280	0
110-5102-451.34-03	Telephone	0	68	300	187	300	0
110-5102-451.34-06	Cellular Phones	493	500	500	493	500	0
110-5102-451.41-20	Operating Supplies & Mat	5,000	6,602	5,500	1,270	5,500	0
110-5102-451.41-30	Food Supplies	1,498	998	1,200	729	1,200	0
* Programs		350,870	183,081	170,470	102,177	172,550	2,080

ACCOUNT CODE:	FUNCTION: Youth Services	DEPARTMENT: Recreation	DIVISION: Youth Affairs
Fund: 110 Dept.: 51 Div: 92			

SUMMARY:

Salary and fringe are budgeted for the full-time Coordinator of Youth Services. This position is responsible for writing and administering the grants that fund all Youth Affairs and family programs, staffing, and program operations. Youth Affairs serves as New London's Youth Service Bureau.

Programs include:

- Early Childhood Family Center • Whale's Tales Children's Book Bank • Teens in Action • Teen Employment • Careers of Our Lives
- Parent Leadership Courses • Family & Community Vents • New London Community & Campus Coalition • Juvenile Review Board
- Students Against Destructive Decisions

GOALS AND OBJECTIVES

Goals: New London Youth Affairs is a Youth Service Bureau which promotes positive outcomes for children, youth, and families by supporting a wide range of comprehensive services and collaborations.

Objectives:

1. Children will be assessed, supported, and improve regarding early childhood developmental milestones
2. Children will be placed in preschool slots
3. Early childhood families will be connected to educational/social/health services
4. Early childhood school readiness skills will be developed
5. Families will have access to free books, academic supplies, and basic need items
6. Teen will complete the credits required to promote to the next grade
7. Teens will maintain and/or improve their grades from the first to final semester
8. Teens will meet the community service requirement for high school graduation
9. Teens will be placed and retained in post-secondary education, advanced training, employment and/or qualified apprenticeships
10. Youth offenders will be diverted from the Juvenile Justice System
11. Parents' competency and engagement in the civic life of schools, communities, and/or government will be increased and sustained
12. Teens will decrease 30 day use of tobacco, marijuana, alcohol, and prescription drugs
13. Teens will have increased perception of harm and reduced access to tobacco, marijuana, alcohol, and prescription drugs

REGULAR POSITIONS:

Actual <u>FY18</u>	Adopted <u>FY19</u>	Projected <u>FY19</u>		Requested <u>FY20</u>	Adopted <u>FY20</u>
1	1	1	Coordinator of Youth Services	1	1
1	1	1		1	1

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-5192-451.10-01	Regular Payroll	73,040	72,723	72,380	46,883	75,310	2,930
110-5192-451.10-03	Overtime Payroll	0	2,535	3,620	1,914	2,980	640-
110-5192-451.10-04	Longevity	300	400	400	200	400	0
110-5192-451.10-09	Vacation Payout	0	0	1,340	0	2,180	840
110-5192-451.20-01	Fica	5,295	5,323	5,950	3,630	6,190	240
110-5192-451.20-04	Health Insurance	24,810	24,742	26,490	16,799	25,950	540-
110-5192-451.20-05	Life Insurance	120	0	100	0	110	10
110-5192-451.20-08	Employer Defined Benefit	7,409	7,248	8,690	4,844	9,040	350
110-5192-451.20-12	Def Comp 457 Contribution	0	0	250	0	250	0
110-5192-451.20-13	RHS Contribution	0	1,000	1,000	0	1,000	0
110-5192-451.20-17	MEU Education Incentive	750	750	750	750	750	0
110-5192-451.20-18	MEU/Unaff Eyeglass Reimb	0	0	300	0	150	150-
* Youth Affairs		111,724	114,721	121,270	75,020	124,310	3,040
** Recreation		632,273	461,386	471,280	289,342	474,310	3,030

ACCOUNT CODE:			FUNCTION:	DEPARTMENT:	DIVISION:
Fund: 110	Dept.: 55	Div: 01	Culture & Recreation	Public Library	Administration
<p>SUMMARY:</p> <p>The overall mission of the Public Library of New London is to ensure the informal educational opportunities to the public by effectively providing information. The Library provides the public with access to information, the ability to learn organizing and retrieving skills as well as strategies to enhance critical thinking. The Library provides access to its resources through various mediums such as books, films, videos, periodicals, etc. The effectiveness of the Library is achieved through the development of its collection to meet the public's varied demands and interests, and its cooperation with surrounding libraries with resource sharing.</p>					

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-5501-455.62-01	Grants	787,500	826,900	843,440	632,580	885,600	42,160
*	Administration	787,500	826,900	843,440	632,580	885,600	42,160
**	Library	787,500	826,900	843,440	632,580	885,600	42,160

ACCOUNT CODE:				FUNCTION: Community Services	DEPARTMENT: Senior Center	DIVISION: Administration
Fund: 1,10	Dept.: 56	Div: 01				

SUMMARY:

Mission Statement: The Senior Citizen Center is a community focal point on aging where older persons (as individuals or in groups) come together for services and/or activities which enhance their dignity, reflect their experience and skills, support their independence, encourage their involvement in and with the Center and the community, and respond to their diverse needs and interests. The Center strives to fulfill the wide-ranging needs of the older community by providing a variety of services/activities to a wide spectrum of older people from the young old and healthy to the very old and at risk, addressing the needs of this population through general and specialized programs. These programs cover (but are not limited to) such areas as creative arts, education, leadership development, nutrition, recreation, social and other supportive services (such as health and insurance counseling).

GOALS AND OBJECTIVES

The goal/objective of the Senior Center is to enhance the quality of life for the population of 55 years and older. Encourage outreach to persons in the community who may not be aware of the variety of services we provide through televised public access television and outreach encouraging "Seniors on the Go" Public Access Television, special guest speakers, and advance program promotional. Research, develop, and coordinate day and extended trips to enhance and offer opportunities for new experiences in the aging population.

REGULAR POSITIONS:

Actual <u>FY18</u>	Adopted <u>FY19</u>	Projected <u>FY19</u>		Requested <u>FY20</u>	Adopted <u>FY20</u>
1	1	1	Director of Human Services	1	1
1	1	1	Senior Citizens Coordinator	1	1
1	1	1	Secretary	1	1
<u>3</u>	<u>3</u>	<u>3</u>		<u>3</u>	<u>3</u>

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-5601-456.10-01	Regular Payroll	206,304	254,022	274,050	177,090	219,520	54,530-
110-5601-456.10-03	Overtime Payroll	0	0	490	195	500	10
110-5601-456.10-04	Longevity	0	250	650	650	1,000	350
110-5601-456.20-01	Fica	15,387	19,136	20,090	13,523	16,900	3,190-
110-5601-456.20-04	Health Insurance	39,690	55,058	61,250	40,598	49,720	11,530-
110-5601-456.20-05	Life Insurance	360	0	400	0	0	400-
110-5601-456.20-08	Employer Defined Benefit	6,594	6,897	8,440	4,549	8,600	160
110-5601-456.20-11	Employer Contrib 401a	9,536	9,500	9,500	6,270	9,880	380
110-5601-456.20-12	Def Comp 457 Contribution	500	500	500	500	500	0
110-5601-456.20-13	RHS Contribution	0	2,000	2,000	0	2,000	0
110-5601-456.20-17	MEU Education Incentive	750	750	750	750	750	0
110-5601-456.20-18	MEU/Unaff Eyeglass Reimb	0	450	450	230	300	150-
110-5601-456.20-23	MERS-Public Works	4,765	10,574	11,210	7,675	5,510	5,700-
110-5601-456.33-01	Advertising	0	0	0	0	510	510
110-5601-456.33-02	Printing Costs	55	0	0	0	510	510
110-5601-456.33-03	Dues & Subscriptions	50	0	0	0	0	0
110-5601-456.33-04	Travel & Transportation	57	0	0	0	0	0
110-5601-456.33-05	Rentals & Leases	0	0	0	0	3,500	3,500
110-5601-456.33-99	Other Operating Services	495	0	0	0	580	580
110-5601-456.34-01	Postage	0	0	0	0	500	500
110-5601-456.35-02	Maint & Repair-Equipment	0	0	0	0	5,000	5,000
110-5601-456.41-10	Office Supplies & Mat	247	150	300	0	300	0
110-5601-456.41-20	Operating Supplies & Mat	0	0	0	0	500	500
* Administration		284,790	359,287	390,080	252,030	326,580	63,500-

ACCOUNT CODE:			FUNCTION:	DEPARTMENT:	DIVISION:
			Culture & Recreation	Senior Center	Senior Citizen Programs
Fund: 110	Dept.: 56	Div: 02			

SUMMARY:

This division provides all of the program activities based out of the Senior Citizen Center. This includes arts and crafts, exercise classes, dance instruction, and transportation to/from the center. The transportation portion of the Senior Citizen Center budget is responsible for a bus driver, escort driver, Meals-On-Wheels driver and any substitute drivers as necessary. Seniors are transported by bus to and from the center for meals, services, off-site programs such as shopping or day trips, doctor appointments, and Lawrence & Memorial Hospital for outpatient services or Lab tests. The Meals-On-Wheels driver is responsible for delivering TVCCA prepared meals to homebound and shut-in Senior Citizens everyday.

GOALS AND OBJECTIVES

- The objective of recreational programs is to foster the well-being of elderly persons through social interaction and satisfying use of leisure time in order for all Senior Citizens to function at their highest potential.
- To provide a comprehensive transportation system by means of which the elderly will have access to community facilities and resources utilizing one bus.
- Assist Senior Citizens in developing a lifestyle that enables them to cope with stress and become more self-sufficient by providing passive and active recreation options.

REGULAR POSITIONS:

Actual FY18	Adopted FY19	Projected FY19		Requested FY20	Adopted FY20
2	2	2	Bus Driver	2	2
2	2	2		2	2

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-5602-456.10-01	Regular Payroll	105,825	83,976	83,100	51,704	86,750	3,650
110-5602-456.10-02	Occasional Payroll	5,123	4,828	5,160	2,230	9,800	4,640
110-5602-456.10-03	Overtime Payroll	1,767	589	1,000	477	2,000	1,000
110-5602-456.10-04	Longevity	125	0	0	0	0	0
110-5602-456.20-01	Fica	7,886	6,406	4,140	4,064	7,540	3,400
110-5602-456.20-04	Health Insurance	49,470	26,401	26,480	18,602	28,860	2,380
110-5602-456.20-05	Life Insurance	350	0	100	0	0	100-
110-5602-456.20-07	Uniform Allowance	746	580	640	505	710	70
110-5602-456.20-23	MERS-Public Works	12,967	9,924	6,580	6,396	10,780	4,200
110-5602-456.33-99	Other Operating Services	16,058	15,671	19,000	7,711	20,000	1,000
110-5602-456.41-10	Office Supplies & Mat	0	295	300	293	500	200
110-5602-456.41-20	Operating Supplies & Mat	1,445	1,000	1,200	0	2,000	800
110-5602-456.41-30	Food Supplies	2,701	2,222	2,600	652	3,500	900
* Programs		204,463	151,892	150,300	92,634	172,440	22,140
** Human Services/Senior Ctr		489,253	511,179	540,380	344,664	499,020	41,360-

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Community Development

ACCOUNT CODE:				FUNCTION:	DEPARTMENT:	DIVISION:
Fund:	110	Dept.:	65	Home & Community	Office of Development & Planning	Community Development Adm.
		Div:	02			

SUMMARY:

The Office of Development & Planning administers and is responsible for planning, zoning, and land use regulations, building code enforcement, as well as a broad, complex array of economic and community development programs including the New London Enterprise Zone, Downtown/Waterfront Development Revitalization Program, and various other State and locally funded programs. Prepare grant applications and administer contracts for other City departments. Provide demographic information, labor statistics and census data to City departments and the general public. The ODP is the point of contact for developers, entrepreneurs and others exploring a location and incentives for establishing and/or expanding businesses. The Office also provides staff and technical assistance to the City Mayor, Foreign Trade Zone Commission, the Planning & Zoning Commission, the Zoning Board of Appeals, RCDA, the Harbor Improvement Agency, City Center District, NL Main St., Downtown Partnership, Downtown New London Association, Parking Commission, Maritime Heritage Park Advisory Board and other boards and agencies as may from time to time be assigned. The department is funded with General Fund monies and federal grant sources.

GOALS AND OBJECTIVES

1. Efficiently administer the City's land use permit process through assistance to applicants for land use permits, holding bi-monthly meetings of the Planning & Zoning Commission, Conservation Commission and Zoning Board of Appeals and coordinated efforts with other departments on land use and development issues.
2. Comprehensive rewriting of zoning regulations 'FORM BASE CODE'.
3. File management and archiving.
4. Administer and manage the Foreign Trade Zone.
5. Meet and encourage development in the City of New London; create a synergy process to fast track large development projects.
6. Provide support for and coordinate programs with various organizations interested in the improvement of downtown, the waterfront and other sections of the City, such as the City Center District, NL Main St., Downtown Partnership, etc.
7. Dedicated resource for GIS, to handle tax amendments and have GIS on our website for public use.
8. Coordinate with IT on new software to connect all three divisions; project management software.
9. Develop pedestrian and bike plans that can connect residents and visitors throughout New London. Turn New London into a 'walking city'.

REGULAR POSITIONS:

Actual FY17	Adopted FY18	Projected FY18		Requested FY19	Adopted FY19
1	1	1	Director of Development & Planning	1	1
1	1	1	City Planner	1	1
1	1	1	Assistant Planner/Zoning Wetlands Official	1	1
1	1	1	Land Use Coordinator	1	1
1	1	1	Grants Administrator	1	1
0.75	0.75	0.75	Econ. Dev. Coordinator	0.75	0.75
0.1	0.1	0.1	Admin Accounting Tech	0.1	0.1
5.85	5.85	5.85		5.85	5.85

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-6502-465.10-01	Regular Payroll	380,579	383,695	412,030	262,563	500,460	88,430
110-6502-465.10-03	Overtime Payroll	18,050	8,240	12,000	8,314	14,600	2,600
110-6502-465.10-04	Longevity	1,913	2,013	1,200	650	1,500	300
110-6502-465.20-01	Fica	29,276	27,811	34,370	20,174	39,520	5,150
110-6502-465.20-04	Health Insurance	91,760	66,829	95,050	48,926	78,700	16,350-
110-6502-465.20-05	Life Insurance	517	0	510	0	590	80
110-6502-465.20-07	Uniform Allowance	0	0	220	0	200	20-
110-6502-465.20-08	Employer Defined Benefit	8,289	4,766	0	744	8,870	8,870
110-6502-465.20-11	Employer Contrib 401A	22,231	24,259	33,220	20,259	34,050	830
110-6502-465.20-12	Def Comp 457 Contribution	250	250	1,250	0	1,440	190
110-6502-465.20-13	RHS Contribution	0	25,000	4,000	0	4,750	750
110-6502-465.20-17	MEU Education Incentive	1,500	1,375	1,000	1,375	2,120	1,120
110-6502-465.20-18	MEU/Unaff Eyeglass Reimb	669	178	1,050	43	1,280	230
110-6502-465.20-23	MERS-PUBLIC WORKS	8,228	8,228	8,820	5,183	8,670	150-
110-6502-465.33-01	Advertising	19,367	9,485	7,500	4,591	15,000	7,500
110-6502-465.33-02	Printing	501	502	1,240	434	1,300	60
110-6502-465.33-03	Dues & Subscriptions	26,006	10,240	1,160	782	1,160	0
110-6502-465.33-04	Travel & Transportation	303	59	200	143	200	0
110-6502-465.33-05	Rentals & Leases	0	0	300	0	600	300
110-6502-465.33-07	Training Expense	815	425	550	220	450	100-
110-6502-465.33-24	Plan of Conservation/Dev	25,000	20,000	0	0	0	0
110-6502-465.33-25	Public Rel./Marketing	40,000	39,895	40,000	31,245	50,000	10,000
110-6502-465.33-26	Harbor Managment Plan	8,000	8,000	8,000	8,000	0	8,000-
110-6502-465.33-99	Other Operating Services	303	214	650	117	650	0
110-6502-465.34-01	Postage	2,199	2,138	2,200	430	2,200	0
110-6502-465.34-06	Cellular Phone	0	0	0	0	720	720
110-6502-465.35-02	Maint & Repair-Equipment	1,247	1,660	1,800	0	1,800	0
110-6502-465.41-10	Office Supp & Materials	1,597	1,575	1,600	481	1,600	0
110-6502-465.41-20	Oper Supplies & Materials	892	621	690	516	690	0
110-6502-465.50-42	C/O-Replacement Equipment	0	20,100	0	0	0	0
110-6502-465.62-01	Grants-SEAT	148,312	148,312	0	0	0	0
* General Fund		837,804	815,870	670,610	415,190	773,120	102,510

ACCOUNT CODE:				FUNCTION:	DEPARTMENT:	DIVISION:
				Services	Office of Development & Planning	Building Inspection
Fund:	110	Dept.:	65	Div:	12	

SUMMARY:

The Building Inspection Division is responsible for inspecting work on private properties that require building permits to ensure compliance with building codes. The Division also plays a critical role in enforcing the Property Maintenance Code in an effort to control visual blight and housing code violations.

GOALS AND OBJECTIVES

- Continue to provide inspection services in as an efficient manner as possible.
- Take a more proactive approach to addressing Property Maintenance Code violations.
- Implement a new software "Code Pal" to streamline the permitting process, complaints and daily functions of the Building Division.

REGULAR POSITIONS:

Actual FY18	Adopted FY19	Projected FY19		Requested FY20	Adopted FY20
1	1	1	Building Official	1	1
1	1	1	Assistant Building Official	1	1
1	1	1	Assistant to Building Official	1	1
1	1	1	Building and Housing Code Inspector	1	1
<u>4</u>	<u>4</u>	<u>4</u>		<u>4</u>	<u>4</u>

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-6512-465.10-01	Regular Payroll	303,204	308,077	314,080	198,773	317,330	3,250
110-6512-465.10-03	Overtime Payroll	1,551	264	1,000	272	7,250	6,250
110-6512-465.10-04	Longevity	2,400	2,450	2,500	1,300	2,700	200
110-6512-465.20-01	Fica	21,875	22,318	23,910	14,387	25,040	1,130
110-6512-465.20-04	Health Insurance	94,960	86,750	98,940	56,587	0	98,940-
110-6512-465.20-05	Life Insurance	470	0	400	0	440	40
110-6512-465.20-07	Uniform Allowance	273	341	330	215	330	0
110-6512-465.20-08	Employer Defined Benefit	8,698	8,823	10,530	5,704	10,740	210
110-6512-465.20-11	Employer Contrib 401A	15,789	16,043	16,050	10,385	16,370	320
110-6512-465.20-12	Def Comp 457 Contribution	500	500	500	0	0	500-
110-6512-465.20-13	RHS Contribution	0	3,000	3,000	0	3,000	0
110-6512-465.20-18	MEU/Unaff Eyeglass Reimb	437	140	900	150	450	450-
110-6512-465.20-23	MERS-PUBLIC WORKS	6,009	6,164	6,380	3,893	6,820	440
110-6512-465.33-01	Advertising	250	196	300	0	300	0
110-6512-465.33-02	Printing	694	751	1,000	619	1,500	500
110-6512-465.33-03	Dues & Subscriptions	501	135	2,500	2,153	500	2,000-
110-6512-465.33-05	Rentals & Leases	23,493	4,643	1,000	346	5,000	4,000
110-6512-465.33-07	Training Expense	0	0	500	89	1,500	1,000
110-6512-465.33-99	Other Operating Services	2,496	1,166	1,000	110	1,000	0
110-6512-465.34-01	Postage	1,499	0	500	0	1,500	1,000
110-6512-465.41-10	Office Supp & Materials	1,939	4,796	5,000	2,569	5,000	0
110-6512-465.50-73	New Computer Software	0	0	19,000	17,350	0	19,000-
* Building Division		487,038	466,557	509,320	314,902	406,770	102,550-
** Office of Dev & Planning		1,324,842	1,282,427	1,179,930	730,092	1,179,890	40-

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Education

ACCOUNT CODE:			FUNCTION: General Government	DEPARTMENT: Education	DIVISION: Administration
Fund: 110	Dept.: 66	Div: 02			

SUMMARY:
The Education system of the City of New London is managed by an elected seven member Board of Education. The Board of Education determines its own rules of procedure and is in charge of the City Schools and is responsible for conducting such schools as an educational system. The Board determines all educational policies including the establishment of courses of study, the fixing and maintenance of educational standards, the choice of all books and material used in instruction, the establishment and maintenance of discipline in the schools and the location, type, design, repair, and equipment of school buildings. The City Council appropriates annually a bottom line lump sum appropriation for school purposes. After the passage of the appropriation ordinance, the money appropriated by the City for school purposes is expended at the discretion of the Board of Education, however, all purchases by and for the City schools are made through the Purchasing Agent of the City.

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-6602-466.69-04	Board Of Education Exp	42,430,145	42,016,793	43,133,020	9,329,383	43,585,900	452,880
110-6602-466.69-05	City-Charged BOE Expenses	535	0	0	0	0	0
110-6602-466.69-06	Grant A/P	4,361-	0	0	0	0	0
110-6602-466.69-09	BOE ADS Wash Account	1,304-	0	0	0	0	0
*	Summary	42,425,015	42,016,793	43,133,020	9,329,383	43,585,900	452,880
**	Education	42,425,015	42,016,793	43,133,020	9,329,383	43,585,900	452,880

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Retiree Benefits

ACCOUNT CODE:				FUNCTION: Employee Benefits	DEPARTMENT: Long&Faithful Service/Unemployment Comp Awards	DIVISION: Administration
Fund: 110	Dept.: 81	Div: 01				

SUMMARY:

Employees who retired under the City's non-contributing pension plan, Long and Faithful Service, are budgeted for in this account. There are no current employees covered by this pension plan and it is closed to any future employees. Within time this liability will no longer exist. A detailed list of the non-contributory pensions is presented here.

All unemployment compensation awards are budgeted for in this account.

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-8101-481.20-04	Health Insurance	0	63,512	104,230	33,876	104,790	560
110-8101-481.20-05	Life Insurance	0	0	260	0	260	0
110-8101-481.20-09	Employer Pol/Fire Survivr	3-	0	0	0	0	0
110-8101-481.61-01	Pension-Long&Faithful Svc	679,384	675,444	670,050	427,135	634,965	35,085-
110-8101-481.61-04	Unemployment Comp Awards	8,500	38,708	20,000	655	20,000	0
* Former Employees&Retirees		587,881	777,664	794,540	461,666	760,015	34,525-

ACCOUNT CODE:				FUNCTION:	DEPARTMENT:	DIVISION:
				Employee Benefits	Insurances	Administration
Fund: 110	Dept.: 81	Div: 09				
<p>SUMMARY: All disability separations and retirements are budgeted in this account.</p>						

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-8109-481.20-04	Health Insurance	400,280	333,756	494,950	211,468	494,950	0
110-8109-481.20-05	Life Insurance	0	73,600	69,900	69,900	67,000	2,900-
110-8109-481.61-05	Medical Emergency Awards	263,305	346,964	409,700	206,960	409,700	0
110-8109-481.61-06	Pension-Heart&Hypertensio	19,612	0	0	0	0	0
*	Disability	683,197	754,320	974,550	488,328	971,650	2,900-
**	Fringe Benefits	1,589,578	1,565,654	1,769,090	949,994	1,731,665	37,425-

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Inter-Fund Transfers

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
110-9101-491.90-25	Contribution for CAMPNL	0	169,090	110,000	110,000	110,000	0
110-9101-491.91-12	Pension Fund	0	579,000	701,200	701,200	684,000	17,200-
110-9101-491.91-20	Contrib to Gen Gov Misc	0	0	103,200	0	117,875	14,675
110-9101-491.91-29	Contrib to REVAL/GIS	0	131,280	40,500	40,500	50,000	9,500
110-9101-491.91-37	Contrib to Debt Svc Cap	5,850,800	6,448,570	8,115,290	8,115,290	8,668,960	553,670
110-9101-491.91-40	Contrib to OBP	60,000	18,010	60,000	0	60,000	0
110-9101-491.91-54	Workers Comp	0	1,035,700	1,139,340	1,139,340	1,139,340	0
110-9101-491.91-56	Lap Fund	0	1,000,000	1,000,000	1,000,000	1,000,000	0
* Administration		5,910,800	9,381,650	11,269,530	11,106,330	11,830,175	560,645
** Interfund Transfer Acct		5,910,800	9,381,650	11,269,530	11,106,330	11,830,175	560,645
		87,301,275	88,203,195	92,597,890	44,553,500	93,551,560	953,670

Special Revenue Funds

City Center District

ACCOUNT CODE:	FUNCTION:	DEPARTMENT:	DIVISION:
Fund: 201 Dept.: 15 Div: 10	General Government	Finance	City Center District
<p>SUMMARY:</p> <p>The City Center District was established as a special services district within the City's confines, to be operated according to procedures set out in Chapter 105a of the Connecticut General Statutes. The purpose of the district is to enhance the environment in which people shop, live and work in the central business district; to demonstrate private commitment to the central businesses through physical economic and social improvements; to work with the government of the City to maximize the usefulness of available public funds by consolidating and coordinating the business district through long-term operating strategy allocating organizational and financial responsibility.</p>			

REVENUES
 BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Taxes Ad Valorem							
201-1510-311.01-00	Real Estate	98,553	94,970	0	99,011	100,000	100,000
201-1510-311.06-00	Prior List Years	7,454-	2,152	0	0	0	0
<hr/>							
*	Taxes Ad Valorem	91,099	97,122	0	99,011	100,000	100,000
		91,099	97,122	0	99,011	100,000	100,000

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
201-1510-415.33-09	Agent Operating Services	106,894	100,000	0	100,000	100,000	100,000
*	City Center District	106,894	100,000	0	100,000	100,000	100,000
**	Finance	106,894	100,000	0	100,000	100,000	100,000
		106,894	100,000	0	100,000	100,000	100,000

Police Private Protection

ACCOUNT CODE:				FUNCTION: General Government	DEPARTMENT: Police	DIVISION: Administration
Fund:	201	Dept.:	21			
<p><u>SUMMARY:</u></p> <p>Police Private Duty Protection consists of private companies employing police officers at various road construction sites throughout the city, officers at locations such as Ocean Beach Park and events that are held at local schools (football /basketball). Many companies hire police officers for traffic control and to protect work zones. Police vehicles are also used at many sites and those requesting a marked police vehicle are additionally billed for the use of that car. Officers are compensated at a time and ½ rate for hours worked. The City of New London Police Department currently charges \$75/hour plus a 30% surcharge for all hours of private protection worked, with a four hour minimum. Police vehicles use is currently at \$50/hour, with no minimum.</p>						

REVENUES
 BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Charges for Services							
201-2101-342.08-01	Police Overtime	0	0	350,000	373,087	493,000	143,000
201-2101-342.08-04	Police Vehicles	0	0	160,000	163,087	210,000	50,000
201-2101-344.04-04	Board of Education	0	0	50,000	0	50,000	0
201-2101-346.02-01	Administrative Fees	0	0	125,000	104,846	120,000	5,000-
<hr/>							
*	Charges for Services	0	0	685,000	641,020	873,000	188,000
		0	0	685,000	641,020	873,000	188,000

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
201-2101-421.10-07	Private Protection Duty	0	0	373,000	427,946	373,000	0
201-2101-421.91-10	General Fund	0	0	312,000	0	500,000	188,000
*	Administration	0	0	685,000	427,946	873,000	188,000
**	Police Department	0	0	685,000	427,946	873,000	188,000
		0	0	685,000	427,946	873,000	188,000

Wheadon Fund

ACCOUNT CODE:				FUNCTION: General Government	DEPARTMENT: Human Services	DIVISION: Programs
Fund:	201	Dept.:	56			
<p><u>SUMMARY:</u></p> <p>Wheadon Fund is used to supplement the costs of recreational programs at the Senior Center. Specifically, instructor, and program supplies. It is conditional upon the city paying for a core base of recreational activities, and this year exercise classes are our core. Each year, a spending proposal is submitted to the Wheadon Committee for the upcoming year.</p>						

REVENUES
 BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
	Intergovernmental Revenue						
	201-5603-334.17-01 Wheadon Memorial Fund	23,955	23,893	24,340	24,343	24,760	420
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*	Intergovernmental Revenue	23,955	23,893	24,340	24,343	24,760	420
		23,955	23,893	24,340	24,343	24,760	420

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
201-5603-456.62-03	Music Programs	5,450	5,269	10,725	3,475	3,600	7,125-
201-5603-456.62-04	Arts/Crafts	5,638	7,155	19,403	7,339	17,900	1,503-
201-5603-456.62-05	Cooking	3,042	3,450	3,600	1,800	1,800	1,800-
201-5603-456.62-06	Support Groups	638	0	0	0	0	0
201-5603-456.62-07	Transportation	1,401	1,500	1,500	1,225	1,460	40-
201-5603-456.62-08	Life Enrichment	0	401	8,799	651	0	8,799-
201-5603-456.62-09	Event Advertising	0	0	1,000	0	0	1,000-
201-5603-456.62-10	Awards for Seniors	0	371	620	0	0	620-
* Programs		16,169	18,146	45,647	14,490	24,760	20,887-

Housing Conservation

ACCOUNT CODE:			FUNCTION: Community Development	DEPARTMENT: Office of Development & Planning	DIVISION: Housing Conservation Revolving Loan
Fund: 205	Dept.: 65	Div: 92			
SUMMARY:					
This program is designed to promote the conservation and expansion of the City's housing stock in order to provide a decent home and suitable living environment for all persons, but primarily those of low and moderate income.					
GOALS AND OBJECTIVES					
<ol style="list-style-type: none"> 1. Provide technical & financial assistance to up to 20 property owners, for low and moderate income persons throughout the City and on spot basis as needed. 2. Provide technical & financial assistance for residential accessibility to up to 5 property owners with a handicapped resident, who are living in a L/M census tract and is of L/M income. 3. Prepare specifications and bids for property owners and coordinate rehabilitation work with property owners and contractors to ensure code and contract compliance. 					

REVENUES
 BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Charges for Services							
205-6592-342.07-00	Interest on Loans	14,892	14,852	15,000	5,308	15,000	0
205-6592-342.10-00	Principal Repayment	73,148	52,605	70,000	12,508	55,000	15,000-
* Charges for Services		88,040	67,457	85,000	17,816	70,000	15,000-
		88,040	67,457	85,000	17,816	70,000	15,000-

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
205-6592-465.32-99	Other Professional Servcs	3,136	3,115	3,150	1,078	3,240	90
205-6592-465.63-01	Loans	19,133	8,888	21,850	9,455	16,760	5,090-
205-6592-465.63-02	Deferred Loans	102,603	54,821	60,000	70,309	50,000	10,000-
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*	Housing Conservation	124,872	66,824	85,000	80,842	70,000	15,000-
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**	Office of Dev & Planning	124,872	66,824	85,000	80,842	70,000	15,000-

Housing and Community Development

ACCOUNT CODE:			FUNCTION:	DEPARTMENT:	DIVISION:
Fund: 206	Dept.: 65	Div: 93	Community Development	Office of Development & Planning	Housing & Community Development
<p>SUMMARY:</p> <p>Funds are a result of revolving loan payments from two state programs (Neighborhood Rehabilitation and Housing & Community Development) in the early to mid 90's. The CT Dept. of Housing (now DECD) awarded the City funding between 1991 and 1994 for the purchase, rehabilitation and sale of single family homes to low to moderate income residents at low interest rates. Payments continue to come from CHIF at approximately \$1,700 per month.</p>					
<p>GOALS AND OBJECTIVES</p> <ol style="list-style-type: none"> 1. Provide emergency housing rehab repairs to homeowners in New London (to be repaid at the time of closing, if they qualify for a repayment or deferred loan). 2. Provide payment for 15 days of storage after an eviction has taken place per State Marshall order. 3. Provide payment to operating agent to clean-out storage bins, if eviction goods are not claimed. 4. Provide payment to operating agent for property maintenance performed per order of the Building Department. 5. Provide emergency and or gap funding for special projects. 					

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Charges for Services							
206-6593-342.07-00	Interest on Loans	11,254	10,535	11,000	3,426	10,500	500-
206-6593-342.10-00	Principal Repayment	9,589	1-	10,000	2,511	7,000	3,000-
* Charges for Services		20,843	10,534	21,000	5,937	17,500	3,500-
Miscellaneous Revenues							
206-6593-362.01-00	Interest on Checking	237	238	0	0	0	0
206-6593-369.03-99	Miscellaneous Revenue	41,240	2,124	8,500	4,175	8,500	0
* Miscellaneous Revenues		41,477	2,362	8,500	4,175	8,500	0
Transfers In							
206-6593-371.04-00	Contrib from Comm Dev	0	0	325,000	0	0	325,000-
* Transfers In		0	0	325,000	0	0	325,000-
		62,320	12,896	354,500	10,112	26,000	328,500-

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
206-6593-465.10-03	Overtime Payroll	0	0	10,000	0	0	10,000-
206-6593-465.32-99	Other Professional Servcs	82,008	20,156	254,000	11,959	19,000	235,000-
206-6593-465.33-09	Agent Operating Services	12,130	9,712	5,250	3,468	5,000	250-
206-6593-465.33-99	Other Operating Services	8,751	7,588	85,250	2,940	2,000	83,250-
206-6593-465.61-02	CT-Next	5,000	0	0	0	0	0
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*	Housing & Community Devel	107,889	37,456	354,500	18,367	26,000	328,500-
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**	Office of Dev & Planning	107,889	37,456	354,500	18,367	26,000	328,500-

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CDBG

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Fund Balance							
221-6301-301.01-00	Budgeted Fund Balance	0	0	154,269	0	0	154,269-
221-6501-301.01-00	Budgeted Fund Balance	0	0	175,000	0	45,000	130,000-

*	Fund Balance	0	0	329,269	0	45,000	284,269-
Intergovernmental Revenue							
221-6501-332.01-01	CD Block Grant	729,873	828,274	850,600	0	850,600	0

*	Intergovernmental Revenue	729,873	828,274	850,600	0	850,600	0
Charges for Services							
221-6301-342.01-04	Bank Street	2,209	0	0	0	0	0

*	Charges for Services	2,209	0	0	0	0	0
Miscellaneous Revenues							
221-6301-361.15-00	Land	0	280,000	650,000	600,000	0	650,000-
221-6301-369.03-99	Miscellaneous Revenue	27,000	8,380	0	0	0	0
221-6501-369.03-99	Miscellaneous Revenue	1,250	7,025	0	8,649	0	0
221-6552-369.03-01	Refund Prior Yr Expense	42,342	24,154	0	3,039	0	0
221-6553-369.03-99	Miscellaneous Revenue	700	0	0	149	0	0

*	Miscellaneous Revenues	71,292	319,559	650,000	611,837	0	650,000-

		803,374	1,147,833	1,829,869	611,837	895,600	934,269-

Urban Renewal

ACCOUNT CODE:				FUNCTION: Community Development	DEPARTMENT: Office of Development & Planning	DIVISION: Urban Renewal
Fund: 221	Dept.: 63	Div: 01				

SUMMARY:

This program provides support for ongoing completion and close-out activities in the City's four Urban Renewal areas. These include marketing, infrastructure improvements, contract administration and project oversight.

GOALS AND OBJECTIVES

Continue to market and encourage development of the outstanding City-owned parcels: Parcel I-1CA, Parcel J (Shaw's Cove Park) and oversee construction progress at Parcels 21C, D, E & F (Shaw's Landing project).

REGULAR POSITIONS:

Actual	Adopted	Projected		Requested	Adopted
<u>FY18</u>	<u>FY19</u>	<u>FY19</u>		<u>FY20</u>	<u>FY20</u>
0.25	0.25	0.25	Economic Development Coordinator	0.25	0.25
0.25	0.25	0.25		0.25	0.25

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
221-6301-463.10-01	Regular Payroll	23,228	15,669	24,050	9,493	21,410	2,640-
221-6301-463.10-03	Overtime Payroll	0	3,883	500	582	500	0
221-6301-463.10-04	Longevity	188	188	150	0	0	150-
221-6301-463.20-01	Fica	1,824	1,181	1,890	771	1,680	210-
221-6301-463.20-03	Worker Comp Insurance	60	60	490	490	430	60-
221-6301-463.20-04	Health Insurance	4,628	2,588	4,880	568	4,800	80-
221-6301-463.20-05	Life Insurance	0	0	30	0	30	0
221-6301-463.20-08	Employer Defined Benefit	2,352	1,589	2,890	0	0	2,890-
221-6301-463.20-11	Employer Contrib 401A	0	0	0	902	2,040	2,040
221-6301-463.20-12	Def Comp 457 Contribution	0	0	70	0	70	0
221-6301-463.20-13	RHS Contribution	0	0	250	0	250	0
221-6301-463.20-15	Eyeglass REIMBURSEMENT	0	0	80	0	0	80-
221-6301-463.20-17	MEU Education Incentive	0	125	130	125	130	0
221-6301-463.20-18	MEU/Unaff Eyeglass Reimb	0	0	0	0	80	80
221-6301-463.20-20	Disability Insurance	0	0	1,130	0	1,010	120-
221-6301-463.32-01	Engineering/Architect	0	0	900	0	1,000	100
221-6301-463.32-02	Consulting	0	0	120	0	200	80
221-6301-463.32-04	Legal	4,700	5,000	25,000	0	0	25,000-
221-6301-463.32-99	Other Professional Servcs	450	900	50,900	0	1,000	49,900-
221-6301-463.33-01	Advertising	0	0	900	0	1,000	100
221-6301-463.33-99	Other Operating Services	0	300	1,000	0	1,000	0
221-6301-463.34-01	Postage	100	50	40	0	60	20
221-6301-463.34-06	Cellular Telephone	0	0	0	0	61.0	61.0
221-6301-463.41-10	Office Supp & Materials	17	0	300	159	300	0
221-6301-463.91-24	SPECIAL REV 206	0	0	325,000	0	0	325,000-
221-6301-463.91-33	Transfer to Cap Projects	0	76,200	0	0	0	0
221-6301-463.91-99	GRANT MATCH	0	0	150,000	0	0	150,000-
* Administration		37,547	107,733	590,700	13,090	37,600	553,100-
** Redevelopment		37,547	107,733	590,700	13,090	37,600	553,100-

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CDBG Administration

ACCOUNT CODE:			FUNCTION: Community Development	DEPARTMENT: Office of Development & Planning	DIVISION: Administration
Fund: 221	Dept.: 65	Div: 01			

SUMMARY:

The Community Development Administration Division provides planning and analysis, budgeting, grant writing, census and demographic information and analysis and other administrative, technical and supervisory services for the Office of Development Planning including the Housing Conservation & Urban Renewal Divisions and Neighborhood Preservation. It ensures supervision, coordination, direction, and regulatory compliance of the City's Community Development Block Grant Program as well as a variety of other Federal and State funded programs i.e., Certified Local Government, etc. Also, prepare grant applications, contracts and budgets between the City and non-profit organizations. Provide demographic information, labor statistics and census data to City departments and the general public. The Community Development Program covers a broad spectrum of activities including, but not limited to, neighborhood development, human services, housing rehabilitation and citizen participation. This Division also provides staff assistance to the Mayor, Citizens Advisory Committee and the Historic District Commission, secretarial and administrative services for other boards and commissions as may be assigned from time to time.

GOALS AND OBJECTIVES

1. Plans and coordinates public participation process for the CDBG program through public advertising, public hearings, neighborhood meetings, and regular meetings with the Citizens Advisory Committee and City Council.
2. Ensure regulatory compliance of all aspects of the CDBG program through monitoring and review of applicable program regulations and funded programs, including but not limited to environmental reviews and related Historic District Commission activities.
3. Provide planning, coordination, and technical assistance, in conjunction with development and implementation of CDBG, Neighborhood Planning, Housing and Neighborhood Preservation Programs.
4. Closeout PY43, implement Action Plan for PY44 and plan and direct the preparation of PY45 program.

REGULAR POSITIONS:

Actual FY18	Adopted FY19	Projected FY19		Requested FY20	Adopted FY20
0.7	0.8	0.8	Comm Development Coordinator	0.7	0.7
0.7	0.9	0.9	Admin Accounting Tech	0.7	0.7
<u>1.4</u>	<u>1.7</u>	<u>1.7</u>		<u>1.4</u>	<u>1.4</u>

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
221-6501-465.10-01	Regular Payroll	101,061	104,342	120,960	78,320	105,730	15,230-
221-6501-465.10-03	Overtime Payroll	3,363	1,884	3,000	1,854	3,500	500
221-6501-465.10-04	Longevity	1,163	1,313	1,380	690	1,120	260-
221-6501-465.20-01	Fica	7,715	9,230	9,590	6,264	8,450	1,140-
221-6501-465.20-03	Worker Comp Insurance	200	200	2,420	2,420	2,120	300-
221-6501-465.20-04	Health Insurance	24,534	23,586	25,370	15,612	20,140	5,230-
221-6501-465.20-05	Life Insurance	124	144	200	90	220	20
221-6501-465.20-08	Employer Defined Benefit	5,835	6,333	7,950	4,446	7,480	470-
221-6501-465.20-12	Def Comp 457 Contribution	175	188	200	200	180	20-
221-6501-465.20-13	RHS Contribution	0	1,000	800	0	700	100-
221-6501-465.20-15	Tuition Reimbursement	0	0	240	0	0	240-
221-6501-465.20-17	MEU Education Incentive	350	500	400	400	350	50-
221-6501-465.20-18	MEU/Unaff Eyeglass Reimb	0	225	0	0	210	210
221-6501-465.20-20	Disability Insurance	0	0	5,690	0	4,970	720-
221-6501-465.20-23	MERS-PUBLIC WORKS	5,464	6,932	6,770	4,429	5,190	1,580-
221-6501-465.32-99	Other Professional Servcs	390	251	500	0	30,000	29,500
221-6501-465.33-01	Advertising	2,462	3,269	5,000	1,620	5,000	0
221-6501-465.33-02	Printing	335	165	500	156	500	0
221-6501-465.33-03	Dues & Subscriptions	625	550	1,000	625	700	300-
221-6501-465.33-04	Travel & Transportation	0	0	100	0	100	0
221-6501-465.33-05	Rentals & Leases	630	638	680	430	690	10
221-6501-465.33-07	Training Expense	0	75	200	0	200	0
221-6501-465.33-99	Other Operating Services	359	214	1,500	117	1,300	200-
221-6501-465.34-01	Postage	300	300	300	0	300	0
221-6501-465.34-02	Courier Service	0	0	100	0	100	0
221-6501-465.35-02	Maint & Repair-Equipment	867	389	750	0	750	0
221-6501-465.41-10	Office Supp & Materials	874	954	1,000	283	1,000	0
* Administration		156,826	162,682	196,600	117,956	201,000	4,400

CDBG Programs

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
221-6504-465.33-09	Agent Operating Services	5,000	4,000	5,060	2,530	5,500	440
*	Women's Center	5,000	4,000	5,060	2,530	5,500	440

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
221-6505-465.33-09	Agent Operating Services	25,000	0	13,480	0	15,450	1,970
*	OIC	25,000	0	13,480	0	15,450	1,970

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
221-6511-465.33-16	RSVP-Southern NL County	2,000	1,600	1,350	680	2,000	650
221-6511-465.33-17	NL Eld Nutr/Meal on wheel	24,000	20,840	17,970	9,054	18,000	30
* TVCCA		26,000	22,440	19,320	9,734	20,000	680

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
221-6515-465.33-09	Agent Operating Services	6,000	6,056	3,560	3,560	5,000	1,440
*	Drop-In Learning Center	6,000	6,056	3,560	3,560	5,000	1,440

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
221-6517-465.33-09	Agent Operating Services	5,000	4,984	5,060	5,028	5,000	60-
*	FRESH New London	5,000	4,984	5,060	5,028	5,000	60-

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
221-6520-465.33-09	Agent Operating Services	3,500	2,800	0	0	0	0
*	New London Recreation	3,500	2,800	0	0	0	0

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
221-6523-465.33-09	Agent Operating Services	8,000	8,000	6,740	0	7,000	260
*	Moran UW Labor Food Ctr	8,000	8,000	6,740	0	7,000	260

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
221-6524-465.33-09	Agent Operating Services	4,000	6,000	0	0	4,500	4,500
*	Public Library Renovation	4,000	6,000	0	0	4,500	4,500

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE TO FY 2019 CB
221-6527-465.33-09	Agent Operating Services	7,000	0	4,500	0	4,500	0
*	SE Coun Alc & Drug Depend	7,000	0	4,500	0	4,500	0

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
221-6530-465.33-09	Agent Operating Services	0	800	900	0	1,000	100
*	Comm Health Ctr Facility	0	800	900	0	1,000	100

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
221-6536-465.33-09	Agent Operating Services	4,000	3,200	2,700	2,000	3,000	300
*	Hygenic Art, Inc.	4,000	3,200	2,700	2,000	3,000	300

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE TO FY 2019	CB
221-6541-465.33-09	Agent Operating Services	3,064	10,746	0	0	0	0	0
*	NL Housing Authority	3,064	10,746	0	0	0	0	0

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
221-6542-465.33-99	Other Operating Services	8,528	9,491	119,170	3,987	0	119,170-
*	Facade Improvement Prog	8,528	9,491	119,170	3,987	0	119,170-

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
221-6547-465.32-99	Other Professional Servcs	10,000	8,000	6,740	0	7,000	260
*	Homeless Hospitality Ctr	10,000	8,000	6,740	0	7,000	260

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
221-6550-465.33-20	Soup Kitchen	10,000	8,000	6,740	3,370	0	6,740-
* NL Comm. Meal Center		10,000	8,000	6,740	3,370	0	6,740-

ACCOUNT CODE:				FUNCTION: Community Development	DEPARTMENT: Office of Development & Planning	DIVISION: Neighborhood Enhancement
Fund: 221	Dept.: 65	Div: 52				

SUMMARY:

The purpose of this program is to provide a comprehensive approach to the rehabilitation and stabilization of New London's neighborhoods. The mission is to preserve and strengthen the physical and social aspects of New London's neighborhoods. Methods to accomplish this mission include ridding neighborhoods of abandoned and deteriorated buildings, putting vacant and overgrown lots to better use and improving substandard housing. This program also supports fostering the development of neighborhood associations, developing relationships with neighborhood residents, business owners and property owners and identifying and addressing neighborhood concerns. The program will target specific geographic areas and involve the residents in the improvement of their neighborhoods.

GOALS AND OBJECTIVES

1. The City's Blight Reviewer will examine conditions in existing structures and premises for conformance with the City's Property Maintenance Code and Blight Ordinance by targeting substandard conditions in low and moderate income census tracts.
2. Provide support to residents in their efforts to improve the quality of life in their neighborhoods.
3. Coordinate events that enhance and improve the experience of living in New London.
4. Promote and preserve city-owned historic property.
5. Support residents by providing eviction and relocation services and related fair housing issues.

REGULAR POSITIONS:

Actual FY18	Adopted FY19	Projected FY19		Requested FY20	Adopted FY20
1	1	1	Blight Reviewer	1	1
1	1	1	Neighborhood Coordinator/Fair Housing	1	1
<u>2</u>	<u>2</u>	<u>2</u>		<u>2</u>	<u>2</u>

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE TO FY 2019	CB
221-6552-465.10-01	Regular Payroll	74,707	113,859	118,050	74,913	121,060	3,010	
221-6552-465.10-03	Overtime Payroll	0	270	300	0	300	0	
221-6552-465.20-01	Fica	5,262	8,227	9,060	5,452	9,290	230	
221-6552-465.20-03	Worker Comp Insurance	400	400	2,370	2,370	2,430	60	
221-6552-465.20-04	Health Insurance	33,024	34,564	36,270	22,327	35,550	720-	
221-6552-465.20-05	Life Insurance	94	162	200	109	220	20	
221-6552-465.20-07	Uniform Allowance	108	110	110	0	110	0	
221-6552-465.20-11	Employer Contrib 401A	6,964	10,817	11,220	7,117	11,518	290	
221-6552-465.20-12	Def Comp 457 Contribution	0	0	500	0	500	0	
221-6552-465.20-13	RHS Contribution	0	2,000	2,000	0	2,000	0	
221-6552-465.20-15	Tuition Reimbursement	0	0	600	0	0	600-	
221-6552-465.20-17	MEU Education Incentive	0	1,000	1,250	1,250	1,250	0	
221-6552-465.20-18	MEU/Unaff Eyeglass Reimb	0	200	0	0	600	600	
221-6552-465.20-20	Disability Insurance	0	0	5,550	0	5,690	140	
221-6552-465.33-02	Printing	0	200	200	200	200	0	
221-6552-465.33-03	Dues & Subscriptions	100	0	50	0	50	0	
221-6552-465.33-04	Travel & Transportation	52	35	80	0	50	30-	
221-6552-465.33-07	Training Expense	70	0	100	0	100	0	
221-6552-465.33-99	Other Operating Services	950	1,200	1,500	0	1,500	0	
221-6552-465.34-01	Postage	250	250	170	0	170	0	
221-6552-465.41-10	Office Supp & Materials	988	400	1,000	92	1,000	0	
221-6552-465.41-20	Oper Supplies & Materials	991	735	1,020	0	1,020	0	
221-6552-465.62-02	Relocation Grants	3,867	12,730	44,000	7,065	14,000	30,000-	
* Neighborhood Enhancement		127,827	187,159	235,600	120,895	208,600	27,000-	

ACCOUNT CODE:			FUNCTION: Community Development	DEPARTMENT: Office of Development & Planning	DIVISION: Housing Conservation
Fund: 221	Dept.: 65	Div: 53			

SUMMARY:

This program is designed to promote the conservation and expansion of the City's housing stock in order to provide a decent home and suitable living environment for all persons, but primarily those of low and moderate income.

GOALS AND OBJECTIVES

1. Provide technical & financial assistance to up to 15 property owners, for low and moderate income persons throughout the City and on spot basis as needed.
2. Provide technical & financial assistance for residential accessibility to up to 5 property owners with a handicapped resident, who are living in a L/M census tract and is of L/M income.
3. Prepare specifications and bids for property owners and coordinate rehabilitation work with property owners and contractors to ensure code and contract compliance.

REGULAR POSITIONS:

Actual FY18	Adopted FY19	Projected FY19		Requested FY20	Adopted FY20
0.2	0.2	0.2		0.2	0.2
1	1	1	Comm Development Coordinator	0.5	0.5
1	1	1	Loan Specialist	0.25	0.25
2.2	2.2	2.2	Rehabilitation Coordinator	0.95	0.95

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
221-6553-465.10-01	Regular Payroll	90,780	167,018	168,680	109,233	75,990	92,690-
221-6553-465.10-03	Overtime Payroll	404	300	2,500	1,670	2,500	0
221-6553-465.10-04	Longevity	875	1,338	1,370	685	620	750-
221-6553-465.20-01	Fica	7,089	12,927	13,200	8,318	6,060	7,140-
221-6553-465.20-03	Worker Comp Insurance	250	250	3,380	3,380	1,520	1,860-
221-6553-465.20-04	Health Insurance	12,417	21,109	21,530	13,258	9,120	12,410-
221-6553-465.20-05	Life Insurance	70	177	200	123	220	20
221-6553-465.20-07	Uniform Allowance	110	110	110	0	110	0
221-6553-465.20-08	Employer Defined Benefit	9,197	17,344	20,250	10,989	9,120	11,130-
221-6553-465.20-12	Def Comp 457 Contribution	388	563	550	300	240	310-
221-6553-465.20-13	RHS Contribution	0	2,000	2,200	0	950	1,250-
221-6553-465.20-15	Tuition Reimbursement	0	0	660	0	0	660-
221-6553-465.20-17	MEU Education Incentive	313	1,000	1,100	1,100	420	680-
221-6553-465.20-18	MEU/Unaff Eyeglass Reimb	0	36	0	0	290	290
221-6553-465.20-20	Disability Insurance	0	0	7,930	0	3,580	4,350-
221-6553-465.32-04	Legal	0	100	100	0	100	0
221-6553-465.32-99	Other Professional Servcs	1,187	1,194	2,800	767	2,800	0
221-6553-465.33-01	Advertising	1,496	4,167	2,200	804	2,200	0
221-6553-465.33-04	Travel & Transportation	0	346	50	0	60	10
221-6553-465.33-07	Training Expense	0	194	200	145	200	0
221-6553-465.33-22	Final Clearance Testing	455	1,522	1,600	63	1,000	600-
221-6553-465.33-99	Other Operating Services	1,400	1,300	11,340	7,105	4,000	7,340-
221-6553-465.34-01	Postage	400	390	400	0	400	0
221-6553-465.34-02	Courier Service	20	1,173	1,100	0	500	600-
221-6553-465.41-10	Office Supp & Materials	78	667	950	599	1,000	50
221-6553-465.63-01	Loans	50,730	16,415	102,774	82,158	75,000	27,774-
221-6553-465.63-02	Deferred Loans	77,091	87,060	168,206	65,013	100,000	68,206-
* Housing Conservation		254,750	338,700	535,380	305,710	298,000	237,380-

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
221-6580-465.33-99	Other Operating Services	7,479	3,998	4,500	1,456	6,000	1,500
*	Covenant Shelter	7,479	3,998	4,500	1,456	6,000	1,500

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
221-6589-465.33-09	Agent Operating Services	5,000	4,000	3,370	0	5,000	1,630
*	Flock Theater Company	5,000	4,000	3,370	0	5,000	1,630

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
221-6599-465.99-02	Boxing & Wrestling Program	0	4,000	4,500	4,000	5,000	500
221-6599-465.99-03	Children's Education Prog	2,500	2,000	1,690	772	2,500	810
221-6599-465.99-05	Youth Leadership Dev Prog	3,000	3,000	5,060	5,000	5,000	60-
221-6599-465.99-10	Shaw Mansion-Window/Trim	2,500	0	0	0	0	0
221-6599-465.99-11	Handicap Access Completio	10,200	4,800	7,650	0	6,000	1,650-
221-6599-465.99-13	Prog Res-Add At Risk Yth	2,993	2,393	1,800	0	2,500	700
221-6599-465.99-17	Friends of Riverside Park	0	0	11,959	1,313	0	11,959-
221-6599-465.99-19	College Access Program	4,960	4,000	3,370	3,370	4,000	630
221-6599-465.99-38	Alliance for Living	4,556	3,999	3,370	1,680	4,000	630
221-6599-465.99-40	Rec-Swimming Lessons NL	6,300	6,300	4,500	4,500	5,000	500
221-6599-465.99-41	Shiloh-STAR Youth Center	5,000	0	0	0	0	0
221-6599-465.99-42	Writers Block-Ink	5,000	5,000	0	0	0	0
221-6599-465.99-43	Rec-1:1 Aides Playground	1,000	1,000	1,130	1,130	1,500	370
221-6599-465.99-46	NL Landmarks-Bishop House	3,300	2,000	2,250	1,138	0	2,250-
221-6599-465.99-47	Shiloh-Comp Lab Upgrade	0	0	2,500	0	0	2,500-
221-6599-465.99-48	IASC	3,265	5,000	3,930	0	5,000	1,070
221-6599-465.99-49	NL Parks Conservancy	1,100	880	860	751	950	90
221-6599-465.99-51	BGC of SECT/Summer Prog	7,500	14,729	0	0	0	0
221-6599-465.99-52	Human Svces/Dev NL	25,000	0	0	0	0	0
221-6599-465.99-54	Feeding the Food Insecure	0	5,600	4,500	4,500	5,000	500
221-6599-465.99-57	MMFBH Church,Leadership	0	0	5,060	0	0	5,060-
221-6599-465.99-58	Hygenic,Bank St Reno	0	0	5,620	0	5,000	620-
221-6599-465.99-59	Jewish Fed Eastern CT	0	0	0	0	10,000	10,000
* Grant Requests		88,174	64,701	69,749	28,154	61,450	8,299-
** Office of Dev & Planning		765,148	855,757	1,239,169	604,380	858,000	381,169-

Worker's Comp

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ACCOUNT CODE:			FUNCTION: Fringe Benefits	DEPARTMENT: Worker's Comp	DIVISION: Worker's Comp
Fund: 230	Dept.: 81	Div: 03			

SUMMARY:

The Risk Manager, under the Finance Department, is responsible for the prevention of workplace employee injuries, ensuring prompt reporting of all injuries, claim management, facilitating return to work strategies and resolving open claims. In addition, the Risk Manager oversees the marketing of the city Workers' compensation coverage seeking to achieve optimal premium and deductible levels to meet statutory requirements.

GOALS AND OBJECTIVES

- The Goals of the Risk Manager to control Workers' Compensation costs are:
- 1.) Facilitate the establishment and effectiveness of department safety committees to prevent injuries
 - 2.) Investigate and review all WC injuries to identify corrective actions,
 - 3.) Actively monitor all open claims to ensure proper claim handling and resolution,
 - 4.) Facilitate Return to Work opportunities to reduce claim severity
 - 5.) Periodically review insurance coverages and seek favorable pricing structures to minimize costs to the city.

REVENUES
 BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Miscellaneous Revenues							
230-8103-363.11-01	City Contributions	970,230	1,035,700	1,139,340	1,139,340	1,243,100	103,760
230-8103-363.11-04	CDBG Contribution	910	910	8,660	8,660	6,900	1,760-
230-8103-363.11-05	WPCA Contribution	340	340	0	0	0	0
230-8103-363.11-06	Water Contribution	340	340	0	0	0	0
230-8103-369.03-01	Refund Prior Yr Expense	24,293	21,357	0	2,263	0	0
230-8103-369.08-01	Worker's Compensation	160,414	165,966	130,000	31,096	130,000	0
* Miscellaneous Revenues		1,156,527	1,224,613	1,278,000	1,181,359	1,380,000	102,000
		1,156,527	1,224,613	1,278,000	1,181,359	1,380,000	102,000

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
230-8103-481.32-02	Consulting	0	0	18,800	0	30,000	11,200
230-8103-481.69-12	Premiums	420,240	526,399	509,200	381,900	550,000	40,800
230-8103-481.69-13	Paid Losses	707,642	606,583	750,000	486,905	800,000	50,000
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*	Worker's Compensation	1,127,882	1,132,982	1,278,000	868,805	1,380,000	102,000
**	Fringe Benefits	1,127,882	1,132,982	1,278,000	868,805	1,380,000	102,000

LAP

ACCOUNT CODE:			FUNCTION: Fringe Benefits	DEPARTMENT: LAP	DIVISION: LAP
Fund: 240	Dept.: 81	Div: 07			

SUMMARY:

The Risk Manager, within the Finance Department, is responsible for the identification of liability, auto and property (LAP) exposures of the city, implementing proactive strategies to mitigate risk, coordinating and resolving open claims and ensuring appropriate coverages are in place at cost effective premiums and deductible levels to minimize the financial impact on the city.

GOALS AND OBJECTIVES

The goals of the Risk Manager are to:

- 1) Conduct risk assessments to proactively identify liability, Auto and property (LAP) exposures to the city,
- 2) Develop and implement effective risk mitigation practices to minimize exposures to the city,
- 3) Actively monitor all claims and pending litigation to facilitate prompt and cost effective resolutions and
- 4) Review insurance coverages, terms & conditions and premiums to ensure optimal cost effective solutions to cover all city exposures.

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Fund Balance							
240-8107-301.01-00	Budgeted Fund Balance	0	0	372,750-	0	365,000-	7,750
* Fund Balance		0	0	372,750-	0	365,000-	7,750
Miscellaneous Revenues							
240-8107-362.99-30	Members Equity-Rebates	61,848	49,074	0	0	0	0
240-8107-363.10-01	Reimbursements	0	943	0	0	0	0
240-8107-363.10-02	General Fund	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0
240-8107-363.10-04	Water Enterprise	65,000	65,000	65,000	65,000	65,000	0
240-8107-363.10-05	Sewer Enterprise	150,000	150,000	150,000	150,000	150,000	0
240-8107-363.10-06	Parking Authority	14,000	30,000	65,000	65,000	65,000	0
* Miscellaneous Revenues		1,290,848	1,295,017	1,280,000	1,280,000	1,280,000	0
		1,290,848	1,295,017	907,250	1,280,000	915,000	7,750

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE TO FY 2019	CB
240-8107-481.32-04	Legal	3,485	1,523	10,000	0	10,000	0	
240-8107-481.33-03	Dues and Subscriptions	220	0	0	0	0	0	
240-8107-481.69-02	Claims & Judgments	15,949	48,095	50,000	39,959	50,000	0	
240-8107-481.69-11	Insurance Claims	254,700	383,954	300,000	256,486	300,000	0	
240-8107-481.69-12	Premiums	675,485	654,619	517,250	363,132	525,000	7,750	
240-8107-481.69-14	Other Expenses	0	0	30,000	0	30,000	0	
* LAP Insurance		949,839	1,088,191	907,250	659,577	915,000	7,750	
** Fringe Benefits		949,839	1,088,191	907,250	659,577	915,000	7,750	

Camp New London

ACCOUNT CODE:					FUNCTION:	DEPARTMENT:	DIVISION:
Fund: 251 Dept.: 51 Div: 86					Community Services	Recreation	Camp Programs
SUMMARY:							
The New London Recreation Department offers many self sufficient programs through this "CAMP NL" fund that uses participant fees to pay for instructors and supplies each program needs without further impacting the budget.							
GOALS AND OBJECTIVES							
1) Support the Mayor's Youth Fitness Initiative which is an unfunded program							
2) Support the Triple Crown Youth races through the program fees generated to inspire children in New London to get fit							
1) Support the Mayor's Youth Fitness Initiative							
2) Support Agency Re-Accreditation							
3) Support personnel training not allocated in the budget							
REGULAR POSITIONS:							
Actual	Adopted	Projected			Requested	Adopted	
<u>FY18</u>	<u>FY19</u>	<u>FY19</u>			<u>FY20</u>	<u>FY20</u>	
0	1	0			1	1	
1	1	1	Recreation Supervisor II FT		1	1	
0	1	1	Program Manager PT		1	1	
1	3	2	Program Manager II PT		1	1	
					3	3	

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Charges for Services							
251-5186-342.09-01	Other fees	176,548	166,389	201,840	41,975	140,000	61,840-
* Charges for Services		176,548	166,389	201,840	41,975	140,000	61,840-
Miscellaneous Revenues							
251-5186-369.03-99	Miscellaneous Revenue	99,840	75,064	110,000	24,485	56,000	54,000-
* Miscellaneous Revenues		99,840	75,064	110,000	24,485	56,000	54,000-
Transfers In							
251-5186-371.01-00	General Fund	0	0	110,000	110,000	110,000	0
251-5186-371.02-00	Special Revenue	0	169,090	0	0	0	0
* Transfers In		0	169,090	110,000	110,000	110,000	0
		276,388	410,543	421,840	176,460	306,000	115,840-

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
251-5186-451.10-01	Regular Payroll	0	0	42,020	0	0	42,020-
251-5186-451.10-02	Occasional Payroll	48,895	240,815	114,890	176,994	186,360	71,470
251-5186-451.20-01	Fica	3,243	18,348	16,530	13,540	13,070	3,460-
251-5186-451.20-03	Worker Comp Insurance	0	0	400	0	400	0
251-5186-451.20-04	Health Insurance	0	0	9,790	0	0	9,790-
251-5186-451.20-05	Life Insurance	0	0	100	0	0	100-
251-5186-451.20-23	MERS-Public Works	0	0	5,110	0	0	5,110-
251-5186-451.32-99	Other Professional Servcs	0	0	500	253	0	500-
251-5186-451.33-99	Other Operating Services	6,821	7,677	3,000	0	3,000	0
251-5186-451.41-20	Operating Supplies & Mat	158,238	129,836	229,500	67,543	103,170	126,330-
* Camp Programs		217,197	396,676	421,840	258,330	306,000	115,840-

Port Authority

ACCOUNT CODE:			FUNCTION: Port Authority	DEPARTMENT: Public Works	DIVISION: Port Authority
Fund: 260	Dept.: 31	Div: 60			

SUMMARY:

The general purpose of the New London Port Authority shall be to foster and stimulate the development of the New London waterfront for the highest and best use including, but not limited to: commercial development, shipment of freight, tourism related activities and car and passenger transport through acquisition, construction, and reconstruction and operation of piers, terminals and other facilities.

GOALS AND OBJECTIVES

The New London Port Authority is charged by statute and by ordinance of the New London City Council to develop and implement a plan to improve, utilize and maintain the harbor facilities, to encourage commercial use of the deep water facilities, to provide recreational facilities for boating, swimming, and fishing, and to generate revenues from the harbor operations to support the harbor and its facilities.

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Fund Balance							
260-3160-301.01-00	Budgeted Fund Balance	0	0	1,770-	0	5,470-	3,700-
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* Fund Balance		0	0	1,770-	0	5,470-	3,700-
Charges for Services							
260-3160-341.09-00	Waterfront Park	2,900	370	2,000	1,400	2,000	0
260-3160-346.99-20	ATM Machine-City Pier	189	0	0	0	0	0
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* Charges for Services		3,089	370	2,000	1,400	2,000	0
Miscellaneous Revenues							
260-3160-361.44-00	Banners	3,400	400	0	0	0	0
260-3160-367.01-01	Port Fees	391	0	0	0	0	0
260-3160-367.01-03	Mooring Fees	32,020	15,284	20,000	3,490	20,000	0
260-3160-367.01-04	Dockage Fees	12,674	14,112	10,000	9,246	10,000	0
260-3160-367.01-05	Clam Beds	13,600	13,600	13,600	13,600	13,600	0
260-3160-369.03-99	Miscellaneous Revenue	701	66	0	0	0	0
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* Miscellaneous Revenues		62,786	43,462	43,600	26,336	43,600	0
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		65,875	43,832	43,830	27,736	40,130	3,700-

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
260-3160-431.32-02	Consulting	0	0	6,000	1,950	6,000	0
260-3160-431.32-04	Legal/Financial	0	0	2,630	2,629	2,630	0
260-3160-431.32-99	Other Professional Servcs	2,100	4,076	1,500	1,500	1,500	0
260-3160-431.33-01	Advertising	1,612	3,870	10,000	688	10,000	0
260-3160-431.33-99	Other Operating Services	5,831	7,903	10,000	6,476	10,000	0
260-3160-431.35-02	Maint & Repair-Equipment	7,979	12,450	10,200	5,538	10,000	200-
260-3160-431.41-20	Operating Supplies & Mat	0	1,744	3,500	0	0	3,500-
260-3160-431.41-41	Non-capital Equipment	119	0	0	0	0	0
* Port Authority		17,641	30,043	43,830	18,781	40,130	3,700-
** Public Works		17,641	30,043	43,830	18,781	40,130	3,700-

Town Aid

ACCOUNT CODE:			FUNCTION:	DEPARTMENT:	DIVISION:
Fund: 288	Dept.: 31	Div: 01	Town Aid	Public Works	Administration
<p>SUMMARY:</p> <p>Per CGS 13a-175a this grant from the State Department of Transportation is to be used "for construction, reconstruction, improvement or maintenance of highway, sections of highways, bridges or structures incidental to highway and bridges or the improvement thereof, including the plowing of snow, the sanding of icy pavements, the trimming and removal of trees, the installation, replacement and maintenance of traffic signs, signals and markings, and for traffic control and vehicular safety programs, traffic and parking planning and administration and other purposes and programs related to highways, traffic and parking, and for the purposes of providing and operating essential public transportation services and related facilities". These funds can only be expended on roadways inventoried by the State and confirmed to by City roads. The Public Works Department utilizes Town Aid Fund for snow removal operations to cover overtime and materials of sand and salt. Any balance would be used for services and materials required for roadway maintenance. These funds were used to a great extent for the reconstruction of Pequot Avenue.</p>					

REVENUES
 BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Fund Balance							
283-3101-301.01-00	Budgeted Fund Balance	0	0	0	0	160,700	160,700

*	Fund Balance	0	0	0	0	160,700	160,700
Intergovernmental Revenue							
283-3101-331.03-07	Town Aid Program	386,996	385,741	385,740	192,509	385,000	740-

*	Intergovernmental Revenue	386,996	385,741	385,740	192,509	385,000	740-
						545,700	159,960

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
283-3101-431.10-03	Overtime Payroll	0	124	0	0	0	0
283-3101-431.10-16	Storm related overtime	141,605	110,379	75,000	29,026	155,000	80,000
283-3101-431.20-10	Meal Allowance	3,370	3,781	6,000	804	6,000	0
283-3101-431.33-05	Rentals & Leases	0	30,000	30,000	23,000	30,000	0
283-3101-431.41-20	Operating Supplies & Mat	51,160	50,625	129,000	77,493	209,000	80,000
283-3101-431.41-61	Storm Supplies	114,533	144,803	145,740	95,352	145,700	40
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*	Administration	310,668	339,712	385,740	225,675	545,700	159,960
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**	Public Works	310,668	339,712	385,740	225,675	545,700	159,960
		310,668	339,712	385,740	225,675	545,700	159,960

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Enterprise Funds

Water Fund

ACCOUNT CODE:			FUNCTION: Public Utilities	DEPARTMENT: Water	DIVISION: Administration
Fund: 421	Dept.: 68	Div: 01			

SUMMARY:
The Water Enterprise Fund yields approximately \$7,100,000 each year in revenue through user rates. Water service is provided to New London, Waterford, and East Lyme. The city currently has an operations and maintenance contract with Veolia Water, N.A. to provide labor to operate the water treatment facility and water distribution system. The Water Department in conjunction with the Water & Water Pollution Control Authority (W&WPCA) oversee and administers the contract. The City operates its own water supply system in accordance with an enabling Act of the General Assembly dated July 5, 1871, as amended, and an Ordinance relative to the Water & Sewer System dated February 9, 1925, as amended. Its operations are financed from direct charges to the users of the service. No portions of the appropriations are supported by the property tax or other revenue sources of the City is diverted to the system to support operations; nor are funds funneled from the system to subsidize other City functions. The Water Department is charged for all services and administrative costs furnished by other departments of the City. The budget for Division 01 covers all personnel, fringe benefits and operation and maintenance expenses for all functions of the Water Department. It also includes services, capital improvements and taxes related to the watershed, transmission mains, distribution mains and customer services.

GOALS AND OBJECTIVES
The goals and objectives of the Water Department include delivering high quality drinking water to customers, maintaining and improving the water system through capital projects, exceeding federal and state regulation requirements, maintaining the systems watershed and reservoirs, addressing customer concerns, promoting water conservation, increasing the systems available water, and to act as stewards of the environment.

REGULAR POSITIONS

	Requested FY19	Adopted FY19	Requested FY20
Director of Public Utilities	0.5	0.5	0.35
Executive Assistant/Coordinator Public Utilities	0.5	0.5	0.5
Public Utilities Technician	0.5	0.5	0.5
	1.5	1.5	1.35

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Fund Balance							
421-6801-301.01-00	Budgeted Fund Balance	0	0	3,828,290	0	0	3,828,290-
* Fund Balance		0	0	3,828,290	0	0	3,828,290-
Charges for Services							
421-6801-342.03-01	New London Residential	4,535,989	4,993,545	5,132,300	2,057,966	5,150,000	17,700
421-6801-342.03-06	Waterford - Residential	1,173	865-	0	0	0	0
421-6801-342.03-13	East Lyme - Governmental	60,291	72,935	65,000	0	75,000	10,000
421-6801-342.03-15	Surcharge Fund	303,217	339,842	360,000	125,826	360,000	0
421-6801-342.08-02	Fire Dept - New London	158,242	262,592	137,000	96,184	265,000	128,000
421-6801-342.08-03	Fire Dept - Waterford	86,803	0	146,000	0	0	146,000-
421-6801-346.99-11	Service Calls	4,567	11,807	0	2,011	12,000	12,000
421-6801-346.99-12	Connection Fees	177,370	120,034	125,000	68,201	160,000	35,000
421-6801-347.01-01	New London - Hydrants	317,037	835,955	275,000	248,925	850,000	575,000
421-6801-347.01-02	Waterford - Hydrants	225,403	0	450,000	0	0	450,000-
* Charges for Services		5,870,092	6,635,845	6,690,300	2,599,113	6,872,000	181,700
Fines & Penalties							
421-6801-351.06-00	Delinquent Accounts	123,068	107,393	120,000	40,410	120,000	0
421-6801-352.02-00	Lien Preparation	17,578	22,646	40,000	408-	25,000	15,000-
421-6801-352.03-00	Insufficient Funds Check	140	760	0	460	500	500
* Fines & Penalties		140,786	130,799	160,000	40,462	145,500	14,500-
Miscellaneous Revenues							
421-6801-362.02-00	General Investments	29,734	29,961	30,000	0	10,000	20,000-
421-6801-362.07-13	Prudential	374,979	293,014	375,000	0	300,000	75,000-
421-6801-363.05-45	Veolia	0	50,000	0	0	0	0
421-6801-369.03-02	Refund Current Yr Expense	13	0	0	0	0	0

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Miscellaneous Revenues							
421-6801-369.03-99	Miscellaneous Revenue	178,101	44,201	60,000	11,865	50,000	10,000-
*	Miscellaneous Revenues	582,827	417,176	465,000	11,865	360,000	105,000-
		6,593,705	7,183,820	11,143,590	2,651,440	7,377,500	3,766,090-

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL-	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
421-6801-468.10-01	Regular Payroll	92,552	95,741	130,840	59,770	120,990	9,850-
421-6801-468.10-03	Overtime Payroll	6,390	6,622	13,530	6,430	13,530	0
421-6801-468.10-04	Longevity	650	775	850	303	840	10-
421-6801-468.20-01	Fica	7,215	7,371	11,110	4,694	10,360	750-
421-6801-468.20-03	Worker Comp Insurance	340	340	0	0	0	0
421-6801-468.20-04	Health Insurance	16,985	16,266	31,380	10,039	27,420	3,960-
421-6801-468.20-05	Life Insurance	0	62	150	55	150	0
421-6801-468.20-07	Uniform Allowance	204	200	220	0	220	0
421-6801-468.20-11	Employer Contrib 401a	0	3,106	5,010	2,666	4,580	430-
421-6801-468.20-12	457 Contribution	9,239	6,910	9,920	4,085	8,330	1,590-
421-6801-468.20-13	RHS Contribution	0	500	500	0	1,000	500
421-6801-468.20-15	Tuition Reimbursement	145	0	2,250	0	1,000	1,250-
421-6801-468.20-17	MEU Degrees	0	0	750	0	750	0
421-6801-468.20-18	MEU/Unaff Eyeglass Reimb	0	0	230	0	230	0
421-6801-468.20-23	MERS-Public Works	4,167	3,910	4,930	3,018	4,760	170-
421-6801-468.32-02	Consulting	35,813	0	100,000	0	100,000	0
421-6801-468.32-04	Legal/Financial	82,967	84,874	76,000	1,680	76,000	0
421-6801-468.32-99	Other Professional Servcs	46,192	8,207	93,000	37,057	133,000	40,000
421-6801-468.33-01	Advertising	108	108	6,800	1,177	6,800	0
421-6801-468.33-02	Printing	123	0	500	0	500	0
421-6801-468.33-03	Due & Subscriptions	3,615	3,368	4,000	3,743	4,000	0
421-6801-468.33-04	Travel & Transportation	2,205	2,652	2,800	728	2,800	0
421-6801-468.33-05	Rentals & Leases	308	308	1,000	110	1,000	0
421-6801-468.33-06	Liability & Fidelity Ins	65,000	65,000	65,000	65,000	65,000	0
421-6801-468.33-07	Training	630	1,514	2,600	510	2,600	0
421-6801-468.33-99	Other Operating Services	3,337,323	3,798,655	4,498,000	2,635,156	4,677,920	179,920
421-6801-468.34-01	Postage	294	100	460	0	460	0
421-6801-468.35-02	Maint & Repair-Equipment	283	326	51,200	16,900	51,200	0
421-6801-468.35-03	Electricity	547,402	612,751	700,000	402,974	700,000	0
421-6801-468.35-04	Maintenance & Repairs	21,378-	0	0	0	0	0
421-6801-468.35-08	Property Taxes	110,545	126,590	140,690	64,534	69,700	70,990-
421-6801-468.36-99	SCOD-Miscellaneous	200,000	200,000	200,000	200,000	200,000	0
421-6801-468.41-10	Office Supp & Materials	3,888	2,382	4,500	2,220	4,500	0
421-6801-468.50-41	C/O-New Equipment	45,480	33,517	50,000	10,600	50,000	0
421-6801-468.69-01	Contingency	0	33,822	50,000	18,059	50,000	0
421-6801-468.69-02	Claims & Judgments	0	0	5,250	0	5,250	0
421-6801-468.69-03	Depreciation Expense	1,936,853	1,981,890	200,560	0	141,615	58,945-
421-6801-468.69-10	Meter Cost Savings	37,770	34,266	150,000	38,570	150,000	0
421-6801-468.81-03	Interest - Perm Borrowing	197,104	181,782	168,570	106,044	153,520	15,050-
421-6801-468.81-04	Principal Redemption	128,779	0	500,400	133,609	505,175	4,775
421-6801-468.81-05	Bond Premium Amortization	11,704-	11,704-	0	0	0	0
421-6801-468.81-07	Issue cost amortization	13,528	13,529	0	0	0	0
421-6801-468.91-12	Pension Fund	0	0	32,300	32,300	32,300	0
421-6801-468.91-42	Contrib to Water Cap Proj	1,136,223	0	3,828,290	0	0	3,828,290-
* Administration		8,037,238	7,315,740	11,143,590	3,862,031	7,377,500	3,766,090-
** Water Department		8,037,238	7,315,740	11,143,590	3,862,031	7,377,500	3,766,090-

Water Pollution Control Fund

ACCOUNT CODE:			FUNCTION: Public Utilities	DEPARTMENT: Sewer	DIVISION: Administration
Fund: 431	Dept.: 69	Div: 01			

SUMMARY:

The Sewer Enterprise Fund yields approximately \$6,200,000 each year in revenue through user rates. Sewage treatment service is provided to New London, Waterford, and East Lyme. The City currently has an operations and maintenance contract with Veolia Water, N.A. to provide labor to operate the wastewater treatment facility and sewer collection system. The Sewer Department in conjunction with the Water & Water Pollution Control Authority (W&WPCA) oversee and administers the contract. Operations are financed from direct charges to the users of the service. No portions of the appropriations are supported by the property tax or other revenue sources of the City is diverted to the system to support operations; nor are funds funneled from the system to subsidize other City functions. The Water Pollution Control Authority is charged for all services and administrative costs furnished by other departments of the City. There are three divisions -- Administration, Gravity Sewers and the Sewer Treatment Plant. *Administration:* The budget for Division 01 covers the operation and maintenance expenses for the Water Pollution Control Department excluding Gravity Sewers. It also includes professional services and debt service related to capital projects to the collection system and pumping stations.

GOALS AND OBJECTIVES

ADMINISTRATION: The goals and objectives of the Sewer Department are to protect the health and environment by discharging the best treatment facility effluent possible while exceeding the standards of the Discharge Permit, and repair and maintain equipment at the wastewater facility.
GRAVITY SEWER: The budget for Division 03 covers the operation and maintenance expenses for the collection system. **GOALS & OBJECTIVES:** The goals and objectives are to protect the health and environment by continuing to inspect, operate and maintain the system and correct deficiencies.
SEWER TREATMENT PLANT: The budget for Division 04 covers replacement of equipment and capital projects for the Thomas E. Placentl Regional Water Pollution Control Facility. The facility serves the wastewater treatment needs of nearly all of the City of New London as well as sewer areas of the Towns of Waterford and East Lyme. The facility also treats septic wastes originating from the Towns of Waterford, East Lyme and Montville. Effluent from the facility is received by the Thames River and is regulated by a National Pollution Discharge Elimination System permit issued by CT DEEP. Solids generated from wastewater treatment are transported out of New London to an incinerator for disposal. Revenue for the division is generated by user rates in the City of New London and the Towns of Waterford and East Lyme are invoiced in proportion to their flow contributed to the facility. The City of New London and the Towns of Waterford and East Lyme pay for capital improvements to the facility in the proportions set forth in the Tri-Town Agreement. **GOALS AND OBJECTIVES:** The goals and objectives are to operate in the most efficient manner while complying with effluent discharge standards set forth by the regulating agencies. The facility will also continue to meet denitrification goals set forth by Public Act 01-180

REGULAR POSITIONS:

	Requested FY19	Adopted FY19	Requested FY20
Director of Public Utilities	0.5	0.5	0.45
Executive Assistant/Coordinator Public Utilities	0.5	0.5	0.5
Public Utilities Technician	0.5	0.5	0.5
	1.5	1.5	1.45

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Intergovernmental Revenue							
431-6901-331.04-21	Nitrogen Credits	49,724	1,051	50,000	2,212	30,000	20,000-
* Intergovernmental Revenue		49,724	1,051	50,000	2,212	30,000	20,000-
Charges for Services							
431-6901-342.03-01	New London Residential	3,551,462	3,422,215	4,000,000	1,447,451	4,100,000	100,000
431-6901-342.03-10	Waterford - Governmental	919,796	1,481,696	1,166,150	437,198	1,200,000	33,850
431-6901-342.03-13	East Lyme - Governmental	457,347	548,783	616,150	336,442	600,000	16,150-
431-6901-346.99-12	Connection Fees	0	0	25,000	6,235	50,000	25,000
431-6901-346.99-13	Night Soil - New London	145,169	339,781	140,000	121,970	340,000	200,000
431-6901-346.99-17	Night Soil - Other	102,390	0	100,000	0	0	100,000-
* Charges for Services		5,176,164	5,792,475	6,047,300	2,349,296	6,290,000	242,700
Fines & Penalties							
431-6901-351.06-00	Delinquent Accounts	102,179	79,749	110,000	25,374	100,000	10,000-
431-6901-352.02-00	Lien Preparation	10,800	13,159	28,000	120-	15,000	13,000-
* Fines & Penalties		112,979	92,908	138,000	25,254	115,000	23,000-
Miscellaneous Revenues							
431-6901-362.01-02	Treatment Plant Interest	0	0	18,500	0	0	18,500-
431-6901-362.02-00	General Investments	30,620	36,928	30,000	9,352	0	30,000-
431-6901-362.02-01	Interest Income	0	2,120	0	0	0	0
431-6901-362.07-13	Prudential	160,502	133,307	140,000	0	100,000	40,000-
431-6901-363.05-45	Veolia	50,000	50,000	0	0	0	0
431-6901-369.01-00	Completed Capital Project	49,586	48,680	50,000	0	50,000	0
431-6901-369.03-99	Miscellaneous Revenue	350	0	0	0	0	0
* Miscellaneous Revenues		291,058	271,035	238,500	9,352	150,000	88,500-

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
	Miscellaneous Revenues	5,629,925	6,157,469	6,473,800	2,386,114	6,585,000	111,200

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
431-6901-468.91-12	Pension Fund	0	0	0	32,300	0	0
431-6901-469.10-01	Regular Payroll	92,552	95,741	130,840	66,008	136,810	5,970
431-6901-469.10-03	Overtime Payroll	6,389	6,621	13,530	6,429	13,530	0
431-6901-469.10-04	Longevity	650	650	850	318	880	30
431-6901-469.20-01	Fica	7,214	7,626	11,110	5,087	11,570	460
431-6901-469.20-03	Worker Comp Insurance	340	340	0	0	0	0
431-6901-469.20-04	Health Insurance	16,985	17,693	31,380	10,956	30,180	1,200-
431-6901-469.20-05	Life Insurance	0	62	150	55	160	10
431-6901-469.20-11	401a contributions	0	2,853	5,010	2,354	4,910	100-
431-6901-469.20-12	457 Contribution	9,238	6,910	9,920	4,709	10,710	790
431-6901-469.20-13	RHS Contribution	0	500	500	0	1,000	500
431-6901-469.20-18	MEU/Unaff Eyeglass Reimb	0	0	230	0	230	0
431-6901-469.20-23	MERS-Public Works	4,167	4,338	4,930	3,017	4,760	170-
431-6901-469.32-02	Consulting	5,813	13,825	100,000	0	100,000	0
431-6901-469.32-04	Legal / Financial	20,861	57,890	60,000	0	60,000	0
431-6901-469.32-99	Other Professional Servcs	23,032	57,170	76,000	8,436	76,000	0
431-6901-469.33-01	Advertising	2,516	0	2,000	0	2,000	0
431-6901-469.33-04	Travel & Transportation	2,063	2,652	2,800	728	2,800	0
431-6901-469.33-06	Liability & Fidelity Ins	150,000	150,000	150,000	150,000	150,000	0
431-6901-469.33-99	Other Operating Services	3,267,194	3,933,106	4,375,250	3,016,237	4,550,260	175,010
431-6901-469.35-03	Electricity	549,018	614,259	700,000	403,853	700,000	0
431-6901-469.36-99	SCOD-Miscellaneous	200,000	200,000	200,000	200,000	200,000	0
431-6901-469.41-20	Operating Supplies & Mat	0	0	15,000	2,158	15,000	0
431-6901-469.69-03	Depreciation Expense	46,969	46,969	4,430	0	35,760	31,330
431-6901-469.81-03	Interest - Perm Borrowing	16,247	134,586	125,960	59,869	115,430	10,530-
431-6901-469.81-04	Principal Redemption	0	0	346,610	0	255,710	90,900-
431-6901-469.81-05	Bond Premium Amortization	0	9,355-	0	0	0	0
431-6901-469.91-12	Pension Fund	0	0	32,300	0	32,300	0
* Administration		4,421,248	5,344,436	6,398,800	3,972,514	6,510,000	111,200
** Sewer Department		4,421,248	5,344,436	6,398,800	3,972,514	6,510,000	111,200

Storm Water Fund

ACCOUNT CODE:			FUNCTION:	DEPARTMENT:	DIVISION:
Fund: 451	Dept.: 68	Div: 01	Public Utilities	Stormwater	Administration
<p><u>SUMMARY:</u> The Stormwater Enterprise Fund was established in 2018 to ensure the health, safety and general welfare of citizens, and protect and enhance the water quality of watercourses and waterbodies in a manner pursuant to and consistent with the Federal Clean Water Act by reducing pollutants in stormwater discharges to the maximum extent practicable and prohibiting non-stormwater discharges to the municipal storm street drainage system. The function was previously carried out by the Public Works Department.</p>					
<p><u>GOALS AND OBJECTIVES</u> The goals of the Stormwater Authority are to meet the following minimum control measures: Public Education and Outreach; Public Involvement/Participation; Illicit Discharge Detection & Elimination; Construction Stormwater Management; Post-Construction Stormwater Management and Pollution Prevention/Good Housekeeping. Through enforcement of the Municipal Separate Storm Sewer System (MS4) Permit issued by the Department of Energy and Environmental Protection (DEEP), the Authority will enhance the water quality in surrounding water bodies. In addition, the Authority intends to perform significant catch basin and storm pipe cleaning including repairs to the system.</p>					
<p><u>REGULAR POSITIONS:</u></p>					
			Requested	Adopted	Requested
			<u>FY19</u>	<u>FY19</u>	<u>FY20</u>
Director of Public Utilities			0	0	0.20
			0	0	0.20

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Charges For Services							
451-6801-342.03-01	New London Residential	0	0	896,000	74,962	1,276,000	380,000
451-6801-346.99-11	Service Calls	0	0	1,000	0	1,000	0
* Charges for Services		0	0	897,000	74,962	1,277,000	380,000
Fines & Penalties							
451-6801-351.06-00	Delinquent Accounts	0	0	1,000	0	1,000	0
451-6801-352.02-00	Lien Preparation	0	0	1,000	0	1,000	0
* Fines & Penalties		0	0	2,000	0	2,000	0
Miscellaneous Revenues							
451-6801-369.03-99	Miscellaneous Revenue	0	0	1,000	1,100	1,000	0
* Miscellaneous Revenues		0	0	1,000	1,100	1,000	0
		0	0	900,000	76,062	1,280,000	380,000

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
451-6801-468.10-01	Regular Payroll	0	0	43,580	12,476	31,650	11,930-
451-6801-468.10-03	Overtime Payroll	0	0	3,740	209	7,670	3,930
451-6801-468.10-04	Longevity	0	0	260	30	80	180-
451-6801-468.20-01	Fica	0	0	3,470	786	3,020	450-
451-6801-468.20-04	Health Insurance	0	0	8,850	1,835	5,520	3,330-
451-6801-468.20-05	Life Insurance	0	0	40	0	30	10-
451-6801-468.20-11	Employer Contrib 401a	0	0	670	0	660	10-
451-6801-468.20-12	457 Contribution	0	0	4,750	1,248	4,760	10
451-6801-468.20-23	MERS-Public Works	0	0	1,640	0	900	740-
451-6801-468.32-02	Consulting	0	0	125,000	0	125,000	0
451-6801-468.32-99	Other Professional Servcs	0	0	10,000	0	10,000	0
451-6801-468.33-01	Advertising	0	0	15,000	0	15,000	0
451-6801-468.33-04	Travel & Transportation	0	0	2,000	915	4,000	2,000
451-6801-468.33-06	Liability & Fidelity Ins	0	0	10,000	0	10,000	0
451-6801-468.33-99	Other Operating Services	0	0	325,000	126,918	724,000	399,000
451-6801-468.35-02	Maint & Repair-Equipment	0	0	225,000	0	216,710	8,290-
451-6801-468.35-03	Electricity	0	0	10,000	0	10,000	0
451-6801-468.36-99	SCOD-Miscellaneous	0	0	100,000	0	100,000	0
451-6801-468.41-10	Office Supp & Materials	0	0	1,000	800	1,000	0
451-6801-468.50-71	Computer Equipment	0	0	6,220	0	0	6,220-
451-6801-468.69-02	Claims & Judgments	0	0	3,780	0	10,000	6,220
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* Administration		0	0	900,000	145,217	1,280,000	380,000
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** Water Department		0	0	900,000	145,217	1,280,000	380,000
		0	0	900,000	145,217	1,280,000	380,000

Parking Fund

ACCOUNT CODE:			FUNCTION:	DEPARTMENT:	DIVISION:
Fund: 441	Dept.: 33	Div.: 01	Public Utilities	Parking	Administration

SUMMARY: PER NEW LONDON CODE OF ORDINANCES SEC 20-10:

(a) The City of New London Council pursuant to Chapter 100 of the Connecticut General Statutes hereby in June 2015 establishes a parking authority enterprise fund ("Authority"), as a quasi-public agency to be known as the New London Parking Authority (hereinafter "Authority") and designates the city's current parking commission as the authority. Members of the authority shall serve without compensation. Any vacancies which may occur in the membership shall be filled for the unexpired term in the same manner as the original appointment. The authority shall select from among its members a chairman and a secretary, and may employ necessary personnel to carry out its duties and responsibilities.

(b) It is the Authority's mission to enhance existing and future land uses, support economic growth opportunities, and safeguard the City's investments in its parking facilities.

(c) The Authority's purpose is "to create, establish, finance, maintain, and operate the City-owned parking facilities and to manage and operate other regulated parking facilities."

(d) The Authority yields approximately \$1M per year in revenue through user rates.

(e) The authority shall be given the following powers and designations:

1) All the rights, powers and responsibilities of the city's parking commission currently set forth under the City's Code of Ordinances and the Connecticut General Statutes, Chapter 100, as may be amended; 2) Pursuant to General Statute 5 7-207a, the power and authority to designate metered on-street parking zones, and to collect and receive all parking meter revenue to be used as provided for therein; 3) The power and authority to establish parking and resident on-street parking zones within the city; 4) Designated as the city's traffic authority for purposes of carrying out the powers, duties and responsibilities currently set forth under subsection 20-39(d)(1), subsection 20-39(a), and chapter 20, article of the City's Code of Ordinances, as amended; and 5) Designated as the city's traffic authority for purposes of carrying out the authority and powers set forth in Connecticut General Statutes 5 14-307 and 5 14-308.

(f) Any enforcement actions required by the authority shall be carried out and conducted by the city's police department or the city's parking enforcement personnel.

(g) Nothing in this section shall limit the authority and powers of the mayor to act as the traffic authority under all other sections of the City's Code of Ordinances not identified herein, including when states of emergency are declared, when natural storms are predicted which are expected to have a significant impact on the city, and during special events being conducted with the city.

(h) The Authority's operating budget for Fiscal Year 2019-20 ("FY 19-20") was prepared in accordance with the Authority's budget and fiscal policies and in cooperation with the City's Finance Department and the Office of Management & Budget, and has been approved by the Authority's Board of Commissioners. FY 19-20 Operating Income, after funding the \$150k for the Capital Improvement Projects Renewal and Replacement Reserve Account, is projected to be \$1.2M which is consistent with the current year's Fiscal Year 2018-19 budget.

(i) The conservative projected outlook is that demand for both monthly and on-street parking show a modest increase as a result of forecast economic conditions. The Authority plans to continue its marketing efforts that focus on visits to the City and commuter services, i.e., ferry, rail, highway, and transit (local and interstate).

(j) In particular, promotions and partnerships with the City Center District, civic organizations, and downtown restaurants will be built upon to increase awareness and promote the convenience and affordability of the Authority's parking options.

(k) On-Street Parking: The Authority's Pay-and-Display parking meters have generally been well received since their installation in December 2016. Although meter revenue and citation revenue have some marginal increase each year since the Authority took over On-Street operations in 2016 the expectation is that citation revenue will improve in Fiscal 2019-20 once new collection procedures are implemented. 1) In the area of on-street parking, the Authority through its new contractor, will utilize new enforcement and collection methods in order realize greater parking citation revenue. These efforts are expected to collect on a higher percentage of issued citations as well as reduce the backlog of unpaid citations. In addition, new neighborhood based programs will be explored to support both commercial and residential parking needs.

(l) Off-Street Parking: Water Street Garage, the Authority's largest parking garage with over 1,000 spaces, has experienced a steady increase in the number of transient customers and monthly parker over the past 3 years with a forecast gross amount of \$1.2M FY 18-19. The Authority's largest client General Dynamic Electric Boat has roughly six hundred (600) parkers at either the Water Street Garage or on-street in Ft. Trumbull.

GOALS AND OBJECTIVES

REGULAR POSITIONS:

Actual FY19	Adopted FY19	Projected FY19		Requested FY20	Adopted FY20
1	1	1	Director of Parking	1	1
1	1	1		1	1

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Fund Balance							
441-3301-301.01-00	Budgeted Fund Balance	0	0	0	0	223,480-	223,480-
<hr/>							
*	Fund Balance	0	0	0	0	223,480-	223,480-
Charges for Services							
441-3301-342.01-02	Water Street Garage	975,048	1,283,124	1,051,600	588,347	1,417,000	365,400
441-3301-342.01-03	Tilley/Pearl Lot	0	9,655	0	346	14,000	14,000
441-3301-342.01-06	Julian Lot	8,990	33,735	34,920	0	51,000	16,080
441-3301-342.01-08	Access Cards	2,120	0	0	0	0	0
441-3301-342.03-00	Metered Sales	5,069	0	0	0	0	0
441-3301-348.03-00	Permits-Fort Trumbull	41,910	26,940	0	0	0	0
<hr/>							
*	Charges for Services	1,033,137	1,353,454	1,086,520	588,693	1,482,000	395,480
Fines & Penalties							
441-3301-353.01-00	Parking Violations	60,993	64,227	40,000	41,675	68,000	28,000
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*	Fines & Penalties	60,993	64,227	40,000	41,675	68,000	28,000
		1,094,130	1,417,681	1,126,520	630,368	1,326,520	200,000

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
441-3301-433.10-01	Regular Payroll	89,342	86,967	94,340	59,870	94,340	0
441-3301-433.10-03	Overtime Payroll	4,246	3,473	4,300	2,813	4,300	0
441-3301-433.20-01	Fica	6,714	6,523	7,550	4,497	7,550	0
441-3301-433.20-04	Health Insurance	8,963	9,590	9,790	6,173	10,200	410
441-3301-433.20-05	Life Insurance	0	62	100	55	100	0
441-3301-433.20-11	401 Benefit	8,487	8,262	8,970	5,688	8,970	0
441-3301-433.20-12	457 Contribution	0	0	500	0	500	0
441-3301-433.20-13	RHS Contribution	0	1,000	1,000	0	1,000	0
441-3301-433.20-18	Eyeglass Reimbursement	0	0	150	0	150	0
441-3301-433.32-01	Engineering/Architect	31,786	9,918	20,000	12,000	40,000	20,000
441-3301-433.32-04	Legal	0	0	0	0	20,000	20,000
441-3301-433.32-99	Other Professional Servcs	37,101	39,937	80,000	59,007	40,000	40,000
441-3301-433.33-04	Travel & Transportation	0	1,531	0	0	0	0
441-3301-433.33-06	Contribution for LAP	0	0	65,000	65,000	65,000	0
441-3301-433.33-09	Agent Operating Services	418,650	447,951	385,000	181,939	416,000	31,000
441-3301-433.33-99	Other Operating Services	57,204	56,859	61,025	48,452	75,000	13,975
441-3301-433.34-01	Postage	0	76	0	0	200	200
441-3301-433.34-03	Telephone	1,075	3,248	3,600	1,058	3,600	0
441-3301-433.35-01	Maint & Repair - Building	86,879	76,220	47,500	47,495	61,000	13,500
441-3301-433.35-03	Electricity	30,686	38,649	30,000	15,554	43,000	13,000
441-3301-433.35-07	Property Insurance	14,000	30,000	0	0	0	0
441-3301-433.36-99	Miscellaneous	0	0	56,600	56,600	56,600	0
441-3301-433.41-10	Office Supp & Materials	1,094	899	1,920	0	1,510	410
441-3301-433.41-20	Operating Supplies & Mat	12,370	13,546	12,500	9,549	12,500	0
441-3301-433.50-20	C/O-Buildings & Improvem	0	0	104,000	98,070	50,000	54,000
441-3301-433.50-41	C/O-New Equipment	0	97,791	66,500	28,527	115,000	48,500
441-3301-433.50-51	New Vehicle	0	0	66,175	0	0	66,175
441-3301-433.69-03	Depreciation Expense	48,520	47,376	0	0	0	0
441-3301-433.91-10	General Fund	0	0	0	0	200,000	200,000
* Administration		857,117	979,878	1,126,520	702,347	1,326,520	200,000
** Public Parking		857,117	979,878	1,126,520	702,347	1,326,520	200,000
		857,117	979,878	1,126,520	702,347	1,326,520	200,000

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Pension Trust Fund

ACCOUNT CODE:			FUNCTION: Employee Benefits	DEPARTMENT: Pension Trust	DIVISION: Administration
Fund: 523	Dept.: 82	Div: 01			

SUMMARY:

The Pension Trust Fund is established and operated in accordance with the resolution and ordinance adopted by the City Council on June 4, 1979 and in conformance with the Connecticut General Statutes. Accounting and reporting will be accomplished in accordance with Generally Accepted Accounting and Reporting Principles applicable to governmental unit trust funds established and published by the Governmental Accounting Standards Board. This plan is now closed to further participation by new employees of the General Government. New participation is still open to members of the Secretary's and Custodian's Unions of the Board of Education along with certain Unaffiliated employees of the Board of Education.

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Fund Balance							
523-8201-301.01-00	Budgeted Fund Balance	0	0	1,410,090	0	1,510,600	100,510
* Fund Balance		0	0	1,410,090	0	1,510,600	100,510
Miscellaneous Revenues							
523-8201-362.01-00	Interest on Checking	183	199	0	0	0	0
523-8201-362.02-00	General Investments	7,369-	89,819	0	0	0	0
523-8201-362.07-00	Net change in value	2,851,707	2,697,250	1,260,000	0	1,260,000	0
523-8201-363.02-01	General Fund 110	114,837	120,212	102,580	58,920	109,000	6,420
523-8201-363.02-02	General Fund (Educ 050)	289,643	294,362	360,700	20,343	330,700	30,000-
523-8201-363.02-11	Special Education Grants	6	0	0	0	0	0
523-8201-363.02-15	City	0	579,000	980,000	765,800	981,000	1,000
523-8201-363.03-01	Unaffiliated-Gen Govt	4,639	4,469	4,430	3,336	5,000	570
523-8201-363.03-02	MEU Local 1303-125	67,947	56,002	46,850	32,016	48,900	2,050
523-8201-363.03-06	Public Works Local 1378	796	0	0	0	0	0
523-8201-363.03-07	Unaffiliated - Education	8,161	8,952	8,310	401-	8,100	210-
523-8201-363.03-08	Clerical - Education	82,741	84,298	94,810	5,160	96,100	1,290
523-8201-363.03-09	Custodial - Education	67,093	68,099	77,230	5,809	66,400	10,830-
523-8201-363.04-01	MEU	7,518	0	0	0	0	0
523-8201-369.03-01	Refund Prior Yr Expense	37,000	0	0	0	0	0
* Miscellaneous Revenues		3,524,902	4,002,662	2,934,910	890,983	2,905,200	29,710-
		3,524,902	4,002,662	4,345,000	890,983	4,415,800	70,800

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
523-8201-482.32-02	Consulting	321,974	303,546	395,000	5,600	445,800	50,800
523-8201-482.61-01	Pension Role	3,729,174	3,759,572	3,900,000	2,525,653	3,950,000	50,000
523-8201-482.61-02	Member Contribution Retns	41,119	9,427	50,000	6,252	20,000	30,000-
*	Administration	4,092,267	4,072,545	4,345,000	2,537,505	4,415,800	70,800
**	Heart & Hypertension	4,092,267	4,072,545	4,345,000	2,537,505	4,415,800	70,800
		4,092,267	4,072,545	4,345,000	2,537,505	4,415,800	70,800

Debt Service Fund

ACCOUNT CODE:	FUNCTION:	DEPARTMENT:	DIVISION:
Fund: 307 Dept.: 71 Div: 05	Debt Service	Debt Service	General Purpose
<p><u>SUMMARY:</u></p> <p>To account for the accumulation of resources for and the payment of general long-term debt, principal, and interest. It is the intention of this government to accumulate financial resources for principal and interest payments maturing in future years.</p> <ul style="list-style-type: none"> • General obligations indicates "full faith and credit" of the City to repay the debt. • Revenue debt indicates specific revenue dedicated to repay the debt. <p>Types of long-term liabilities</p> <ul style="list-style-type: none"> • Bonds • Notes • Capital Leases (including leases, lease purchase agreements, certificates of participation, and installment purchase contracts) 			

REVENUES
BUDGET FOR FISCAL YEAR 2019

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	MAYORS BUDGET	DIFFERENCE DR TO FY 2019
Fund Balance							
307-7101-301.01-00	Budgeted Fund Balance	0	0	800,000	0	800,000	0
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*	Fund Balance	0	0	800,000	0	800,000	0
Intergovernmental Revenue							
307-7101-332.17-01	BABS bond	41,660	37,060	0	0	0	0
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*	Intergovernmental Revenue	41,660	37,060	0	0	0	0
Miscellaneous Revenues							
307-7101-363.17-01	General Purpose & Schools	0	0	159,550	0	0	159,550-
307-7101-369.03-02	Refund Current Yr Expense	0	9,360	0	0	0	0
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*	Miscellaneous Revenues	0	9,360	159,550	0	0	159,550-
Transfers In							
307-7101-371.01-00	General Fund	5,910,800	6,448,570	8,115,290	8,115,290	8,808,560	693,270
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*	Transfers In	5,910,800	6,448,570	8,115,290	8,115,290	8,808,560	693,270
Other Financing Sources							
307-7101-381.01-00	Bond Proceeds	9,620,000	0	0	0	0	0
307-7101-381.02-00	Premium on Bonds	1,270,243	48,429	0	0	0	0
307-7101-381.04-00	Prepaid Interest	104,617	0	0	0	0	0
307-7101-384.01-00	Premium on BANS	168,915	100,000	0	0	0	0
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*	Other Financing Sources	11,163,775	148,429	0	0	0	0
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		17,116,235	6,643,419	9,074,840	8,115,290	9,608,560	533,720

BUDGET PREPARATION WORKSHEET
FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
307-7101-471.32-04	Legal/Financial	285,724	83,378	135,458	0	120,000	15,458-
307-7101-471.81-02	Interest - Temp Borrowing	0	0	197,670	0	0	197,670-
307-7101-471.81-03	Interest - Perm Borrowing	1,362,108	1,431,704	1,751,390	472,674	1,938,690	187,300
307-7101-471.81-04	Principal Redemption	2,825,000	2,818,868	3,633,000	505,000	3,998,000	365,000
307-7101-471.81-11	Ban Interest Payments	523,570	273,242	123,970	0	65,800	58,170-
307-7101-471.82-01	Lease Payments-Principal	307,387	112,869	169,030	104,403	171,490	2,460.
307-7101-471.82-02	Lease Payments-Interest	14,963	3,525	9,790	5,368	8,090	1,700-
* General Purpose		5,318,752	4,723,586	6,020,308	1,087,445	6,302,070	281,762

BUDGET PREPARATION WORKSHEET
 FOR FISCAL YEAR 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FY 2017 ACTUALS	FY 2018 ACTUALS	FY 2019 ADJUSTED BUDGET	FY 2019 Y-T-D ACTUAL	COUNCIL BUDGET	DIFFERENCE CB TO FY 2019
307-7102-471.32-04	Legal/Financial	0	0	653,500	0	0	653,500-
307-7102-471.81-03	Interest - Perm Borrowing	640,303	569,005	767,370	81,356	1,049,290	281,920
307-7102-471.81-04	Principal Redemption	1,215,000	1,136,000	1,398,000	14,000	1,883,000	485,000
307-7102-471.81-11	Ban Interest Payments	0	48,220	289,240	0	374,200	84,960
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*	School Projects	1,855,303	1,753,225	3,108,110	95,356	3,306,490	198,380
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**	Debt Service	7,174,055	6,476,811	9,128,418	1,182,801	9,608,560	480,142
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